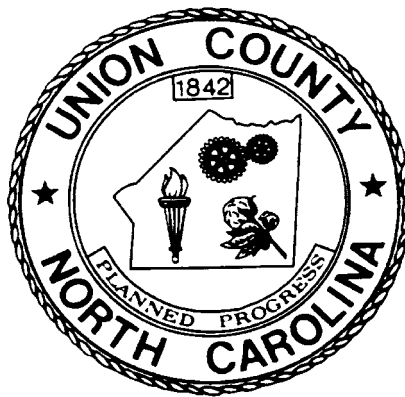


UNION COUNTY, NORTH CAROLINA



2003-2004 MANAGER'S RECOMMENDED BUDGET

Presented by

Mike Shalati
County Manager

Inquiries, Comments and Acknowledgements

The County invites comments from the reader on aspects of the budget document that warrant improvement and continued refinement. Inquiries, comments or requests regarding the FY2004 Union budget document should be directed to:

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Year after year, individuals throughout the County organization contribute significantly to the effort of developing the budget. I wish to acknowledge those directors, officials and their departments and agencies for developing their programs and services consistent with Commission's policy priorities in a fiscally responsible manner. Because of their efforts, County Manager Mike Shalati is able to present to the Chairman and Commissioners a budget that implements the Commission's goals and proposes a framework for restoring the financial strength of the County.

Contributing to that success is a number of Finance Department staff members. The FY2004 budget represents the County's first effort at establishing a formal and comprehensive conversation and discussion with County agencies in preparing and developing the County's budget. The creation of "liaison" positions in the Finance Department have been critical to our success in developing a budget process and budget document that more adequately serves as a policy document, operations guide, financial plan and communications device.

Andrea Robinson's successful effort at coordinating the work of the Finance liaisons and the entire budget process is recognized and acknowledged by me. The effort of Vivian Drake, Amanda Harrington, Angela James, and Sabrina Watts as our liaisons in shepherding agencies through the budget process, is appreciated and their contributions to this document is also acknowledged. Our team's dedication and professionalism throughout the budget process resulted in a timely, fresh and informative budget document.

Thank you.

Kai Nelson
Finance Director
May 19, 2003

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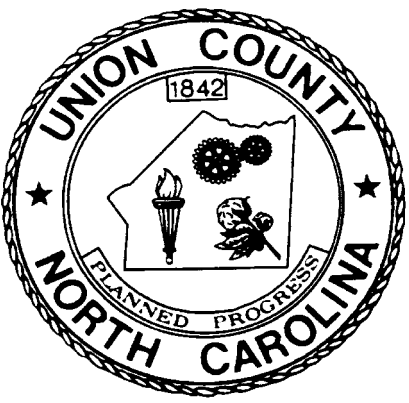
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Budget Message

May 19, 2003

Union County Board of Commissioners
County Courthouse
Monroe, North Carolina

Gentlemen:

I hereby submit to you, for your consideration, the recommended budget for the fiscal year beginning July 1, 2003 and ending June 30, 2004. The budget contains \$114.8 million in recommended General Fund expenditures for FY2004, virtually unchanged from the current budget amount of \$115.0 million. The budget is balanced with an appropriation of \$6 million from reserves and a 7.95 cents tax rate increase – which would raise the general tax rate from 47.05 cents to 55 cents – ***the first such increase in the general tax rate in over 10 years.***

While I am not pleased with recommending a tax increase, the County has reached a crossroad in its finances and simply cannot continue its current path without risking insolvency. Decisive leadership in developing a prudent plan toward fiscal recovery is absolutely essential. Your staff and I look forward to assisting the Board in meeting the challenges facing our community – strengthening our quality schools, providing superior utilities, expanding public safety and recreation opportunities, providing for the health and welfare of our citizens and neighbors, and enhancing our library system – all of which contributes to improving the quality of life for our citizens.

Strong Fiscal Pressures Impacting County's Budget

There are a number of significant factors that are influencing the County's General Fund budget.

First, spending decisions in fiscal years 2002 and 2003 have contributed to budget deficits of \$7.6 million and \$6.4 million, respectively. This ***deficit spending*** has reduced the County's reserves by \$14 million and created a budget that is structurally in the red – with expenditures exceeding revenues. Discipline must be restored in the County's budget decisions where major spending actions are mapped to either recurring new revenues or reduction in programs.

Successful ***bond referendums*** in 1998, 2000 and 2002 will ultimately add \$177.7 million in general obligation debt to the County's balance sheet. The passage of the bonds provides for significant capital investment in our quality schools and upon completion of the projects will add two high schools (includes the conversion of the Career Center), one middle school, four elementary schools and additions and renovations to virtually every school campus throughout the County. This capital investment program, based on the schools' calendar for completion, will require annual debt service of \$22.1 million by 2006 – ***an increase of \$12 million annually*** from 2001's requirement of \$10.1 million (see page 160 for an illustration of schools debt). Fiscal impact statements associated with the three bond referendums totaled 16 cents. ***While the County has avoided increasing taxes associated with the growing debt burden for schools, it has accomplished that principally through deficit spending.***

Budget Message

Third, our growing **community college, libraries and court system** require facilities to meet the expectations of a growing population. Recognizing the importance of the agri-business community, the County has committed resources to construct an agri-business/meeting center in conjunction with consolidating its permitting and inspections functions. These capital investments, while requiring greater debt service and operating costs, will contribute to Union County “as the county of choice as people elect to live, work and do business in our safe, healthy and vital neighborhoods.”

A fourth factor that is impacting the County’s budget is a long history of providing the necessary resources to fund quality education, improve libraries and parks, expand public safety and provide for the health and economic well being of the County’s citizens. This effort is reflected in **County spending that has increased 163%** from 1993’s \$43.9 million to 2004’s \$114.8 million without an increase in general property taxes (see page 163 for an illustration of General Fund expenditures).

The fifth and final element that is contributing to the County’s fiscal pressures is its failure to adjust the property tax rate to meet the higher service and program level expectations of our citizens. The County maintains **one of the lowest tax rates** in the region and is the only county in the region that significantly reduced its tax rate after a revaluation and kept it at that level to the present day. Adjusted for inflation, residential property owners pay less in Union County property taxes today than they paid 10 years ago (see page 161 for an illustration of both tax rates in the region and a residential property tax bill analysis).

Call to Action – A Roadmap to Restoring Fiscal Integrity

Fully one year ago, in deliberating the FY2003 budget, the Board recognized the implications of continuing budget trends in which expenses exceeded revenues and reserves being depleted. Since that time, the **Board has received two comprehensive briefings on the County’s finances** - once in August and most recently at the Board’s retreat. The financial projections and implications shared with the Board remain largely unchanged – expenses continue to exceed revenues and reserves are deteriorating rapidly. It is time to act - financial decisions must be made to stem this tide and set the County on a more prudent course.

A number of financial “best practices” have guided the development of the Manager’s recommended budget. Those “best practices” may be found on page 14 of the budget. One of those “best practices” is the **use of reserves**, in combination with tax increases, over several years to allow the County more time **in re-balancing the budget** so that expenses generally equal revenues. While I would prefer to recommend the use of reserves to cash defease a portion of our debt, given the budget’s structural imbalance, a wiser use of the reserves is to increase the Board’s flexibility in addressing the County’s budget problems.

Most County programs and services do not generate revenues sufficient to offset the cost of providing services; thereby relying heavily on property and sales taxes to fund the services. Although fees and permits generally do not add substantively to balancing the budget, I am recommending a **comprehensive review of all fees and permits** and where appropriate, increasing the amounts. The recommended budget does contain fee increases in Environmental Health (\$75,000) and Inspections (\$150,000) to fund their occupancy portion of the new One-Stop Permitting Center.

Budget Message

Another financial “best practices” recommendation included in the budget is the establishment of discipline and structure in budget and spending decisions through the development of **multi-year budgeting and capital improvement programming**. I have included in the budget, future projections for the period 2005-2007. Those projections may be found on page 164. The Board must begin to take a longer view toward budgeting than just appropriating funds and setting tax rates for the next year. **Spending and revenue actions not only impact today’s budget but also tomorrow’s.**

The **future budget projections contain anticipated tax rate increases** based on various assumptions such as increases in revenues and expenses for various programs and services and uses of reserves. It is a “roadmap” for the future – one that can be altered based on the Board and community’s vision for Union County.

The highest focus area and goal established by the Board is to “develop a more effective economic development program.” Restoring fiscal integrity to the budget can only be accomplished through the **diversification of the County’s tax base**, improving retail sales opportunities within the County and enhancing its economic tax base. The County must lead the way in partnering with the private and public sector in developing successful products.

A key responsibility of local government is to develop and manage services and resources as efficiently and effectively as possible and to communicate the results of these efforts to the taxpaying public. This fiscal year marks the beginning of the County’s effort toward developing **outcome budgeting and performance measures** for which the Board and public can evaluate County agencies in their delivery of services. Much work remains in improving outcomes, ensuring that desired results are those that matter to the public and developing meaningful measurements to quantify success. This budget represents our commitment to embark on such an effort.

Moving Forward in Spite of Obstacles – General Fund

The County must continue to move forward and provide the level of programs and services that our community, one of the fastest growing in the nation, expects.

Funding for general government activities such as the Board, administration, legal, finance, audit, tax, elections, register of deeds and general services remain at or below FY2003 budget levels. The sole, major initiative in this area is the inclusion of lease purchase funds for the 1st year of a 5-year **replacement program for voting machines**. **General government expenditures for Union County are the 2nd lowest in the region**, with only Stanly County spending less money on a per capita basis for operating county government.

The recommended budget includes funds for **18 additional public safety positions** – 12 in law enforcement and 6 in communications relating to the City/County merger. Funds have also been included for the purchase and development of **a firearms qualifying facility and range**.

Health and human services funding remains at FY2003 levels, in spite of increases in Medicaid and public assistance programs. A net increase of 4.6 positions is recommended in the FY2004 budget.

The **enhancements in library and parks and recreation services** of the past several

Budget Message

years continues with the recommended budget. A total of 7 additional positions are included in the library budget to staff the Monroe addition, Union West and Marshville libraries. Over \$800,000 of capital improvements, excluding grant expenditures, is included in the budget along with additional resources for community grant funding. Unfortunately, funding has not been included in the budget to begin the full development of the Jesse Helms Regional Park.

More than half of local property tax dollars goes toward support of instructional costs and capital needs of our public schools and community college system. The recommended budget includes \$32.7 million (General Fund, Special School Tax and Sales Taxes) for schools' current expense, an increase of 7.42% or \$2,258,000 over the current year's budget. The increase is well above the projected increase in the County's tax base of 4.87 percent, which combined with sales tax, represents the principal and only means of funding the current expenses of the schools. While the recommended appropriation level does not fully fund the Board of Education's (BOE) request, it does provide for a **very modest increase in per pupil funding** and does fund, on a per pupil basis, the additional 1,520 students projected to enroll in our schools this fall. Several tables appear on pages 114 and 115 and describe in greater detail the County's funding levels of its public schools.

School capital outlay funding from current resources is recommended at **\$3 million** – an increase of \$200,000 but below BOE's request of \$5.6 million. Over \$1.1 million of the request relates to the purchase of mobile classrooms. The Superintendent, Schools' CFO, County CFO and I have met briefly on the capital request. My proposal to the Superintendent and Schools' CFO was that I believed a more integrated financing relationship should exist between the Schools 5-year facility plan (funded from County current resources) and the bond financed projects. Savings from facility projects (new construction, additions and renovations) that are funded with bond proceeds and are completed "under budget" should be re-directed to the 5-year facility plan. My recommendation is that County and School staff review the status of bond financed projects and determine the level of savings that can be directed to meet the current and pressing capital needs funded from current County resources.

Much has been stated and written previously in this budget message regarding the bond financed School capital improvement program. The recommended budget includes debt service (partial cost in FY2004 and full cost in FY2005) for a **\$55 million bond sale** so that the Schools can continue their capital program and open the Career Center (Aug '05), Rocky River Ridge HS (Aug '05), MS (Aug '05) and ES (Aug '04), Parkwood District ES (Aug '05) **on schedule**.

Utility Progress with Critical Decisions for Solid Waste – Enterprise Funds

A proactive approach in addressing a **looming financial crisis in the solid waste fund** will be required in the coming fiscal year. Solid waste expenses are projected to exceed revenues by \$439,000 in FY2003 and \$713,000 in FY2004. This two year combined loss in excess of \$1.1 million threatens the financial viability of the solid waste fund. Fee increases and operational changes in the manner in which Union County manages its solid waste program will need to be implemented in the coming fiscal year.

The recommended budget includes funds to continue the extensive capital program of the water and sewer utility. While no rate or fee increases are recommended in the budget, I am recommending, as endorsed by the Board, that we conduct a comprehensive analysis of our

rates and fees to insure that the fees are recovering our capital costs and that the rate structure adequately covers operation and maintenance costs, debt service and operating capital.

The budget includes **funds** to keep salaries competitive (market adjustment of 3%), and reward performance (1%) – programs necessary **to retain an experienced, high quality work force**. The budget also includes additional funding of the **medical insurance program. Renewal costs** proposed by the County’s current provider would have required a **32%** increase in funding. The recently concluded efforts at developing a cost effective alternative **will require less resources** from the FY04 budget. During our forthcoming budget deliberations, we will provide the Board with adjustments in our recommended budget to reflect the new medical insurance program.

Alternative Budgets

I have included two budget alternatives (page 166) – neither requiring a tax rate increase and neither recommended. The first budget alternative would appropriate \$14.3 million from reserves – and fail in any fashion to address the structural imbalance in the County’s budget. The second alternative would appropriate about \$7 million from fund balance and make unacceptable cuts in the budget – curtailing library operations and services, eliminating public safety positions, delaying the opening of new schools, cutting additional compensation for employees, and instituting a hire freeze for all General Fund positions.

Credit Ratings and Schools CIP in Jeopardy

These are difficult times facing Union County government and our community. They are not unanticipated. We must show leadership and vision in developing a “roadmap” toward financial integrity. Our recent visits with the rating agencies provide an insight into the factors influencing the County’s credit rating. The credit rating agencies and the Local Government Commission will be looking closely at Union County this fall as we seek to continue the Schools CIP with a bond sale. They will want to see progress in the form of discipline and structure in our budgeting and spending processes. We must be able to show tangible action in addressing our budget problems or face the possibility of losing our enviable “AA” credit rating and incurring higher interest costs or even a possible rejection of the bond sale by the Local Government Commission.

I look forward to working with the Board in developing that roadmap.

This budget message, as well as the complete budget document, may be accessed on the Internet at www.co.union.nc.us or any of the public libraries in Union County.

Respectfully Submitted,

Mike Shalati
County Manager



This budget document describes how Union County government plans to meet the community's needs. The Union Budget Book is not only an assembly of information required for making policy and resource decisions; it is also a resource for citizens interested in learning more about the operations of their county government.

This Reader's Guide has been provided to inform the reader where particular information may be found. Union County's 2003-2004 budget document is divided into seven major sections: Introduction, Policies and Goals, Budget Overview, Agency Summaries, Union at a Glance, Fiscal Information and the Appendices. Each section is outlined below:

- **Introduction**

The Introduction includes the budget message from the County Manager regarding the 2003-2004 budget, the Reader's Guide, descriptions of the function of county government through boards, commissions and committees, and information on the County's Commission. Also included is the appropriations ordinance upon its passage.

- **Financial Guides and Goals**

This section provides information on County Commission's fiscal and program priorities for 2003-2004 and financial "best practices" that guide the formulation of the Manager's recommended budget.

- **Budget Overview**

The Budget Overview contains tables detailing budget sources, revenues and expenditures. Additional information includes tables on fund balance projections, and position authorizations.

- **Agency Summaries**

This section is comprised of individual agency mission statements, services and programs, outcomes, budget summaries, budget highlights and other fiscal or performance information.

- **Union at a Glance**

This section contains community profile information on Union County, its geographic location and information on the County's water and sewer system.

- **Fiscal Information**

The Fiscal Information section takes the reader through the budget process and details the budget calendar and practices established by the County to comply with the Local Government Budget and Fiscal Control Act. Information is also included on the description of the financial and fund structure and major revenue assumptions.

- **Appendices**

The Appendix section includes information about capital outlay, new regular full- and part-time position information, regular full- and part-time positions by class title by department/agency and fund, and a glossary of terms.

Governmental Structure and Organization

Form of Government

Union County adopted the Commission/Manager form of county government 1965. This type of government was developed in 1909, and today is among the most prominent forms of local government in the United States.

Under the Commission/Manager form of government, the County Commission (also referred to as the “Board”) performs the legislative functions of the County establishing laws and policies. The County Board of Commissioners appoints a manager who ensures that the laws and policies are carried out. The County Manager is responsible for managing the County’s employees, finances and resources. The Board also appoints an attorney, who represents the Commission in all legal matters.

County government is comparable to a private corporation under the Commission/Manager form of government. Citizens are both stockholders and customers, the elected body represents the board of directors and the manager is the paid professional responsible for the daily operations of the corporation.

County Board

The Union County Board of Commissioners is an elected body representing the citizens of Union County. Under the current electoral system, the Board consists of five commissioners.

Terms of Office

All five Board members are elected at-large. Commissioners serve four-year staggered terms. Annually, during its first meeting of December, the Chairman and Vice Chairman are elected by and from the Board of Commissioners.

The Chairman acts as the official head of county government and presides at County Commission meetings. The Chairman is a voting member of the Commission.

Commission members are not full-time County employees, but they are financially compensated for their time and expenses.

Commission Meetings

The Board of Commissioners meets regularly in formal session on the first and third Monday of each month. Board meetings are held in the 9th floor Board Room, 500 N. Main Street, Monroe. Regularly scheduled meetings are televised on the local cable community access channel. All meetings start at 7 p.m. and are open to the public. The Commission holds special meetings when necessary; notice of the meeting must be given to the public and media 48 hours prior to that meeting.

Commissioners Appointments to Boards and Committees

At the Board’s annual organizational meeting in December, the Board appoints its members to various boards and committees to serve as a liaison between the various boards/committees and the Commission. Often, but not always, elected officials as well as citizens serve on those committees. Commissioners’ appointments to the various boards and committees are:

- *Catawba River Board - Chairman Standridge*
- *Centralina COG – Commissioner Sexton*
- *Economic Development Commission – Chairman Standridge*
- *Fire Commission – Vice Chairman Rushing*
- *Farmers Market Committee – Commissioner Sexton*

Government Structure and Organization

- *Board of Health – Commissioner Loflin*
- *Library Board of Trustees – Chairman Standridge*
- *LEPC – Vice Chairman Rushing*
- *Piedmont Area Mental Health – Chairman Standridge*
- *URMC Trustee Council – Commissioner Loflin*
- *Union Memorial Regional Medical Center – Chairman Standridge*
- *Yadkin Pee Dee Committee – Commissioner Loflin*
- *MUMPO – Commissioner Loflin*
- *Parks and Recreation Advisory Committee – Vice Chairman Rushing*
- *School Liaison – Commissioner Sexton*
- *Job Ready Partnership – Commissioner Standridge*
- *Partnership for Children – Commissioner Stone*
- *Juvenile Crime Prevention Council – Commissioner Stone*
- *Agricultural Advisory Board – Vice Chairman Rushing*

- *Carolinas-Union Healthcare – Chairman Standridge*
- *Vision 2020 Co-Chair – Commissioner Loflin*

More information on these boards, committees and commissions may be found in a later section in this Budget Book.

Citizen Participation

The County Commissioners cannot effectively provide policy for all County business; therefore, the Board has established over 20 boards, committees and commissions to assist the Commission in determining the need for public policies and laws. The Board of Commissioners appoints citizens to these boards and commissions.

Nominees to any of the County boards or commissions must be county residents. Some appointees must have special licenses or meet certain professional requirements to serve on a board.

Profiles of the Commission

The Union County Board of Commissioners consists of commissioners Paul Standridge, Stony Rushing, Clayton Loflin, Hughie Sexton and Richard Stone.

Biographical Information

Chairman Paul Standridge is serving in his 3rd consecutive term, having first been elected to the Board in 1992. Commissioner Standridge has also served as the Board's vice-chairman and chairman in previous years. Mr. Standridge is a graduate of the University of Maryland and semi-retired owner of Elkridge Farms, a hydroponics greenhouse.

Chairman Paul Standridge
500 N. Main Street
Room 921
Monroe, NC 28112
Phone (704) 283-3810
FAX (704) 282-0121
E-Mail: paul36@carolina.rr.com

Vice-Chairman Stony Rushing, serving his first term as a County Commissioner having been first elected to the Board in 2002, is a graduate of Piedmont High School and N.C. State University's Agricultural. Mr. Rushing is self-employed, and involved in contract farm management.

Vice-Chairman Stony Rushing
500 N. Main Street
Room 921
Monroe, NC 28112
Phone (704) 283-3810
FAX (704) 282-0121
E-Mail: stony@stonyrushing.com

Clayton Loflin is a second-term Board member having served his first term in 1992-1996 elected to a second term in 2000. Commissioner Loflin also served in the N.C. House of Representatives during the period 1988-1992. Mr. Loflin attended High Point and Guilford Colleges and is a commercial real estate consultant and owner of an animal health products distribution company.

Commissioner Loflin
500 N. Main Street
Room 921
Monroe, NC 28112
Phone (704) 283-3810
FAX (704) 282-0121
E-Mail: loco@perigee.net

First-term Commissioner **Hughie Sexton** was also first elected to the Board in 2002. Hughie Sexton previously served on the Weddington Town Council. Mr. Sexton is a graduate of West Mecklenburg High School and attended Central Piedmont Community College and the Hudson Studio and School of Photography. Commissioner Sexton designs and composes advertising for Knight-Ridder Newspapers and also is owner of Sexton Photography.

Commissioner Sexton
500 N. Main Street
Room 921
Monroe, NC 28112
Phone (704) 283-3810
FAX (704) 282-0121
E-Mail: hughie_sexton@hotmail.com

Commissioner Richard Stone is serving in his 3rd continuous term, having first been elected to the Board in 1994. Mr. Stone graduated from Penn State University with 3 degrees: Mechanical, Electrical and Electronic Engineering Technology. Commissioner Stone is the retired owner of Signs & Stained Glass, Ltd. in Marshville.

Commissioner Stone
500 N. Main Street
Room 921
Monroe, NC 28112
Phone (704) 283-3810
FAX (704) 282-0121
E-Mail: storc2@trellis.net

Boards, Committees and Commissions

Citizen participation on Union County boards, committees and commissions serves two important purposes: citizens are directly involved in their local government and can influence the future of their community; and the County Board of Commissioners receives timely input and information regarding issues and potential impacts on citizens.

The various boards, committees and commissions serve in various capacities to the Board of County Commissioners within their respective areas of governmental policy and operations. Members are generally unpaid volunteers who devote many hours of their personal time to these community activities. Some boards may require appointees to have a special license or meet certain professional requirements.

- **Region F EMS Advisory Council**

Advises the COG Board on intergovernmental EMS matters and allocation of funds.

(33 members of which Union County appoints 4)

- **Adult Care Home Community Advisory Committee**

Promotes community involvement and cooperation with domiciliary homes in meeting the needs of the elderly and disabled.

(8 members with a maximum of 20)

- **Board of Adjustment**

Hears appeals and requests for variances from County zoning ordinances.

(5 members, 2 alternates)

- **Board of Equalization and Review**

Reviews schedule of values and hears appeals.

(5 members)

- **Economic Development Commission**

Promotes economic interests of Union County.

(9 members)

- **Farmers Market Committee**

Prepares regulations for operating the Market.

(5 members)

- **Fire Commission**

Advises the Board on matters relating to fire protection.

(8 members)

- **Board of Health**

Advises the Board on matters relating to public health.

(11 members)

- **Historic Preservation Commission**

Promotes the historical heritage of Union County and advocates for conservation of historical properties.

(13 members of which Union County appoints 4)

- **Industrial Facilities and Pollution Control Financing Authority**

Provides access to financing for economic and pollution control projects.

(7 members)

Boards, Committees and Commissions

- **Parks and Recreation Advisory Committee**
Advises the Board on policy matters pertaining to the County's park resources and recreation activities.

(9 members and 1 Commission representative)
- **Social Services Board**
Advises the Board on matters relating to social services.

(5 members)
- **Planning Board**
Develops long-range, continuing and comprehensive planning programs for the orderly growth and development of the County.

(7 members and 2 alternates)
- **Union Regional Medical Center Community Trustee Council**
Approves the Medical Center budget and medical staff appointments.

(10 members)
- **Workforce Development Board**
Responsible from developing policy and overseeing local workforce development initiatives.

(20 members of which Union County appoints 3)
- **Jury Commission**
Prepares list of prospective jurors.

(3 members of which Union County appoints 1)
- **Local Emergency Planning Committee**
Advises the Board on emergency planning.

(As many as deemed necessary)
- **Library Board of Trustees**
Advises the Board on policy matters relating to the County's library system.

(9 members)
- **Piedmont Area Mental Health Board**
Sets policy for the mental health programs serving Cabarrus, Stanly, Rowan, Davidson and Union counties.

(20 members, 4 each from participating counties)
- **Nursing Home Advisory Committee**
Monitors nursing homes in the County.

(6 members with a maximum of 12)
- **Agricultural Advisory Board**
Promotes agricultural values and general welfare of the County.

(9 members)
- **Criminal Justice Partnership Board**
Responsible for establishing alternative punishment programs.

(26 members)
- **Home and Community Care Block Grant Advisory Committee**
Plans for the aging service system.

(23 members)
- **Region F Aging Advisory Committee**
Plan for the region's aging service system.

(3 members and 1 alternate)

County Goals

The Commission meets annually to establish focus areas and respective goals for the County. The administration augments these objectives with strategies and action plans. The County Manager develops a work plan to provide a framework for the Commission and the County Manager to base budget resource recommendations and decisions for the 2004 Budget.

The Commission's goals for 2003-2004 are oriented around key areas of interest. The focus areas and goals established by the Commission are provided below:

1. Develop a more effective economic development program and explore various organizational solutions including creation of a non-profit agency, merger with Monore EDC and closer relationships with the County's municipalities.
2. Merger the E-911 and dispatching functions of the County and City of Monroe.
3. Construct an AgriBusiness Center.
4. Conduct a review of the utility water and wastewater capacity and volumetric fees.
5. Reinvigorate the MCIC meetings.
6. Improve public accessibility to BOCC meetings and County programs by promoting e-commerce through use of the County's website, airing of BOCC meetings via the internet and development of communication tools such as an annual report.
7. Update 1998 Land Use Plan

Financial “Best Practices” Guiding Manager’s Budget

Overview

Several financial “best practices” provide guidance for the County Manager in the formulation and development of the recommended budget. These “best management practices”, influenced by the North Carolina Local Government Budget and Fiscal Control Act and sound financial principles, provide the framework for budgetary and fiscal planning. Operating independently of changing circumstances and conditions, these practices guide the Manager in developing the recommended budget and ideally should assist the decision-making processes of the Commission.

Operating Budget

- The County will annually adopt a balanced budget by June 30, which will provide an operational plan for the upcoming fiscal year.
- The Manager will develop a budget which contains detailed budget recommendations for the next succeeding fiscal year (year 1) and financial targets for next budget year (year 2) following the first succeeding year.
- The County will maintain a system of budgetary controls to ensure adherence to the budget.
- Current operating revenues will be sufficient to support current operating expenditures. Fund balance appropriated for recurring expenditures will not exceed an amount that the County can reasonably expect to save during the fiscal year.
- The County will maintain an appropriated contingency account. The contingency account will not exceed 5 percent of all other appropriations within the same fund.
- Debt or bond financing will not be used to finance current expenditures.

Accounting

- The County will establish and maintain an accounting system in accordance

with the North Carolina Local Budget and Fiscal Control Act.

- An annual audit will be performed by an independent accounting firm in accordance with generally accepted accounting principles.
- Financial systems will be maintained to monitor revenues and expenditures on a continual basis.

Debt

- Outstanding general obligation bonds will not exceed 8 percent of the assessed valuation of taxable property of the County.
- Capital projects will be financed for a period not to exceed the expected useful life of the project.
- The County will maintain its financial condition in order to maintain a minimum bond rating in the “AA “ category for outstanding G.O. debt and “A” category for outstanding Revenue debt from at least one nationally recognized municipal debt rating service.
- General obligation school bond referendum initiatives shall be placed on the ballot in connection with countywide general elections.
- General obligation school bond referendum initiatives shall be placed on the ballot only after the development of

Financial “Best Practices” Guiding Manager’s Budget

Debt (continued)

- a comprehensive debt service management plan that provides for the:
- establishment of cash flow projections which provide an indication of funds requirements and the timing of bond sales
 - development of principal and interest repayment schedules associated with bond sales
 - allocation of General Fund unrestricted revenues to support the repayment of issued bonds.
- Projected school bond cash flow deficits (the difference between projected bond repayment schedules and available revenues) shall be funded through increased taxes or reduction in General Fund services and programs.
 - A school debt service management plan shall be developed in connection with each bond referendum initiative and shall be disseminated to the general public.
 - School bond referendum initiatives that pass which contain debt service management plans providing for increased taxes shall be imposed in the first fiscal year immediately following the passage of the referendum.
 - General Fund resources (taxes) required to service school debt service expenditures shall be calculated and communicated to the general public with the annual tax bill or annual report.

Investments

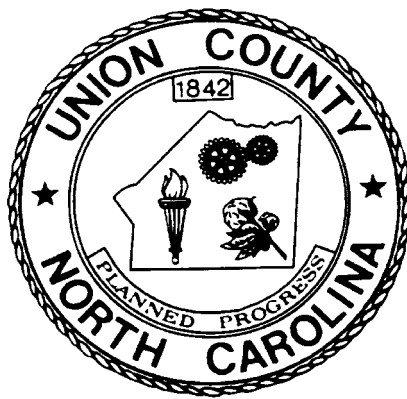
- The County will monitor the receipt and disbursement of all funds to ensure the maximum investment of idle cash.
- The County will invest only in instruments which comply with the North Carolina Budget and Fiscal Control Act.

Capital Planning

- The County will develop, and annually update, a comprehensive 5-year capital improvement plan for the General Fund (in collaboration with and to include the Union County Public Schools) which identifies and balances both sources (where the money comes from) and uses (where the money goes).
- The County will develop, and update semi-annually, a comprehensive 5-year capital improvement plan for the Enterprise Funds which identifies and balances both sources (where the money comes from) and uses (where the money goes).

Fund Balance Targets

- The maintenance of adequate fund balance is necessary to provide working capital, funds for unanticipated expenditures, funds for capital expenditures in advance of their reimbursement from debt proceeds and tax rate stabilization.
- General Fund target fund balances are estimated at 16%.
- Water and Sewer Fund target fund balances are estimated at 365 days cash on hand.



Revenue Overview

	FY 2002 Actual	FY 2003 Current Budget	FY 2003 Estimated	FY 2004 Requested	FY 2004 Recommended	FY 2004 Adopted
General Fund						
Ad Valorem Taxes	43,999,322	45,059,693	47,100,000	57,742,520	57,742,520	
Ad Valorem Taxes (Prior)	1,545,794	1,452,250	1,900,956	1,900,515	1,900,515	
Local Option Sales Tax	16,431,161	16,075,000	18,321,414	20,566,501	20,566,501	
Other Taxes	1,321,384	1,236,000	1,356,754	1,457,394	1,457,394	
Intergovernmental	1,938,389	297,250	308,551	327,933	327,933	
Intergovernmental-Departmental	15,416,120	16,784,601	15,101,678	16,000,025	15,250,025	
Functional Revenues	6,992,840	7,050,474	7,742,651	8,083,712	8,083,712	
Proceeds form Sale of Debt	0	7,150,000	724,653	0	446,072	
Investment Income	1,669,784	1,600,000	1,300,000	1,160,000	1,160,000	
Other Revenues	2,229,201	2,129,611	1,956,896	1,863,520	1,863,520	
Interfund Transfers	3,227,146	1,228,028	659,442	0	0	
Fund Balance	0	14,964,998	0	0	0	
Total	\$94,771,141	\$115,027,905	\$96,472,995	\$109,102,120	\$108,798,192	
Monroe School District						
Ad Valorem Taxes	967,173	984,952	973,306	1,051,248	1,051,248	
Other Taxes	371,031	300,000	398,249	442,996	442,996	
Total	\$1,338,204	\$1,284,952	\$1,371,555	\$1,494,244	\$1,494,244	
Union County School District						
Ad Valorem Taxes	5,612,993	5,990,750	6,156,566	6,560,517	6,560,517	
Other Taxes	1,805,413	1,677,000	2,376,073	2,670,642	2,670,642	
Total	\$7,418,406	\$7,667,750	\$8,532,639	\$9,231,159	\$9,231,159	
Hemby Bridge Fire District						
Ad Valorem Taxes	257,926	376,600	385,515	TBP	TBP	
Other Taxes	78,593	70,800	113,600	134,450	134,450	
Fund Balance	0	38,000	0	TBP	TBP	
Total	\$336,519	\$485,400	\$499,115	\$134,450	\$134,450	
Stallings Fire District						
Ad Valorem Taxes	232,325	314,326	319,345	TBP	TBP	
Other Taxes	38,896	24,200	141,250	159,600	159,600	
Fund Balance	0	0	0	TBP	TBP	
Total	\$271,221	\$338,526	\$460,595	\$159,600	\$159,600	
Fee Supported Fire Districts						
Fire Fees	1,341,075	1,420,199	1,433,700	TBP	TBP	
Total	\$1,341,075	\$1,420,199	\$1,433,700	\$0	\$0	
Detention Facility Debt Service Reserve						
Interest Earnings	17,709	19,000	15,000	15,000	15,000	
Total	\$17,709	\$19,000	\$15,000	\$15,000	\$15,000	
Library Capital Reserve						
Interest Earnings	20,953	5,000	16,000	1,000	1,000	
Total	\$20,953	\$5,000	\$16,000	\$1,000	\$1,000	
Emergency Telephone System						
Service Charges	969,782	918,000	934,400	936,000	936,000	
Interest Earnings	72,825	65,000	34,900	28,700	28,700	
Fund Balance	0	371,893	0	575,820	575,820	
Total	\$1,042,607	\$1,354,893	\$969,300	\$1,540,520	\$1,540,520	
Reappraisal						
Interest Earnings	8,132	8,000	0	0	0	
Transfers from General Fund	425,000	458,500	0	0	0	
Fund Balance	0	4,578	0	0	0	
Total	\$433,132	\$471,078	\$0	\$0	\$0	
Workers' Compensation						
Interest Earnings	88,618	76,000	55,600	44,900	44,900	
Fund Balance	0	270,575	0	466,050	466,050	
Total	\$88,618	\$346,575	\$55,600	\$510,950	\$510,950	

Revenue Overview

	FY 2002 Actual	FY 2003 Current Budget	FY 2003 Estimated	FY 2004 Requested	FY 2004 Recommended	FY 2004 Adopted
Health Benefits						
Interest Earnings	10,383	6,000	4,200	TBP	TBP	
Interfund Charges	3,420,174	3,507,093	TBP	TBP	TBP	
Fund Balance	0	627,227	0	TBP	TBP	
Total	\$3,430,557	\$4,140,320	\$4,200	\$0	\$0	
Dental Benefits						
Interest Earnings	1,461	2,000	1,700	TBP	TBP	
Interfund Charges	206,996	304,084	TBP	TBP	TBP	
Fund Balance	0	0	0	TBP	TBP	
Total	\$208,457	\$306,084	\$1,700	\$0	\$0	
Pension Trust						
Interest Earnings	33,028	27,000	26,950	27,000	27,000	
Interfund Charges	337,635	389,482	418,185	403,822	403,030	
Total	\$370,663	\$416,482	\$445,135	\$430,822	\$430,030	
Water and Sewer						
Fees for Services	16,629,880	15,666,000	16,978,998	17,210,000	17,210,000	
Interest Earnings	748,622	600,000	528,011	528,011	528,011	
Federal Grant	0	115,000	124,000	0	0	
Transfer from General Fund	1,262,148	1,209,028	0	0	0	
Other Miscellaneous	428,575	0	164,864	180,000	180,000	
Fund Balance	0	12,484,602	0	11,642,635	11,098,074	
Total	\$19,069,225	\$30,074,630	\$17,795,873	\$29,560,646	\$29,016,085	
Sewer Capital Projects						
Interest Earnings	TBP	TBP	TBP	TBP	TBP	
Proceeds from Debt Issuance	TBP	TBP	TBP	TBP	TBP	
Transfers from Water & Sewer	TBP	TBP	TBP	TBP	TBP	
Fund Balance	TBP	TBP	TBP	TBP	TBP	
Total	\$0	\$0	\$0	\$0	\$0	
Water Capital Projects						
Interest Earnings	TBP	TBP	TBP	TBP	TBP	
Proceeds from Debt Issuance	TBP	TBP	TBP	TBP	TBP	
Transfers from Water & Sewer	TBP	TBP	TBP	TBP	TBP	
Fund Balance	TBP	TBP	TBP	TBP	TBP	
Total	\$0	\$0	\$0	\$0	\$0	
Water & Sewer Line Capital Reserve						
Interest Earnings	4,767	4,000	3,900	4,000	4,000	
Total	\$4,767	\$4,000	\$3,900	\$4,000	\$4,000	
Solid Waste						
Fees for Services	2,676,754	2,424,000	2,572,961	2,672,961	2,672,961	
Interest Earnings	58,965	45,000	47,000	50,000	50,000	
Other Miscellaneous	950	0	0	0	0	
Fund Balance	0	1,051,840	0	1,272,134	742,134	
Total	\$2,736,669	\$3,520,840	\$2,619,961	\$3,995,095	\$3,465,095	
Solid Waste Capital Reserve						
Interest Earnings	121,921	100,000	92,300	93,000	93,000	
Total	\$121,921	\$100,000	\$92,300	\$93,000	\$93,000	
Stormwater						
Transfer from General Fund	0	0	0	140,742	140,742	
Total	\$0	\$0	\$0	\$140,742	\$140,742	
Library Capital Project						
Intergovernmental-Departmental	TBP	TBP	TBP	TBP	TBP	
Proceeds form Sale of Debt	TBP	TBP	TBP	TBP	TBP	
Other Revenues	TBP	TBP	TBP	TBP	TBP	
Interfund Transfers	TBP	TBP	TBP	TBP	TBP	
Fund Balance	TBP	TBP	TBP	TBP	TBP	
Total	\$0	\$0	\$0	\$0	\$0	
GRAND Total	\$133,021,844	\$166,983,634	\$130,789,568	\$156,413,348	\$155,034,067	

Expenditure Overview

	FY 2002 Actual	FY 2003 Current Budget	FY 2003 Estimated	FY 2004 Requested	FY 2004 Recommended	FY 2004 Adopted
General Fund						
General Government						
Board of Commissions	227,607	296,660	237,381	238,722	280,000	
BOCC - Special	0	800,000	0	0	0	
Vision 20/20	74,535	72,878	72,878	72,878	72,878	
Central Administration	489,437	802,211	730,331	680,569	736,000	
Dues & Memberships	71,507	78,238	79,000	84,628	84,628	
Internal Audit	68,071	76,105	75,657	75,104	75,104	
Legal	172,483	249,952	230,393	248,382	248,382	
Personnel	734,016	412,157	396,950	442,778	442,778	
Finance	703,506	766,448	740,047	770,395	770,395	
Tax Administration	2,310,056	3,528,580	2,997,069	2,883,335	2,883,335	
Court Facilities	1,513,838	1,619,407	1,867,397	2,956,870	2,956,870	
Elections	365,833	699,282	611,800	1,161,457	1,260,457	
Register of Deeds	698,492	804,452	743,418	779,030	779,030	
Information Systems	1,656,259	2,506,584	2,007,049	1,990,400	1,913,400	
General Services	1,368,939	1,929,634	1,346,095	900,794	900,794	
Public Safety						
Law Enforcement	10,505,056	11,211,726	11,163,436	12,718,700	12,558,982	
Communications	868,046	910,000	926,550	1,216,754	1,216,754	
Homeland Security	128,949	154,994	169,728	228,353	171,494	
Fire Services	644,644	853,860	792,889	1,450,221	850,221	
Inspections	1,552,148	2,007,236	1,924,037	2,103,539	2,103,539	
Animal Control	428,526	475,103	415,894	507,332	507,332	
Medical Examiner	23,400	45,000	22,000	40,000	40,000	
Emergency Medical Services	3,134,040	2,827,435	3,076,977	3,239,566	3,239,566	
Juvenile Detention	118,008	108,000	162,000	162,000	162,000	
Economic & Physical Development						
Planning	348,129	437,879	428,319	511,346	511,346	
Economic Development	274,954	695,498	623,528	700,815	700,815	
Cooperative Extension	272,875	327,295	262,472	290,912	278,912	
Soil Conservation	132,532	138,470	140,900	146,717	146,717	
Forest Management	37,916	50,553	50,553	50,081	50,081	
Human Services						
Public Health	5,074,971	5,878,827	5,461,218	5,601,243	5,599,063	
Social Services	19,651,524	21,313,527	20,505,603	22,585,468	22,355,468	
Delinquency Prevention	47,006	49,028	49,028	48,728	48,728	
Nutrition and Transportation	898,978	1,042,793	967,601	1,044,302	1,044,302	
Veterans' Services	134,629	148,432	142,606	175,398	175,398	
Human Services-JCPC	322,230	376,498	367,226	364,560	364,560	
Mental Health	634,947	646,758	634,663	637,662	637,662	
Turning Point	25,000	25,000	25,000	25,000	25,000	
UDI Sheltered Workshop	26,500	26,500	26,500	26,500	26,500	
Community Shelter	10,000	10,000	10,000	15,000	15,000	
Community Action	76,338	76,338	76,338	76,338	76,338	
Council on Aging	230,371	333,259	258,911	258,911	258,911	
Charlotte Area Transit System	0	0	0	70,060	70,060	
Criminal Justice Partnership	7,000	0	0	0	0	
Education						
UC School Traffic Control	23,269	23,588	25,199	26,554	26,554	
UC School Capital Outlay-Stat	330,089	126,304	126,304	0	0	
UC School Current Expense	17,860,537	20,519,344	20,519,344	23,750,051	21,955,698	
UC School Capital Outlay	18,943,024	16,116,745	16,034,545	20,488,536	17,893,016	
Community College	0	2,764,264	0	286,712	286,712	
Comm. College-Operations	525,000	525,000	525,000	667,000	667,000	
Literacy Council	2,000	2,000	2,000	3,000	3,000	
Cultural and Recreational						
Library	4,779,530	4,885,597	2,753,304	3,425,167	3,325,167	
Parks & Recreation	2,526,500	2,005,008	1,960,912	5,796,442	2,127,542	
Arts Council	45,000	45,000	45,000	55,000	45,000	
Historical Properties	5,000	5,000	5,000	7,000	7,000	

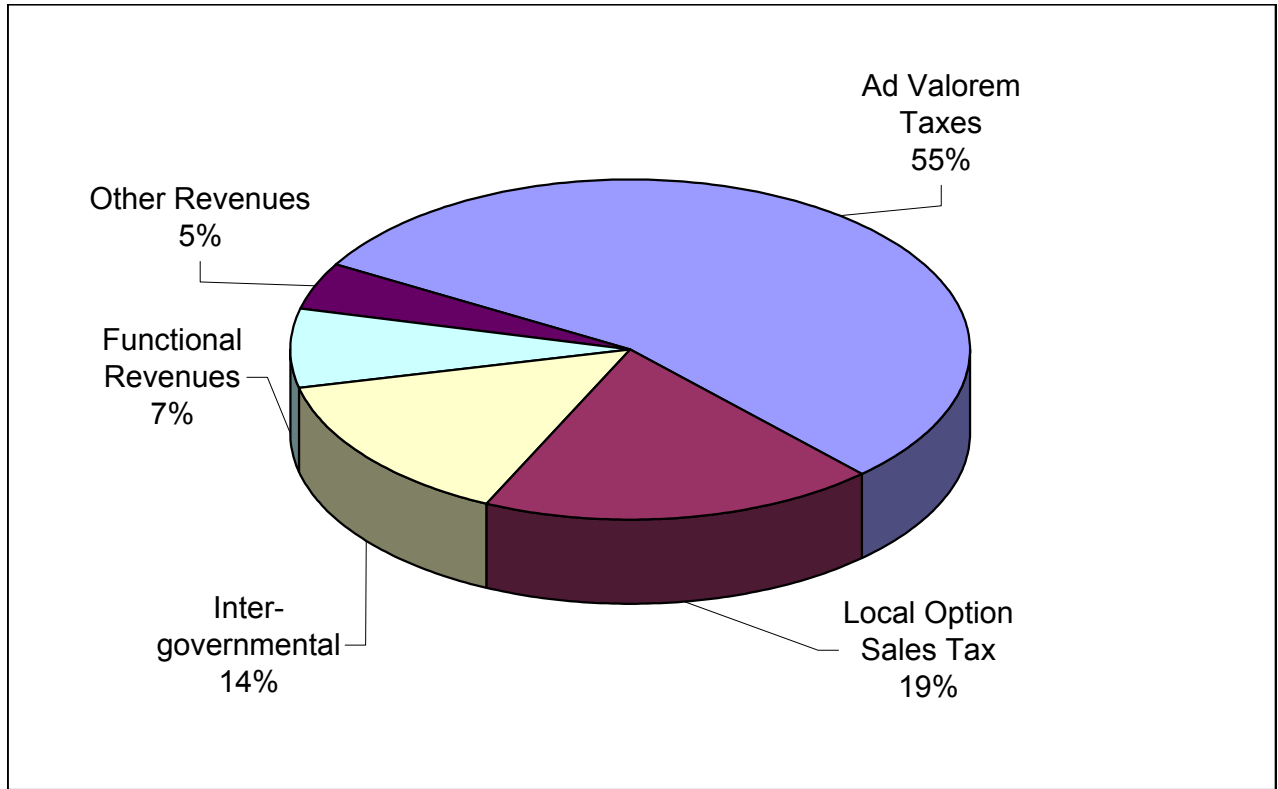
Expenditure Overview

	FY 2002 Actual	FY 2003 Current Budget	FY 2003 Estimated	FY 2004 Requested	FY 2004 Recommended	FY 2004 Adopted
General Fund (continued)						
Symphony Orchestra League	2,000	2,000	2,000	2,000	2,000	
A. Jackson Foundation	0	5,000	5,000	0	0	
Debt Service						
General	0	145,000	0	45,259	45,259	
Contingency/Nondepartmental	0	1,834,754	0	1,764,000	1,764,000	
Interfund Transfers	1,262,148	1,209,028	0	0	0	
Total	102,367,393	115,026,229	102,823,050	123,897,569	114,786,748	
Monroe School District						
Education	1,338,490	1,284,952	1,371,555	1,494,244	1,494,244	
Total	\$1,338,490	\$1,284,952	\$1,371,555	\$1,494,244	\$1,494,244	
Union County School District						
Education	7,464,877	7,667,750	8,532,639	9,231,159	9,231,159	
Total	\$7,464,877	\$7,667,750	\$8,532,639	\$9,231,159	\$9,231,159	
Hemby Bridge Fire District						
Public Safety	334,400	485,400	485,400	TBP	TBP	
Total	\$334,400	\$485,400	\$485,400	\$0	\$0	
Stallings Fire District						
Public Safety	272,285	338,526	338,526	TBP	TBP	
Total	\$272,285	\$338,526	\$338,526	\$0	\$0	
Fee Supported Fire Districts						
Public Safety	1,335,586	1,420,199	1,417,532	TBP	TBP	
Total	\$1,335,586	\$1,420,199	\$1,417,532	\$0	\$0	
Detention Facility Debt Service Reserve						
Transfer to General Fund	23,439	19,000	4,740	15,000	15,000	
Total	\$23,439	\$19,000	\$4,740	\$15,000	\$15,000	
Library Capital Reserve						
Transfer to Library Capital Proje	0	0	680,000	0	0	
Contribution to Fund Balance	0	5,000	16,000	1,000	1,000	
Total	\$0	\$5,000	\$696,000	\$1,000	\$1,000	
Emergency Telephone System						
Public Safety	1,950,552	969,205	931,089	1,540,520	1,540,520	
Nondepartmental	0	5,637	0	0	0	
Transfer to General Cap Project	0	0	66,000	0	0	
Contribution to Fund Balance	0	380,051	0	0	0	
Total	\$1,950,552	\$1,354,893	\$997,089	\$1,540,520	\$1,540,520	
Reappraisal						
General Government	435,533	454,862	0	0	0	
Nondepartmental	0	16,216	0	0	0	
Transfer to General Fund	0	0	164,075			
Total	\$435,533	\$471,078	\$164,075	\$0	\$0	
Workers' Compensation						
General Government	383,837	446,575	399,700	510,950	510,950	
Total	\$383,837	\$446,575	\$399,700	\$510,950	\$510,950	
Health Benefits						
General Government	4,141,871	4,140,320	6,835,290	TBP	TBP	
Total	\$4,141,871	\$4,140,320	\$6,835,290	\$0	\$0	

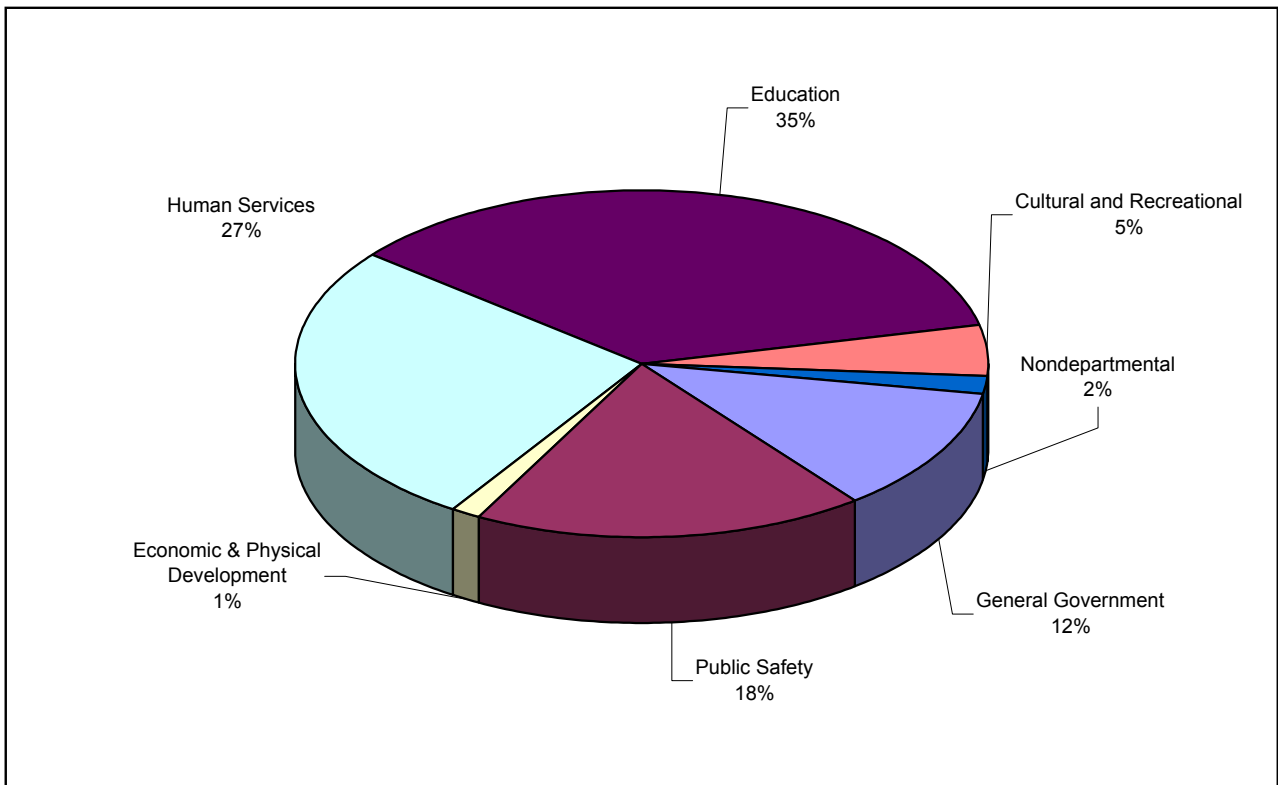
Expenditure Overview

	FY 2002 Actual	FY 2003 Current Budget	FY 2003 Estimated	FY 2004 Requested	FY 2004 Recommended	FY 2004 Adopted
Dental Benefits						
General Government	256,222	303,961	460,100	TBP	TBP	
Contribution to Fund Balance	0	2,123	0	TBP	TBP	
Total	\$256,222	\$306,084	\$460,100	\$0	\$0	
Pension Trust						
General Government	225,731	416,482	359,500	430,822	430,030	
Total	\$225,731	\$416,482	\$359,500	\$430,822	\$430,030	
Water and Sewer						
Water & Sewer Operations	9,047,269	11,816,765	10,757,243	11,689,454	11,144,893	
Water Debt	3,163,789	3,318,082	3,547,381	5,149,829	5,149,829	
Sewer Debt	3,005,793	3,070,923	3,032,986	2,939,280	2,939,280	
Contingency	0	50,000	0	50,000	50,000	
Nondepartmental	0	170,943	0	0	0	
Transfers to:						
General	1,308,214	1,209,028	0	0	0	
Sewer Capital	0	5,201,332	939,454	7,196,376	7,196,376	
Water Capital	1,118,653	5,237,557	2,704,144	2,535,707	2,535,707	
Total	\$17,643,718	\$30,074,630	\$20,981,208	\$29,560,646	\$29,016,085	
Sewer Capital Projects						
Sewer Projects	TBP	TBP	TBP	TBP	TBP	
Total	\$0	\$0	\$0	\$0	\$0	
Water Capital Projects						
Water Projects	TBP	TBP	TBP	TBP	TBP	
Total	\$0	\$0	\$0	\$0	\$0	
Water & Sewer Line Capital Reserve						
Contribution to Fund Balance	0	4,000	4,000	4,000	4,000	
Total	\$0	\$4,000	\$4,000	\$4,000	\$4,000	
Solid Waste						
Solid Waste	2,848,925	3,420,876	3,058,015	3,914,745	3,384,745	
Contingency	0	50,000	0	50,000	50,000	
Nondepartmental	0	49,964	0	30,350	30,350	
Transfers to Solid Waste Resen	62,946	0	0	0	0	
Total	\$2,848,925	\$3,520,840	\$3,058,015	\$3,995,095	\$3,465,095	
Solid Waste Capital Reserve						
Contribution to Fund Balance	0	100,000	92,300	93,000	93,000	
Total	\$0	\$100,000	\$92,300	\$93,000	\$93,000	
Stormwater						
Stormwater	0	0	0	140,742	140,742	
Total	\$0	\$0	\$0	\$140,742	\$140,742	
Library Capital Project						
Library Projects	TBP	TBP	TBP	140,742	140,742	
Total	\$0	\$0	\$0	\$140,742	\$140,742	
GRAND Total	\$141,022,859	\$167,081,958	\$149,020,719	\$171,055,489	\$160,869,315	

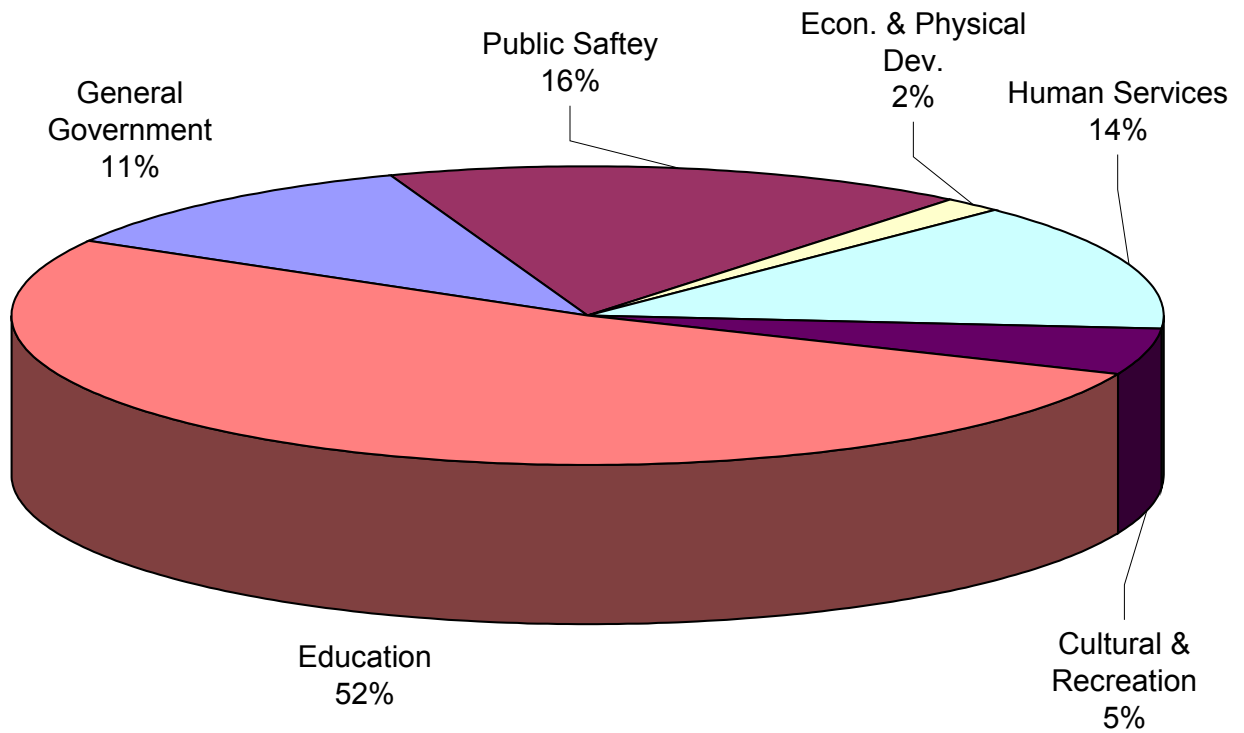
Where the Money Comes From



Where the Money Goes



Where Your County Taxes Go



Fund Balance Projections

	General	Monroe School	Union County School	Hemby Bridge Fire
Unreserved Fund Balance at June 30, 2002	\$55,496,319	\$0	\$0	\$37,104
FY03 Estimated Revenues and Other Sources	96,472,995	1,371,555	8,532,639	499,115
FY03 Estimated Expenditures and Other Uses	102,823,050	1,371,555	8,532,639	485,400
Projected Unreserved Fund Balance at June 30, 2003	\$49,146,264	\$0	\$0	\$50,819
FY04 Estimated Revenues and Other Sources	108,798,192	1,494,244	9,231,159	TBP
FY04 Estimated Expenditures and Other Uses	114,786,748	1,494,244	9,231,159	TBP
Projected Unreserved Fund Balance at June 30, 2004	\$43,157,708	\$0	\$0	TBP

	Stallings Fire	Fee Supported Fire	Detention Facility Debt Reserve	Library Capital Reserve
Unreserved Fund Balance at June 30, 2002	\$4,487	\$25,499	\$676,269	\$805,789
FY03 Estimated Revenues and Other Sources	460,595	1,433,700	15,000	16,000
FY03 Estimated Expenditures and Other Uses	338,526	1,417,532	4,740	680,000
Projected Unreserved Fund Balance at June 30, 2003	\$126,556	\$41,667	\$686,529	\$141,789
FY04 Estimated Revenues and Other Sources	TBP	TBP	15,000	1,000
FY04 Estimated Expenditures and Other Uses	TBP	TBP	15,000	0
Projected Unreserved Fund Balance at June 30, 2004	TBP	TBP	\$686,529	\$142,789

Fund Balance Projections

	Emergency Telephone System	Reappraisal	Workers' Compensation	Health Benefits
Unreserved Fund Balance at June 30, 2002	\$1,782,047	\$164,075	\$2,915,951	\$711,921
FY03 Estimated Revenues and Other Sources	969,300	0	55,600	TBP
FY03 Estimated Expenditures and Other Uses	997,089	164,075	399,700	TBP
Projected Unreserved Fund Balance at June 30, 2003	\$1,754,258	\$0	\$2,571,851	TBP
FY04 Estimated Revenues and Other Sources	964,700	0	44,900	TBP
FY04 Estimated Expenditures and Other Uses	1,540,520	0	510,950	TBP
Projected Unreserved Fund Balance at June 30, 2004	\$1,178,438	\$0	\$2,105,801	TBP

	Dental Benefits	Pension Trust	Water and Sewer	Water and Sewer Capital
Unreserved Fund Balance at June 30, 2002	\$88,228	\$1,322,162	\$28,147,120	(\$510,020)
FY03 Estimated Revenues and Other Sources	TBP	445,135	17,795,873	TBP
FY03 Estimated Expenditures and Other Uses	TBP	359,500	20,981,208	TBP
Projected Unreserved Fund Balance at June 30, 2003	TBP	\$1,407,797	\$24,961,785	TBP
FY04 Estimated Revenues and Other Sources	TBP	430,030	17,918,011	TBP
FY04 Estimated Expenditures and Other Uses	TBP	430,030	29,016,085	TBP
Projected Unreserved Fund Balance at June 30, 2004	TBP	\$1,407,797	\$13,863,711	TBP

Fund Balance Projections

	Water and Sewer Reserve	Solid Waste	Solid Waste Reserve	Stormwater
Unreserved Fund Balance at June 30, 2002	\$183,335	\$2,229,393	\$4,466,397	\$0
FY03 Estimated Revenues and Other Sources	3,900	2,619,961	92,300	0
FY03 Estimated Expenditures and Other Uses	0	3,058,015	0	0
Projected Unreserved Fund Balance at June 30, 2003	\$187,235	\$1,791,339	\$4,558,697	\$0
FY04 Estimated Revenues and Other Sources	4,000	2,722,961	93,000	140,742
FY04 Estimated Expenditures and Other Uses	0	3,465,095	2,982,630	140,742
Projected Unreserved Fund Balance at June 30, 2004	\$191,235	\$1,049,205	\$1,669,067	\$0

Library Capital	
Unreserved Fund Balance at June 30, 2002	TBP
FY03 Estimated Revenues and Other Sources	TBP
FY03 Estimated Expenditures and Other Uses	TBP
Projected Unreserved Fund Balance at June 30, 2003	TBP
FY04 Estimated Revenues and Other Sources	TBP
FY04 Estimated Expenditures and Other Uses	TBP
Projected Unreserved Fund Balance at June 30, 2004	TBP

Fund Balance Projections

	General	Monroe School	Union County School	Hemby Bridge Fire	Stallings Fire
Beginning Balance June 30, 2003	\$49,146,264	\$0	\$0	\$50,819	\$126,556
REVENUES					
Ad Valorem Taxes	57,742,520	1,051,248	6,560,517	TBP	TBP
Other Taxes	24,252,343	442,996	2,670,642	TBP	TBP
Intergovernmental	15,250,025	0	0	0	0
Functional Revenues	8,083,712	0	0	0	0
Other Revenues	1,863,520	0	0	0	0
Investment Income	1,160,000	0	0	0	0
Other Financing Sources	446,072	0	0	0	0
Total Revenues	\$108,798,192	\$1,494,244	\$9,231,159	TBP	TBP
Total Available Resources	\$157,944,456	\$1,494,244	\$9,231,159	TBP	TBP
EXPENDITURES					
General Government	13,404,051	0	0	0	0
Public Safety	20,895,147	0	0	TBP	TBP
Econ. & Physical Dev.	1,687,871	0	0	0	0
Human Services	30,696,990	0	0	0	0
Education	40,831,980	1,494,244	9,231,159	0	0
Cultural & Recreational	5,506,709	0	0	0	0
Non-departmental	1,764,000	0	0	0	0
Utilities/Environmental	0	0	0	0	0
Total Uses	\$114,786,748	\$1,494,244	\$9,231,159	TBP	TBP
Ending Balance June 30, 2004	\$43,157,708	\$0	\$0	TBP	TBP

Fund Balance Projections

	Fee Supported Fire	Detention Facility Debt Reserve	Library Capital Reserve	Emergency Telephone System	Reappraisal
Beginning Balance June 30, 2003	\$41,667	\$686,529	\$141,789	\$1,754,258	\$164,075
REVENUES					
Ad Valorem Taxes	0	0	0	0	0
Other Taxes	0	0	0	0	0
Intergovernmental	0	0	0	0	0
Functional Revenues	TBP	0	0	936,000	0
Other Revenues	0	0	0	0	0
Investment Income	0	15,000	1,000	28,700	0
Other Financing Sources	0	0	0	0	0
Total Revenues	TBP	\$15,000	\$1,000	\$964,700	\$0
Total Available Resources	TBP	\$701,529	\$142,789	\$2,718,958	\$164,075
EXPENDITURES					
General Government	0	0	0	0	0
Public Safety	TBP	0	0	1,540,520	0
Econ. & Physical Dev.	0	0	0	0	0
Human Services	0	0	0	0	0
Education	0	0	0	0	0
Cultural & Recreational	0	0	0	0	0
Non-departmental	0	15,000	0	0	164,075
Utilities/Environmental	0	0	0	0	0
Total Uses	TBP	\$15,000	\$0	\$1,540,520	\$164,075
Ending Balance June 30, 2004	TBP	\$686,529	\$142,789	\$1,178,438	\$0

Fund Balance Projections

	Workers' Compensation	Health Benefits	Dental Benefits	Pension Trust	Water and Sewer
Beginning Balance June 30, 2003	\$2,571,851	TBP	TBP	\$1,407,797	\$24,961,785
REVENUES					
Ad Valorem Taxes	0	0	0	0	0
Other Taxes	0	0	0	0	0
Intergovernmental	0	0	0	0	0
Functional Revenues	0	0	0	0	17,390,000
Other Revenues	0	TBP	TBP	403,030	0
Investment Income	44,900	0	0	27,000	528,011
Other Financing Sources	0	0	0	0	0
Total Revenues	\$44,900	TBP	TBP	\$430,030	\$17,918,011
Total Available Resources	\$2,616,751	TBP	TBP	\$1,837,827	\$42,879,796
EXPENDITURES					
General Government	0	TBP	TBP	0	0
Public Safety	0	0	0	0	0
Econ. & Physical Dev.	0	0	0	0	0
Human Services	0	0	0	0	0
Education	0	0	0	0	0
Cultural & Recreational	0	0	0	0	0
Non-departmental	510,950	0	0	430,030	0
Utilities/Environmental	0	0	0	0	29,016,085
Total Uses	\$510,950	TBP	TBP	\$430,030	\$29,016,085
Ending Balance June 30, 2004	\$2,105,801	TBP	TBP	\$1,407,797	\$13,863,711

Fund Balance Projections

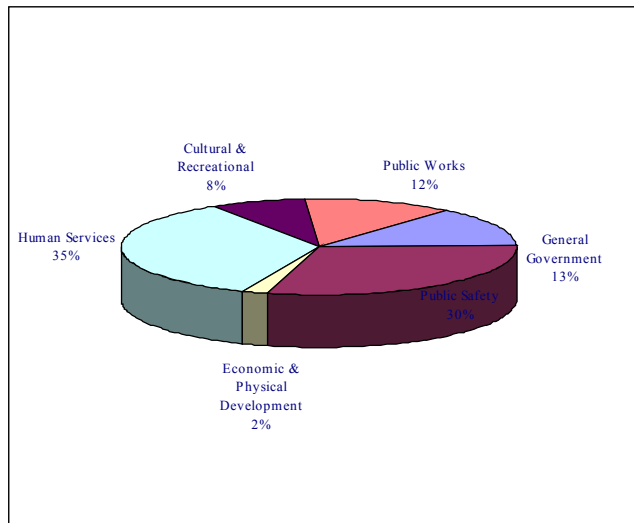
	Water and Sewer Capital	Water and Sewer Reserve	Solid Waste	Solid Waste Reserve	Stormwater
Beginning Balance June 30, 2003	TBP	\$187,235	\$1,791,339	\$4,558,697	\$0
REVENUES					
Ad Valorem Taxes	0	0	0	0	0
Other Taxes	0	0	165,000	0	0
Intergovernmental	0	0	0	0	0
Functional Revenues	0	0	2,507,961	0	0
Other Revenues	0	0	0	0	0
Interfund Charges	0	0	0	0	0
Investment Income	0	4,000	50,000	93,000	0
Other Financing Sources	0	0	0	0	140,742
Total Revenues	TBP	\$4,000	\$2,722,961	\$93,000	\$140,742
Total Available Resources	TBP	\$191,235	\$4,514,300	\$4,651,697	\$140,742
EXPENDITURES					
General Government	0	0	0	0	0
Public Safety	0	0	0	0	0
Econ. & Physical Dev.	0	0	0	0	140,742
Human Services	0	0	0	0	0
Education	0	0	0	0	0
Cultural & Recreational	0	0	0	0	0
Non-departmental	0	0	0	0	0
Utilities/Environmental	0	0	3,465,095	2,982,630	0
Total Uses	TBP	\$0	\$3,465,095	\$2,982,630	\$140,742
Ending Balance June 30, 2004	TBP	\$191,235	\$1,049,205	\$1,669,067	\$0

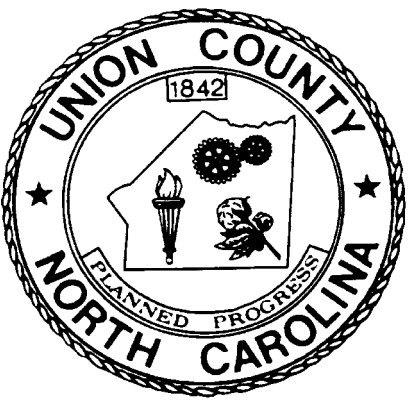
Fund Balance Projections

Library Capital	
Beginning Balance June 30, 2003	TBP
REVENUES	
Ad Valorem Taxes	0
Other Taxes	0
Intergovernmental	0
Functional Revenues	0
Other Revenues	0
Interfund Charges	0
Investment Income	0
Other Financing Sources	0
 Total Revenues	 TBP
 Total Available Resources	 TBP
EXPENDITURES	
General Government	0
Public Safety	0
Econ. & Physical Dev.	0
Human Services	0
Education	0
Cultural & Recreational	0
Non-departmental	0
Utilities/Environmental	0
 Total Uses	 TBP
Ending Balance June 30, 2004	TBP

Positions by Department/Agency

DEPARTMENT	Current FY02-03	Requested FY03-04	Recommended FY03-04
Central Administration	7.0	7.0	7.0
Internal Audit	1.0	1.0	1.0
Legal	2.8	2.8	2.8
Personnel	6.0	6.0	6.0
Finance	10.0	10.0	10.0
Tax Administration	45.0	45.0	45.0
Elections	5.4	5.3	5.3
Register of Deeds	10.0	10.0	10.0
Information Systems	12.0	12.0	12.0
General Services	13.4	13.4	13.4
Law Enforcement	164.8	177.0	177.0
Communications	23.0	29.0	29.0
Homeland Security	3.0	3.0	3.0
Fire Services	6.0	6.0	6.0
Inspections	29.0	29.0	29.0
Animal Control	10.0	11.0	11.0
Planning	5.0	4.0	4.0
Economic Development	2.0	2.0	2.0
Cooperative Extension	10.0	10.0	10.0
Soil Conservation	3.0	3.0	3.0
Health	98.1	94.7	94.7
Social Services	177.5	182.5	182.5
Delinquency Prevention	1.0	1.0	1.0
Senior Services	13.5	14.5	14.5
Veterans' Services	2.0	3.0	3.0
Library	44.8	52.8	51.8
Parks & Recreation	14.0	14.0	14.0
Storm Water	0.0	1.3	1.3
Public Works	102.1	104.8	102.8
TOTAL	821.3	855.0	852.0





MISSION STATEMENT

To provide legislative and policy leadership for County Government.

AGENCY PROGRAMS

Budget Appropriations

Policy Leadership

Legislative Direction

FY2004 MAJOR OUTCOMES

Develop a more effective economic development program and explore various organizational solutions including creation of a non-profit agency, merger with Monore EDC and closer relationships with the County's municipalities

Merger the E-911 and dispatching functions of the County and City of Monroe

Construct an AgriBusiness Center

Conduct a review of the utility water and wastewater capacity and volumetric fees

Reinvigorate the MCIC meetings

Improve public accessibility to BOCC meetings and County programs by promoting e-commerce through use of the County's website, airing of BOCC meetings via the internet and development of communication tools such as an annual report

Update 1998 Land Use Plan

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	101,278	106,201	100,700	108,100	108,100	1,899	1.8%	
Operating	121,553	190,459	134,981	130,622	171,900	(18,559)	-9.7%	
Capital	4,776	0	1,700	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	227,607	296,660	237,381	238,722	280,000	(16,660)	-5.6%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	227,607	296,660	237,381	238,722	280,000	(16,660)	-5.6%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	-
Part-time Equivalency	-	-	-	-	-	-	-	-

BUDGET HIGHLIGHTS

Operating expenses have been reduced by about \$19,000 with the decrease attributable to the reallocation of the annual cost plan (\$10K) to the Finance department with the majority of the other decreases occurring in travel and subsistence reflecting a more accurate projection of BOCC expenses incurred in connection with NACO, NCACC and BOCC retreat.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	42,696	42,994	42,900	42,700	42,700	(294)	-0.7%	
Employee Benefits	58,582	63,207	57,800	65,400	65,400	2,193	3.5%	
				<i>Increase in benefits reflects higher health care premiums</i>				
Total Personal Services	101,278	106,201	100,700	108,100	108,100	1,899	1.8%	0
<i>Operating Expenditures</i>								
Operating Supplies	26,066	38,180	33,250	34,550	34,550	(3,630)	-9.5%	
Travel & Subsistence	17,455	35,417	23,300	24,500	24,500	(10,917)	-30.8%	
				<i>Decrease reflects historical and current utilization; funds for NACO, NCACC and annual retreat</i>				
Communications & Utilities	323	1,500	600	600	600	(900)	-60.0%	
Maintenance & Repairs	1,160	2,527	1,500	1,500	1,500	(1,027)	-40.6%	
Professional Services	67,037	99,985	56,000	48,000	89,278	(10,707)	-10.7%	
				<i>Annual cost plan \$10K) moved to Finance; \$18K for taping BOCC meetings; \$71K for legal services</i>				
Other Contracted Services	1,579	5,110	4,100	4,600	4,600	(510)	-10.0%	
Rentals	7,828	7,740	10,600	11,000	11,000	3,260	42.1%	
				<i>Prorate share of reproduction rentals</i>				
Insurance & Bonding	105	0	5,631	5,872	5,872	5,872	#DIV/0!	
				<i>Property and casualty deductible and prorate share of P&C costs</i>				
Total Operating Exps.	121,553	190,459	134,981	130,622	171,900	(18,559)	-9.7%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	4,776	0	1,700	0	0	0	-	
Land & Land Impr.	0	0	0	0	0	0	-	
Total Capital Outlay	4,776	0	1,700	0	0	0	-	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Total Expenditures	227,607	296,660	237,381	238,722	280,000	(16,660)	-5.6%	0
Total Revenues	0	0	0	0	0	0	-	0
Net County Cost	227,607	296,660	237,381	238,722	280,000	(16,660)	-5.6%	0

MISSION STATEMENT

AGENCY PROGRAMS

Vision 20/20

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	74,535	72,878	72,878	72,878	72,878	0	0.0%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	74,535	72,878	72,878	72,878	72,878	0	0.0%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	74,535	72,878	72,878	72,878	72,878	0	0.0%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Operating Expenditures</i>								
Professional Services	74,535	72,878	72,878	72,878	72,878	0	0.0%	
Total Operating Exps.	74,535	72,878	72,878	72,878	72,878	0	0.0%	0
Total Expenditures	74,535	72,878	72,878	72,878	72,878	0	0.0%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	74,535	72,878	72,878	72,878	72,878	0	0.0%	0

MISSION STATEMENT

To supervise and direct the administration of all County departments, Boards, Commissions and Agencies under the general control of the Board of County Commissioners.

AGENCY PROGRAMS

Supervises and Directs County Agencies Translates & Executes BOCC Policy Develops Policy Alternatives
 Liaison to Public & Governmental Agencies

FY2004 MAJOR OUTCOMES

Oversee the implementation and achievement of the Board of Commissioners 2003-2004 goals.
 Prepare and administer a balanced budget for 2004.
 Provide a program of public information regarding public policy initiatives; keep the public abreast of significant matters effecting their lives.
 Provide timely information to the Board of Commissioners.
 Participate actively in local, state and national organizations such as NCACC and NACO in order to strengthen relationships and keep the Board of Commissioners apprised of legislation impacting the County.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	417,896	665,294	626,601	637,676	637,676	(27,618)	-4.2%	
Operating	71,541	130,789	95,630	42,893	98,324	(32,465)	-24.8%	
Capital	0	6,128	8,100	0	0	(6,128)	-100.0%	
Other	0	0	0	0	0	0	-	
Total	489,437	802,211	730,331	680,569	736,000	(66,211)	-8.3%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	489,437	802,211	730,331	680,569	736,000	(66,211)	-8.3%	0
<i>Positions</i>								
Full-time Equivalency	6.0	7.0	7.0	7.0	7.0	-	0.0%	
Part-time Equivalency	NA	0.7	0.7	0.2	0.2	(0.5)	-70.3%	

BUDGET HIGHLIGHTS

The reduction in the personnel category of expenditures is due to a decrease in part-time hours (\$9K) for clerical assistance provided on an as-needed basis for the County Clerk and the budgeting of a vacant Assistant County Manager's position at the minimum grade level. Operating expenses have been reduced, in part, due to moving the annual audit expense (\$56K) to the Finance department. Additional legal (\$5K) and professional fees (\$24K) are budgeted.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	315,147	495,870	464,700	481,300	481,300	(14,570)	-2.9%	
	<i>Reflects an Assistant County Manager's position at minimum of the salary grade and reduction of P/T hrs.</i>							
Employee Benefits	102,749	169,424	161,901	156,376	156,376	(13,048)	-7.7%	
	<i>FY03 included County Manager's relocation assistance</i>							
Total Personal Services	417,896	665,294	626,601	637,676	637,676	(27,618)	-4.2%	0
Operating Expenditures								
Operating Supplies	6,708	13,103	10,800	11,300	11,300	(1,803)	-13.8%	
Travel & Subsistence	12,096	13,678	15,000	16,250	16,250	2,572	18.8%	
Communications & Utilities	1,657	4,250	5,000	5,200	5,200	950	22.4%	
Maintenance & Repairs	128	4,200	0	0	4,200	0	0.0%	
Professional Services	45,100	80,600	54,100	100	51,331	(29,269)	-36.3%	
	<i>Audit fee of \$56K moved to Finance; legal @ \$20K and other prof. services @ \$31K</i>							
Other Contracted Services	2,201	7,757	6,800	5,250	5,250	(2,507)	-32.3%	
Rentals	1,846	2,200	2,200	2,400	2,400	200	9.1%	
Insurance & Bonding	1,805	5,001	1,730	2,393	2,393	(2,608)	-52.1%	
Total Operating Exps.	71,541	130,789	95,630	42,893	98,324	(32,465)	-24.8%	0
Capital Outlay								
Office Furniture & Equip.	0	6,128	8,100	0	0	(6,128)	-100.0%	
Total Capital Outlay	0	6,128	8,100	0	0	(6,128)	-100.0%	0
Total Expenditures	489,437	802,211	730,331	680,569	736,000	(66,211)	-8.3%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	489,437	802,211	730,331	680,569	736,000	(66,211)	-8.3%	0

COUNTY DUES AND MEMBERSHIPS

10-540600

MISSION STATEMENT

To account for the County's participation in various national, State, regional and local organizations

AGENCY PROGRAMS

Institute of Government	Charlotte Regional Partnership	List Program
NC Assoc. of County Commissioners	Centralina COG	National Assoc. of Counties
Chamber of Commerce		

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	-
Part-time Equivalency	-	-	-	-	-	-	-	-

BUDGET HIGHLIGHTS

A majority of the fees for these organizations are based on certified population estimates and with the County continuing to experience population growth, the dues and memberships are projected to increase by about 8%.

COUNTY DUES AND MEMBERSHIPS

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Operating Expenditures</i>								
Other Contracted Services	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	
<i>Total Operating Exps.</i>	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	0
Total Expenditures	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	71,507	78,238	79,000	84,628	84,628	6,390	8.2%	0

MISSION STATEMENT

To provide consulting and auditing services that identify and reduce risk to County government through the use of proper internal controls and the promotion of the most effective and efficient use of scarce County resources.

AGENCY PROGRAMS

- Compliance Audits
- Performance Audits
- Special Projects

FY2004 MAJOR OUTCOMES

Evaluate position requirements in the tax collection department based on new software installation and expanded collection programs, (i.e., lock box motor vehicle tax collections, debt set-off program & utility bank draft collections).

Analyze and audit the effectiveness of the new property revaluation for 2004 to determine relationship with actual market values based on property sales.

Conduct an audit analysis and follow-up to determine effectiveness of prior year compensatory and over-time reduction audit.

Perform an audit of the County's vehicle usage to determine if it is excessive and proper and determine if the types of vehicles that the County uses are appropriate for the uses.

Audit all departments that collect funds to analyze their performance with the goal of determining that there are no major deviations in trends and that collections are being maximized.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	65,229	66,405	67,701	69,201	69,201	2,796	4.2%	
Operating	2,843	9,700	7,956	5,903	5,903	(3,797)	-39.1%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	68,072	76,105	75,657	75,104	75,104	(1,001)	-1.3%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	68,072	76,105	75,657	75,104	75,104	(1,001)	-1.3%	0
<i>Positions</i>								
Full-time Equivalency	1.0	1.0	1.0	1.0	1.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the pay plan and merit adjustments awarded in FY03. The decrease in operating expenditures is due to FY03's IOG's County Administration Course.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	51,278	52,130	53,801	53,801	53,801	1,671	3.2%	
	<i>Increase in personnel services is due to the pay plan and merit adjustments awarded in FY03.</i>							
Employee Benefits	13,951	14,275	13,900	15,400	15,400	1,125	7.9%	
	<i>Increase due to higher health benefit costs for FY04</i>							
Total Personal Services	65,229	66,405	67,701	69,201	69,201	2,796	4.2%	0
<i>Operating Expenditures</i>								
Operating Supplies	802	1,550	1,550	1,550	1,550	0	0.0%	
Travel & Subsistence	1,662	6,875	5,854	3,700	3,700	(3,175)	-46.2%	
	<i>IOG County Administration Course in FY03.</i>							
Communications & Utilities	34	975	50	50	50	(925)	-94.9%	
Other Contracted Services	110	300	290	310	310	10	3.3%	
Insurance and Bonding	235	0	212	293	293	293	#DIV/0!	
Total Operating Exps.	2,843	9,700	7,956	5,903	5,903	(3,797)	-39.1%	
Total Expenditures	68,072	76,105	75,657	75,104	75,104	(1,001)	-1.3%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	68,072	76,105	75,657	75,104	75,104	(1,001)	-1.3%	0

MISSION STATEMENT

To provide legal counsel to the management and department heads of Union County through direct and ready access to a full time legal staff; and through such accessibility to anticipate potential legal problems and prevent them before they occur, or once occurred, to resolve and mitigate their impacts in such manner as will best serve the interests of Union County.

AGENCY PROGRAMS

Legal Counsel	Ordinance, Resolution, Policy Drafting	Major Case Consultation
Contract Drafting/Review	Board Meetings (Legal and Parliamentary)	Attorney Network and Coordination
Contract Tracking and Management	Ordinance Enforcement	

FY2004 MAJOR OUTCOMES

Complete contract documents and related legal services for major County construction, including Justice Center, One-Stop Permitting, AG Building, WWTP expansion projects.

Develop standard or generic agreements for use with vendors and service providers, including revisions to new construction contract documents from Engineers Joint Contract Documents Committee.

Digitize department files to enhance efficiency of storage and retrieval.

Establish effective network with local government attorneys.

Develop pro-active departmental policy for assessment, engagement, and resolution of legal issues.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	146,736	208,746	192,726	214,838	214,838	6,092	2.9%	
Operating	25,747	41,206	37,667	33,544	33,544	(7,662)	-18.6%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	172,483	249,952	230,393	248,382	248,382	(1,570)	-0.6%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	172,483	249,952	230,393	248,382	248,382	(1,570)	-0.6%	0
<i>Positions</i>								
Full-time Equivalency	2.0	3.0	2.8	2.8	2.8	(0.2)	-6.7%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

Decrease in personnel costs is due to a reduction in employee benefits attributable to the reallocation of the Attorney I position from full-time to part-time. Operating expenses decrease is attributable to the non-recurring and initial costs associated with creation of the Attorney I position in FY03.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	112,468	160,072	151,654	168,038	168,038	7,966	5.0%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	34,268	48,674	41,072	46,800	46,800	(1,874)	-3.9%	
				<i>Decreased due to reallocation of Attorney I position from full time to regular part time</i>				
Total Personal Services	146,736	208,746	192,726	214,838	214,838	6,092	2.9%	0
<i>Operating Expenditures</i>								
Operating Supplies	11,451	21,300	19,700	14,300	14,300	(7,000)	-32.9%	
				<i>Decrease due to non-recurring expenses associated with FY03 creation of Attorney I position</i>				
Travel & Subsistence	2,287	5,200	3,600	5,400	5,400	200	3.8%	
Communications & Utilities	181	850	600	550	550	(300)	-35.3%	
Maintenance & Repairs	0	356	220	367	367	11	3.1%	
Professional Services	10,540	10,400	10,400	10,400	10,400	0	0.0%	
Other Contracted Services	785	3,100	2,500	1,632	1,632	(1,468)	-47.4%	
				<i>Decrease due to a reduction in requirement for advertising services</i>				
Insurance & Bonding	503	0	647	895	895	895	#DIV/0!	
Total Operating Exps.	25,747	41,206	37,667	33,544	33,544	(7,662)	-18.6%	0
Total Expenditures	172,483	249,952	230,393	248,382	248,382	(1,570)	-0.6%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	172,483	249,952	230,393	248,382	248,382	(1,570)	-0.6%	0

MISSION STATEMENT

To provide Union County Government with an equitable and effective system of administration for the recruitment, classification, development, and retention of competent, diligent, and honest career employees. To provide a full range of services in order to promote a positive and productive work environment that is safe, healthy, representative, and fair. To facilitate creativity, innovation and teamwork that allows County employees and departments to realize their potential.

AGENCY PROGRAMS

Classification and Compensation	Regulatory Compliance and Training	Insurance Benefits / P&C / Auto
Recruitment	Retirement	New Employee Orientation
Employee Relations	Performance Appraisal	Safety / Workers' Compensation

FY2004 MAJOR OUTCOMES

Track employee turnover and retirement to ensure the County is attracting and hiring a well qualified, high performing, diversified workforce.

Conduct on-going classification and compensation studies to assure that the classification system and pay plan represent equitable pay for all County positions.

Strengthen personnel management skills and reduce the potential for employee grievances by providing policy and procedure updates/training to supervisors.

Review the benefit program offered to Union County employees, retirees, and eligible dependents, and improve the general knowledge and participation in the benefit programs.

Mitigate the loss of productivity and reduce the possibility of on the job accidents by providing pre-employment and random drug and alcohol screening for all employees required under Department of Transportation directives and for all Sheriff's Deputies.

Mitigate the loss of productivity, equipment use, and reduce the potential liability risk by provide pre-employment and random driving license screening for all employees who will be required to drive a vehicle on county business.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	694,358	354,802	342,484	371,467	371,467	16,665	4.7%	0
Operating	39,658	57,355	54,466	71,311	71,311	13,956	24.3%	0
Capital	0	0	0	0	0	0	-	0
Other	0	0	0	0	0	0	-	0
Total	734,016	412,157	396,950	442,778	442,778	30,621	7.4%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	734,016	412,157	396,950	442,778	442,778	30,621	7.4%	0
<i>Positions</i>								
Full-time Equivalency	5.0	6.0	6.0	6.0	6.0	-	0.0%	
Part-time Equivalency	N/A	0.1	-	-	-	(0.1)	-100.0%	

BUDGET HIGHLIGHTS

The increase in personnel services is attributable to the pay plan and merit adjustments awarded in FY03 and the higher cost of health benefits in FY04. Operating expense increase is due to the implementation of greater random testing (drug and alcohol) of transportation and sheriff agencies.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	236,149	272,083	265,900	280,125	280,125	8,042	3.0%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	458,209	82,719	76,584	91,342	91,342	8,623	10.4%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	694,358	354,802	342,484	371,467	371,467	16,665	4.7%	0
<i>Operating Expenditures</i>								
Operating Supplies	17,107	20,950	21,200	20,950	20,950	0	0.0%	
Travel & Subsistence	5,625	9,920	5,500	9,920	9,920	0	0.0%	
Communications & Utilities	4,532	4,450	4,450	4,450	4,450	0	0.0%	
Maintenance & Repairs	60	1,000	500	1,000	1,000	0	0.0%	
Professional Services	8,487	11,705	12,285	24,000	24,000	12,295	105.0%	
				<i>Random drug and alcohol testing (\$7,500) of transportation and sheriff agencies added FY04</i>				
Other Contracted Services	2,814	9,330	9,330	9,330	9,330	0	0.0%	
Insurance & Bonding	1,033	0	1,201	1,661	1,661	1,661	#DIV/0!	
Total Operating Exps.	39,658	57,355	54,466	71,311	71,311	13,956	24.3%	0
Total Expenditures	734,016	412,157	396,950	442,778	442,778	30,621	7.4%	0
Total Revenues	0	0	0	0	0	0	0.0%	
Net County Cost	734,016	412,157	396,950	442,778	442,778	30,621	7.4%	0

MISSION STATEMENT

To preserve, enhance and provide accountability for the County's financial resources.

AGENCY PROGRAMS

Budget	Accounts Payable	Financial Planning
Annual Audit	Cash Management & Investments	Debt Issuance & Management
Payroll	Financial Reporting	Capital Improvement Program

FY2004 MAJOR OUTCOMES

Complete County's Comprehensive Annual Financial Report (CAFR) by October 31, 2003, and submit to Government Finance Officer's Officer's Association (GFOA) for the Certificate of Achievement for Excellence in Financial Reporting by December 31, 2003.

Plan, execute and oversee three (3) underwritings and debt issuance consisting of general obligation (Union County Public Schools), installment financing, and revenue bond (water and sewer) sales.

Implement e-banking, e-government initiatives to provide alternatives for citizens to interact with County agencies improving customer service and flexibility (payment by credit/debit cards over the phone, in person or through the internet).

Implement a countywide comprehensive accounts receivable management program establishing requirements for extension of credit, curtailment of service and referrals to collection agencies.

Complete a 5-year financial forecast for FY2004-FY2009 and submit to Board of County Commissioners by January 15, 2004.

Complete the FY2004-FY2005 budget and submit to Board of County Commissioners by May 15, 2004.

Develop financial impact statements associated with implementation of GASB OPEB exposure draft.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	579,503	616,452	625,918	637,550	637,550	21,098	3.4%	
Operating	112,653	149,996	111,179	132,845	132,845	(17,151)	-11.4%	
Capital	11,350	0	2,950	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	703,506	766,448	740,047	770,395	770,395	3,947	0.5%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	175	120	144	0	0	120	100.0%	
Total	175	120	144	0	0	120	100.0%	0
Net County Cost	703,331	766,328	739,903	770,395	770,395	3,827	0.5%	0
<i>Positions</i>								
Full-time Equivalency	10.0	10.0	10.0	10.0	10.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is attributable to the pay plan and merit adjustments awarded in FY03. The decrease in operating expenses is due to a budget reduction in operating supplies (\$8K) and travel and subsistence (\$10K) based on current department requirements.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	449,426	473,663	485,405	488,400	488,400	14,737	3.1%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	130,077	142,789	140,513	149,150	149,150	6,361	4.5%	
				<i>FY03 included funds for Director's relocation</i>				
Total Personal Services	579,503	616,452	625,918	637,550	637,550	21,098	3.4%	0
<i>Operating Expenditures</i>								
Operating Supplies	25,069	29,257	22,510	21,000	21,000	(8,257)	-28.2%	
				<i>Reduction based on historical purchases and current requirements</i>				
Travel & Subsistence	8,809	25,502	11,000	15,000	15,000	(10,502)	-41.2%	
				<i>Reduction based on historical purchases and current requirements</i>				
Communications & Utilities	8,250	8,934	8,400	9,000	9,000	66	0.7%	
Maintenance & Repairs	1,735	6,789	4,981	4,452	4,452	(2,337)	-34.4%	
Professional Services	60,030	75,599	58,505	76,150	76,150	551	0.7%	
				<i>Includes funds for the annual audit (\$56K), cost plan (\$10K) and rebate (\$10K) calculations</i>				
Other Contracted Services	4,405	2,115	1,440	2,130	2,130	15	0.7%	
Rentals	1,453	1,800	1,800	1,800	1,800	0	0.0%	
Insurance & Bonding	2,902	0	2,543	3,313	3,313	3,313	#DIV/0!	
				<i>Increase due to property and casualty expenses budgeted in department for FY04</i>				
Total Operating Exps.	112,653	149,996	111,179	132,845	132,845	(17,151)	-11.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	11,350	0	2,950	0	0	0	-	
Total Capital Outlay	11,350	0	2,950	0	0	0	-	0
Total Expenditures	703,506	766,448	740,047	770,395	770,395	3,947	0.5%	0
Total Revenues	175	120	144	0	0	(120)	-100.0%	
Net County Cost	703,331	766,328	739,903	770,395	770,395	4,067	0.5%	#VALUE!

MISSION STATEMENT

To list, appraise, assess and collect all real and personal property in Union County for ad valorem tax purposes in compliance with NC General Statutes.

AGENCY PROGRAMS

GIS/Mapping	Collection	Present Use Applications
Tax Listing	Assessment	Delinquent Collection
Audits	Exemption Applications	Public Utility Collections

FY2004 MAJOR OUTCOMES

- Complete the conversion, training and implementation to the department's new billing and collection software.
- Complete the assessment of all property and issue tax bills in August.
- Increase current year and delinquent collections through implementation of the debt setoff program, taxpayer tracking initiatives and retention of collection agencies.
- Reappraise all real property at market value as of January 1, 2004.
- Enhance customer service to both external and internal customers.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	1,495,022	1,608,483	1,565,540	1,727,888	1,727,888	119,405	7.4%	
Operating	368,028	1,452,035	970,086	623,193	623,193	(828,842)	-57.1%	
Capital	22,005	9,562	9,111	15,000	15,000	5,438	56.9%	
Other	0	0	0	0	0	0	-	
Total	1,885,055	3,070,080	2,544,737	2,366,081	2,366,081	(703,999)	-22.9%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	106,696	99,240	107,691	107,900	107,900	8,660	8.7%	
Total	106,696	99,240	107,691	107,900	107,900	8,660	8.7%	0
Net County Cost	1,778,359	2,970,840	2,437,046	2,258,181	2,258,181	(712,659)	-24.0%	0
<i>Positions</i>								
Full-time Equivalency	34.0	35.0	35.0	35.0	35.0	-	0.0%	
Part-time Equivalency	N/A	-	0.2	0.2	0.2	0.2	#DIV/0!	

BUDGET HIGHLIGHTS

Personnel increase is attributable to higher health care benefit costs for FY04 and the FY03 pay plan and merit adjustments. The decrease in operating expenditures is attributable to the outsourcing of bill printing functions, reduced travel and employee development and the completion in FY03 of the implementation phase of the new tax billing and collection software.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
EXPENDITURES								
Personal Services								
Salaries & Wages	1,134,247	1,212,729	1,188,053	1,271,483	1,271,483	58,754	4.8%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	360,775	395,754	377,487	456,405	456,405	60,651	15.3%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	1,495,022	1,608,483	1,565,540	1,727,888	1,727,888	119,405	7.4%	0
Operating Expenditures								
Operating Supplies	94,374	135,885	100,985	90,637	90,637	(45,248)	-33.3%	
				<i>Decrease due to outsourcing w/American Business Forms (\$13K) of delinquent tax & mv bills with balance of decrease based on FY04 requirements</i>				
Travel & Subsistence	25,093	34,035	23,054	24,415	24,415	(9,620)	-28.3%	
				<i>Reduction based on FY04 requirements</i>				
Communications & Utilities	118,127	148,683	128,318	131,400	131,400	(17,283)	-11.6%	
				<i>Reduction based on historical purchases and current requirements</i>				
Maintenance & Repairs	22,897	67,448	25,556	27,418	27,418	(40,030)	-59.3%	
				<i>Decrease due to Manatron computer software maintenance (\$33K) included in initial contract price</i>				
Professional Services	87,110	1,026,632	650,100	302,972	302,972	(723,660)	-70.5%	
				<i>Decrease due to implementation of Manatron in FY03 (\$367K), rollover of same project funds (\$367) and legal services (11K)</i>				
Other Contracted Services	6,873	10,485	10,386	10,375	10,375	(110)	-1.0%	
Rentals	3,705	28,867	21,219	21,500	21,500	(7,367)	-25.5%	
				<i>Reduction based on historical purchases and current requirements</i>				
Insurance & Bonding	9,849	0	10,468	14,476	14,476	14,476	#DIV/0!	
				<i>Property & casualty budgeted in benefitting departments in FY04</i>				
Total Operating Exps.	368,028	1,452,035	970,086	623,193	623,193	(828,842)	-57.1%	0
Capital Outlay								
Office Furniture & Equip.	22,005	9,562	9,111	15,000	15,000	5,438	56.9%	
				<i>Increase due to purchase of new printer (\$5K) for motor vehicle bills</i>				
Total Capital Outlay	22,005	9,562	9,111	15,000	15,000	5,438	56.9%	0
Interfund Transfers	425,000	458,500	0	0	0	5,438	1.2%	
Total Expenditures	2,310,055	3,528,580	2,544,737	2,366,081	2,366,081	(698,561)	-19.8%	0
Total Revenues	106,696	99,240	107,691	107,900	107,900	8,660	8.7%	
Net County Cost	2,203,359	3,429,340	2,437,046	2,258,181	2,258,181	(707,221)	-20.6%	0

TAX ADMINISTRATION-REAPPRAISAL

10-541400(35)

MISSION STATEMENT

To appraise the ownership of all taxable and non-taxable property located in Union County for ad valorem tax purposes as set forth in the Machinery Act of North Carolina.

AGENCY PROGRAMS

Schedule of Values for Reappraisal

Real property appraisals

Appeals

FY2004 MAJOR OUTCOMES

Reappraise all real property at market value as of January 1, 2004.

Complete the conversion and implementation of the department's new appraisal and billing software.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	0	0	410,488	430,318	430,318	430,318	#DIV/0!	
Operating	0	0	41,844	86,936	86,936	86,936	#DIV/0!	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	452,332	517,254	517,254	517,254	#DIV/0!	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	164,075	0	0	0	-	
Total	0	0	164,075	0	0	0	-	0
Net County Cost	0	0	288,257	517,254	517,254	517,254	#DIV/0!	0
<i>Positions</i>								
Full-time Equivalency	-	-	10.0	10.0	10.0	10.0	#DIV/0!	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

Personnel expenditures increase is attributable to higher health care costs in FY04 and an increase in overtime associated with the January 1, 2004 appraisal. Operating expenditures increase is due to the retention of contractor appraisers to assist with the revaluation, outsourcing mailings (letters, brochures, and notices), and temporary assistance for revaluation. Personnel count is remaining constant for this division.

TAX ADMINISTRATION-REAPPRAISAL

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	0	0	317,702	319,518	319,518	319,518	#DIV/0!	
								<i>Combined fund variance of \$1K</i>
Employee Benefits	0	0	92,786	110,800	110,800	110,800	#DIV/0!	
								<i>Combined fund variance of \$10K-Increase due to higher cost of health benefits</i>
Total Personal Services	0	0	410,488	430,318	430,318	430,318	#DIV/0!	0
<i>Operating Expenditures</i>								
Operating Supplies	0	0	12,112	12,362	12,362	12,362	#DIV/0!	
								<i>Combined fund variance of <\$3K>-Decrease based on FY04 requirements</i>
Travel & Subsistence	0	0	4,692	4,825	4,825	4,825	#DIV/0!	
								<i>Combined fund variance of <\$1K>-Decrease based on FY04 requirements</i>
Communications & Utilities	0	0	4,608	11,150	11,150	11,150	#DIV/0!	
								<i>Combined fund variance of \$6K-Increase due to nextel rentals associated with the January 1, 2004 appraisal</i>
Maintenance & Repairs	0	0	17,422	1,880	1,880	1,880	#DIV/0!	
								<i>Combined fund variance of <\$19K>-Decrease due to conversion to new assessment software under warranty</i>
Professional Services	0	0	0	48,000	48,000	48,000	#DIV/0!	
								<i>Combined fund variance of \$45K-Increase due to appraiser contracting and outsourcing various mailings</i>
Other Contracted Services	0	0	1,413	6,510	6,510	6,510	#DIV/0!	
								<i>Comined fund variance of \$4K-Increase due to temporary assistance associated with the January 1, 2004 appraisal</i>
Insurance & Bonding	0	0	1,597	2,209	2,209	2,209	#DIV/0!	
								<i>Combined fund variance of \$1K-Property and casualty costs allocated to departments in FY04</i>
Total Operating Exps.	0	0	41,844	86,936	86,936	86,936	#DIV/0!	0
Total Expenditures	0	0	452,332	517,254	517,254	517,254	#DIV/0!	0
Total Revenues	0	0	164,075	0	0	0	-	
Net County Cost	0	0	288,257	517,254	517,254	517,254	#DIV/0!	0

COURT FACILITIES

10-5416XX (OUTSIDE AGENCIES)

MISSION STATEMENT

AGENCY PROGRAMS

Clerk of Court	Magistrate's Office	Juvenile Probation
Courtroom	District Court	Jury Selection
District Attorney	Occupancy Cost	

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	646	0	0	0	0	0	-	
Operating	4,372	19,407	19,407	19,853	19,853	446	2.3%	
Capital	0	0	0	0	0	0	-	
Other	1,508,820	1,600,000	1,847,990	2,937,017	2,937,017	1,337,017	83.6%	
Total	1,513,838	1,619,407	1,867,397	2,956,870	2,956,870	1,337,463	82.6%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	1,513,838	1,619,407	1,867,397	2,956,870	2,956,870	1,337,463	82.6%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	600	0	0	600	600	600	#DIV/0!	
Employee Benefits	46	0	0	46	46	46	#DIV/0!	
Total Personal Services	646	0	0	646	646	646	#DIV/0!	0
<i>Operating Expenditures</i>								
Operating Supplies	4,369	13,207	13,207	13,007	13,007	(200)	-1.5%	
Communications & Utilities	0	200	200	200	200	0	0.0%	
Other Contracted Services	1,503,091	1,600,000	1,847,990	1,940,390	1,940,390	340,390	21.3%	
<i>Includes the allocated occupancy costs of County Courthouse to include law enforcement, maintenance, janitorial and utilities</i>								
Insurance & Bonding	3	0	0	0	0	0	-	
Total Operating Exps.	1,507,463	1,613,407	1,861,397	1,953,597	1,953,597	340,190	21.1%	0
Contracts, Grants, Sub.	5,729	6,000	6,000	6,000	6,000	0	0.0%	
<i>Grant match for Project Safe Streets</i>								
Debt Services	0	0	0	996,627	996,627	680,580	#DIV/0!	
Total Expenditures	1,513,838	1,619,407	1,867,397	2,956,870	2,956,870	1,021,416	63.1%	0
Total Revenues	0	0	0	0	0	0	0.0%	
Net County Cost	1,513,838	1,619,407	1,867,397	2,956,870	2,956,870	1,021,416	63.1%	0

MISSION STATEMENT

To provide citizens with the opportunity to exercise their right to vote in the appropriate jurisdictions, at convenient locations, and services by operating the elections and registration process in an open, fair and efficient manner.

AGENCY PROGRAMS

Candidate Filings/Election Day Co-ordination	Recruitment of Precinct Workers	Geo-Code-Mapping/Annexations
Citizens Awareness	Campaign Reporting	Voting Machine Maintenance
Voter Registration	Absentee Voting	

FY2004 MAJOR OUTCOMES

- Implement new GIS System regarding redistricting and precinct information
- Develop and hold citizens awareness programs for September, 2003
- Streamline absentee voting by mail procedures
- Initiate "One Stop Voting" for primary elections
- Develop simple procedures for paperwork for precinct workers on election day
- Successfully complete four elections

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	279,445	479,087	406,300	554,160	553,160	74,073	15.5%	
Operating	72,600	190,195	136,600	157,025	157,025	(33,170)	-17.4%	
Capital	13,788	30,000	68,900	450,272	450,272	420,272	1400.9%	
Other	0	0	0	0	100,000	100,000	#DIV/0!	
Total	365,833	699,282	611,800	1,161,457	1,260,457	561,175	80.3%	0
<i>Revenues</i>								
State/Federal	0	13,930	14,500	0	0	(13,930)	-100.0%	
Other	54,009	13,500	19,100	119,060	565,132	551,632	4086.2%	
Total	54,009	27,430	33,600	119,060	565,132	537,702	1960.3%	0
Net County Cost	311,824	671,852	578,200	1,042,397	695,325	23,473	3.5%	0
<i>Positions</i>								
Full-time Equivalency	4.0	5.4	5.4	5.3	5.3	(0.1)	-1.9%	
Part-time Equivalency	N/A	5.0	5.0	5.7	5.7	0.8	15.8%	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is attributable to additional PTEs for two municipal elections (with offsetting revenues from the towns), higher election worker pay (\$13K), FY03's pay plan and merit adjustments and FY04's higher health benefit costs. The decrease in operating expenses is due lower communication expenses which were incurred in FY03 and were related to the relocation of the Board of Elections. Capital outlay includes funds for the first phase of replacing voting machines. Other expenditures reflect the lease purchase debt cost of the replacement machines. Other revenues include \$446K in lease purchase proceeds for the machines purchase.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	232,314	418,723	352,100	487,216	486,316	67,593	16.1%	
		<i>Increase in PTE positions due to municipal elections and election worker pay (\$13K)</i>						
Employee Benefits	47,131	60,364	54,200	66,944	66,844	6,480	10.7%	
		<i>Increase due to higher health care costs</i>						
Total Personal Services	279,445	479,087	406,300	554,160	553,160	74,073	15.5%	0
<i>Operating Expenditures</i>								
Operating Supplies	22,692	54,681	40,200	38,600	38,600	(16,081)	-29.4%	
Travel & Subsistence	10,910	17,765	7,400	18,100	18,100	335	1.9%	
Communications & Utilities	8,827	70,255	40,200	29,300	29,300	(40,955)	-58.3%	
		<i>\$15K related to move in FY03</i>						
Maintenance & Repairs	16,768	19,412	28,000	28,800	28,800	9,388	48.4%	
		<i>Increase due to higher maintenance on voting machine equipment</i>						
Professional Services	4,084	13,230	7,000	25,500	25,500	12,270	92.7%	
		<i>\$3K related to move in FY03. FY04 includes \$25K for moving voting equipment for elections</i>						
Other Contracted Services	4,226	5,100	4,800	5,550	5,550	450	8.8%	
Rentals	3,418	9,752	7,800	9,575	9,575	(177)	-1.8%	
Insurance & Bonding	1,675	0	1,200	1,600	1,600	1,600	#DIV/0!	
		<i>Property & casualty budgeted in benefitting departments in FY04</i>						
Total Operating Exps.	72,600	190,195	136,600	157,025	157,025	(33,170)	-17.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	13,788	30,000	68,900	450,272	450,272	420,272	1400.9%	
		<i>\$446K for first phase of voting equipment change</i>						
Total Capital Outlay	13,788	30,000	68,900	450,272	450,272	420,272	1400.9%	0
<i>Debt Service</i>								
General Debt Service	0	0	0	0	100,000	100,000	#DIV/0!	
		<i>FY04 debt service of first phase of voting equipment change</i>						
Total Debt Service	0	0	0	0	100,000	100,000	#DIV/0!	0
Total Expenditures	365,833	699,282	611,800	1,161,457	1,260,457	561,175	80.3%	0
Total Revenues	54,009	27,430	33,600	119,060	565,132	537,702	1960.3%	
		<i>FY04 includes lease purchase funds \$446K for first phase of voting machine replacement</i>						
Net County Cost	311,824	671,852	578,200	1,042,397	695,325	23,473	3.5%	0

FY2002 had two municipal elections.

FY2003 had a primary election, general election and a special election.

FY2004 is projected to have two municipal elections, a primary election and a second primary election.

REGISTER OF DEEDS

10-541800

MISSION STATEMENT

To provide for, in perpetuity, the preservation and protection of all recorded documents in a manner that ensures integrity, completeness, accuracy, and safekeeping of public records.

AGENCY PROGRAMS

Vital Records	Land Records, Plats & Plans	Official bonds
Notary Public Commissions	Transportation Right of Way Plans	Military Discharges
UCC Recording	Power of Attorney	

FY2004 MAJOR OUTCOMES

Plan, execute and oversee the access of land records through the internet.

Establish scanning bank for land records for access through the internet.

Scan birth records for issuance by computer.

Computerize notary public index.

Begin process of digitizing plats.

Restore older damaged books with new binders, etc.

Ensure staff members attend workshops and seminars in order to maintain proficiency with changing laws and provide improved service and technology.

Ensure security of all documents.

Protect against fraud in vital records.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	408,477	436,635	451,756	479,769	479,769	43,134	9.9%	
Operating	290,015	361,207	285,357	299,261	299,261	(61,946)	-17.1%	
Capital	0	6,610	6,305	0	0	(6,610)	-100.0%	
Other	0	0	0	0	0	0	-	
Total	698,492	804,452	743,418	779,030	779,030	(25,422)	-3.2%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	1,048,873	975,040	1,513,864	1,548,406	1,548,406	573,366	58.8%	
Total	1,048,873	975,040	1,513,864	1,548,406	1,548,406	573,366	58.8%	0
Net County Cost	(350,381)	(170,588)	(770,446)	(769,376)	(769,376)	(598,788)	351.0%	0
<i>Positions</i>								
Full-time Equivalency	9.0	10.0	10.0	10.0	10.0	-	0.0%	
Part-time Equivalency	N/A	0.3	0.3	0.3	0.3	-	0.0%	

BUDGET HIGHLIGHTS

The increase in personnel services is attributable to the pay plan and merit adjustments awarded in FY03, higher health care costs (\$16K) in FY04 and special mandated benefits (\$21K) for FY04. The decrease in operating expenses is due to a budget reduction in office supplies (\$55K), tool and supplies (\$3K), and postage (\$4K).

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	272,867	291,584	291,698	298,800	298,800	7,216	2.5%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	135,610	145,051	160,058	180,969	180,969	35,918	24.8%	
				<i>Increase due to higher health benefit costs (16K), retirees health (\$6K), and special mandated benefits (\$21K)</i>				
Total Personal Services	408,477	436,635	451,756	479,769	479,769	43,134	9.9%	0
<i>Operating Expenditures</i>								
Operating Supplies	22,870	84,507	27,100	26,650	26,650	(57,857)	-68.5%	
				<i>Decrease in office supplies (55K), and tool/supplies (3K), based on historical purchases and current requirement</i>				
Travel & Subsistence	6,043	10,000	10,000	10,000	10,000	0	0.0%	
Communications & Utilities	10,044	13,900	9,700	9,720	9,720	(4,180)	-30.1%	
							<i>Decrease in postage</i>	
Maintenance & Repairs	4,849	6,500	6,000	6,000	6,000	(500)	-7.7%	
Professional Services	237,953	235,500	222,500	235,500	235,500	0	0.0%	
Other Contracted Services	444	750	850	1,030	1,030	280	37.3%	
Rentals	6,471	10,000	7,500	8,000	8,000	(2,000)	-20.0%	
							<i>Decrease in rental of equipment</i>	
Insurance & Bonding	1,341	50	1,707	2,361	2,361	2,311	4622.0%	
							<i>Property & casualty budgeted in benefiting departments in FY04</i>	
Total Operating Exps.	290,015	361,207	285,357	299,261	299,261	(61,946)	-17.1%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	0	6,610	6,305	0	0	(6,610)	-100.0%	
							<i>No request in FY04</i>	
Total Capital Outlay	0	6,610	6,305	0	0	(6,610)	-100.0%	0
Total Expenditures	698,492	804,452	743,418	779,030	779,030	(25,422)	-3.2%	0
Total Revenues	1,048,873	975,040	1,513,864	1,548,406	1,548,406	573,366	58.8%	
				<i>Increase due to fee increase as of January 2003</i>				
Net County Cost	(350,381)	(170,588)	(770,446)	(769,376)	(769,376)	(598,788)	351.0%	0

MISSION STATEMENT

To provide consistent, cost-effective, convenient and reliable Information Technology services to Union County. To support applications and initiatives which provide increased efficiency and effectiveness while continuing to improve the hardware, communications, and software components of the Information Technology infrastructure.

AGENCY PROGRAMS

Computer Operations	Office Automation	Training
PC Support	Communications	
Programming	Wide Area Network	

FY2004 MAJOR OUTCOMES

- Install new Public Safety software for the Sheriff's department.
- Install Inspections and Permitting system.
- Enhance Intranet and Internet.
- Continue to move Adobe Acrobat into various departments, to provide Document Imaging capabilities.
- Install Storage Area Network, to provide for reliable storage of mission critical data and also provide a foundation for building a functional disaster recovery option.
- Continue enhancements to the GIS system.
- Continue to provide support to all county departments.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	555,391	739,949	657,300	762,700	762,700	22,751	3.1%	
Operating	774,257	1,198,419	982,700	1,073,100	1,073,100	(125,319)	-10.5%	
Capital	326,611	568,216	328,531	154,600	77,600	(490,616)	-86.3%	
Other	0	0	38,518	0	0	0	-	
Total	1,656,259	2,506,584	2,007,049	1,990,400	1,913,400	(593,184)	-23.7%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	1,656,259	2,506,584	2,007,049	1,990,400	1,913,400	(593,184)	-23.7%	0
<i>Positions</i>								
Full-time Equivalency	12.0	12.0	12.0	12.0	12.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is attributable to FY03's pay plan and merit adjustments and higher cost of health benefits for FY04. The reduction in operating costs is due to a decreased requirement for software services. Capital outlay includes funds for the implementation of audit recommendations to improve redundancy by providing remote tape libraries.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	424,291	573,493	518,300	586,300	586,300	12,807	2.2%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	131,100	166,456	139,000	176,400	176,400	9,944	6.0%	
				<i>Increase due to higher cost of health benefits for FY04</i>				
Total Personal Services	555,391	739,949	657,300	762,700	762,700	22,751	3.1%	0
Operating Expenditures								
Operating Supplies	163,259	126,300	120,900	120,000	120,000	(6,300)	-5.0%	
Travel & Subsistence	69,704	87,130	76,400	90,200	90,200	3,070	3.5%	
Communications & Utilities	91,541	90,900	103,600	109,300	109,300	18,400	20.2%	
				<i>PBX charges for the County are handled within these accounts</i>				
Maintenance & Repairs	288,668	537,450	357,000	456,900	456,900	(80,550)	-15.0%	
				<i>Software licenses, renewals - based on current requirements. MS Office renewal FY04 (\$150K)</i>				
Professional Services	136,563	336,000	293,100	242,800	242,800	(93,200)	-27.7%	
				<i>FY04 includes funds for HIPPA consultant, Sheriff software services, Unix services, tax software services</i>				
Other Contracted Services	21,908	20,639	25,000	37,000	37,000	16,361	79.3%	
				<i>Increase due to monthly internet access fee</i>				
Rentals	0	0	2,900	11,700	11,700	11,700	#DIV/0!	
				<i>Increase due to contract for remote site connection begun in FY03</i>				
Insurance & Bonding	2,614	0	3,800	5,200	5,200	5,200	#DIV/0!	
				<i>Property & casualty budgeted in benefiting departments in FY04</i>				
Total Operating Exps.	774,257	1,198,419	982,700	1,073,100	1,073,100	(125,319)	-10.5%	0
Capital Outlay								
Office Furniture & Equip.	326,611	568,216	328,531	154,600	77,600	(490,616)	-86.3%	
				<i>Remote location tape library with HP/SAN units</i>				
Total Capital Outlay	326,611	568,216	328,531	154,600	77,600	(490,616)	-86.3%	0
Interfund Transfers								
	0	0	38,518	0	0	0	-	
				<i>FY03 is an IFT to General Capital Project Fund for Sheriff's Office software.</i>				
Total Expenditures	1,656,259	2,506,584	2,007,049	1,990,400	1,913,400	(593,184)	-23.7%	0
Total Revenues	0	0	0	0	0	0	-	0
Net County Cost	1,656,259	2,506,584	2,007,049	1,990,400	1,913,400	(593,184)	-23.7%	0

MISSION STATEMENT

To provide responsive and effective management of the procurement of supplies and services while maintaining the highest level of professional ethics and integrity.

AGENCY PROGRAMS

- Fixed Assets
- Surplus
- Procurement Card

FY2004 MAJOR OUTCOMES

- Revise and update the current County Procurement Policy.
- Implement the automated Purchasing Requisition Module to complete paperless purchasing.
- Continue to provide efficient and helpful service to County Departments.
- Maintain a high standard of efficiency and professionalism in the supervision of the competitive bidding and proposal process.
- Provide advanced training of purchasing department personnel in diverse procurement areas in order to maximize productivity

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	82,674	80,212	74,841	82,540	82,540	2,328	2.9%	
Operating	145,417	153,260	121,239	125,195	125,195	(28,065)	-18.3%	
Capital	0	0	0	0	0	0	-	
Other	(107,759)	(90,000)	(77,200)	(77,200)	(77,200)	12,800	-14.2%	
Total	120,332	143,472	118,880	130,535	130,535	(12,937)	-9.0%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	294	300	0	0	0	(300)	-100.0%	
Total	294	300	0	0	0	(300)	-100.0%	0
Net County Cost	120,038	143,172	118,880	130,535	130,535	(12,637)	-8.8%	0
<i>Positions</i>								
Full-time Equivalency	2.0	2.0	2.0	2.0	2.0	-	0.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The decrease in operating costs is due to the downsizing of the warehouse with the commensurate reduction in purchases for resale (\$13K) and a decrease in rental costs (\$10K). The decrease in other costs is attributable to a reduction in sales income due to the downsizing of the warehouse operations.

GENERAL SERVICES: PURCHASING & RESALE

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	62,458	59,502	57,504	60,840	60,840	1,338	2.2%	
Employee Benefits	20,216	20,710	17,337	21,700	21,700	990	4.8%	
Total Personal Services	82,674	80,212	74,841	82,540	82,540	2,328	2.9%	0
Operating Expenditures								
Operating Supplies	111,916	98,060	84,580	84,700	84,700	(13,360)	-13.6%	
								<i>Decrease in inventory for resale due to a reduction in activity and downsizing of warehouse</i>
Travel & Subsistence	820	4,060	3,325	3,850	3,850	(210)	-5.2%	
Communications & Utilities	1,722	2,400	2,500	2,500	2,500	100	4.2%	
Maintenance & Repairs	4,047	12,640	6,330	8,600	8,600	(4,040)	-32.0%	
								<i>Reduction based on historical purchases and current requirements</i>
Professional Services	0	0	0	0	0	0	-	
Other Contracted Services	5,897	6,100	4,960	5,070	5,070	(1,030)	-16.9%	
Rentals	20,713	30,000	19,200	20,000	20,000	(10,000)	-33.3%	
								<i>Reduction based on historical purchases and current requirements</i>
Insurance & Bonding	302	0	344	475	475	475	#DIV/0!	
Total Operating Exps.	145,417	153,260	121,239	125,195	125,195	(28,065)	-18.3%	0
Interdept. Charges	(107,759)	(90,000)	(77,200)	(77,200)	(77,200)	12,800	-14.2%	
								<i>Decrease in sales due to downsizing of warehouse</i>
Total Expenditures	120,332	143,472	118,880	130,535	130,535	(12,937)	-9.0%	0
Total Revenues	294	300	0	0	0	(300)	-100.0%	
Net County Cost	120,038	143,172	118,880	130,535	130,535	(12,637)	-8.8%	0

GENERAL SERVICES: FLEET MANAGEMENT

10-542500

MISSION STATEMENT

To maintain all County vehicles with the highest quality, efficiency, timeliness and cost effectiveness in order to maximize the asset's useful life.

AGENCY PROGRAMS

Vehicle Inspection

Acquisition & Disposal of Vehicles

Vehicle Maintenance

FY2004 MAJOR OUTCOMES

Continue to provide proper care and maintenance to County vehicles by scheduling and completing 99% of all preventative maintenance services within three working days of the scheduled service, as per work order.

Schedule, diagnose and affect repairs on 99% of all County vehicles within two working days, as evidenced by work orders.

Provide adequate parts inventories by maintaining and monitoring 98% of the time, parts inventory to assure that necessary parts are available for repair & maintenance, by spot checking inventory monthly.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	144,058	181,630	167,086	186,364	186,364	4,734	2.6%	
Operating	242,652	261,700	220,116	233,419	233,419	(28,281)	-10.8%	
Capital	0	5,800	6,950	18,732	18,732	12,932	223.0%	
Other	(281,871)	(449,130)	(387,150)	(410,020)	(410,020)	39,110	-8.7%	
Total	104,839	0	7,002	28,495	28,495	28,495	#DIV/0!	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	104,839	0	7,002	28,495	28,495	28,495	#DIV/0!	0
<i>Positions</i>								
Full-time Equivalency	3.0	4.0	4.0	4.0	4.0	-	0.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

Personnel expenditures reflect the FY03 pay plan and merit adjustments and the higher costs of health benefits in FY04. The decrease in operating expenses is attributable to reduced requirements in FY04. Capital outlay purchases include a new lift and brake machine. The reduction in the garage budget results in lower total charges to the benefitting departments.

GENERAL SERVICES: FLEET MANAGEMENT

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
		<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>			
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	110,375	136,604	132,000	139,022	139,022	2,418	1.8%	
Employee Benefits	33,683	45,026	35,086	47,342	47,342	2,316	5.1%	
Total Personal Services	144,058	181,630	167,086	186,364	186,364	4,734	2.6%	0
<i>Operating Expenditures</i>								
Operating Supplies	68,579	73,000	39,500	46,200	46,200	(26,800)	-36.7%	
				<i>Reduction based on historical purchases and current requirements</i>				
Communications & Utilities	1,038	1,000	910	910	910	(90)	-9.0%	
Maintenance & Repairs	170,588	185,900	177,550	183,620	183,620	(2,280)	-1.2%	
Other Contracted Services	1,648	1,800	1,050	1,160	1,160	(640)	-35.6%	
Insurance & Bonding	799	0	1,106	1,529	1,529	1,529	#DIV/0!	
Total Operating Exps.	242,652	261,700	220,116	233,419	233,419	(28,281)	-10.8%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	0	0	0	0	0	0	-	
Vehicles	0	0	0	0	0	0	-	
Other Equipment	0	5,800	6,950	18,732	18,732	12,932	223.0%	
				<i>Purchase of a lift (\$9K) & brake machine (\$9K)</i>				
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	0	0	0	0	0	0	-	
Total Capital Outlay	0	5,800	6,950	18,732	18,732	12,932	223.0%	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Interdept. Charges	(281,871)	(449,130)	(387,150)	(410,020)	(410,020)	39,110	-8.7%	
				<i>Reduction in sales to departments in FY04</i>				
Total Expenditures	104,839	0	7,002	28,495	28,495	28,495	#DIV/0!	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	104,839	0	7,002	28,495	28,495	28,495	#DIV/0!	0

GENERAL SERVICES: PROPERTY MANAGEMENT & ROAD SIGNS

10-5426XX

MISSION STATEMENT

To provide efficient, clean and safe facilities and grounds thus maximizing their useful life and providing a productive environment for employees and the public.

To provide for street sign placement and maintenance and provide ADA and directional signage for County facilities.

AGENCY PROGRAMS

Project Management	Maintenance Program
Buildings Modernization	Housekeeping Program
Five-Year Capital Improvement	

FY2004 MAJOR OUTCOMES

Insure the proper care & maintenance of County facilities & grounds by responding to 95% of the emergency situations within one (1) hour of the notification, as evidenced by the emergency work orders.

Respond and correct 95% of all routine maintenance & repair within five (5) working days, as evidenced by completed work orders.

Respond and correct 95% of all electrical problems within three (3) working days after notification, as evidenced by completed work orders.

Respond and correct 95% of all problems within three working days after notification, as evidenced by completed work orders.

Maintain & repair 95% of all road signs within three (3) working days after notification.

Install 95% of new road signs within ten (10) working days after notification.

Preserve & improve the appearance of County historic and public facilities and grounds in accordance with expectations.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	350,608	352,389	368,194	385,477	385,477	33,088	9.4%	
Operating	1,772,580	2,186,467	1,820,418	2,040,677	2,040,677	(145,790)	-6.7%	
Capital	721,640	967,306	1,073,591	451,000	451,000	(516,306)	-53.4%	
Other	(1,701,060)	(1,720,000)	(2,041,990)	(2,135,390)	(2,135,390)	(415,390)	24.2%	
Total	1,143,768	1,786,162	1,220,213	741,764	741,764	(1,044,398)	-58.5%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	48,757	48,800	46,776	45,800	45,800	(3,000)	-6.1%	
Total	48,757	48,800	46,776	45,800	45,800	(3,000)	-6.1%	0
Net County Cost	1,095,011	1,737,362	1,173,437	695,964	695,964	(1,041,398)	-59.9%	0
<i>Positions</i>								
Full-time Equivalency	6.0	7.4	7.4	7.4	7.4	-	0.0%	
Part-time Equivalency	N/A	1.1	1.0	1.0	1.0	(0.1)	-4.6%	

BUDGET HIGHLIGHTS

Personnel expenditures increase is attributable to FY03's pay plan and merit adjustments, higher health care costs in FY04 and the allocation of retirees health cost (\$29K). Operating expenditures decrease represents a net combination of reductions in supplies, and professional services with higher costs for utilities due to additional square footage. The capital outlay decrease is attributable to a lower program level of capital renovations.

GENERAL SERVICES: PROPERTY MANAGEMENT & ROAD SIGNS

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	277,521	272,936	270,447	279,482	279,482	6,546	2.4%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	73,087	79,453	97,747	105,995	105,995	26,542	33.4%	
				<i>Increase due to higher cost of health benefits and allocation of retiree health insurance (\$29K)</i>				
Total Personal Services	350,608	352,389	368,194	385,477	385,477	33,088	9.4%	0
Operating Expenditures								
Operating Supplies	217,831	147,025	159,100	117,045	117,045	(29,980)	-20.4%	
								<i>Tools and supplies decrease of (\$30K)</i>
Travel & Subsistence	2,455	7,260	4,725	5,650	5,650	(1,610)	-22.2%	
Communications & Utilities	410,299	509,225	511,400	570,625	570,625	61,400	12.1%	
				<i>Utilities increase (\$53K) due to greater square footage for libraries</i>				
Maintenance & Repairs	263,294	330,905	246,676	328,000	328,000	(2,905)	-0.9%	
Professional Services	866,818	1,148,852	883,890	997,530	997,530	(151,322)	-13.2%	
								<i>Reduction based on FY04 requirements</i>
Other Contracted Services	6,989	8,300	9,350	14,650	14,650	6,350	76.5%	
				<i>Increase of (\$6K) for mat cleaning service for all libraries for a full year</i>				
Rentals	1,643	3,200	2,400	3,200	3,200	0	0.0%	
Insurance & Bonding	3,251	0	2,877	3,977	3,977	3,977	#DIV/0!	
				<i>Property and casualty costs allocated to departments in FY04</i>				
Total Operating Exps.	1,772,580	2,154,767	1,820,418	2,040,677	2,040,677	(114,090)	-5.3%	0
Capital Outlay								
Office Furniture & Equip.	37,132	0	0	0	0	0	-	
Vehicles	0	18,500	15,999	0	0	(18,500)	-100.0%	
Other Equipment	17,691	3,500	2,817	19,000	19,000	15,500	442.9%	
								<i>Increase by (15K) to replace a Genie lift</i>
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	666,817	945,306	1,054,775	432,000	432,000	(513,306)	-54.3%	
				<i>OPO-HVAC replacement and walkway repairs, OCH-roof repairs, walkway repairs, and exterior painting, Farmers Market parking lot repairs</i>				
Total Capital Outlay	721,640	967,306	1,073,591	451,000	451,000	(516,306)	-53.4%	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Interdept. Charges	(1,701,060)	(1,720,000)	(2,041,990)	(2,135,390)	(2,135,390)	(415,390)	24.2%	
				<i>Property management costs allocated to court facilities</i>				
Total Expenditures	1,143,768	1,754,462	1,220,213	741,764	741,764	(1,012,698)	-57.7%	0
Total Revenues	48,757	48,800	46,776	45,800	45,800	(3,000)	-6.1%	
Net County Cost	1,095,011	1,705,662	1,173,437	695,964	695,964	(1,009,698)	-59.2%	0

LAW ENFORCEMENT - ADMINISTRATION AND PATROL

10-543130

MISSION STATEMENT

To enforce the law in a fair and impartial manner while providing an optimum level of service to the citizens of the County

AGENCY PROGRAMS

Calls for Service	Court Bailiffs and Security	Service of Civil and Criminal Processes
Permit Issuance & Fingerprinting	DARE and School Resource Officers	
Investigations	Transportation of Incarcerated Persons	

FY2004 MAJOR OUTCOMES

Purchase and install new Records Management.

Create and implement new policy and procedures for the Sheriff's Office.

Replace 10 of 20 outdated mobile radio units within our Patrol Division.

Implement a replacement program for mobile data terminals (MDT's) replacing at least 20 per year over the next 4 years either by purchasing or leasing, placing MDT's in every Patrol vehicle.

Add 6 additional officers to the Sheriff's Office, placing 5 in Courts and 1 in Investigations.

Upgrade 2 civilian administrative positions from part-time to full-time due to an increase in work load.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	5,244,811	5,515,949	5,473,521	6,046,068	5,996,059	480,110	8.7%	
Operating	902,711	940,481	924,341	1,161,247	1,126,438	185,957	19.8%	
Capital	456,516	672,911	567,646	921,257	897,291	224,380	33.3%	
Other	0	0	161,296	(55,441)	(55,441)	(55,441)	#DIV/0!	
Total	6,604,038	7,129,341	7,126,804	8,073,131	7,964,347	835,006	11.7%	0
<i>Revenues</i>								
State/Federal	227,123	101,719	69,437	0	0	(101,719)	-100.0%	
Other	845,477	1,001,519	1,021,174	965,361	965,361	(36,158)	-3.6%	
Total	1,072,600	1,103,238	1,090,611	965,361	965,361	(137,877)	-12.5%	0
Net County Cost	5,531,438	6,026,103	6,036,193	7,107,770	6,998,986	972,883	16.1%	0
<i>Positions</i>								
Full-time Equivalency	109.8	116.8	116.8	124.0	124.0	7.3	6.2%	
Part-time Equivalency	NA	1.5	1.5	1.8	1.8	0.3	19.2%	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is attributable to 7 additional full-time equivalent positions (\$253K), FY03's pay plan and merit adjustments and FY04's higher health care costs. Operating expense increase is due to the budget allocation of property and casualty insurance in benefitting departments (\$179K) and the inclusion of funds to replace 20 MDT's. Capital outlay includes funds to replace patrol vehicles (\$503K) and the development of a firearms qualifying facility. The decline in revenues is due to the accounting of State and federal revenues in a special fund commencing in FY04 and the decline in operating grants.

LAW ENFORCEMENT - ADMINISTRATION AND PATROL

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	4,018,876	4,144,376	4,252,990	4,524,552	4,486,661	342,285	8.3%	
		<i>Increase due to addition of 7 FTE's (\$253K) and FY03's pay plan and merit adjustments</i>						
Employee Benefits	1,225,935	1,371,573	1,220,531	1,521,516	1,509,398	137,825	10.0%	
		<i>Increase due to addition of 7 FTE's and higher costs of health care</i>						
Total Personal Services	5,244,811	5,515,949	5,473,521	6,046,068	5,996,059	480,110	8.7%	0
Operating Expenditures								
Operating Supplies	303,897	411,776	293,550	413,275	406,566	(5,210)	-1.3%	
Travel & Subsistence	32,035	44,532	33,550	74,285	46,185	1,653	3.7%	
Communications & Utilities	98,374	99,608	102,526	85,700	85,700	(13,908)	-14.0%	
		<i>FY03 telephone service costs in excess of budget by \$16K</i>						
Maintenance & Repairs	265,743	302,733	288,075	294,630	294,630	(8,103)	-2.7%	
		<i>FY03 gas and vehicle maintenance in excess of budget by \$31K</i>						
Professional Services	32,892	36,550	34,650	37,432	37,432	882	2.4%	
Other Contracted Services	4,048	5,133	4,600	4,700	4,700	(433)	-8.4%	
Rentals	28,639	30,869	28,551	62,633	62,633	31,764	102.9%	
		<i>FY04 includes 20 replacement MDTs via lease (\$32K)</i>						
Insurance & Bonding	137,083	9,280	138,839	188,592	188,592	179,312	1932.2%	
		<i>Property and casualty costs budgeted in benefiting departments in FY04</i>						
Total Operating Exps.	902,711	940,481	924,341	1,161,247	1,126,438	185,957	19.8%	0
Capital Outlay								
Office Furniture & Equip.	3,995	31,741	4,976	0	0	(31,741)	-100.0%	
Vehicles	425,469	560,479	529,770	527,257	503,291	(57,188)	-10.2%	
		<i>FY04 includes 20 replacement vehicles</i>						
Other Equipment	5,881	80,691	32,900	19,000	19,000	(61,691)	-76.5%	
		<i>FY04 LLEBG funds used for fire arm simulator</i>						
Buildings & Improvements	21,171	0	0	375,000	375,000	375,000	#DIV/0!	
		<i>Development of firearms qualifying facility</i>						
Total Capital Outlay	456,516	672,911	567,646	921,257	897,291	224,380	33.3%	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Interdept. Charges	0	0	131,296	(55,441)	(55,441)	(55,441)	#DIV/0!	
		<i>FY03 establish a Special Revenue Fund for restricted use funds; FY04 charges Union Village deputy to departments</i>						
Interfund Transfers	0	0	30,000	0	0	0	-	
Total Expenditures	6,604,038	7,129,341	7,126,804	8,073,131	7,964,347	835,006	11.7%	0
Total Revenues	1,072,600	1,103,238	1,090,611	965,361	965,361	(137,877)	-12.5%	
		<i>Decrease due to loss of grant fundings</i>						
Net County Cost	5,531,438	6,026,103	6,036,193	7,107,770	6,998,986	972,883	16.1%	0

LAW ENFORCEMENT - JAIL OPERATION

10-543130

MISSION STATEMENT

To provide for the safety and security of the community by providing a secure, humane and sanitary facility for the incarceration of persons ordered held by the Courts, and to provide safe, efficient, prompt and secure transportation for persons as required by the Courts

AGENCY PROGRAMS

County Jail	Ensuring the Safety of Inmates Being Housed
Transportation of Incarcerated & Court Directed Persons	Providing Life Skills to Inmates Meeting the Criteria
<u>Medical Care for Inmates</u>	Provide an Adequate Diet and Exercise for Inmates

FY2004 MAJOR OUTCOMES

- Purchase and install new Jail Management software.
- Create and implement new policy and procedures for the Jail.
- Upgrade inmate property storage allowing additional room for inmate population increases.
- Upgrade the jail kitchen by adding (1) additional tilt kettle.
- Add 5 additional officers to the Jail.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	1,922,225	2,019,062	1,961,500	2,238,507	2,276,638	257,576	12.8%	
Operating	869,153	931,739	923,500	1,108,268	1,027,655	95,916	10.3%	
Capital	46,348	47,000	53,100	45,970	45,970	(1,030)	-2.2%	
Other	2,011	23,208	53,100	23,200	23,200	(8)	0.0%	
Total	2,839,737	3,021,009	2,991,200	3,415,945	3,373,463	352,454	11.7%	0
<i>Revenues</i>								
State/Federal	86,817	0	(1,732)	0	0	0	-	
Other	298,485	299,707	213,475	294,350	294,350	(5,357)	-1.8%	
Total	385,302	299,707	211,743	294,350	294,350	(5,357)	-1.8%	0
Net County Cost	2,454,435	2,721,302	2,779,457	3,121,595	3,079,113	357,811	13.1%	0
<i>Positions</i>								
Full-time Equivalency	47.0	46.0	46.0	51.0	51.0	5.0	10.9%	
Part-time Equivalency	N/A	0.3	0.3	0.3	0.3	-	0.0%	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is attributable to 5 additional full-time equivalent positions (\$209K), FY03's pay plan and merit adjustments and FY04's higher health care costs. Operating expense increase is due to the budget allocation of property and casualty insurance in benefitting departments (\$44K), additional funds for medical services and replacement of mattresses (\$12K). Capital outlay includes funds for 2 replacement vans.

LAW ENFORCEMENT - JAIL OPERATION

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
EXPENDITURES								
Personal Services								
Salaries & Wages	1,455,941	1,503,362	1,509,700	1,650,051	1,677,942	174,580	11.6%	
		<i>Increase due to addition of 5 FTE's (\$209K) and FY03's pay plan and merit adjustments</i>						
Employee Benefits	466,284	515,700	451,800	588,456	598,696	82,996	16.1%	
		<i>Increase due to addition of 5 FTE's and higher costs of health care</i>						
Total Personal Services	1,922,225	2,019,062	1,961,500	2,238,507	2,276,638	257,576	12.8%	0
Operating Expenditures								
Operating Supplies	673,273	748,749	684,100	775,751	779,455	30,706	4.1%	
		<i>Increased to resume resale inventory and to replace mattresses (\$12K)</i>						
Travel & Subsistence	1,572	8,521	4,200	6,500	6,500	(2,021)	-23.7%	
Communications & Utilities	10,103	11,268	10,400	10,700	10,700	(568)	-5.0%	
Maintenance & Repairs	15,279	33,457	26,300	27,700	27,700	(5,757)	-17.2%	
Professional Services	105,764	116,594	154,700	230,817	146,500	29,906	25.6%	
		<i>Increase due to medical services</i>						
Other Contracted Services	265	650	500	700	700	50	7.7%	
Rentals	10,282	7,500	6,500	7,200	7,200	(300)	-4.0%	
Insurance & Bonding	52,615	5,000	36,800	48,900	48,900	43,900	878.0%	
		<i>Property and casualty costs budgeted in benefiting departments in FY04</i>						
Total Operating Exps.	869,153	931,739	923,500	1,108,268	1,027,655	95,916	10.3%	0
Capital Outlay								
Office Furniture & Equip.	0	0	1,100	0	0	0	-	
Vehicles	42,516	44,500	41,000	42,970	42,970	(1,530)	-3.4%	
		<i>2 replacement vans</i>						
Other Equipment	3,832	2,500	11,000	3,000	3,000	500	20.0%	
Buildings & Improvements	0	0	0	0	0	0	-	
Total Capital Outlay	46,348	47,000	53,100	45,970	45,970	(1,030)	-2.2%	0
Contracts, Grants, Sub.	2,011	23,208	23,100	23,200	23,200	(8)	0.0%	
Interfund Transfers	0	0	30,000	0	0	0	-	
Total Expenditures	2,839,737	3,021,009	2,991,200	3,415,945	3,373,463	352,454	11.7%	0
Total Revenues	385,302	299,707	211,743	294,350	294,350	(5,357)	-1.8%	
Net County Cost	2,454,435	2,721,302	2,779,457	3,121,595	3,079,113	357,811	13.1%	0

MISSION STATEMENT

To serve as a design model for other Sheriff's, and the degree of technology utilized within the facility is exceeded only by those institutions which receive millions of dollars for that purpose.

AGENCY PROGRAMS

- County Jail
- Sheriff's Facility

FY2004 MAJOR OUTCOMES

- Upgrade security camera equipment throughout the facility with digital recording, retrieving and archiving capabilities.
- Obtain HVAC maintenance contract for Sheriff's facility.
- Add additional food passage doors to all cell blocks.
- Purchase and install a Muffin Monster Grinder to waste water line leaving facility.
- Install safety padding in (1) additional holding cell within the Jail.
- Upgrade Simplex control panels in Master Control.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	64,145	74,063	66,400	75,900	75,900	1,837	2.5%	
Operating	301,176	317,381	309,100	417,543	417,543	100,162	31.6%	
Capital	25,820	0	0	63,059	54,607	54,607	#DIV/0!	
Other	670,141	669,932	669,932	673,122	673,122	3,190	0.5%	
Total	1,061,282	1,061,376	1,045,432	1,229,624	1,221,172	159,796	15.1%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	1,061,282	1,061,376	1,045,432	1,229,624	1,221,172	159,796	15.1%	0
<i>Positions</i>								
Full-time Equivalency	2.0	2.0	2.0	2.0	2.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The minor increase in personnel expenditures is attributable to FY03's pay plan and merit adjustments and FY04's higher health care costs. The increase in operating expenses is due to establishment of an HVAC maintenance contract, higher utility costs, and security improvements in the facility. Capital outlay includes security and sanitation/health improvements.

LAW ENFORCEMENT - JAIL FACILITY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
EXPENDITURES								
Personal Services								
Salaries & Wages	48,124	53,962	50,600	55,200	55,200	1,238	2.3%	
Employee Benefits	16,021	20,101	15,800	20,700	20,700	599	3.0%	
				<i>Increase due to FY03's pay plan and merit adjustments</i>				
Total Personal Services	64,145	74,063	66,400	75,900	75,900	1,837	2.5%	0
Operating Expenditures								
Operating Supplies	45,387	50,398	40,200	40,800	40,800	(9,598)	-19.0%	
Travel & Subsistence	0	0	0	0	0	0	-	
Communications & Utilities	148,660	151,312	168,100	173,100	173,100	21,788	14.4%	
				<i>FY03 utilities are in excess of budget by \$17K; FY04 includes 3% increase</i>				
Maintenance & Repairs	106,267	115,171	98,600	200,518	200,518	85,347	74.1%	
				<i>FY04 includes Simplex lease (\$43K), holding cell padding (\$13K), food passage doors (\$21K), HVAC maint agreement (\$23K)</i>				
Rentals	0	500	200	400	400	(100)	-20.0%	
Insurance & Bonding	862	0	2,000	2,725	2,725	2,725	#DIV/0!	
Total Operating Exps.	301,176	317,381	309,100	417,543	417,543	100,162	31.6%	0
Capital Outlay								
Other Equipment	25,820	0	0	63,059	54,607	54,607	#DIV/0!	
				<i>2 monitoring cameras (\$15K), evidence room dehumidifier (\$20K), and muffin monster (\$20K)</i>				
Total Capital Outlay	25,820	0	0	63,059	54,607	54,607	#DIV/0!	0
Debt Service	670,141	669,932	669,932	673,122	673,122	54,607	8.2%	
Total Expenditures	1,061,282	1,061,376	1,045,432	1,229,624	1,221,172	156,606	14.8%	0
Total Revenues	23,439	19,000	4,740	0	0	(19,000)	-100.0%	
Net County Cost	1,037,843	1,042,376	1,040,692	1,229,624	1,221,172	175,606	16.8%	0

MISSION STATEMENT

To provide the citizens of Union County direct and immediate access to County Emergency Services through the maintenance of efficient, and reliable communication systems.

AGENCY PROGRAMS

911 Emergency Telephone System	FCC Licensing	Courthouse Switchboard
After Hours Answering Point	Emergency Service Dispatch	
Emergency Two Way Radio System Management	County Roads Data Base Management	

FY2004 MAJOR OUTCOMES

- Complete Union County's implementation to Phase II Cellular Telephone locating technology.
- Acquire and maintain Emergency Medical Dispatch certification for all telecommunicators.
- Implement a "Quality and Control" program for all telecommunicators.
- Transition the Database Management to an internet based connection with the telephone providers.
- Complete the merger with the City of Monroe Dispatch Center.
- Upgrade the Computer Aided Dispatch (CAD) system to allow integration with the Sheriff's Office records management system.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	782,486	796,179	815,860	1,012,921	1,012,921	216,742	27.2%	
Operating	80,363	113,821	110,690	178,833	178,833	65,012	57.1%	
Capital	5,197	0	0	25,000	25,000	25,000	#DIV/0!	
Other			0	0	0	0	-	
Total	868,046	910,000	926,550	1,216,754	1,216,754	306,754	33.7%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	206	0	1,300	168,100	168,100	168,100	#DIV/0!	
Total	206	0	1,300	168,100	168,100	168,100	#DIV/0!	0
Net County Cost	867,840	910,000	925,250	1,048,654	1,048,654	138,654	15.2%	0
<i>Positions</i>								
Full-time Equivalency	20.0	20.0	20.0	26.0	26.0	6.0	30.0%	
Part-time Equivalency	N/A	0.8	0.3	0.3	0.3	(0.5)	-61.5%	

BUDGET HIGHLIGHTS

Personnel costs increase is attributable to the FY03 pay plan and merit adjustments, allocation of retiree health costs to departments in FY04, higher health costs in FY04, and 6 additional telecommunicators for the City/County Merger. The increase in operating expenditures is due to contract maintenance on the Simulcast Radio System resulting from the warranty expiration. Capital outlay items relate to the County/City 911 merger.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
EXPENDITURES								
Personal Services								
Salaries & Wages	586,864	597,966	631,074	746,754	746,754	148,788	24.9%	
	<i>Increase due to FY03 pay plan and merit adjustments, 6 additional telecommunicators for City/County Merger</i>							
Employee Benefits	195,622	198,213	184,786	266,167	266,167	67,954	34.3%	
	<i>Increase due to higher cost of health benefits and allocation of retiree health insurance (\$7K), and telecommunicators for City/County Merger</i>							
Total Personal Services	782,486	796,179	815,860	1,012,921	1,012,921	216,742	27.2%	0
Operating Expenditures								
Operating Supplies	20,166	17,030	17,068	16,400	16,400	(630)	-3.7%	
Travel & Subsistence	4,065	8,771	7,092	5,050	5,050	(3,721)	-42.4%	
	<i>Decreased due to projected FY04 requirements</i>							
Communications & Utilities	38,106	46,585	41,988	42,685	42,685	(3,900)	-8.4%	
	<i>Decreased due to projected FY04 requirements</i>							
Maintenance & Repairs	13,561	16,300	23,800	84,236	84,236	67,936	416.8%	
	<i>Increase of (\$66K) for simulcast radio and software maint. due to warranty expiration</i>							
Professional Services	630	0	50	200	200	200	#DIV/0!	
Other Contracted Services	1,021	1,135	985	1,135	1,135	0	0.0%	
Rental of Property/Equip	0	24,000	16,000	24,000	24,000	0	0.0%	
Insurance & Bonding	2,814	0	3,707	5,127	5,127	5,127	#DIV/0!	
	<i>Property and casualty costs allocated to departments in FY04</i>							
Total Operating Exps.	80,363	113,821	110,690	178,833	178,833	65,012	57.1%	0
Capital Outlay								
Other Equipment	5,197	0	0	25,000	25,000	25,000	#DIV/0!	
	<i>Costs associated with the County/City merger</i>							
Total Capital Outlay	5,197	0	0	25,000	25,000	25,000	#DIV/0!	0
Total Expenditures	868,046	910,000	926,550	1,216,754	1,216,754	306,754	33.7%	0
Total Revenues	206	0	1,300	168,100	168,100	168,100	#DIV/0!	
	<i>Revenue from City/County Merger</i>							
Net County Cost	867,840	910,000	925,250	1,048,654	1,048,654	138,654	15.2%	0

MISSION STATEMENT

To provide a comprehensive emergency management program by preparing, updating and testing plans for disasters, including utilization of resources, and to educate the public about the program. To provide assistance and support to the Catawba Nuclear Plant in York County S.C. in the event of an incident requiring evacuation.

AGENCY PROGRAMS

Terrorism Training	Nuclear products response training	Catawba Exercise Drill
Local Emergency Planning Committee	Public Information	County Animal Response Team
Hazard Mitigation	Family Preparedness Programs	

FY2004 MAJOR OUTCOMES

- Update and replace outdated equipment.
- Develop Hazard Mitigation Plan.
- Train new and established volunteers in radiological detection and decontamination.
- Develop and update response plans for business/industry.
- Provide public awareness training.
- Submission of grants.
- Update Resource Manual.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	95,160	97,020	92,151	147,687	142,687	45,667	47.1%	
Operating	28,600	56,224	73,977	34,216	27,557	(28,667)	-51.0%	
Capital	3,189	0	2,350	45,200	0	0	-	
Other	2,000	1,750	1,250	1,250	1,250	(500)	-28.6%	
Total	128,949	154,994	169,728	228,353	171,494	16,500	10.6%	0
<i>Revenues</i>								
State/Federal	24,574	37,785	70,548	21,173	21,173	(16,612)	-44.0%	
Other	0	0	0	0	0	0	-	
Total	24,574	37,785	70,548	21,173	21,173	(16,612)	-44.0%	0
Net County Cost	104,375	117,209	99,180	207,180	150,321	33,112	28.3%	0
<i>Positions</i>								
Full-time Equivalency	2.0	3.0	3.0	3.0	3.0	-	0.0%	
Part-time Equivalency	NA	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the inclusion of budget funds in FY04 for the Homeland Security Director's position. The decrease in operating expenses is attributable to a State Mitigation Grant (\$17K) received in FY03 with the balance of the decrease due to reduced FY04 requirements.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	68,647	69,421	72,100	111,311	111,311	41,890	60.3%	
				<i>Increase due to funding of Homeland Security Director's position</i>				
Employee Benefits	26,513	27,599	20,051	36,376	31,376	3,777	13.7%	
			<i>Increase due to higher health cost and allocation of retirees health insurance (\$5K)</i>					
Total Personal Services	95,160	97,020	92,151	147,687	142,687	45,667	47.1%	0
<i>Operating Expenditures</i>								
Operating Supplies	21,328	17,039	45,976	16,969	14,510	(2,529)	-14.8%	
			<i>Reduction based on historical purchases and current requirements</i>					
Travel & Subsistence	2,009	4,780	3,907	5,950	5,950	1,170	24.5%	
			<i>Increase due to training/development requirements associated with new director</i>					
Communications & Utilities	1,888	5,700	3,710	3,000	3,000	(2,700)	-47.4%	
			<i>Reduction based on historical purchases and current requirements</i>					
Maintenance & Repairs	261	1,500	363	5,170	970	(530)	-35.3%	
			<i>Reduction based on historical purchases and current requirements</i>					
Professional Services	0	22,000	17,000	2,000	2,000	(20,000)	-90.9%	
			<i>Decrease due to grant received from State (Mitigation Plan) in FY 2003</i>					
Other Contracted Services	142	1,215	2,400	200	200	(1,015)	-83.5%	
			<i>FY03 contained costs associated with recruitment of vacant director position</i>					
Rentals	2,647	3,990	363	570	570	(3,420)	-85.7%	
			<i>Reduction based on historical purchases and current requirements</i>					
Insurance & Bonding	325	0	258	357	357	357	#DIV/0!	
Total Operating Exps.	28,600	56,224	73,977	34,216	27,557	(28,667)	-51.0%	0
<i>Capital Outlay</i>								
Vehicles	0	0	0	45,200	0	0	-	
Office Furniture & Equip.	3,189	0	2,350	0	0	0	-	
Total Capital Outlay	3,189	0	2,350	45,200	0	0	-	0
Contracts, Grants, Sub.	2,000	1,750	1,250	1,250	1,250	(500)	-28.6%	
			<i>Reduction based on current requirements for Catawba sites</i>					
Total Expenditures	128,949	154,994	169,728	228,353	171,494	16,500	10.6%	0
Total Revenues	24,574	37,785	70,548	21,173	21,173	(16,612)	-44.0%	
			<i>Decrease due to Mitigation grant (\$15K) received in FY03 & Catawba (\$2K)</i>					
Net County Cost	104,375	117,209	99,180	207,180	150,321	33,112	28.3%	0

MISSION STATEMENT

To protect life and property through the development and application of fire prevention, education, and enforcement.

AGENCY PROGRAMS

Business Inspections	Perform pump test for all VFDs
Private and Public Schools Inspections	Maintain (service/paint) Fire Hydrants
Inspect Foster Homes, Day Cares, Group Homes and Rest Homes	Fire Commission
Provide Squad 2/hurst tools	Issue for Certificate of Occupany for New Business

FY2004 MAJOR OUTCOMES

- Provide inspections in accordance with State requirements.

- Provide support to all 18 volunteer fire departments - fire investigations to reporting.

- Map and maintain hydrants throughout the County.

- Provide fire prevention awareness.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	213,607	257,464	243,167	269,548	269,548	12,084	4.7%	
Operating	35,202	40,833	48,818	53,673	53,673	12,840	31.4%	
Capital	31,035	3,900	2,904	29,000	29,000	25,100	643.6%	
Other	364,800	551,663	498,000	1,098,000	498,000	(53,663)	-9.7%	
Total	644,644	853,860	792,889	1,450,221	850,221	(3,639)	-0.4%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	644,644	853,860	792,889	1,450,221	850,221	(3,639)	-0.4%	0
<i>Positions</i>								
Full-time Equivalency	4.5	5.5	5.5	5.5	5.5	-	0.0%	
Part-time Equivalency	NA	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the pay plan and merit adjustments awarded in FY 2003 and higher health cost for FY04. The increase in operating supplies is mainly due to higher vehicle operating expenses (additional vehicle) and allocation of property and casualty costs to department budget in FY04. Capital outlay includes funds for two vehicles. The decrease in other expenditures reflects the adjustment of the subsidy budget to the current contract payment structure.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	164,299	194,055	189,340	199,900	199,900	5,845	3.0%	
				<i>Increase due to FY 03 pay plan and merit adjustments</i>				
Employee Benefits	49,309	63,409	53,827	69,648	69,648	6,239	9.8%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	213,608	257,464	243,167	269,548	269,548	12,084	4.7%	0
Operating Expenditures								
Operating Supplies	19,735	21,147	20,330	23,850	23,850	2,703	12.8%	
				<i>Increase due to wearing apparel, for new employees, training videos, tools & supplies</i>				
Travel & Subsistence	1,098	4,050	2,590	4,050	4,050	0	0.0%	
Communications & Utilities	3,043	3,600	4,770	5,450	5,450	1,850	51.4%	
				<i>Increase due to additional phones for new employee and director</i>				
Maintenance & Repairs	7,952	10,650	16,400	14,970	14,970	4,320	40.6%	
				<i>Increase due to vehicle maintenance (\$3K) and software for incident reporting maintenance agreement (\$1K)</i>				
Professional Services	0	0	50	50	50	50	#DIV/0!	
Other Contracted Services	330	400	1,112	300	300	(100)	-25.0%	
Rentals	456	986	300	486	486	(500)	-50.7%	
				<i>Reduction based on historical purchases and current requirements</i>				
Insurance & Bonding	2,587	0	3,266	4,517	4,517	4,517	#DIV/0!	
				<i>Increase due to allocation of property & casualty expenses</i>				
Total Operating Exps.	35,201	40,833	48,818	53,673	53,673	12,840	31.4%	0
Capital Outlay								
Vehicles	25,235	0	0	29,000	29,000	29,000	#DIV/0!	
				<i>Increase due to additional vehicle for new inspector hired in FY03 and to replace a vehicle</i>				
Other Equipment	5,800	3,900	2,904	0	0	(3,900)	-100.0%	
Total Capital Outlay	31,035	3,900	2,904	29,000	29,000	25,100	643.6%	0
Contracts, Grants, Sub.	364,800	551,663	498,000	1,098,000	498,000	(53,663)	-9.7%	
				<i>Decrease due to non-payment of additional subsidy (\$54K)</i>				
Total Expenditures	644,644	853,860	792,889	1,450,221	850,221	(3,639)	-0.4%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	644,644	853,860	792,889	1,450,221	850,221	(3,639)	-0.4%	0

MISSION STATEMENT

To provide for the health, general welfare, and public safety of the citizens of Union County through the enforcement of the NC State Building Code and the Union County Land Use Ordinance.

AGENCY PROGRAMS

Customer Service Perform Inspections Issue Permits

FY2004 MAJOR OUTCOMES

Complete acquisition and installation of inspection permitting software.

Provide inspections to 100% of requests within the same day of requests, if called in by 8am, plus one (1) working day and 100% same day requests, plus two (2) working days.

Review 100% of all commercial blueprints submitted for code compliance and contact the owner or contractor with results within three (3) working days.

Continue quality control programs to minimize reinspection rates caused by contractors with objective of maintaining reinspection rates below 5%.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	1,425,428	1,567,928	1,484,947	1,641,600	1,641,600	73,672	4.7%	0
Operating	98,913	113,000	116,490	110,264	110,264	(2,736)	-2.4%	0
Capital	27,807	326,308	322,600	39,400	39,400	(286,908)	-87.9%	0
Other	0	0	0	312,275	312,275	312,275	#DIV/0!	0
Total	1,552,148	2,007,236	1,924,037	2,103,539	2,103,539	96,303	4.8%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	0
Other	2,330,681	2,560,300	2,871,100	3,021,100	3,021,100	460,800	18.0%	0
Total	2,330,681	2,560,300	2,871,100	3,021,100	3,021,100	460,800	18.0%	0
Net County Cost	(778,533)	(553,064)	(947,063)	(917,561)	(917,561)	(364,497)	65.9%	0
<i>Positions</i>								
Full-time Equivalency	29.0	29.0	29.0	29.0	29.0	-	0.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel expenses is attributable to FY03's pay plan and merit adjustments and higher FY04 health care costs. The reduction in capital outlay is due to the acquisition in FY03 of the inspection software.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	1,094,200	1,194,632	1,102,100	1,247,349	1,247,349	52,717	4.4%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	331,228	373,296	382,847	394,251	394,251	20,955	5.6%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	1,425,428	1,567,928	1,484,947	1,641,600	1,641,600	73,672	4.7%	0
<i>Operating Expenditures</i>								
Operating Supplies	16,154	25,012	14,300	14,300	14,300	(10,712)	-42.8%	
				<i>Decrease in periodicals (\$2K), printing/office supplies (\$6K), tool/supplies (\$3K)</i>				
Travel & Subsistence	2,500	7,695	7,100	7,100	7,100	(595)	-7.7%	
Communications & Utilities	21,891	24,859	20,900	20,900	20,900	(3,959)	-15.9%	
				<i>Decrease in telephone communications (\$3K), postage (\$1K)</i>				
Maintenance & Repairs	30,808	46,299	50,500	38,600	38,600	(7,699)	-16.6%	
				<i>Decrease due to maintenance agreement on software (\$12K) and increase in vehicle expenses (\$6K)</i>				
Professional Services	4,482	5,460	4,830	4,830	4,830	(630)	-11.5%	
Other Contracted Services	810	1,650	900	900	900	(750)	-45.5%	
Rentals	2,042	2,025	2,100	1,700	1,700	(325)	-16.0%	
Insurance & Bonding	20,226	0	15,860	21,934	21,934	21,934	#DIV/0!	
				<i>Increase due to property and casualty expenses budgeted in department for FY04</i>				
Total Operating Exps.	98,913	113,000	116,490	110,264	110,264	(2,736)	-2.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	0	310,085	310,100	0	0	(310,085)	-100.0%	
							<i>Software</i>	
Vehicles	27,807	16,223	12,500	39,400	39,400	23,177	142.9%	
Total Capital Outlay	27,807	326,308	322,600	39,400	39,400	(286,908)	-87.9%	0
<i>Debt Service</i>								
General Debt Service	0	0	0	312,275	312,275	312,275	#DIV/0!	
Total Debt Service	0	0	0	312,275	312,275	312,275	#DIV/0!	0
Total Expenditures	1,552,148	2,007,236	1,924,037	2,103,539	2,103,539	(215,972)	-10.8%	0
				<i>Increase in fees and charges (\$150K) to reflect pro-rate share of One-Permit Center costs</i>				
Total Revenues	2,330,681	2,560,300	2,871,100	3,021,100	3,021,100	460,800	18.0%	
Net County Cost	(778,533)	(553,064)	(947,063)	(917,561)	(917,561)	(676,772)	122.4%	0

MISSION STATEMENT

To protect the public health and safety through control of stray, unwanted and nuisance domestic animals and public education concerning rabies and responsible pet ownership. To place into new homes as many suitable adoptable animals as practical & possible.

AGENCY PROGRAMS

Unwanted & Stray Animal Pickup	Dangerous & Potentially Dangerous Dog Investigation	Animal Bite Investigation & Management
Animal Adoptions	Volunteer & Community Service Work Program	Public Education Program
Rabies Control	Annual Rabies Vaccination Clinics	Public Nuisance Investigation

FY2004 MAJOR OUTCOMES

- Review and update Union County Animal Control Ordinance.

- Review and update Union County Animal Control Personnel Policy & Procedures Manual.

- Repair and upgrade stray dog kennels & runs.

- Install automatic watering system in isolation dog kennels by September 2003.

- Implement more efficient & sanitary cat watering system.

- Update customer service training for all Animal Control employees.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	286,085	324,252	282,138	362,763	362,763	38,511	11.9%	
Operating	113,558	109,351	120,525	128,069	128,069	18,718	17.1%	
Capital	28,883	41,500	13,231	16,500	16,500	(25,000)	-60.2%	
Other	0	0	0	0	0	0	-	
Total	428,526	475,103	415,894	507,332	507,332	32,229	6.8%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	59,060	76,375	50,220	100,433	100,433	24,058	31.5%	
Total	59,060	76,375	50,220	100,433	100,433	24,058	31.5%	0
Net County Cost	369,466	398,728	365,674	406,899	406,899	8,171	2.0%	0
<i>Positions</i>								
Full-time Equivalency	9.0	10.0	10.0	11.0	11.0	1.0	10.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the pay plan and merit adjustments awarded in FY 2003 and 1 additional position (Processing Assistance III) in FY04. The increase in operating supplies is primarily due to an increase in vehicle operating expense and the allocation of property and casualty expenses(\$6K) to departments in FY04. Capital Outlay includes \$16,500 for the replacement of a truck with 100,000 miles.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	208,717	233,231	215,237	262,663	262,663	29,432	12.6%	
	<i>Increase due to additional Processing Assistant III position and FY03 pay plan & merit adjustments</i>							
Employee Benefits	77,368	91,021	66,901	100,100	100,100	9,079	10.0%	
	<i>Increase due to additional position and higher cost of health benefits</i>							
Total Personal Services	286,085	324,252	282,138	362,763	362,763	38,511	11.9%	0
<i>Operating Expenditures</i>								
Operating Supplies	31,238	25,226	25,504	25,551	25,551	325	1.3%	
Travel & Subsistence	1,178	1,790	1,528	1,790	1,790	0	0.0%	
Communications & Utilities	18,271	18,671	20,681	21,038	21,038	2,367	12.7%	
	<i>Increase due to telephone service (\$2K)</i>							
Maintenance & Repairs	15,389	16,375	26,350	26,595	26,595	10,220	62.4%	
	<i>Increase due higher vehicle expense (fuel and maintenance)</i>							
Professional Services	36,652	39,520	34,708	39,340	39,340	(180)	-0.5%	
Other Contracted Services	7,061	7,383	7,057	7,387	7,387	4	0.1%	
Rentals	386	386	379	396	396	10	2.6%	
Insurance & Bonding	3,383	0	4,318	5,972	5,972	5,972	#DIV/0!	
	<i>Increase due to property and casualty expenses reflected in department budgets for FY04</i>							
Total Operating Exps.	113,558	109,351	120,525	128,069	128,069	18,718	17.1%	0
<i>Capital Outlay</i>								
Vehicles	28,883	33,000	13,231	16,500	16,500	(16,500)	-50.0%	
	<i>Replacement truck</i>							
Other Equipment	0	8,500	0	0	0	(8,500)	-100.0%	
Total Capital Outlay	28,883	41,500	13,231	16,500	16,500	(25,000)	-60.2%	0
Total Expenditures	428,526	475,103	415,894	507,332	507,332	32,229	6.8%	0
Total Revenues	59,060	76,375	50,220	100,433	100,433	24,058	31.5%	
	<i>Increase due to revenue for municipalities animal control officer</i>							
Net County Cost	369,466	398,728	365,674	406,899	406,899	8,171	2.0%	0

MISSION STATEMENT

AGENCY PROGRAMS

Medical Examiner

Emergency Medical Services

Juvenile Detention

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	0	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	3,275,448	2,980,435	3,260,977	3,441,566	3,441,566	461,131	15.5%	
Total	3,275,448	2,980,435	3,260,977	3,441,566	3,441,566	461,131	15.5%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	5,579	6,000	6,000	6,000	6,000	0	0.0%	
Total	5,579	6,000	6,000	6,000	6,000	0	0.0%	0
Net County Cost	3,269,869	2,974,435	3,254,977	3,435,566	3,435,566	461,131	15.5%	0
<i>Positions</i>								
Full-time Equivalency						-	-	
Part-time Equivalency						-	-	

BUDGET HIGHLIGHTS

The increase in Emergency Medical Service's is attributable to the purchase of new ambulances and two new Quick Response Vehicles. The increase in Juvenile Detention is due to an increase in expenses. The reduction in Medical Examiner of (\$5K) is based on FY04 requirements.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<u>Medical Examiner</u>								
<i>Contracts, Grants, Sub.</i>	23,400	45,000	22,000	40,000	40,000	(5,000)	-11.1%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	23,400	45,000	22,000	40,000	40,000	(5,000)		
<u>Emergency Medical Srv.</u>								
<i>Contracts, Grants, Sub.</i>	3,134,040	2,827,435	3,076,977	3,239,566	3,239,566	412,131	14.6%	
<i>Revenues</i>	5,579	6,000	6,000	6,000	6,000	0	0.0%	
Net County Cost	3,128,461	2,821,435	3,070,977	3,233,566	3,233,566	412,131		
<u>Juvenile Detention</u>								
<i>Contracts, Grants, Sub.</i>	118,008	108,000	162,000	162,000	162,000	54,000	50.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	118,008	108,000	162,000	162,000	162,000	54,000		
Total Expenditures	3,275,448	2,980,435	3,260,977	3,441,566	3,441,566	461,131	15.5%	0
Total Revenues	5,579	6,000	6,000	6,000	6,000	0	0.0%	
Net County Cost	3,269,869	2,974,435	3,254,977	3,435,566	3,435,566	461,131	15.5%	0

MISSION STATEMENT

Provide for the effective and efficient administration of the policies of the Board of Commissioners regarding long-range (future direction of growth and facilities) and current planning (standards for growth in growth management ordinances).

AGENCY PROGRAMS

Subdivision/Site Plan Review	Land Use Planning	Land Use Ordinance
Rezoning Process	Storm Water Master Planning	Storm Water Regulations
Addressing/Road Naming	Transportation Planning	Land Use Data Base

FY2004 MAJOR OUTCOMES

Complete major revisions and updates to County Land Use Plan in growth and environmentally sensitive areas (i.e. Carolina Heelsplitter Basins, 74 By-Pass Corridor, and growth areas along NC 84, 75 and 16).

Complete Update of Land Use Ordinance with respect to updated Land Use Plan, adopted Thoroughfare Plan, and new Storm Water Regulations.

Develop various data bases for land use, transportation, and storm water planning: socio-economic data, existing land use information, environmental constraints, and impervious area determinations.

Implement Storm Water Ordinance and provide erosion control inspections.

Develop Storm Water Design Manual and Public Storm Water Education Program.

Develop partnerships with towns in the areas of storm water, land use, and corridor planning.

Continue efficient day-to-day services to citizens through subdivision/site plan review, rezoning process, storm water planning, addressing/road naming, and general inquires regarding growth and development.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	323,531	335,879	341,423	272,764	272,764	(63,115)	-18.8%	0
Operating	21,141	90,000	80,296	91,240	91,240	1,240	1.4%	0
Capital	3,457	0	0	0	0	0	-	0
Other	0	12,000	6,600	147,342	147,342	135,342	1127.9%	0
Total	348,129	437,879	428,319	511,346	511,346	73,467	16.8%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	0
Other	25,142	25,000	30,000	42,500	42,500	17,500	70.0%	0
Total	25,142	25,000	30,000	42,500	42,500	17,500	70.0%	0
Net County Cost	322,987	412,879	398,319	468,846	468,846	55,967	13.6%	0
<i>Positions</i>								
Full-time Equivalency	6.0	5.0	5.0	4.0	4.0	(1.0)	-20.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The decrease in personnel expenditures is attributable to the elimination/transfer of the storm water engineer position to the enterprise functions - other expenditures decrease is due to the reduction in payments to other government units (\$5K) and an increase in Land Use Plan Updates (\$50K) and Land Use Ordinance revisions (\$20K). Increase in GIS Data package fees (\$5K) and Federal Transportation/ Planning grant (\$12K).

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	248,609	257,808	264,400	201,364	201,364	(56,444)	-21.9%	
				<i>Decrease due to elimination/transfer of storm water position</i>				
Employee Benefits	74,922	78,071	77,023	71,400	71,400	(6,671)	-8.5%	
Total Personal Services	323,531	335,879	341,423	272,764	272,764	(63,115)	-18.8%	0
<i>Operating Expenditures</i>								
Operating Supplies	5,396	6,675	6,000	6,500	6,500	(175)	-2.6%	
Travel & Subsistence	2,239	5,650	6,500	5,900	5,900	250	4.4%	
Communications & Utilities	1,804	2,875	1,500	1,900	1,900	(975)	-33.9%	
Maintenance & Repairs	248	500	400	500	500	0	0.0%	
Professional Services	4,025	68,000	60,040	70,040	70,040	2,040	3.0%	
		<i>FY04 includes Land Use Plan Update (\$50K) and Land Use Ordinance revisions (\$20K)</i>						
Other Contracted Services	4,085	4,000	2,600	3,200	3,200	(800)	-20.0%	
Rentals	2,029	2,300	2,200	2,000	2,000	(300)	-13.0%	
Insurance & Bonding	1,315	0	1,056	1,200	1,200	1,200	#DIV/0!	
Total Operating Exps.	21,141	90,000	80,296	91,240	91,240	1,240	1.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	3,457	0	0	0	0	0	-	
Total Capital Outlay	3,457	0	0	0	0	0	-	0
<i>Contracts, Grants, Sub.</i>								
	0	12,000	6,600	6,600	6,600	(5,400)	-45.0%	
		<i>Reduction due to a decrease in payments to other government units</i>						
Interfund Transfers	0	0	0	140,742	140,742	140,742	#DIV/0!	
Total Expenditures	348,129	437,879	428,319	511,346	511,346	(67,275)	-15.4%	0
Total Revenues	25,142	25,000	30,000	42,500	42,500	17,500	70.0%	
		<i>Increase in GIS data package fees (\$5K) and Federal Transportation/Planning grant (\$12K)</i>						
Net County Cost	322,987	412,879	398,319	468,846	468,846	(84,775)	-20.5%	0

MISSION STATEMENT

To improve the overall quality of life of every County citizen, through the expansion of the tax base by the recruitment and retention of industry that will increase the per capita income, reduce the overall tax burden and provide employment opportunities for County citizens.

AGENCY PROGRAMS

Industry Visitation	Marketing Initiatives	Site Certification
Product Development	Industry Appreciation	Incentive Grant

FY2004 MAJOR OUTCOMES

- Develop improved working relationship with existing industries.
- Enhance Union County's ability to recruit and retain capital investment, resulting in quality job creation for our citizens.
- Develop certified sites in the County designed to demonstrate that Union County is "shovel ready and open for business".
- Create and solidify a positive image for Union County as a business friendly place, through the creation of an Economic Development logo and branding campaign for existing and developing product.
- Demonstrate the County's commitment to existing industry and promote corporate community interaction.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	139,409	144,343	109,372	151,112	151,112	6,769	4.7%	
Operating	82,056	112,500	75,501	99,703	99,703	(12,797)	-11.4%	
Capital	2,299	0	0	0	0	0	-	
Other	51,190	438,655	438,655	450,000	450,000	11,345	2.6%	
Total	274,954	695,498	623,528	700,815	700,815	5,317	0.8%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	274,954	695,498	623,528	700,815	700,815	5,317	0.8%	0
<i>Positions</i>								
Full-time Equivalency	2.0	2.0	2.0	2.0	2.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is attributable to the pay plan and merit adjustments awarded in FY03 and higher health care costs in FY04. Operating expense decrease is due to a reduction in supplies (\$4K), travel (\$2K) professional services (\$6K) and other contracted services (\$3K). Incentive grants reflected under other expenditures are budgeted at \$450K.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	105,925	108,096	82,100	111,400	111,400	3,304	3.1%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	33,484	36,247	27,272	39,712	39,712	3,465	9.6%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	139,409	144,343	109,372	151,112	151,112	6,769	4.7%	0
<i>Operating Expenditures</i>								
Operating Supplies	15,901	15,050	8,640	11,100	11,100	(3,950)	-26.2%	
				<i>Decrease due to reduction in periodicals, books & other publications (\$3K), tool/supplies (\$1K)</i>				
Travel & Subsistence	7,645	11,000	5,100	9,300	9,300	(1,700)	-15.5%	
				<i>Decrease due to reduction in education expenses</i>				
Communications & Utilities	4,033	6,000	4,100	7,000	7,000	1,000	16.7%	
				<i>Increase in postage requirements</i>				
Maintenance & Repairs	871	1,000	800	1,000	1,000	0	0.0%	
Professional Services	42,226	45,500	31,200	40,000	40,000	(5,500)	-12.1%	
				<i>Decrease due to reduction in professional services (\$5K)</i>				
Other Contracted Services	8,965	31,250	22,995	28,000	28,000	(3,250)	-10.4%	
				<i>Decrease due to reduction in advertising and emp. recognition (\$3K)</i>				
Rentals	1,933	2,700	2,230	2,700	2,700	0	0.0%	
Insurance & Bonding	482	0	436	603	603	603	#DIV/0!	
Total Operating Exps.	82,056	112,500	75,501	99,703	99,703	(12,797)	-11.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	2,299	0	0	0	0	0	-	
Total Capital Outlay	2,299	0	0	0	0	0	-	0
Contracts, Grants, Sub.	51,190	438,655	438,655	450,000	450,000	11,345	2.6%	
				<i>Increase due to incentive grant payments</i>				
Total Expenditures	274,954	695,498	623,528	700,815	700,815	5,317	0.8%	0
Total Revenue	0	0	0	0	0	0	0.0%	
Net County Cost	274,954	695,498	623,528	700,815	700,815	5,317	0.8%	0

MISSION STATEMENT

To improve the lives of Union County citizens through the dissemination of research-based information generated at the State's land-grant universities.

AGENCY PROGRAMS

Enhancing Agricultural, Forest and Food Systems	Building Quality Communities
Conserving and Improving the Environment and Natural Resources	Strengthening and Sustaining Families
	Developing Responsible Youth

FY2004 MAJOR OUTCOMES

- Develop and implement procedures and train participants to facilitate a safe, environmentally sound and efficient response to animal emergencies.
- Increase appreciation of the role of agriculture in the economy and resource conservation and adopt practices to increase benefits from farmland and open-space.
- Gain knowledge, awareness, understanding and skills to develop plans for overcoming barriers that prevent an understanding between informed decision making and the capacity to sustain natural resources.
- Develop a comprehensive program aimed at increasing visibility of, and participation in, 4-H and Youth Development Programs and activities.
- Gain the knowledge and skills necessary to plan, design, and implement successful club work and special interest programs.
- Gain knowledge and practice skills in understanding lifespan development, positive interpersonal relationships, and improving quality of life.
- Develop a knowledge of and attitude toward the importance of good character and a value-based lifestyle.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	2,854	31,215	0	31,826	31,826	611	2.0%	0
Operating	62,408	84,280	66,172	82,186	70,186	(14,094)	-16.7%	0
Capital	0	0	0	0	0	0	-	0
Other	207,613	211,800	196,300	176,900	176,900	(34,900)	-16.5%	0
Total	272,875	327,295	262,472	290,912	278,912	(48,383)	-14.8%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	0
Other	19,293	17,000	3,400	3,400	3,400	(13,600)	-80.0%	0
Total	19,293	17,000	3,400	3,400	3,400	(13,600)	-80.0%	0
Net County Cost	253,582	310,295	259,072	287,512	275,512	(34,783)	-11.2%	0
<i>Positions</i>								
Full-time Equivalency	10.0	10.0	9.0	10.0	10.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The decrease in operating expenses is due to a budget reduction in 4-H expenses (\$13K) not recommended for funding in FY04 and education expense in 4-H budget (\$13K). The decrease in other expenditures is due to a reduction in payroll allocations from the State.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	0	22,169	0	22,326	22,326	157	0.7%	
Employee Benefits	2,854	9,046	0	9,500	9,500	454	5.0%	
Total Personal Services	2,854	31,215	0	31,826	31,826	611	2.0%	0
<i>Operating Expenditures</i>								
Operating Supplies	18,836	28,110	24,257	38,675	26,675	(1,435)	-5.1%	
		<i>Decrease due to Family and Consumer (FC) Education not being funded for FY04</i>						
Travel & Subsistence	21,399	25,700	15,800	13,200	13,200	(12,500)	-48.6%	
		<i>Decrease in education expense (4-H budget)</i>						
Communications & Utilities	4,788	4,885	5,366	6,300	6,300	1,415	29.0%	
		<i>Increase due to communication expenses (\$1K)</i>						
Maintenance & Repairs	3,851	4,800	3,450	6,700	6,700	1,900	39.6%	
		<i>Increase due to higher vehicle operation expenses (\$2K)</i>						
Professional Services	700	2,000	2,020	2,000	2,000	0	0.0%	
Other Contracted Services	8,531	10,285	9,615	8,700	8,700	(1,585)	-15.4%	
		<i>Decrease due to FC Education not being funded for FY04, and lower advertising/emp. recognition (\$1K)</i>						
Rentals	3,706	8,500	5,150	5,600	5,600	(2,900)	-34.1%	
		<i>Decrease due to a reduction in rental of real property (\$2K)</i>						
Insurance & Bonding	597	0	514	1,011	1,011	1,011	#DIV/0!	
		<i>Increase due to property and casualty expenses budgeted in department for FY04</i>						
Total Operating Exps.	62,408	84,280	66,172	82,186	70,186	(14,094)	-16.7%	0
Contracts, Grants, Sub.	207,613	211,800	196,300	176,900	176,900	(34,900)	-16.5%	
		<i>Decrease due to a reduction in payroll allocation's from the State</i>						
Total Expenditures	272,875	327,295	262,472	290,912	278,912	(48,383)	-14.8%	0
Total Revenues	19,293	17,000	3,400	3,400	3,400	(13,600)	-80.0%	
Net County Cost	253,582	310,295	259,072	287,512	275,512	(34,783)	-11.2%	0

MISSION STATEMENT

To identify conservation opportunities in developing land, water and related resources within the Conservation District.

AGENCY PROGRAMS

North Carolina Ag-Costshare Program	Natural Resource Information	Conservation Planning
Conservation Practice Installation	Natural Resource Inventory and Evaluation	Conservation Education

FY2004 MAJOR OUTCOMES

- Improve soil quality on 10,000 acres of cropland.
- Develop waste management plans and installation of infrastructure on 20 poultry farms.
- Provide nutrient management plans for 10,000 acres of cropland.
- Provide natural resource information to 1,000 non-farm residents.
- Complete waste lagoon closures on 10 abandoned swine operations.
- Provide onsite resource inventories for 100 non-farm residents.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	128,788	131,266	132,486	137,200	137,200	5,934	4.5%	0
Operating	3,744	7,204	8,414	9,517	9,517	2,313	32.1%	0
Capital	0	0	0	0	0	0	-	0
Other	0	0	0	0	0	0	-	0
Total	132,532	138,470	140,900	146,717	146,717	8,247	6.0%	0
<i>Revenues</i>								
State/Federal	19,200	20,000	20,000	20,000	20,000	0	0.0%	0
Other	0	0	0	0	0	0	-	0
Total	19,200	20,000	20,000	20,000	20,000	0	0.0%	0
Net County Cost	113,332	118,470	120,900	126,717	126,717	8,247	7.0%	0
<i>Positions</i>								
Full-time Equivalency	3.0	3.0	3.0	3.0	3.0	-	0.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is attributable to the pay plan and merit adjustments awarded in FY03 and higher health costs in FY04. Operating expense increase is due to the allocation of property and casualty budgets to departments in FY04.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	97,568	98,479	102,800	102,600	102,600	4,121	4.2%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	31,220	32,787	29,686	34,600	34,600	1,813	5.5%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	128,788	131,266	132,486	137,200	137,200	5,934	4.5%	0
<i>Operating Expenditures</i>								
Operating Supplies	0	1,900	1,900	1,900	1,900	0	0.0%	
Travel & Subsistence	804	2,700	2,500	2,800	2,800	100	3.7%	
Communications & Utilities	136	300	200	300	300	0	0.0%	
Maintenance & Repairs	475	1,104	1,300	1,500	1,500	396	35.9%	
Other Contracted Services	825	1,200	1,200	1,200	1,200	0	0.0%	
Insurance & Bonding	1,504	0	1,314	1,817	1,817	1,817	#DIV/0!	
		<i>Increase due to allocation of property and casualty expenses to department budgets</i>						
Total Operating Exps.	3,744	7,204	8,414	9,517	9,517	2,313	32.1%	0
Total Expenditures	132,532	138,470	140,900	146,717	146,717	8,247	6.0%	0
Total Revenues	19,200	20,000	20,000	20,000	20,000	0	0.0%	
Net County Cost	113,332	118,470	120,900	126,717	126,717	8,247	7.0%	0

MISSION STATEMENT

AGENCY PROGRAMS

Forest Management

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	0	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	37,916	50,553	50,553	50,081	50,081	(472)	-0.9%	
Total	37,916	50,553	50,553	50,081	50,081	(472)	-0.9%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	37,916	50,553	50,553	50,081	50,081	(472)	-0.9%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

FOREST MANAGEMENT

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>			
<i>Contracts, Grants, Sub.</i>	37,916	50,553	50,553	50,081	50,081	(472)	-0.9%	
Total Expenditures	37,916	50,553	50,553	50,081	50,081	(472)	-0.9%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	37,916	50,553	50,553	50,081	50,081	(472)	-0.9%	0

MISSION STATEMENT

To promote health, provide education, prevent disease and minimize the potential for the spread of disease from environmental sources.

AGENCY PROGRAMS

Targeted Infant Mortality Reduction Breast,Cervical Cancer Control	Immunization Action Plan	Maternal Health
Children's Health & Dental	Family Planning	Smart Start
School Nursing	WIC Nutrition	Wise Woman

FY2004 MAJOR OUTCOMES

Prevention & control of disease through STD clinics, TB control prevention, investigation and follow up of reportable diseases.
 Provide services (such as grant writing) to acquire funding for various health programs in the community & Health Department.
 Provide health education programs based on community needs and collaborate with existing agencies in the County.
 Provide vision, hearing, dental and developmental evaluations to children in the child care setting.
 Increase rubella immunization by working with industries & highly populated Hispanic communities.
 Reduce the number of HIV infected people, TB cases, & communicable diseases through education, counseling and testing.
 Continue to serve Medicaid and low income children with dental services and education.
 Reduce & prevent breast & cervical cancer mortality and morbidity among 50 yrs & older low income women in Union County.
 Provide routine screening to all Child Health children at 12 months of age & annually to age 6.
 Assist UC residents in developing healthy lifestyles through strategies that result in policy changes in the community.
 Improve and maintain overall health and nutrition in women, infant and children of low income population.
 Decrease the number of women delivering with inadequate prenatal care.
 Continue to remove barriers that prevent children from being immunized on time and increase awareness.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	DEC.	ADOPTED	
<i>Expenditures</i>								
Personnel	4,038,748	4,752,776	4,301,798	4,824,770	4,822,590	69,814	1.5%	
Operating	922,013	1,085,075	1,099,938	1,021,473	1,021,473	(63,602)	-5.9%	
Capital	114,210	40,976	59,482	5,000	5,000	(35,976)	-87.8%	
Other	0	0	0	(250,000)	(250,000)	(250,000)	#DIV/0!	
Total	5,074,971	5,878,827	5,461,218	5,601,243	5,599,063	(279,764)	-4.8%	0
<i>Revenues</i>								
State/Federal	805,172	1,001,556	961,573	938,433	938,433	(63,123)	-6.3%	
Other	2,370,495	2,532,767	2,371,451	2,460,610	2,460,610	(72,157)	-2.8%	
Total	3,175,667	3,534,323	3,333,024	3,399,043	3,399,043	(135,280)	-3.8%	0
Net County Cost	1,899,304	2,344,504	2,128,194	2,202,200	2,200,020	(144,484)	-6.2%	0
<i>Positions</i>								
Full-time Equivalency	88.7	106.0	98.1	94.7	94.7	(11.3)	-10.6%	
Part-time Equivalency	N/A	2.1	2.7	1.6	1.6	(0.4)	-20.8%	

BUDGET HIGHLIGHTS

The increase in personnel services is the result of a net combination of a reduction of 12 positions, FY03 pay plan and merit adjustments and higher health benefit costs in FY04. The operating expenditures decrease is attributable to FY03's non-recurring funding for HIPPA consultation (\$45K), FY03's Bioterrorism grant (\$34K) and other adjustments which reflect FY04's reduced level of funding requirements. Capital outlay includes funds for the purchase of a microfiche reader printer.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
EXPENDITURES								
Personal Services								
Salaries & Wages	3,135,894	3,641,353	3,387,905	3,685,245	3,683,265	41,912	1.2%	
								<i>Increase due to a net combination of the reduction in over 12 full and part time equivalent positions and FY03 pay plan and merit adjustments</i>
Employee Benefits	902,854	1,111,423	913,893	1,139,525	1,139,325	27,902	2.5%	
								<i>Increase due to a net combination of the reduction in positions and higher cost of health benefits</i>
Total Personal Services	4,038,748	4,752,776	4,301,798	4,824,770	4,822,590	69,814	1.5%	0
Operating Expenditures								
Operating Supplies	358,246	278,601	300,076	249,836	249,836	(28,765)	-10.3%	
								<i>Decrease due to reduction for Bioterrorism Grant(\$6K) & current requirements reduced(\$23K)</i>
Travel & Subsistence	33,310	60,895	51,651	50,351	50,351	(10,544)	-17.3%	
								<i>Reduction based on current requirements</i>
Communications & Utilities	42,506	61,505	49,613	42,826	42,826	(18,679)	-30.4%	
								<i>Reduction based on current requirements</i>
Maintenance & Repairs	115,777	154,537	143,277	156,923	156,923	2,386	1.5%	
								<i>Increase due to vehicle operations expense</i>
Professional Services	213,915	347,715	354,478	302,106	302,106	(45,609)	-13.1%	
								<i>Decrease due to funding for HIPPA (\$45K in FY03) & current requirements</i>
Other Contracted Services	13,724	42,391	35,637	32,305	32,305	(10,086)	-23.8%	
								<i>Reduction based on current requirements</i>
Transportation	1,021	1,110	270	291	291	(819)	-73.8%	
Public Assistance	825	0	3,441	2,781	2,781	2,781	#DIV/0!	
								<i>Increase due to incentive funds moved from operating supplies</i>
Rentals	115,323	129,198	117,295	129,945	129,945	747	0.6%	
Insurance & Bonding	27,366	9,123	44,200	54,109	54,109	44,986	493.1%	
								<i>Increase due to malpractice insurance and property & casualty allocated to departments in FY04</i>
Total Operating Exps.	922,013	1,085,075	1,099,938	1,021,473	1,021,473	(63,602)	-5.9%	0
Capital Outlay								
Office Furniture & Equip.	12,237	3,000	22,000	5,000	5,000	2,000	66.7%	
								<i>Microfiche reader/printer</i>
Vehicles	59,605	37,976	37,482	0	0	(37,976)	-100.0%	
Other Equipment	32,995	0	0	0	0	0	-	
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	9,373	0	0	0	0	0	-	
Total Capital Outlay	114,210	40,976	59,482	5,000	5,000	(35,976)	-87.8%	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Interdept. Charges	0	0	0	(250,000)	(250,000)	(250,000)	#DIV/0!	
Total Expenditures	5,074,971	5,878,827	5,461,218	5,601,243	5,599,063	(279,764)	-4.8%	0
Total Revenues	3,175,667	3,534,323	3,333,024	3,399,043	3,399,043	(135,280)	-3.8%	
Net County Cost	1,899,304	2,344,504	2,128,194	2,202,200	2,200,020	(144,484)	-6.2%	0
								<i>Decrease due to reduction in patient fees and grants</i>

MISSION STATEMENT

To partner with families in achieving economic well being, safety and permanence within our community.

AGENCY PROGRAMS

Administration	Group Home for Children	Special Assistance for Adults	Work First Family/Emergency Assistance
USDA commodities	Foster Care	Crisis Intervention Program	Adoption Assistance
Family Planning	LINKS adolescent program	Residential Treatment for Children	General Assistance
In Home Aide Services	Aid to the Blind	Community Alternative Programs	CP&L project Share
Child Care Block Grant	Adult Day Care	Medicaid	Donations

FY2004 MAJOR OUTCOMES

Provide for safety of all children and disabled adults found by our agency to be abused or neglected.

Support all families eligible for Work First to strive to become and remain employed.

Provide public assistance benefits (including Medicaid, Food Stamps, Health Choice, Energy Assistance, Child and Adult Day Care, Work First Cash Assistance, and State/County Special Assistance) to eligible families within an average of 30 days from the date of application.

Provide or arrange in home care for 225 disabled persons who otherwise would have to receive care in an institutional setting.

Provide or arrange transportation services, within the limits of the public transportation system, for eligible families to needed medical services and employment.

Provide or arrange, as funding permits, emergency assistance for eligible families within three days of their requests.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	7,716,152	7,805,823	7,606,084	8,400,845	8,400,845	595,022	7.6%	
Operating	7,260,997	8,084,889	7,954,919	8,487,273	8,487,273	402,384	5.0%	
Capital	43,339	15,065	16,850	99,300	99,300	84,235	559.1%	
Other	4,631,036	5,407,750	4,927,750	5,598,050	5,368,050	(39,700)	-0.7%	
Total	19,651,524	21,313,527	20,505,603	22,585,468	22,355,468	1,041,941	4.9%	0
<i>Revenues</i>								
State/Federal	10,507,291	10,128,374	10,579,197	11,061,266	11,061,266	932,892	9.2%	
Other	500,171	402,100	438,050	516,516	516,516	114,416	28.5%	
Total	11,007,462	10,530,474	11,017,247	11,577,782	11,577,782	1,047,308	9.9%	0
Net County Cost	8,644,062	10,783,053	9,488,356	11,007,686	10,777,686	(5,367)	0.0%	0
<i>Positions</i>								
Full-time Equivalency	172.0	177.5	177.5	182.5	182.5	5.0	2.8%	
Part-time Equivalency	N/A	6.8	6.8	8.3	8.3	1.5	21.3%	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is due to FY03's pay plan and merit adjustments, 6.45 additional FTE's for FY04 and higher health benefits costs. Child care expenses (\$238K) and the budgeting of property and casualty costs (\$53K) in benefitting departments in FY04 represent almost 75% of the increase in operating expenses. Capital outlay includes funds for replacement vehicles and a scanner. Other expenses includes Special Assistance to Adults (\$40K decrease) with Medical Assistance budgeted at FY03 levels.

	FY 01-02 ACTUAL	*****FY 02-03***** CURRENT	ESTIMATE	*****FY 03-04***** REQUEST	RECOMM.	VARIANCE	% INC./ DEC.	ADOPTED
EXPENDITURES								
Personal Services								
Salaries & Wages	5,839,036	5,870,938	5,827,057	6,186,390	6,186,390	315,452	5.4%	
	<i>Increase due to FY03 pay plan and merit adjustments and 6.45 additional full time and part time employees</i>							
Employee Benefits	1,877,116	1,934,885	1,779,027	2,214,455	2,214,455	279,570	14.4%	
	<i>Increase due to higher costs for FY04 and an additional 6.45 FTEs</i>							
Total Personal Services	7,716,152	7,805,823	7,606,084	8,400,845	8,400,845	595,022	7.6%	0
Operating Expenditures								
Operating Supplies	248,329	213,745	202,485	252,900	252,900	39,155	18.3%	
	<i>Increase due to upgrading computers (\$21K), food & provisions due to new child welfare event, TANF reserve (\$17K)</i>							
Travel & Subsistence	115,364	134,279	113,615	140,235	140,235	5,956	4.4%	
	<i>Increase due to greater vehicle miles and client volume</i>							
Communications & Utilities	89,992	80,300	90,900	91,000	91,000	10,700	13.3%	
	<i>Increase due to postage and telephone service</i>							
Maintenance & Repairs	175,559	225,741	221,025	237,134	237,134	11,393	5.0%	
	<i>Increase due to higher vehicle operations expense, installation of security cameras, power supply and maintenance on equipment</i>							
Professional Services	674,592	728,200	683,353	808,214	808,214	80,014	11.0%	
	<i>Increase due to security guard (\$42K), professional fees (\$35K), legal fees (\$3K)</i>							
Other Contracted Services	12,396	18,300	10,875	14,611	14,611	(3,689)	-20.2%	
	<i>Reduction based on current requirements</i>							
Transportation	159,657	145,851	148,851	168,189	168,189	22,338	15.3%	
	<i>Increase due to higher contract transportation costs and client volume</i>							
Public Assistance	5,475,798	6,236,540	6,169,539	6,436,769	6,436,769	200,229	3.2%	
	<i>Increase (\$238K) due to child care expense</i>							
Rentals	275,522	301,933	275,900	285,150	285,150	(16,783)	-5.6%	
	<i>Reduction based on current rental requirements for Union Village</i>							
Insurance & Bonding	33,788	0	38,376	53,071	53,071	53,071	#DIV/0!	
	<i>Increase due to property and casualty expenses budgeted in department for FY04</i>							
Total Operating Exps.	7,260,997	8,084,889	7,954,919	8,487,273	8,487,273	402,384	5.0%	0
Capital Outlay								
Office Furniture & Equip.	2,219	5,065	4,350	0	0	(5,065)	-100.0%	
Vehicles	38,170	0	0	89,300	89,300	89,300	#DIV/0!	
	<i>5 replacement vehicles</i>							
Other Equipment	2,950	0	0	10,000	10,000	10,000	#DIV/0!	
	<i>High speed scanner</i>							
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	0	10,000	12,500	0	0	(10,000)	-100.0%	
Total Capital Outlay	43,339	15,065	16,850	99,300	99,300	84,235	559.1%	0
Contracts, Grants, Sub.	4,658,448	5,432,750	4,952,750	5,623,050	5,393,050	(39,700)	-0.7%	
	<i>Special Assistance to Adults decrease (\$40K) and Medical Assistance is budgeted at FY03 levels</i>							
Interdept. Charges	(27,412)	(25,000)	(25,000)	(25,000)	(25,000)	0	0.0%	
Total Expenditures	19,651,524	21,313,527	20,505,603	22,585,468	22,355,468	1,041,941	4.9%	0
Total Revenues	11,007,462	10,530,474	11,017,247	11,577,782	11,577,782	1,047,308	9.9%	
	<i>Increase due to higher state & federal allocations</i>							
Net County Cost	8,644,062	10,783,053	9,488,356	11,007,686	10,777,686	(5,367)	0.0%	0

DELINQUENCY PREVENTION & REMEDIATION

10-557400

MISSION STATEMENT

To provide therapeutic and behavioral modification services for juveniles ages 10-17 who are involved with the Department of Juvenile Justice or at risk of becoming involved with the court system.

AGENCY PROGRAMS

Social Work Services	Advocacy for the Child	Community Referrals for Services
Counseling Services	Recommendations to the Court	

FY2004 MAJOR OUTCOMES

- Prevent delinquent children from coming into foster care.
- Prevent children from becoming involved with the Juvenile Justice System.
- Prevent children already involved in the court system from committing additional offenses.
- Assist youth in the DPR program to cooperate with the conditions of their probation.
- Make referrals for community services to prevent the need for out of home placements.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	45,179	46,066	46,262	47,900	47,900	1,834	4.0%	
Operating	1,827	2,962	2,766	828	828	(2,134)	-72.0%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	47,006	49,028	49,028	48,728	48,728	(300)	-0.6%	0
<i>Revenues</i>								
State/Federal	31,196	31,196	31,196	31,196	31,196	0	0.0%	
Other	0					0	-	
Total	31,196	31,196	31,196	31,196	31,196	0	0.0%	0
Net County Cost	15,810	17,832	17,832	17,532	17,532	(300)	-1.7%	0
<i>Positions</i>								
Full-time Equivalency	1.0	1.0	1.0	1.0	1.0	-	0.0%	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the pay plan and merit adjustments awarded in FY 2003 and health benefit cost increases for FY04. The decrease in operating supplies, travel & subsistence and rentals is based on current requirements.

DELINQUENCY PREVENTION & REMEDIATION

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	34,415	34,737	36,000	36,000	36,000	1,263	3.6%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	10,764	11,329	10,262	11,900	11,900	571	5.0%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	45,179	46,066	46,262	47,900	47,900	1,834	4.0%	0
Operating Expenditures								
Operating Supplies	477	562	362	50	50	(512)	-91.1%	
				<i>Reduction based on historical purchases and current requirements</i>				
Travel & Subsistence	1,188	2,200	1,983	478	478	(1,722)	-78.3%	
				<i>Reduction based on historical purchases and current requirements</i>				
Communications & Utilities	0	0	0	0	0	0	-	
Maintenance & Repairs	0	0	0	0	0	0	-	
Professional Services	0	0	0	0	0	0	-	
Other Contracted Services	0	0	0	0	0	0	-	
Transportation	0	0	0	0	0	0	-	
Public Assistance	0	200	240	49	49	(151)	-75.5%	
				<i>Reduction based on historical purchases and current requirements</i>				
Rentals	0	0	0	0	0	0	-	
Insurance & Bonding	162	0	181	251	251	251	#DIV/0!	
				<i>Increase due to allocation of property and casualty expenses for FY04</i>				
Total Operating Exps.	1,827	2,962	2,766	828	828	(2,134)	-72.0%	0
Capital Outlay								
Office Furniture & Equip.	0	0	0	0	0	0	-	
Vehicles	0	0	0	0	0	0	-	
Other Equipment	0	0	0	0	0	0	-	
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	0	0	0	0	0	0	-	
Total Capital Outlay	0	0	0	0	0	0	-	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Interdept. Charges	0	0	0	0	0	0	-	
Total Expenditures	47,006	49,028	49,028	48,728	48,728	(300)	-0.6%	0
Total Revenues	31,196	31,196	31,196	31,196	31,196	0	0.0%	
Net County Cost	15,810	17,832	17,832	17,532	17,532	(300)	-1.7%	0

NUTRITION SERVICES & TRANSPORTATION

10-558100 & 10-558700

MISSION STATEMENT

To provide efficient transport for the citizen's of Union County while working towards meeting the changing and increasing needs of the County's residents, employers, and contracting agencies.

To provide services to the senior citizens of Union County which will enable them to maintain and improve their mental and physical health thus enabling them to remain independent in their homes for longer periods of time.

AGENCY PROGRAMS

Home & Community Care Block Grant	Human Service Transport	Congregate Meals
Elderly & Disabled Transportation Assistance Prog.	NCDOT Community Transportation Program	Home Delivered Meals
Rural General Public Program	NCDOT Technology/Capital Assistance Program	Supplemental Meals

FY2004 MAJOR OUTCOMES

Apply, implement and oversee grant programs.

Assure federal compliance is maintained for all funding received.

Provide 30,000+ trips to Union County citizens by June 30, 2004.

Generate reimbursement of \$300,000+ in grant funding by June 30, 2004.

Complete final training and transition to the new scheduling software (RouteMatch).

Completion date pending Information Technology timetable of server installation.

Develop concepts to increase interest and attendance in the Congregate Program.

Conduct search for additional volunteers for Home Delivered Program, targeting those areas unserved at the current time.

Continue to explore alternative sources of funding for all areas of the department.

Serve 90,000+ meals (hot & EnsurePlus) to the senior citizens participating in one of the three programs by June 30, 2004.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<i>Expenditures</i>								
Personnel	570,531	642,227	637,994	756,780	756,780	114,553	17.8%	
Operating	368,166	413,414	388,739	423,067	423,067	9,653	2.3%	
Capital	188,268	178,028	147,378	98,500	98,500	(79,528)	-44.7%	
Other	(227,987)	(190,876)	(206,510)	(234,045)	(234,045)	(43,169)	22.6%	
Total	898,978	1,042,793	967,601	1,044,302	1,044,302	1,509	0.1%	0
<i>Revenues</i>								
State/Federal	526,879	587,006	623,433	595,149	595,149	8,143	1.4%	
Other	49,588	69,773	76,980	65,650	65,650	(4,123)	-5.9%	
Total	576,467	656,779	700,413	660,799	660,799	4,020	0.6%	0
Net County Cost	322,511	386,014	267,188	383,503	383,503	(2,511)	-0.7%	0
<i>Positions</i>								
Full-time Equivalency	11.0	13.5	13.5	14.5	14.5	1.0	7.4%	
Part-time Equivalency	N/A	0.4	8.7	13.4	13.4	13.0	3714.3%	

BUDGET HIGHLIGHTS

\$78K in additional part time hours. Operating expenditure increase is attributable to the net effect of an increase in vehicle expense and the inclusion of property and casualty expenses (\$15K) in the department's budget combined with a decrease in operating supplies (\$17K). Capital outlay includes funds for the purchase of 3 vans.

NUTRITION SERVICES & TRANSPORTATION

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	469,345	505,854	530,654	614,238	614,238	108,384	21.4%	
	<i>Increase due to FY03 pay plan & merit adjustments, 1 additional driver position and increase in part time hours</i>							
Employee Benefits	101,186	136,373	107,340	142,542	142,542	6,169	4.5%	
	<i>Increase due to higher cost of health benefits and greater part time hours</i>							
Total Personal Services	570,531	642,227	637,994	756,780	756,780	114,553	17.8%	0
Operating Expenditures								
Operating Supplies	254,147	264,313	217,380	246,988	246,988	(17,325)	-6.6%	
	<i>Reduction based on historical purchases and current requirements</i>							
Travel & Subsistence	4,678	10,350	9,230	11,190	11,190	840	8.1%	
Communications & Utilities	3,301	11,501	9,749	11,426	11,426	(75)	-0.7%	
Maintenance & Repairs	45,190	60,060	76,678	79,620	79,620	19,560	32.6%	
	<i>Increase due to required computer software maintenance (85% State reimbursed) and vehicle expense</i>							
Professional Services	1,252	11,415	9,505	2,885	2,885	(8,530)	-74.7%	
	<i>Decrease due to Community Transportation Improvement Plan (FY03 - \$4K) and elimination of legal budget (FY03 \$5K)</i>							
Other Contracted Services	754	2,775	2,500	2,526	2,526	(249)	-9.0%	
Transportation	49,021	50,400	50,400	51,000	51,000	600	1.2%	
Rentals	1,800	2,600	2,500	2,500	2,500	(100)	-3.8%	
Insurance & Bonding	8,023	0	10,797	14,932	14,932	14,932	#DIV/0!	
	<i>Increase due to FY04 property and casualty expenses included in departments</i>							
Total Operating Exps.	368,166	413,414	388,739	423,067	423,067	9,653	2.3%	0
Capital Outlay								
Office Furniture & Equip.	25,540	10,293	5,891	0	0	(10,293)	-100.0%	
Vehicles	156,758	167,735	141,487	98,500	98,500	(69,235)	-41.3%	
	<i>Purchase of 2 replacement and 1 additional van - 90% State reimbursed</i>							
Other Equipment	5,970	0	0	0	0	0	-	
Total Capital Outlay	188,268	178,028	147,378	98,500	98,500	(79,528)	-44.7%	0
Contracts, Grants, Sub.	1,994	49,349	2,190	8,870	8,870	(40,479)	-82.0%	
	<i>Reduction based current requirements</i>							
Interdept. Charges	(229,981)	(240,225)	(208,700)	(242,915)	(242,915)	(2,690)	1.1%	
Total Expenditures	898,978	1,042,793	967,601	1,044,302	1,044,302	1,509	0.1%	0
Total Revenues	576,467	656,779	700,413	660,799	660,799	4,020	0.6%	
Net County Cost	322,511	386,014	267,188	383,503	383,503	(2,511)	-0.7%	0

MISSION STATEMENT

To provide Union County Veterans, dependents and survivors information about and assistance in applying for federal, state and local benefits resulting from service in the US Armed Forces and auxiliary services.

AGENCY PROGRAMS

Compensation	Burial Benefits	Vocational Rehabilitation
Home Loans	Pension	Veterans Day Program
Scholarships	Education Transportation	Health Care and Insurance

FY2004 MAJOR OUTCOMES

- Upgrade part time office support position to full time.
- Purchase replacement military service flags, poles and stands for annual County Veterans Day Program .

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	96,025	110,059	108,377	138,100	138,100	28,041	25.5%	
Operating	38,604	38,373	34,229	37,298	37,298	(1,075)	-2.8%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	134,629	148,432	142,606	175,398	175,398	26,966	18.2%	0
<i>Revenues</i>								
State/Federal	0	2,000	2,000	2,000	2,000	0	0.0%	
Other	2,131	50	50	50	50	0	0.0%	
Total	2,131	2,050	2,050	2,050	2,050	0	0.0%	0
Net County Cost	132,498	146,382	140,556	173,348	173,348	26,966	18.4%	0
<i>Positions</i>								
Full-time Equivalency	2.0	2.0	2.0	3.0	3.0	1.0	50.0%	
Part-time Equivalency	-	0.5	0.5	-	-	(0.5)	-100.0%	

BUDGET HIGHLIGHTS

Personnel expenditure increase is attributable to the conversion of a part time position to full time (\$22K), FY03's pay plan and merit adjustments, and FY04's higher health costs.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	73,880	85,612	83,257	101,488	101,488	15,876	18.5%	
								<i>Increase due to part time position becoming full time (\$14K) and pay plan and merit increases in FY03</i>
Employee Benefits	22,145	24,447	25,120	36,612	36,612	12,165	49.8%	
								<i>Increase due to additional benefits (\$8K) associated with P/T to F/T position and higher costs of health benefits FY04</i>
Total Personal Services	96,025	110,059	108,377	138,100	138,100	28,041	25.5%	0
<i>Operating Expenditures</i>								
Operating Supplies	1,020	1,100	950	2,460	2,460	1,360	123.6%	
								<i>Increase due to purchase of new flags and poles for Veterans Day(\$1K)</i>
Travel & Subsistence	638	588	920	775	775	187	31.8%	
Communications & Utilities	1,122	1,485	1,200	1,275	1,275	(210)	-14.1%	
Maintenance & Repairs	134	200	395	525	525	325	162.5%	
Transportation	35,343	35,000	30,375	31,725	31,725	(3,275)	-9.4%	
								<i>Decrease due to lower transportation department costs</i>
Insurance & Bonding	347	0	389	538	538	538	#DIV/0!	
Total Operating Exps.	38,604	38,373	34,229	37,298	37,298	(1,075)	-2.8%	0
Total Expenditures	134,629	148,432	142,606	175,398	175,398	26,966	18.2%	0
Total Revenues	2,131	2,050	2,050	2,050	2,050	0	0.0%	
Net County Cost	132,498	146,382	140,556	173,348	173,348	26,966	18.4%	0

MISSION STATEMENT

AGENCY PROGRAMS

Juvenile Crime Prev.	Shelter Care
Positive Impact	Home Based
Uwharrie Group Home	Youth & Family Support

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	0	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	296,265	376,498	367,226	364,560	364,560	(11,938)	-3.2%	
Total	296,265	376,498	367,226	364,560	364,560	(11,938)	-3.2%	0
<i>Revenues</i>								
State/Federal	298,668	374,338	366,326	364,560	364,560	(9,778)	-2.6%	
Other	0	0	0	0	0	0	-	
Total	298,668	374,338	366,326	364,560	364,560	(9,778)	-2.6%	0
Net County Cost	(2,403)	2,160	900	0	0	(2,160)	-100.0%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<u>Juvenile Crime Prev.</u>								
<i>Contracts, Grants, Sub.</i>	382	8,000	8,000	10,000	10,000	2,000	25.0%	
<i>Revenues</i>	382	8,000	8,000	10,000	10,000	2,000	25.0%	
Net County Cost	0	0	0	0	0	0		
<u>Positive Impact</u>								
<i>Contracts, Grants, Sub.</i>	224,800	292,866	290,699	279,933	279,933	(12,933)	-4.4%	
<i>Revenues</i>	223,345	292,866	290,699	279,933	279,933	(12,933)	-4.4%	
Net County Cost	1,455	0	0	0	0	0		
<u>Uwharrie Group Home</u>								
<i>Contracts, Grants, Sub.</i>	9,431	9,360	3,900	0	0	(9,360)	-100.0%	
<i>Revenues</i>	9,320	7,200	3,000	0	0	(7,200)	-100.0%	
Net County Cost	111	2,160	900	0	0	(2,160)		
<u>Shelter Care</u>								
<i>Contracts, Grants, Sub.</i>	20,194	24,814	24,814	24,814	24,814	0	0.0%	
<i>Revenues</i>	24,163	24,814	24,814	24,814	24,814	0	0.0%	
Net County Cost	(3,969)	0	0	0	0	0		
<u>Home Based</u>								
<i>Contracts, Grants, Sub.</i>	41,458	41,458	39,813	29,813	29,813	(11,645)	-28.1%	
<i>Revenues</i>	41,458	41,458	39,813	29,813	29,813	(11,645)	-28.1%	
Net County Cost	0	0	0	0	0	0		
<u>Youth & Family Support</u>								
<i>Contracts, Grants, Sub.</i>	0	0	0	20,000	20,000	20,000	#DIV/0!	
<i>Revenues</i>	0	0	0	20,000	20,000	20,000	#DIV/0!	
Net County Cost	0	0	0	0	0	0		
Total Expenditures	296,265	376,498	367,226	364,560	364,560	(11,938)	-3.2%	0
Total Revenues	298,668	374,338	366,326	364,560	364,560	(9,778)	-2.6%	0
Net County Cost	(2,403)	2,160	900	0	0	(2,160)	-100.0%	0

MISSION STATEMENT

AGENCY PROGRAMS

Mental Health	Community Shelter	Criminal Justice Partnership
Turning Point	Community Action	CATS
UDI Sheltered	Council on Aging	

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	7,000	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	1,003,156	1,117,855	1,031,412	1,109,471	1,109,471	(8,384)	-0.8%	
Total	<u>1,010,156</u>	<u>1,117,855</u>	<u>1,031,412</u>	<u>1,109,471</u>	<u>1,109,471</u>	<u>(8,384)</u>	<u>-0.8%</u>	<u>0</u>
<i>Revenues</i>								
State/Federal	349,184	300,759	226,411	226,411	226,411	0	0.0%	
Other	197,871	351,000	348,900	348,900	348,900	(76,448)	-21.8%	
Total	<u>547,055</u>	<u>651,759</u>	<u>575,311</u>	<u>575,311</u>	<u>575,311</u>	<u>(76,448)</u>	<u>-11.7%</u>	<u>0</u>
Net County Cost	<u>463,101</u>	<u>466,096</u>	<u>456,101</u>	<u>534,160</u>	<u>534,160</u>	<u>68,064</u>	<u>14.6%</u>	<u>0</u>
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in Community Shelter is attributable to an increase in nightly residents at the shelter. The reduction in expenditures is based on FY04 requirements.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<u>Mental Health</u>								
<i>Operating Expenditures</i>	99,961	109,956	99,961	102,960	102,960	(6,996)	-6.4%	
<i>Contracts, Grants, Sub.</i>	534,986	536,802	534,702	534,702	534,702	(2,100)	-0.4%	
<i>Revenues</i>	349,184	351,000	348,900	348,900	348,900	(2,100)	-0.6%	
Net County Cost	285,763	295,758	285,763	288,762	288,762	0		
<u>Turning Point</u>								
<i>Contracts, Grants, Sub.</i>	25,000	25,000	25,000	25,000	25,000	0	0.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	25,000	25,000	25,000	25,000	25,000	0		
<u>UDI Sheltered</u>								
<i>Contracts, Grants, Sub.</i>	26,500	26,500	26,500	26,500	26,500	0	0.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	26,500	26,500	26,500	26,500	26,500	0		
<u>Community Shelter</u>								
<i>Contracts, Grants, Sub.</i>	10,000	10,000	10,000	15,000	15,000	5,000	50.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	10,000	10,000	10,000	15,000	15,000	5,000		
<u>Community Action</u>								
<i>Contracts, Grants, Sub.</i>	76,338	76,338	76,338	76,338	76,338	0	0.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	76,338	76,338	76,338	76,338	76,338	0		
<u>Council on Aging</u>								
<i>Contracts, Grants, Sub.</i>	230,371	333,259	258,911	258,911	258,911	(74,348)	-22.3%	
<i>Revenues</i>	197,871	300,759	226,411	226,411	226,411	(74,348)	-24.7%	
Net County Cost	32,500	32,500	32,500	32,500	32,500	0		
<u>Criminal Justice Part.</u>								
<i>Operating Expenditures</i>	7,000	0	0	0	0	0	-	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	7,000	0	0	0	0	0		
<u>CATS</u>								
<i>Contracts, Grants, Sub.</i>	0	0	0	70,060	70,060	70,060	#DIV/0!	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	0	0	0	70,060	70,060	70,060		
Total Expenditures	1,010,156	1,117,855	1,031,412	1,109,471	1,109,471	(8,384)	-0.8%	0
Total Revenues	547,055	651,759	575,311	575,311	575,311	(76,448)	-11.7%	0
Net County Cost	463,101	466,096	456,101	534,160	534,160	68,064	14.6%	0

SCHOOL TRAFFIC CONTROL

10-559300

MISSION STATEMENT

To provide safe and smooth traffic control at Parkwood Middle School, Sun Valley Middle School and the Union County Career Center.

AGENCY PROGRAMS

School Traffic Control

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	22,583	22,813	24,400	25,700	25,700	2,887	12.7%	
Operating	686	775	799	854	854	79	10.2%	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	23,269	23,588	25,199	26,554	26,554	2,966	12.6%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	23,269	23,588	25,199	26,554	26,554	2,966	12.6%	0
<i>Positions</i>								
Full-time Equivalency	0.5	0.5	0.5	0.5	0.5	-	0.0%	
Part-time Equivalency	N/A	0.2	0.3	0.3	0.3	0.1	44.4%	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the FY03 pay plan and merit adjustments and an increase in part time hours to direct traffic each day of the school calendar year.

SCHOOL TRAFFIC CONTROL

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	17,588	17,484	19,500	19,500	19,500	2,016	11.5%	
								<i>Increase due to greater P/T hours and FY03 pay plan & merit adjustments.</i>
Employee Benefits	4,995	5,329	4,900	6,200	6,200	871	16.3%	
								<i>Increase in P/T hours and higher health benefits in FY04.</i>
Total Personal Services	22,583	22,813	24,400	25,700	25,700	2,887	12.7%	0
<i>Operating Expenditures</i>								
Operating Supplies	603	775	720	775	775	0	0.0%	
Insurance & Bonding	83	0	79	79	79	79	#DIV/0!	
Total Operating Exps.	686	775	799	854	854	79	10.2%	0
Total Expenditures	23,269	23,588	25,199	26,554	26,554	2,966	12.6%	0
Total Revenues	0	0	0	0	0	0	-	
Net County Cost	23,269	23,588	25,199	26,554	26,554	2,966	12.6%	0

UNION COUNTY SCHOOLS

10-559000

MISSION STATEMENT

AGENCY PROGRAMS

School Capital Outlay-State Bond School Debt
 School Current Expense
 School Capital Outlay

FY2004 MAJOR OUTCOMES

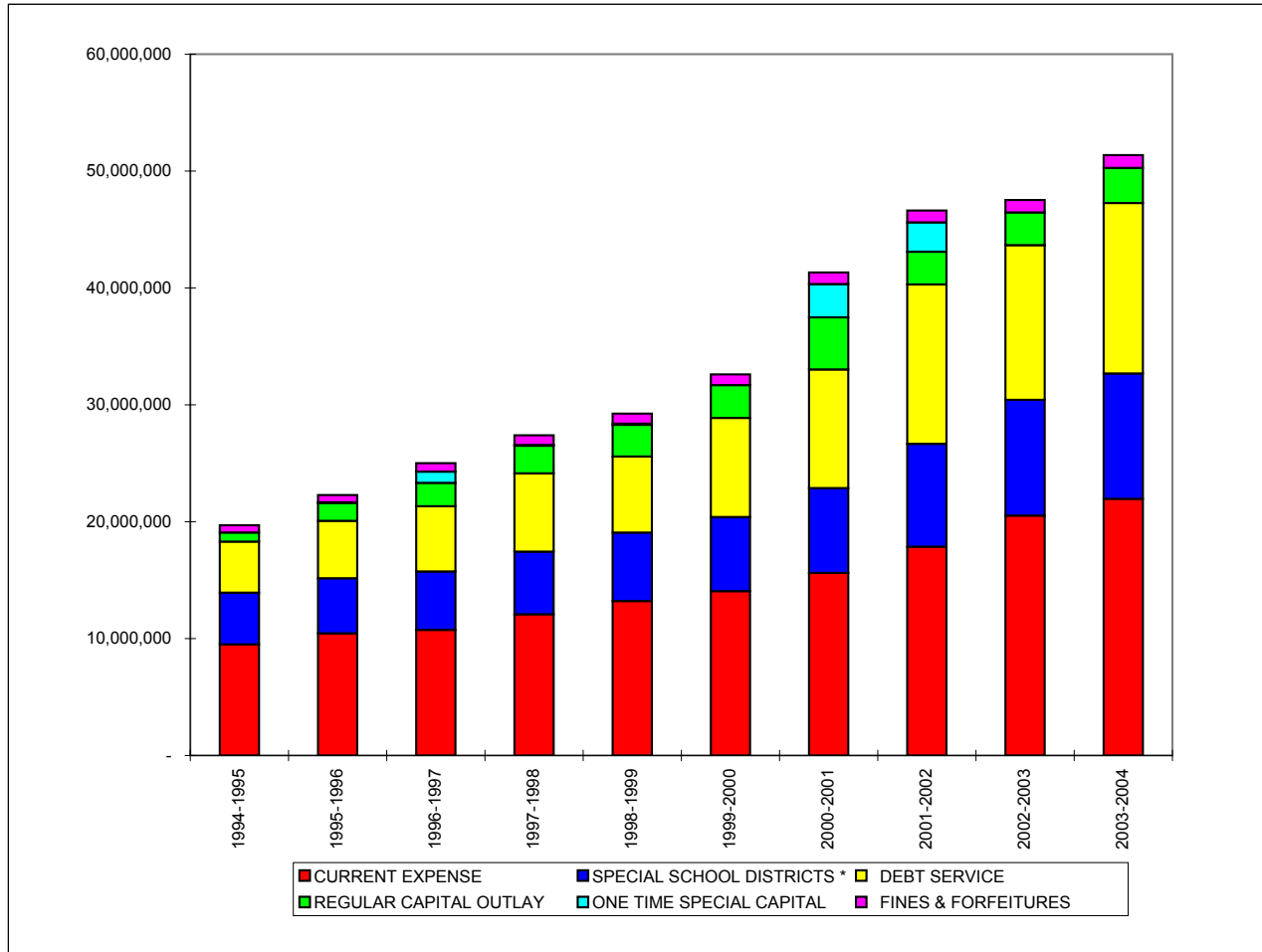
FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	<u>ADOPTED</u>
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	0	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	37,133,649	36,762,393	36,680,193	44,238,587	39,848,714	3,086,321	8.4%	
Total	37,133,649	36,762,393	36,680,193	44,238,587	39,848,714	3,086,321	8.4%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	3,226,802	1,001,220	633,431	0	0	(1,001,220)	-100.0%	
Total	3,226,802	1,001,220	633,431	0	0	(1,001,220)	-100.0%	0
Net County Cost	33,906,847	35,761,173	36,046,762	44,238,587	39,848,714	4,087,541	11.4%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

	FY 01-02 <u>ACTUAL</u>	*****FY 02-03***** <u>CURRENT</u> <u>ESTIMATE</u>		*****FY 03-04***** <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
<u>School Cap Outlay-State</u>								
<i>Contracts, Grants, Sub.</i>	330,089	126,304	126,304	0	0	(126,304)	-100.0%	
<i>Revenues</i>	330,089	0	126,304	0	0	0	-	
Net County Cost	0	126,304	0	0	0	(126,304)		
<i>State bond funds to be completed FY03.</i>								
<u>School Current Expense</u>								
<i>Contracts, Grants, Sub.</i>	17,860,537	20,519,344	20,519,344	23,750,051	21,955,698	1,436,354	7.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	17,860,537	20,519,344	20,519,344	23,750,051	21,955,698	1,436,354		
<u>School Capital Outlay</u>								
<i>Contracts, Grants, Sub.</i>	5,311,599	2,800,000	2,800,000	5,595,520	3,000,000	200,000	7.1%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	5,311,599	2,800,000	2,800,000	5,595,520	3,000,000	200,000		
<u>School Debt Service</u>								
<i>Debt</i>	13,631,424	13,316,745	13,234,545	14,893,016	14,893,016	1,576,271	11.8%	
<i>Interfund Transfers</i>	1,895,493	0	84,127	0	0	0	-	
<i>Revenues</i>	1,001,220	1,001,220	423,000	0	0	(1,001,220)	-100.0%	
Net County Cost	10,734,711	12,315,525	12,727,418	14,893,016	14,893,016	2,577,491		
Total Expenditures	37,133,649	36,762,393	36,680,193	44,238,587	39,848,714	3,086,321	8.4%	0
Total Revenues	3,226,802	1,001,220	633,431	0	0	(1,001,220)	-100.0%	0
Net County Cost	33,906,847	35,761,173	36,046,762	44,238,587	39,848,714	4,087,541	11.4%	0

TOTAL SCHOOLS FUNDING

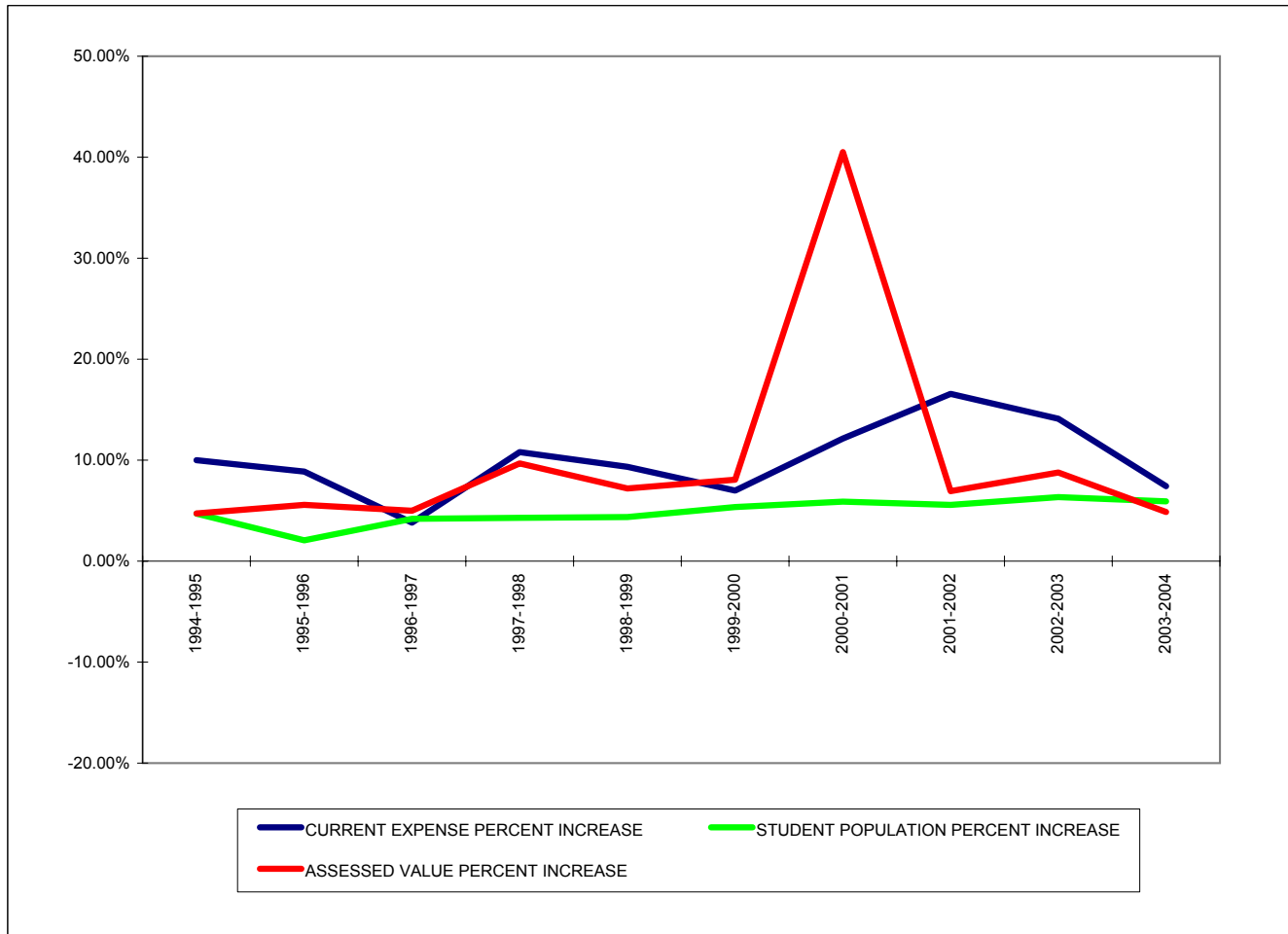


FISCAL YEAR	CURRENT EXPENSE	SPECIAL SCHOOL DISTRICTS *	DEBT SERVICE	REGULAR CAPITAL OUTLAY	ONE TIME SPECIAL CAPITAL	TOTAL COUNTY CONTRIBUTION TO SCHOOLS	FINES & FORFEITURES	TOTAL FUNDING
1994-1995	9,500,000	4,425,373	4,369,844	778,118	-	19,073,335	621,187	19,694,522
1995-1996	10,450,000	4,710,105	4,912,629	1,534,161	47,686	21,654,581	626,132	22,280,713
1996-1997	10,740,510	4,997,725	5,582,995	2,000,000	961,868	24,283,098	727,245	25,010,343
1997-1998	12,078,322	5,359,048	6,695,759	2,366,579	66,186	26,565,894	827,982	27,393,876
1998-1999	13,211,569	5,854,399	6,510,161	2,712,921	94,297	28,383,347	863,115	29,246,462
1999-2000	14,059,752	6,338,782	8,481,854	2,805,780	-	31,686,168	917,224	32,603,392
2000-2001	15,612,388	7,262,526	10,146,999	4,458,706	2,848,596	40,329,216	994,312	41,323,528
2001-2002	17,860,537	8,803,367	13,631,426	2,800,000	2,511,599	45,606,929	1,017,679	46,624,608
2002-2003	20,519,344	9,904,194	13,234,545	2,800,000	-	46,458,083	1,066,144	47,524,227
2003-2004	21,955,698	10,725,403	14,584,048	3,000,000	-	50,265,149	1,100,000	51,365,149

NOTE: This schedule excludes bond funds

* - Amounts for fiscal years 1995-2002 represent actual payments to the Schools and/or the General Capital Project Fund for Education. The amount shown for the 2002-2003 fiscal year is the estimated year end amount.

COMPARISON OF SCHOOL CURRENT EXPENSE PER STUDENT, STUDENT POPULATION AND ASSESSED VALUE INCREASES



	CURRENT EXPENSE	SPECIAL SCHOOL DISTRICTS *	TOTAL AVAILABLE EXPENSE	CURRENT EXPENSE PERCENT INCREASE	CURRENT EXPENSE PER STUDENT INCREASE	CURRENT EXPENSE PERCENT INCREASE	STUDENT POPULATION INCREASE	ASSESSED VALUE IN MILLIONS	ASSESSED VALUE PERCENT INCREASE
1993-1994	8,446,783	4,213,237	12,660,020		748		16,919	4,277,267	
1994-1995	9,500,000	4,425,373	13,925,373	9.99%	786	5.05%	17,715	4,479,332	4.72%
1995-1996	10,450,000	4,710,105	15,160,105	8.87%	839	6.67%	18,080	4,729,065	5.58%
1996-1997	10,740,510	4,997,725	15,738,235	3.81%	835	-0.36%	18,838	4,965,080	4.99%
1997-1998	12,078,322	5,359,048	17,437,370	10.80%	888	6.24%	19,646	5,445,525	9.68%
1998-1999	13,211,569	5,854,399	19,065,968	9.34%	930	4.76%	20,504	5,837,284	7.19%
1999-2000	14,059,752	6,338,782	20,398,534	6.99%	944	1.55%	21,602	6,308,030	8.06%
2000-2001	15,612,388	7,262,526	22,874,914	12.14%	1,000	5.90%	22,875	8,863,213	40.51%
2001-2002	17,860,537	8,803,367	26,663,904	16.56%	1,104	10.41%	24,149	9,477,687	6.93%
2002-2003	20,519,344	9,904,194	30,423,538	14.10%	1,185	7.30%	25,680	10,309,520	8.78%
2003-2004	21,955,698	10,725,403	32,681,101	7.42%	1,202	1.42%	27,200	10,811,338	4.87%

* - Amounts for fiscal years 1994-2002 represent actual payments to the Schools and / or General Capital Project Fund for Education. The amount shown for the 2002-2003 fiscal year is the estimated year end amount.

MISSION STATEMENT

AGENCY PROGRAMS

Community College
 Community College-Operations
 Literacy Council

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	0	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	527,000	3,291,264	527,000	956,712	956,712	(2,334,552)	-70.9%	
Total	527,000	3,291,264	527,000	956,712	956,712	(2,334,552)	-70.9%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	0	0	0	-	0
Net County Cost	527,000	3,291,264	527,000	956,712	956,712	(2,334,552)	-70.9%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in Literacy Council is due to the expansion of outreach, and services. The increase in other expenditures is due to the completion and occupancy (utilities, janitorial and maintenance) of new facility on Old Charlotte Highway.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****			% INC./	
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
Community College								
<i>Contracts, Grants, Sub.</i>	0	2,764,264	0	286,712	286,712	(2,477,552)	-89.6%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	0	2,764,264	0	286,712	286,712	(2,477,552)		
Community College-Op								
<i>Contracts, Grants, Sub.</i>	525,000	525,000	525,000	667,000	667,000	142,000	27.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	525,000	525,000	525,000	667,000	667,000	142,000		
Literacy Council								
<i>Contracts, Grants, Sub.</i>	2,000	2,000	2,000	3,000	3,000	1,000	50.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	2,000	2,000	2,000	3,000	3,000	1,000		
Total Expenditures	527,000	3,291,264	527,000	956,712	956,712	(2,334,552)	-70.9%	0
Total Revenues	0	0	0	0	0	0	-	0
Net County Cost	527,000	3,291,264	527,000	956,712	956,712	(2,334,552)	-70.9%	0

MISSION STATEMENT

To provide library materials, information, and library and educational services to the citizens of Union County.

AGENCY PROGRAMS

Circulation and Technical Services	Children's Services	Reference Services
Automation Services	Reader's Services	InterLibrary Loan Services
Genealogy & Local History Services	Young Adult Services	Hispanic Services
Branch Services	Outreach & Reap Vans	Administration

FY2004 MAJOR OUTCOMES

Complete the establishment of the Regional Library Plan approved by the Board of Commissioners in 1999. Adequately staff, organize and supply materials for each facility.

Continue to develop services for Hispanic and minority library users initiated with State Grants approved in the past two years.

Upgrade the automation hardware, software, and communications for public use and instruction, and improved staff performance. Replace outdated hardware and software.

Insure the availability of materials and information to library users across the county within 24 hours.

Educate the public to the join and use the library as an educational resource.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		% INC./		
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.	VARIANCE	DEC.	ADOPTED
<i>Expenditures</i>								
Personnel	1,381,866	1,908,259	1,932,361	2,456,299	2,417,652	509,393	26.7%	
Operating	653,714	655,182	793,975	712,053	700,013	44,831	6.8%	
Capital	60,602	134,277	26,968	80,400	31,087	(103,190)	-76.8%	
Other	2,683,347	2,187,879	0	176,415	176,415	(2,011,464)	-91.9%	
Total	4,779,529	4,885,597	2,753,304	3,425,167	3,325,167	(1,560,430)	-31.9%	0
<i>Revenues</i>								
State/Federal	157,466	209,156	221,130	171,928	171,928	(37,228)	-17.8%	
Other	101,319	62,500	76,297	68,000	60,000	(2,500)	-4.0%	
Total	258,785	271,656	297,427	239,928	231,928	(39,728)	-14.6%	0
Net County Cost	4,520,744	4,613,941	2,455,877	3,185,239	3,093,239	(1,520,702)	-33.0%	0
<i>Positions</i>								
Full-time Equivalency	40.5	44.3	44.8	52.8	51.8	7.5	17.0%	
Part-time Equivalency	N/A	10.2	10.2	12.2	12.2	2.0	19.7%	

BUDGET HIGHLIGHTS

Personnel increase is attributable to additional positions for the expanded library system, higher health care benefit costs for FY04 and the FY03 pay plan and merit adjustments. The increase in operating expenditures provides the new libraries (\$42K) with the necessary supplies, software, and equipment. Capital outlay includes funds for a replacement server and an additional van.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	1,044,974	1,467,200	1,502,851	1,828,884	1,800,037	332,837	22.7%	
								<i>Increase due to addition of 6.5 full/part time positions and FY03 pay plan and merit adjustments</i>
Employee Benefits	336,892	441,059	429,510	627,415	617,615	176,556	40.0%	
								<i>Increase due to allocating retiree health insurance (\$43K) in department, higher cost of health benefits FY04, and additional library positions</i>
Total Personal Services	1,381,866	1,908,259	1,932,361	2,456,299	2,417,652	509,393	26.7%	0
<i>Operating Expenditures</i>								
Operating Supplies	494,818	515,227	587,724	522,981	517,341	2,114	0.4%	
Travel & Subsistence	4,671	5,150	3,610	5,300	5,300	150	2.9%	
Communications & Utilities	90,329	56,800	67,478	66,800	66,800	10,000	17.6%	
								<i>Increase (\$9K) due to additional phone & frame relay lines added to support new libraries</i>
Maintenance & Repairs	39,966	35,725	70,515	69,741	63,341	27,616	77.3%	
								<i>Increase (\$8K) for book security systems installed in FY03, computer software maintenance (\$19K) due to increase in computers</i>
Professional Services	12,235	20,000	34,570	8,200	8,200	(11,800)	-59.0%	
								<i>Decrease (\$11K) due to a one time cost of moving the Monroe and Marshville libraries</i>
Other Contracted Services	2,291	3,000	1,985	2,480	2,480	(520)	-17.3%	
Rentals	3,293	19,280	19,280	24,364	24,364	5,084	26.4%	
								<i>Increase of (\$5K) due to adding rental equipment (reproduction) to the Marshville and Monroe libraries</i>
Insurance & Bonding	6,111	0	8,813	12,187	12,187	12,187	#DIV/0!	
								<i>Property & casualty budgeted in benefitting departments in FY04</i>
Total Operating Exps.	653,714	655,182	793,975	712,053	700,013	44,831	6.8%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	40,396	105,050	6,116	65,000	17,000	(88,050)	-83.8%	
								<i>Replacement server</i>
Vehicles	14,700	15,450	14,075	15,400	14,087	(1,363)	-8.8%	
								<i>Additional van</i>
Other Equipment	0	0	0	0	0	0	-	
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	5,506	13,777	6,777	0	0	(13,777)	-100.0%	
Total Capital Outlay	60,602	134,277	26,968	80,400	31,087	(103,190)	-76.8%	0
Debt Service	0	0	0	176,415	176,415	176,415	#DIV/0!	
Interdept. Charges	2,683,347	2,187,879	0	0	0	(2,187,879)	-100.0%	0
Total Expenditures	4,779,529	4,885,597	2,753,304	3,425,167	3,325,167	(1,560,430)	-31.9%	0
Total Revenues	258,785	271,656	297,427	239,928	239,928	(31,728)	-11.7%	
								<i>Competitive grants are not awarded until June 2003 for the following year</i>
Net County Cost	4,520,744	4,613,941	2,455,877	3,185,239	3,085,239	(1,528,702)	-33.1%	0

PARKS AND RECREATION

10-613XX

MISSION STATEMENT

To provide quality recreational activities for all citizens, through safe and well-maintained parks, on-hands outdoors activities, well organized athletic programs, senior games competition, and other special events.

AGENCY PROGRAMS

Wildlife Education	Activities for Recreation	Special Recreational Activities
Conservation Education	Recreational Sites and Venues	Conservation of Natural Resources
Financial Support for Local Recreational Associations	Special Events Areas	

FY2004 MAJOR OUTCOMES

- Increase customer focus and better management of reservations through payment by credit/debit cards over the phone or in person.
- Increase accessibility for all citizens to many areas that are not currently accessible on the day use side of Cane Creek Park.
- Provide essential resale items required to draw potential customers to the park.
- Increase accessibility for all citizens to many areas that are not currently accessible in the campground area of Cane Creek Park.
- Reduce potential safety hazards for children through providing additional parking in other areas of the campground for overflow parking
- Maintain the beauty of the pond at Fred Kirby Park through repairs to the dam, which will allow the water level to remain at the proper height.
- Increase customer service and satisfaction of the baseball teams that use Fred Kirby Park through the installation of an irrigation system and providing quality fields for play.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<i>Expenditures</i>								
Personnel	654,237	775,137	711,255	774,627	774,627	(510)	-0.1%	0
Operating	247,612	346,465	362,876	317,025	307,025	(39,440)	-11.4%	0
Capital	1,504,760	600,910	590,570	4,459,900	801,000	200,090	33.3%	0
Other	99,306	260,000	275,715	225,000	225,000	(35,000)	-13.5%	0
Total	2,505,915	1,982,512	1,940,416	5,776,552	2,107,652	125,140	6.3%	0
<i>Revenues</i>								
State/Federal	4,800	755,500	500	755,500	5,500	(750,000)	-99.3%	
Other	366,671	361,080	349,947	371,475	371,475	10,395	2.9%	
Total	371,471	1,116,580	350,447	1,126,975	376,975	(739,605)	-66.2%	0
Net County Cost	2,134,444	865,932	1,589,969	4,649,577	1,730,677	864,745	99.9%	0
<i>Positions</i>								
Full-time Equivalency	13.0	14.0	14.0	14.0	14.0	-	0.0%	
Part-time Equivalency	N/A	9.8	9.6	9.6	9.6	(0.2)	-2.4%	

BUDGET HIGHLIGHTS

Personnel expenditures remain unchanged for FY04 due to a net combination of FY03 workers' compensation budget (\$23K) offset by FY03's pay plan and merit adjustment and FY04 higher health care costs. Decrease in operating expenses is due FY03 Parks Master Plan (Woolpert) and FY04's property and casualty costs (\$10K). Capital outlay includes funds for grant/ADA match, waterfront improvements and paving overflow lot.

	FY 01-02 <u>ACTUAL</u>	*****FY 02-03*****		*****FY 03-04*****			% INC./ <u>DEC.</u>	<u>ADOPTED</u>
		<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>		
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	512,088	589,733	565,740	598,400	598,400	8,667	1.5%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	142,149	185,404	145,515	176,227	176,227	(9,177)	-4.9%	
				<i>Increase due to a combination of workers' compensation FY03 budget decrease (\$23K) offset by higher health costs in FY04</i>				
Total Personal Services	654,237	775,137	711,255	774,627	774,627	(510)	-0.1%	0
<i>Operating Expenditures</i>								
Operating Supplies	105,706	108,569	114,283	99,540	99,540	(9,029)	-8.3%	
				<i>Decrease due to printing office supplies (\$2K), tool and supplies (\$7K)</i>				
Travel & Subsistence	6,216	9,000	5,012	7,750	7,750	(1,250)	-13.9%	
				<i>Decrease due to travel, travel subsistence</i>				
Communications & Utilities	42,809	53,831	40,907	65,550	65,550	11,719	21.8%	
				<i>Increase due to telephone communications (\$1K), utilities (\$11K)</i>				
Maintenance & Repairs	52,990	55,981	52,909	57,050	57,050	1,069	1.9%	
Professional Services	26,531	97,100	122,268	60,100	50,100	(47,000)	-48.4%	
				<i>Decrease due to FY03's Woolpert Parks Master Plan</i>				
Other Contracted Services	2,809	9,286	9,320	8,850	8,850	(436)	-4.7%	
Transportation	228	1,200	500	660	660	(540)	-45.0%	
Rentals	3,925	11,498	10,175	7,150	7,150	(4,348)	-37.8%	
				<i>Decrease due to rental of equipment</i>				
Insurance & Bonding	6,398	0	7,502	10,375	10,375	10,375	#DIV/0!	
				<i>Increase due to property and casualty expenses budgeted in department for FY04</i>				
Total Operating Exps.	247,612	346,465	362,876	317,025	307,025	(39,440)	-11.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	0	29,234	16,850	0	0	(29,234)	-100.0%	
Vehicles	0	38,800	32,755	55,700	20,000	(18,800)	-48.5%	
				<i>Replacement pickup truck</i>				
Other Equipment	10,059	132,369	115,760	30,200	24,000	(108,369)	-81.9%	
				<i>Work boat, card entry system, sewer lift station upgrade</i>				
Land & Land Impr.	1,472,658	353,707	381,205	4,374,000	757,000	403,293	114.0%	
				<i>Grant/ADA match (\$390K), waterfront project improvements (\$53K), paving overflow lot (\$300K) and other (\$14K)</i>				
Buildings & Improvements	22,043	46,800	44,000	0	0	(46,800)	-100.0%	
Total Capital Outlay	1,504,760	600,910	590,570	4,459,900	801,000	200,090	33.3%	0
Contracts, Grants, Sub.	99,306	200,000	215,715	225,000	225,000	25,000	12.5%	
Debt Services	20,584	22,496	20,496	19,890	19,890	(2,606)	-11.6%	
				<i>Increase for community grant funding</i>				
Interdept. Charges	0	60,000	60,000	0	0	(60,000)	-100.0%	
Total Expenditures	2,526,499	2,005,008	1,960,912	5,796,442	2,127,542	122,534	6.1%	0
Total Revenues	371,471	1,116,580	350,447	1,126,975	376,975	(739,605)	-66.2%	
				<i>FY03 contained \$750 grant proceeds</i>				
Net County Cost	2,155,028	888,428	1,610,465	4,669,467	1,750,567	862,139	97.0%	0

MISSION STATEMENT

AGENCY PROGRAMS

Arts Council
 Andrew Jackson Historical Foundation
 Historical Properties
 Union Symphony

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	0	0	0	0	0	0	-	
Operating	0	0	0	0	0	0	-	
Capital	0	0	0	0	0	0	-	
Other	52,000	57,000	57,000	64,000	54,000	(3,000)	-5.3%	
Total	52,000	57,000	57,000	64,000	54,000	(3,000)	-5.3%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	1,220	1,000	1,000	1,000	1,000	0	0.0%	
Total	1,220	1,000	1,000	1,000	1,000	0	0.0%	0
Net County Cost	50,780	56,000	56,000	63,000	53,000	(3,000)	-5.4%	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	-	-	-	-	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in Historical Properties is attributable to the increase in properties that require historical evaluation.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>Arts Council</u>								
<i>Contracts, Grants, Sub.</i>	45,000	45,000	45,000	55,000	45,000	0	0.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	45,000	45,000	45,000	55,000	45,000	0		
<u>Historical Properties</u>								
<i>Contracts, Grants, Sub.</i>	5,000	5,000	5,000	7,000	7,000	2,000	40.0%	
<i>Revenues</i>	1,220	1,000	1,000	1,000	1,000	0	0.0%	
Net County Cost	3,780	4,000	4,000	6,000	6,000	2,000		
<u>Union Symphony</u>								
<i>Contracts, Grants, Sub.</i>	2,000	2,000	2,000	2,000	2,000	0	0.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	2,000	2,000	2,000	2,000	2,000	0		
<u>A. Jackson Hist. Found.</u>								
<i>Contracts, Grants, Sub.</i>	0	5,000	5,000	0	0	(5,000)	-100.0%	
<i>Revenues</i>	0	0	0	0	0	0	-	
Net County Cost	0	5,000	5,000	0	0	(5,000)		
Total Expenditures	52,000	57,000	57,000	64,000	54,000	(3,000)	-5.3%	0
Total Revenues	1,220	1,000	1,000	1,000	1,000	0	0.0%	
Net County Cost	50,780	56,000	56,000	63,000	53,000	(3,000)	-5.4%	0

WATER AND SEWER FUND

61-571100

MISSION STATEMENT

To provide water and sewer infrastructure that supports residential, commercial/ industrial and agricultural needs while meeting federal and State regulations and providing our customer base with acceptable levels of service at cost effective rates.

AGENCY PROGRAMS

Billing	Engineering Review	Water Distribution
Customer Service	New Construction Inspections	Wastewater Collection & Treatment
CIP Management & Inspection	Self-Help	

FY2004 MAJOR OUTCOMES

- Provide quality and cost effective water and sewer services to our current base as well as future customers.
- Revise and update the Extension Policy to better reflect conditions in the development and construction industry.
- Expand atomated meter reading program to improve efficiency and accuracy of the meter reading process.
- Continue expansion of water and sewer infrastructure to meet County needs.
- Initiate a comprehensive map & hydraulic model of the sanitary sewer system.
- Continue to provide high quality services to enhance and maintain Union County as a great place to live and work.
- Prepare and update a Capital Improvement Plan semi - annually.
- Conduct a comprehensive utilities rate and fee study.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>		<u>VARIANCE</u>	<u>% INC./</u>	<u>ADOPTED</u>
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>		<u>DEC.</u>	
<i>Expenditures</i>								
Personnel	3,414,666	4,071,049	3,761,412	4,345,672	4,265,211	194,162	4.8%	
Operating	4,666,420	5,116,854	4,973,517	5,460,325	5,460,325	343,471	6.7%	
Capital	440,941	2,146,501	1,320,704	1,719,303	1,255,203	(891,298)	-41.5%	
Other	9,121,691	18,740,226	10,925,575	18,035,346	18,035,346	(704,880)	-3.8%	
Total	17,643,718	30,074,630	20,981,208	29,560,646	29,016,085	(1,058,545)	-3.5%	0
<i>Revenues</i>								
State/Federal	0	115,000	124,000	0	0	(115,000)	-100.0%	
Other	19,069,225	17,475,028	17,671,873	17,918,011	17,918,011	442,983	2.5%	
Total	19,069,225	17,590,028	17,795,873	17,918,011	17,918,011	327,983	1.9%	0
Net County Cost	(1,425,507)	12,484,602	3,185,335	11,642,635	11,098,074	(1,386,528)	-11.1%	0
<i>Positions</i>								
Full-time Equivalency	79.0	88.4	88.4	90.9	88.9	0.5	0.6%	
Part-time Equivalency	N/A	0.2	0.2	0.2	0.2	-	0.0%	

BUDGET HIGHLIGHTS

The increase in personnel services is due to the pay plan and merit adjustments awarded in FY03, higher costs of health care in FY04 and the allocation to water and sewer of 50% of the Assistant to the County Manager position. The increase in operating expenditures is due to higher purchases for resale (\$150K), CMUD capital payments for McAlpine Creek (\$127K) and Six Mile Creek Outfall (\$78K), greater operations and maintenance costs (utilities, repairs) and the allocation of property and casualty expenses. The reduction in capital and other is due to issuance of bonds to finance CIP.

	<u>FY 01-02</u> <u>ACTUAL</u>	<u>*****FY 02-03*****</u> <u>CURRENT</u> <u>ESTIMATE</u>		<u>*****FY 03-04*****</u> <u>REQUEST</u> <u>RECOMM.</u>		<u>VARIANCE</u>	<u>% INC./</u> <u>DEC.</u>	<u>ADOPTED</u>
EXPENDITURES								
Personal Services								
Salaries & Wages	2,589,046	3,107,768	2,914,778	3,239,238	3,177,439	69,671	2.2%	
				<i>Increase due to the pay plan and merit adjustments awarded in FY03</i>				
Employee Benefits	825,620	963,281	846,634	1,106,434	1,087,772	124,491	12.9%	
				<i>Increase due to higher health care costs in FY04</i>				
Total Personal Services	3,414,666	4,071,049	3,761,412	4,345,672	4,265,211	194,162	4.8%	0
Operating Expenditures								
Operating Supplies	1,951,189	2,119,862	1,999,541	2,225,010	2,225,010	105,148	5.0%	
				<i>Includes purchases for resale (\$150K increase) from Catawba and Anson</i>				
Travel & Subsistence	10,109	34,010	20,800	24,800	24,800	(9,210)	-27.1%	
				<i>Reduction based on historical purchases and current requirements.</i>				
Communications & Utilities	777,847	787,550	897,342	828,606	828,606	41,056	5.2%	
				<i>Utilities for new pump stations, additional phone lines for modular offices</i>				
Maintenance & Repairs	599,621	714,019	799,469	800,594	800,594	86,575	12.1%	
				<i>Increase due to repairs to major equipment.</i>				
Professional Services	512,828	610,435	426,500	412,550	412,550	(197,885)	-32.4%	
				<i>Reduction based current requirements and CMUD reclass noted in other contracted services</i>				
Other Contracted Services	752,857	788,928	754,212	1,070,766	1,070,766	281,838	35.7%	
				<i>Increase in capital payments to CMUD. Reclassed purchases from CMUD, reduction shown in professional services</i>				
Public Assistance	145	0	0	0	0	0	-	
Rentals	11,282	21,800	17,300	17,300	17,300	(4,500)	-20.6%	
				<i>Reduction based on historical purchases and current requirements.</i>				
Insurance & Bonding	50,542	40,250	58,353	80,699	80,699	40,449	100.5%	
				<i>Portion of property and casualty expenses not previously budgeted or charged to Public Works</i>				
Total Operating Exps.	4,666,420	5,116,854	4,973,517	5,460,325	5,460,325	343,471	6.7%	0
Capital Outlay								
Office Furniture & Equip.	91,250	263,848	131,100	12,500	12,500	(251,348)	-95.3%	
				<i>Voice over IP System, interactive phone and on-line services system, office furniture</i>				
Vehicles	184,301	284,000	229,344	607,000	441,000	157,000	55.3%	
				<i>9 replacement 1/2T pick ups, replacement dump truck and 1 ton cab & chassis, 1 new & 2 replacement svc. trucks, new van</i>				
Other Equipment	162,920	1,469,050	846,522	770,300	472,200	(996,850)	-67.9%	
				<i>Jet machine (\$50K), trench roller (\$32), grout (\$35K) and boring machines (\$115K), trencher (\$55K) and other equipment</i>				
Land & Land Impr.	0	79,503	74,738	329,503	329,503	250,000	314.5%	
				<i>Fencing, fire hydrants at VFD's, security measures for water infrastructure, security gate</i>				
Buildings & Improvements	2,470	50,100	39,000	0	0	(50,100)	-100.0%	
Total Capital Outlay	440,941	2,146,501	1,320,704	1,719,303	1,255,203	(891,298)	-41.5%	0
Contracts, Grants, Sub.	525,242	653,304	701,610	164,154	164,154	(489,150)	-74.9%	
				<i>Reclassification of Indian Trail/Stallings lease payments to debt and CMUD payments to other contracted services</i>				
Debt Expense	6,169,582	6,389,005	6,580,367	8,089,109	8,089,109	1,700,104	26.6%	
				<i>Includes \$2.1 million for Series 2003A new money bonds</i>				
Contingency	0	50,000	0	50,000	50,000	0	0.0%	
IFT	2,426,867	11,647,917	3,643,598	9,732,083	9,732,083	(1,915,834)	-16.4%	
				<i>Includes \$7.1MM IFT to Sewer CPO and \$2.5MM to Water CPO</i>				
Total Expenditures	17,643,718	30,074,630	20,981,208	29,560,646	29,016,085	(1,058,545)	-3.5%	0
Total Revenues	19,069,225	17,590,028	17,795,873	17,918,011	17,918,011	327,983	1.9%	
				<i>Increase based on expected growth and incr. In water and sewer sales.</i>				
Net County Cost	(1,425,507)	12,484,602	3,185,335	11,642,635	11,098,074	(1,386,528)	-11.1%	0

MISSION STATEMENT

To provide Solid Waste infrastructure that supports residential, commercial/industrial and agricultural needs while meeting federal and State regulations and providing our customer base with acceptable levels of service at cost effective rates.

AGENCY PROGRAMS

MSW Transportation & Disposal	Convenience Site Operations	
Construction & Demolition Disposal	Public Education	Volume Reduction- Pallets & Yard Debris
Scrap Tire & White Goods Recycling	Conventional Recycling Program	

FY2004 MAJOR OUTCOMES

- Provide quality and cost effective solid waste services to our current base as well as future customers.
- Initiate a gas to energy project at the Landfill.
- Initiate the market direct sale of recyclable materials.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
<i>Expenditures</i>								
Personnel	716,825	775,285	764,992	829,102	829,102	53,817	6.9%	
Operating	2,030,621	2,255,185	2,224,523	2,156,143	2,156,143	(99,042)	-4.4%	
Capital	38,532	390,406	68,500	929,500	399,500	9,094	2.3%	
Other	62,946	133,468	0	80,350	80,350	(53,118)	-39.8%	
Total	2,848,924	3,554,344	3,058,015	3,995,095	3,465,095	(89,249)	-2.5%	0
<i>Revenues</i>								
State/Federal	100,000	100,000	115,000	115,000	115,000	15,000	15.0%	
Other	2,636,669	2,369,000	2,504,961	2,607,961	2,607,961	238,961	10.1%	
Total	2,736,669	2,469,000	2,619,961	2,722,961	2,722,961	253,961	10.3%	0
Net County Cost	112,255	1,085,344	438,054	1,272,134	742,134	(343,210)	-31.6%	0
<i>Positions</i>								
Full-time Equivalency	13.7	13.7	13.7	13.9	13.9	0.15	1.1%	
Part-time Equivalency	N/A	6.7	6.7	6.7	6.7	0	0.0%	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is due FY03's pay plan and merit adjustments and the higher cost of health benefits in FY04. The majority of the decrease in operating expenditures is attributable to the change in vendors for transportation and disposal services of municipal solid waste which resulted in lower costs. Capital outlay includes funds for 2 replacement roll-off trucks, two compactors for satellite sites and closure of the construction and demolition cell #1. Revenues are projected to increase based on greater MSW volume. Over \$500K of capital requests have been deferred pending a resolution of the status of the County's commercial transfer station and the direct hauling of MSW to a host facility. The deferred capital requests will require funding should the County fail to modify the current solid waste program.

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	564,769	600,015	593,812	628,422	628,422	28,407	4.7%	
				<i>Increase is due to the pay plan and merit adjustments awarded in FY03</i>				
Employee Benefits	152,056	175,270	171,180	200,680	200,680	25,410	14.5%	
				<i>Higher cost of health benefits in FY04</i>				
Total Personal Services	716,825	775,285	764,992	829,102	829,102	53,817	6.9%	0
<i>Operating Expenditures</i>								
Operating Supplies	28,515	27,655	23,531	26,875	26,875	(780)	-2.8%	
Travel & Subsistence	10	4,000	3,000	4,400	4,400	400	10.0%	
Communications & Utilities	24,330	26,900	24,650	28,350	28,350	1,450	5.4%	
Maintenance & Repairs	156,322	163,000	147,700	166,100	166,100	3,100	1.9%	
Professional Services	1,784,451	2,017,120	2,000,150	1,900,200	1,900,200	(116,920)	-5.8%	
				<i>Decrease relates to the change in vendors for transportation and disposal costs of MSW</i>				
Other Contracted Services	4,363	5,885	4,900	5,810	5,810	(75)	-1.3%	
Public Assistance	5,508	0	0	0	0	0	-	
Rentals	19,708	10,625	10,625	10,625	10,625	0	0.0%	
Insurance & Bonding	7,414	0	9,967	13,783	13,783	13,783	#DIV/0!	
				<i>Increase due to allocation of property & casualty expenses in FY04</i>				
Total Operating Exps.	2,030,621	2,255,185	2,224,523	2,156,143	2,156,143	(99,042)	-4.4%	0
<i>Capital Outlay</i>								
Office Furniture & Equip.	0	0	0	4,500	4,500	4,500	#DIV/0!	
				<i>Coin counter and roller</i>				
Vehicles	0	163,000	25,000	320,000	230,000	67,000	41.1%	
				<i>2 roll-off trucks</i>				
Other Equipment	19,309	0	3,500	180,000	40,000	40,000	#DIV/0!	
				<i>Two compactors for satellite sites</i>				
Land & Land Impr.	0	59,000	12,000	125,000	125,000	66,000	111.9%	
				<i>Closure construction and demolition cell number one</i>				
Buildings & Improvements	19,223	168,406	28,000	300,000	0	(168,406)	-100.0%	
Total Capital Outlay	38,532	390,406	68,500	929,500	399,500	9,094	2.3%	0
Contracts, Grants, Sub.	0	0	0	0	0	0	-	
Debt Expense	0	0	0	0	0	0	-	
Contingency	0	133,468	0	80,350	80,350	0	0	
IFT	62,946	0	0	0	0	0	-	
Total Expenditures	2,848,924	3,554,344	3,058,015	3,995,095	3,465,095	(36,131)	-1.0%	0
Total Revenues	2,736,669	2,469,000	2,619,961	2,722,961	2,722,961	253,961	10.3%	
				<i>Increase based on higher MSW tons processed</i>				
Net County Cost	112,255	1,085,344	438,054	1,272,134	742,134	(290,092)	-26.7%	0

MISSION STATEMENT

To restore, protect and preserve the surface waters within Union County and to maintain, repair, map, drainage systems within the right-of-way.

AGENCY PROGRAMS

- Monitor Water Quality
- Public Education
- Inspections

FY2004 MAJOR OUTCOMES

- Initiate mapping and inventory of entire drainage system located in Union County.
- Develop programs designed to encourage community participation in water quality protection by sharing information to increase public awareness of water quality issues.
- Develop water quality monitoring programs to include inspections of private facility best management practices, identification of illicit discharges and pollution prevention monitoring.
- Develop proposals and mechanisms to finance the County's stormwater management program.

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<i>Expenditures</i>								
Personnel	0	0	0	87,500	87,500	87,500	#DIV/0!	
Operating	0	0	0	53,242	53,242	53,242	#DIV/0!	
Capital	0	0	0	0	0	0	-	
Other	0	0	0	0	0	0	-	
Total	0	0	0	140,742	140,742	140,742	#DIV/0!	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	0	0	0	140,742	140,742	140,742	#DIV/0!	
Total	0	0	0	140,742	140,742	140,742	#DIV/0!	0
Net County Cost	0	0	0	0	0	0	-	0
<i>Positions</i>								
Full-time Equivalency	-	-	-	1.3	1.3	1.3	#DIV/0!	
Part-time Equivalency	N/A	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

Personnel expenditures includes funds for 1.3 FTEs consisting of an Assistant to Manager and Engineer position. The balance of the Assistant to Manager's position is reflected in the Water and Sewer Fund (50%) and Solid Waste Fund (20%). Operating expenditures consist mainly of consulting services relating to the activation of a stormwater management program (ordinance, financing, modeling) in order to comply with federal requirements regarding water quality.

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.		DEC.	
EXPENDITURES								
Personal Services								
Salaries & Wages	0	0	0	67,500	67,500	67,500	#DIV/0!	
	<i>One (1) stormwater engineer position and one Assistant to the County Manager position at 30%</i>							
Employee Benefits	0	0	0	20,000	20,000	20,000	#DIV/0!	
	<i>Related pension, FICA, insurance expenses associated with 1.3 FTE's</i>							
Total Personal Services	0	0	0	87,500	87,500	87,500	#DIV/0!	0
Operating Expenditures								
Operating Supplies	0	0	0	1,000	1,000	1,000	#DIV/0!	
Travel & Subsistence	0	0	0	1,309	1,309	1,309	#DIV/0!	
Communications & Utilities	0	0	0	100	100	100	#DIV/0!	
Professional Services	0	0	0	50,100	50,100	50,100	#DIV/0!	
	<i>Development of storm water ordinance, financing model, billing, area determinations, and Phase II for small towns</i>							
Other Contracted Services	0	0	0	440	440	440	#DIV/0!	
Insurance & Bonding	0	0	0	293	293	293	#DIV/0!	
Total Operating Exps.	0	0	0	53,242	53,242	53,242	#DIV/0!	0
Total Expenditures	0	0	0	140,742	140,742	140,742	#DIV/0!	0
Total Revenues	0	0	0	140,742	140,742	140,742	#DIV/0!	
Net County Cost	0	0	0	0	0	0	-	0
	<i>Interfund transfer from General fund</i>							

VOLUNTEER FIRE DEPARTMENTS

FUNDS 36, 38, 39

MISSION STATEMENT

AGENCY PROGRAMS

Allen Crossroads	Jackson Community Center	Sandy Ridge	Wesley Chapel
Bakers	Lanes Creek	Stack Road	Wingate
Beaver Lane	Mineral Springs	Stallings	
Fairview	New Salem	Unionville	
Griffith Road	Providence	Waxhaw	

FY2004 MAJOR OUTCOMES

FINANCIAL SUMMARY

	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<i>Expenditures</i>								
Personnel							-	
Operating							-	
Capital							-	
Other							-	
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>-</u>	<u>0</u>
<i>Revenues</i>								
State/Federal							-	
Other							-	
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>-</u>	<u>0</u>
Net County Cost	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>-</u>	<u>0</u>

Positions

Full-time Equivalency
Part-time Equivalency

BUDGET HIGHLIGHTS

VOLUNTEER FIRE DEPARTMENTS

<u>DEPARTMENTS</u>	<u>REQUIRED FINANCIAL INFO.</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>TOTAL</u>	<u>ADOPTED</u>
		<u>COUNTY APPROP.</u>	<u>FIRE FEE / FIRE TAX</u>	<u>COUNTY APPROP.</u>	<u>FIRE FEE / FIRE TAX</u>	<u>OTHER</u>		
ALLENS CROSSRDS	YES	21,600	48,515	21,600	31,747	11,694	65,041	
BAKERS	YES	21,600	143,406	21,600	178,792	102,483	302,875	
BEAVER LANE	YES	21,600	114,451	21,600	132,400	29,300	183,300	
FAIRVIEW	YES	21,600	70,800	21,600	80,200	10,000	111,800	
GRIFFITH RD	NO	21,600	25,700	21,600	31,700	0	53,300	
HEMBY BRIDGE (TAX)	NO	21,600	<u>485,400</u>	21,600	557,400	0	579,000	
JACKSON	NO	21,600	42,000	21,600	50,000	15,000	86,600	
LANES CREEK	NO	21,600	50,216	21,600	46,539	58,468	126,607	
MINERAL SPRINGS	YES	37,200	127,250	37,200	117,900	101,878	256,978	
NEW SALEM	YES	68,400	59,800	68,400	83,800	7,800	160,000	
PROVIDENCE	YES	21,600	39,500	21,600	41,000	98,700	161,300	
SANDYRIDGE	YES	21,600	59,000	21,600	86,500	22,800	130,900	
STACK RD	NO	21,600	51,170	21,600	57,500	34,370	113,470	
STALLINGS (FEE)	NO	21,600	10,461	21,600	16,461	7,800	45,861	
STALLINGS (TAX)	NO	0	<u>338,526</u>	0	612,626	0	612,626	
UNIONVILLE	NO	37,200	114,722	37,200	165,722	7,800	210,722	
WAXHAW	YES	37,200	178,189	37,200	205,500	13,500	256,200	
WESLEY CHAPEL	YES	37,200	204,900	37,200	317,800	45,000	400,000	
WINGATE	NO	21,600	80,119	21,600	110,200	5,000	136,800	
Total Expenditures		498,000	2,244,125	498,000	2,923,787	571,592	3,993,379	#REF!
Net County Cost		498,000	N/A	498,000	N/A	N/A	N/A	

EMERGENCY TELEPHONE SYSTEM

33-543200 & 33-543209

MISSION STATEMENT

To provide the citizens of Union County direct and immediate access to County Emergency Services through the maintenance of efficient, and reliable communication systems.

AGENCY PROGRAMS

911 Emergency Telephone System	FCC Licensing	Courthouse Switchboard
After Hours Answering Point	Emergency Service Dispatch	
Emergency Two Way Radio System Management	County Roads Data Base Management	

FY2004 MAJOR OUTCOMES

Complete Union County's implementation to Phase II Cellular Telephone locating technology.

Acquire and maintain Emergency Medical Dispatch certification for all telecommunicators.

Implement a "Quality and Control" program for all telecommunicators.

Transition the Database Management to an internet based connection with the telephone providers.

Complete the merger with the City of Monroe Dispatch Center.

Upgrade the Computer Aided Dispatch (CAD) system to allow integration with the Sheriff's Office records management system.

FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	144,255	144,842	146,989	151,600	151,600	6,758	4.7%	
Operating	108,153	455,320	354,725	395,420	395,420	(59,900)	-13.2%	
Capital	1,698,144	369,043	429,375	993,500	993,500	624,457	169.2%	
Other	0	0	66,000	0	0	0	-	
Total	1,950,552	969,205	997,089	1,540,520	1,540,520	571,315	58.9%	0
<i>Revenues</i>								
State/Federal	0	0	0	0	0	0	-	
Other	969,782	918,000	934,400	936,000	936,000	18,000	2.0%	
Total	969,782	918,000	934,400	936,000	936,000	18,000	2.0%	0
Net County Cost	980,770	51,205	62,689	604,520	604,520	553,315	1080.6%	0
<i>Positions</i>								
Full-time Equivalency	3.0	3.0	3.0	3.0	3.0	-	0.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

The increase in personnel expenditures is attributable to FY03's pay plan and merit adjustments, and higher health care costs in FY04. Operating expenditures decrease represents a net combination of reductions in tools and supplies (\$19K), FY04 requirements, and higher wireless costs (\$20K). The capital outlay increase is due to the computer dispatch upgrade, back office mapping enhancements, flyover orthos, and the purchase of 911 equipment.

EMERGENCY TELEPHONE SYSTEM

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
EXPENDITURES								
Personal Services								
Salaries & Wages	106,286	107,468	110,603	110,400	110,400	2,932	2.7%	
				<i>Increase due to FY03 pay plan and merit adjustments</i>				
Employee Benefits	37,969	37,374	36,386	41,200	41,200	3,826	10.2%	
				<i>Increase due to higher cost of health benefits</i>				
Total Personal Services	144,255	144,842	146,989	151,600	151,600	6,758	4.7%	0
Operating Expenditures								
Operating Supplies	8,304	32,600	27,957	13,432	13,432	(19,168)	-58.8%	
				<i>Tools and supplies decrease of (\$19K)</i>				
Travel & Subsistence	1,077	4,950	1,405	4,000	4,000	(950)	-19.2%	
Communications & Utilities	74,097	159,225	148,884	140,550	140,550	(18,675)	-11.7%	
				<i>Reduction based on FY04 requirements</i>				
Maintenance & Repairs	15,273	53,375	77,432	74,340	74,340	20,965	39.3%	
				<i>Increase of (\$20K) due to wireless costs</i>				
Professional Services	2,600	11,000	2,800	2,030	2,030	(8,970)	-81.5%	
				<i>Reduction based on FY04 requirements</i>				
Other Contracted Services	135	320	135	320	320	0	0.0%	
Rentals	6,167	193,850	95,600	160,040	160,040	(33,810)	-17.4%	
				<i>Reduction based on FY04 requirements</i>				
Insurance & Bonding	500	0	512	708	708	708	#DIV/0!	
				<i>Property and casualty costs allocated to departments in FY04</i>				
Total Operating Exps.	108,153	455,320	354,725	395,420	395,420	(59,900)	-13.2%	0
Capital Outlay								
Office Furniture & Equip.	317,188	0	79,850	233,000	233,000	233,000	#DIV/0!	
				<i>Increase due to computer dispatch upgrade</i>				
Vehicles	0	0	0	0	0	0	-	
Other Equipment	1,360,321	289,678	324,525	760,500	760,500	470,822	162.5%	
				<i>Increase due to back office mapping, flyover orthos for the County, and equipment for 911</i>				
Land & Land Impr.	0	0	0	0	0	0	-	
Buildings & Improvements	20,635	79,365	25,000	0	0	(79,365)	-100.0%	
Total Capital Outlay	1,698,144	369,043	429,375	993,500	993,500	624,457	169.2%	0
Interdept. Charges	0	0	0	0	0	0	-	
Interfund Transfers	0	0	66,000	0	0	0	-	
Total Expenditures	1,950,552	969,205	997,089	1,540,520	1,540,520	571,315	58.9%	0
Total Revenues	969,782	918,000	934,400	936,000	936,000	18,000	2.0%	
				<i>Revenues from E-911 surcharge and wireless</i>				
Net County Cost	980,770	51,205	62,689	604,520	604,520	553,315	1080.6%	0

REAPPRAISAL

35-41400

MISSION STATEMENT

To appraise the ownership of all taxable and non-taxable property located in Union County for ad valorem tax purposes as set forth in the Machinery Act of North Carolina.

AGENCY PROGRAMS

Schedule of Values for Reappraisal

Real property appraisals

Appeals

FY2004 MAJOR OUTCOMES

Reappraise all real property at market value as of January 1, 2004.

Complete the conversion and implementation of the department's new appraisal and billing software.

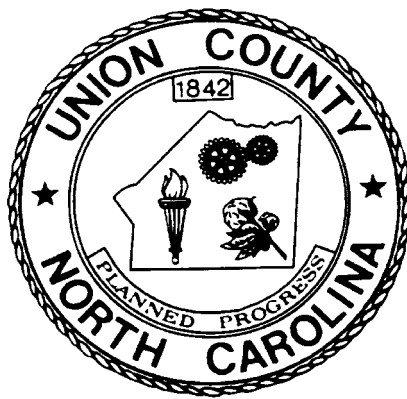
FINANCIAL SUMMARY

	FY 01-02	*****FY 02-03*****		*****FY 03-04*****		VARIANCE	% INC./ DEC.	ADOPTED
	ACTUAL	CURRENT	ESTIMATE	REQUEST	RECOMM.			
<i>Expenditures</i>								
Personnel	396,104	418,383	0	0	0	(418,383)	-100.0%	
Operating	39,428	52,695	0	0	0	(52,695)	-100.0%	
Capital	0	0	0	0	0	0	-	
Other	0	0	164,075	0	0	0	-	
Total	435,532	471,078	164,075	0	0	(471,078)	-100.0%	0
<i>Revenues</i>								
State/Federal						0	-	
Other	433,132	466,500	0	0	0	(466,500)	-100.0%	
Total	433,132	466,500	0	0	0	(466,500)	-100.0%	0
Net County Cost	2,400	4,578	164,075	0	0	(4,578)	-100.0%	0
<i>Positions</i>								
Full-time Equivalency	10.0	10.0	10.0	-	-	(10.0)	-100.0%	
Part-time Equivalency	-	-	-	-	-	-	-	

BUDGET HIGHLIGHTS

Manager recommending transfer of reappraisal division expenditure lines to General Fund.

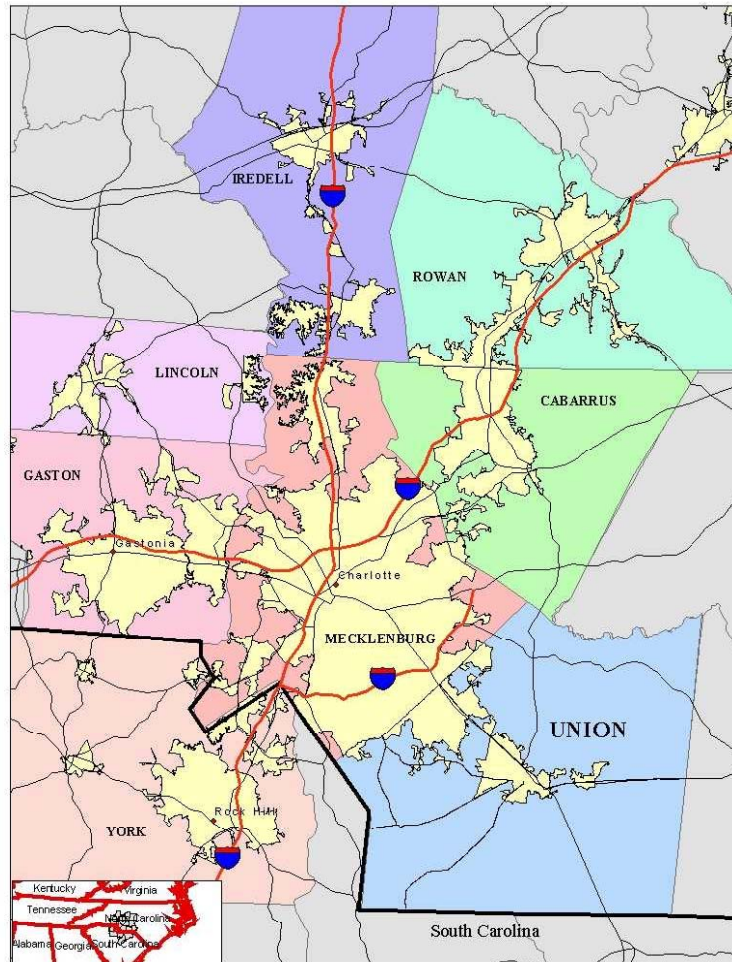
	<u>FY 01-02</u>	<u>*****FY 02-03*****</u>		<u>*****FY 03-04*****</u>			<u>% INC./</u>	
	<u>ACTUAL</u>	<u>CURRENT</u>	<u>ESTIMATE</u>	<u>REQUEST</u>	<u>RECOMM.</u>	<u>VARIANCE</u>	<u>DEC.</u>	<u>ADOPTED</u>
<u>EXPENDITURES</u>								
<i>Personal Services</i>								
Salaries & Wages	298,761	318,531	0	0	0	(318,531)	-100.0%	
Employee Benefits	97,343	99,852	0	0	0	(99,852)	-100.0%	
Total Personal Services	396,104	418,383	0	0	0	(418,383)	-100.0%	0
<i>Operating Expenditures</i>								
Operating Supplies	10,474	15,185	0	0	0	(15,185)	-100.0%	
Travel & Subsistence	5,032	5,980	0	0	0	(5,980)	-100.0%	
Communications & Utilities	3,548	4,700	0	0	0	(4,700)	-100.0%	
Maintenance & Repairs	15,691	20,480	0	0	0	(20,480)	-100.0%	
Professional Services	2,000	3,000	0	0	0	(3,000)	-100.0%	
Other Contracted Services	1,224	1,700	0	0	0	(1,700)	-100.0%	
Insurance & Bonding	1,459	1,650	0	0	0	(1,650)	-100.0%	
Total Operating Exps.	39,428	52,695	0	0	0	(52,695)	-100.0%	0
Interfund Transfers	0	0	164,075	0	0	0	-	0
							<i>Transfer of division to General Fund</i>	
Total Expenditures	435,532	471,078	164,075	0	0	(471,078)	-100.0%	0
Total Revenues	433,132	466,500	0	0	0	(466,500)	-100.0%	
Net County Cost	2,400	4,578	164,075	0	0	(4,578)	-100.0%	0



Geographic Location

Union County was formed in 1842 and was so named because it was created from parts of two other counties. Located in the south central portion of the Piedmont region, the County contains approximately 643 square miles. Contributing to the County's growth is its proximity to the County of Charlotte and Mecklenburg County, which contain the largest population in the State and comprise the major urban center of North Carolina's piedmont crescent.

The completion of the southern portion of Interstate 485 from Interstate 77 to U.S. Highway 74 along with the projected completion of the final leg of Interstate 485 to Interstate 85 have also contributed to Union County's position as the State's fastest growing county.



Union at a Glance

Demographic Characteristics

Population – 139,600 (2002 Census Est.)
 Median Age – 34.0 (2000 Census)
 Median Education – 28.5% residents with 2 or more years of college (2000 Census)
 Median Household Income - \$50,638
 (2nd highest in State beyond Wake County)
 Highest average residential market sales in Charlotte MSA @ \$235,722 (Realtors Association)

Climate

Average Annual Rainfall – 47.93 inches
 Average Annual Snowfall – 4.0 inches
 Average Daily Temperature
 January 41° (F)
 July - 79° (F)
 October - 61° (F)
 Annual - 61° (F)

Economy/Employment

Rates of Unemployment (December 2002)
 Union County – 5.0%
 North Carolina – 5.7%
 United States – 5.7%

Building Construction

<u>Year</u>	<u># of Permits</u>	<u>\$ Value</u>
2000	3,327	349M
2001	3,677	435M
2002	3,341	322M
2003*	3,628	421M

*estimate

Major Employers (# of employees)

Union County Schools (2,800)
 Tyson Foods, Inc. (1,325)
 Teledyne Allvac (1,075)
 Pilgrim's Pride (1,050)
 County of Union (890)
 Union Regional Medical Center (890)
 Jungle Aviation and Radio Service (700)
 Charlotte Pipe & Foundry (675)
 Consolidated Metco (655)
 City of Monroe (500)
 Square D Co. (485)

County's ten largest taxpayers:

<u>Name</u>	<u>Type of Enterprise</u>	<u>Assessed Valuation FY 2001</u>	<u>% of Total Valuation</u>
Charlotte Pipe & Foundry Company	Plastics	106,081,827	1.12%
Teledyne	Metals	60,886,203	0.64%
Union Electric Membership Corp.	Utility	51,943,134	0.55%
Duke Power Company	Utility	50,893,566	0.54%
Verizon South, Inc.	Utility	41,816,990	0.44%
Tyson Foods / Holly Farms	Poultry	37,020,295	0.39%
Alltel Carolina Inc.	Utility	33,443,706	0.35%
Parkdale America, LLC	Textiles	28,497,796	0.30%
Boren Clay Products Company	Bricks	25,841,397	0.27%
Harris Teeter	Distribution of Food	25,164,614	0.27%
		461,589,528	4.87%
Total county-wide assessed valuation		\$9,477,686,944	

The County operates water and sewer utilities serving approximately 23,000 water customers and 13,000 sewer customers in the County.

Organization and Management

The Water and Sewer System functions as an administrative department of the County. The County's governing Board of County Commissioners (the "Board") appoints a County Manager to serve as the County's chief executive officer. The County Manager serves at the Board's pleasure, implements its policies, directs its business and administrative procedures and appoints department heads, including the County's Department of Public Works ("Public Works") Director and Finance Director.

Mike Shalati has served as the County Manager since January 2001. From 1999 to 2001, he managed and directed the regional practices of two global engineering design firms (URS Corporation and ARCADIS G&M, Inc.) in the areas of water, sewer, solid waste and storm water resources. Prior to 1999, Mr. Shalati served as the Union County Public Works Director (1988-1999) and Engineering Coordinator for the City of Monroe (1984-1988). He received his Bachelor of Science degree in Urban Environmental Engineering (Civil Engineering) in August 1983 from The University of North Carolina at Charlotte and an Executive Masters in Business Administration in 1994 from Queens College, Charlotte, North Carolina.

Jon Dyer, a registered professional engineer, has served as the County's Public Works Director since 1999. Prior to 1999, Mr. Dyer was employed by several national and regional engineering firms (HDR Engineering, Inc.; Labat-Anderson; Post Buckley, Schuh & Jernigan; Gee & Jenson, Inc.; Conser Townsend

Environmental Technology Consultant, Inc.) where he was the senior manager, project engineer and technical advisor on numerous water, sewer, industrial pretreatment, water reuse and storm water projects, both domestically and internationally. He received his Bachelor of Science degree in Civil Engineering in 1963 and a Masters in Sanitary Engineering in 1966 from Virginia Polytechnic Institute.

Kai Nelson has served as Finance Director of the County since May 2002. His work history in the public sector includes serving as finance director for Fayetteville, North Carolina (1990-1998), Kinston, North Carolina (1986-1990), New Bern, North Carolina (1983-1986) and Moore County, North Carolina (1981-1983). From 1998-2000, he served as an investment banker for BB&T Capital Markets and managed investment banking services for public sector entities and not-for-profit corporations in North Carolina. Mr. Nelson returned to Fayetteville in 2000 until his departure in 2002 and was responsible for coordinating the relationship with the city-owned electric, water and sewer utility. Mr. Nelson received a Bachelor of Arts degree in Politics and History from Wake Forest University in 1978 and a Masters of Arts in Political Science with emphasis in Public Finance from Appalachian State University in 1981.

The Water and Sewer System is under the administrative responsibility of Public Works. Public Works consists of three divisions; water, sewer and solid waste. Public Works employs 102 persons, 88 of which are in the water and sewer divisions.

The Board of County Commissioners sets rates for all utilities. No State or other authority regulates the County's utility rates.

Water and Sewer System

General

The Water and Sewer System presently serves an aggregate of approximately 23,000 water and 13,000 sewer customers.

The County is located along the North Carolina/South Carolina state line southeast of the City of Charlotte and Mecklenburg County. Water and sewer service needs are increasing in the County, in large part due to its proximity to the City of Charlotte and Mecklenburg County and the presence of a strong transportation network which includes US 601, US 74, the CSX railroad and I-485 Charlotte Outer Belt.

The Water System. The County's water system has grown in recent years to provide water service to a significant portion of the County, including all major urbanized areas except the City of Monroe. Water service is provided to the communities of Indian Trail, Stallings, Waxhaw, Wingate, Weddington, Wesley Chapel, Fairview, Hemby Bridge and large areas of low density land use. The water system has approximately 23,000 customers.

The 2002 population of the County was approximately 136,000. Of that population, approximately 59,500 people, or 44% of the total population, are served by the County water system. The City of Monroe separately serves approximately 27,846 people or 20% of the population. The County's water customers use a total of 7.3 million gallons per day ("MGD"), or approximately 123 gallons per capita per day ("GPCD"). If the consumption of the largest industrial user is subtracted from the total use, the daily per capita use is 121 GPCD.

The following table summarizes the water usage from each of the three current sources. The Catawba River Water

Treatment Plant ("Catawba WTP") source includes a small percentage of use outside of the County. The City of Monroe water source includes only the County's portion of water consumption.

2002 County System Water Use (MGD)

<u>Source</u>	<u>Average Day</u>	<u>Maximum Day</u>	<u>Peak Hour</u>
Catawba WTP	6.31	9.90	10.00
Anson County	0.95	1.11	1.96
City of Monroe	<u>0.04</u>	<u>N/A</u>	<u>N/A</u>
Total MGD	7.30	11.01	10.00

The primary water suppliers are the Catawba WTP and the Anson County, North Carolina water system. The County and the Lancaster County (South Carolina) Water and Sewer District have jointly developed the Catawba WTP in South Carolina. The Catawba WTP has a treatment capacity of 18.0 MGD and started production in April 1993. Each entity is entitled to 50% of capacity (9.0 MGD), and each has rights to future expansions up to the total permitted 20.0 MGD. An expansion project is currently underway to increase the capacity of the Catawba WTP from 18 MGD to 36 MGD to accommodate the rapid growth the County's water system. This water resource will serve to solve water supply problems in the high growth area of western Union County. The Catawba WTP is providing high quality water which meets all drinking water standards.

The Anson County water system provides water to the Marshville/Wingate area. Anson County has a twenty-year agreement with the County, which expires in 2012, to provide 4.0 MGD to the County. The County must purchase a minimum of 1.0 MGD pursuant to that agreement. Water is supplied from the

Water and Sewer System

City of Monroe on an as needed and emergency supply basis pursuant to an agreement whereby the City of Monroe agrees to provide up to 3.0 MGD to the County; however, no minimum purchases are stipulated.

The existing County water main network contains pipes as small as 2 inches in diameter, but is primarily comprised of 6 inch to 24 inch diameter mains. There are approximately 91 miles of 2 inch, 173 miles of 6 inch, 227 miles of 8 inch, 36 miles of 12 inch, 40 miles of 16 inch, and 26 miles of 24 inch diameter water mains. The water system is composed of approximately 10% asbestos-cement pipe, 70% poly vinyl chloride pipe ("PVC"), and 20% cast iron and ductile iron pipe. The County currently specifies only PVC pipe and ductile iron pipe for its distribution water main system. The majority of the water main system is less than 20 years old. With the expansion of the Catawba WTP, the County is expanding its water transmission from that plant to the southwestern part of the County with the construction of a 42 inch water line. The 42 inch transmission line project, as well as the construction of a second storage tank, will provide the western part of the County with improved water distribution capabilities to accommodate the growth.

Total existing water storage is as follows:

Water Storage Capacity

<u>Tank</u>	<u>Type</u>	<u>Overflow Elevation (Ft)</u>	<u>Capacity (Mg)</u>
Sims	Ground	825	2.00
Stallings	Elevated	853	1.00
Indian Trail	Elevated	853	0.20
US 74 East	Elevated	763	1.00
Austin Rd	Elevated	853	0.30
Northwest	Elevated	853	<u>1.00</u>
Total			5.50

Sanitary Sewer System. Union County's sewer system is growing rapidly and currently serves over 13,000 customers. Union County's sewer collection and treatment system currently consists of over 350 miles of pipe, approximately 60 sewer lift stations and 6 sewer treatment facilities. The collection system piping is comprised of both gravity and force mains with pipe diameters ranging from 4 inches to 48 inches. Sewer pump stations range in size from 2HP to 250HP and pump capacity from 10 gallons per minute ("GPM") to 3000 GPM. The sewer treatment facilities range in size from .05 MGD to 2.5 MGD, providing a total treatment capacity of 4.9 MGD. In addition to the current 4.9 MGD of sewer treatment capacity, the County has 1.95 MGD and 3.0 MGD contracted capacity in the City of Monroe's wastewater treatment plant ("WWTP") and Charlotte Mecklenburg Utility's McAlpine Creek WWTP, respectively.

2002 County System Sewer Treatment (MGD)

<i>Facility</i>	<i>Average Day Flow</i>	<i>Permitted Capacity</i>
County (6 facilities)	2.49	4.90
Charlotte/Mecklenburg Utility	0.30	1.00
City of Monroe	1.45	1.95
	4.24	7.85

The County has an aggressive sewer system maintenance program. Collection system mechanics are grouped into 5 crews. These crews are assigned to 1) pump station maintenance 2) tap and repair 3) inflow and infiltration identification/reduction 4) right-of-way maintenance and 5) line maintenance. Public Works is in the process of creating a geographic information systems based

Water and Sewer System

map of the collection system that will also serve as an advanced hydraulic model.

The County's newest sewer treatment plant, the Twelve Mile Creek Sewer Reclamation Facility, was placed on-line in December 1997. The facility is currently rated at 2.5 MGD of treatment capacity and utilizes biological nutrient removal technology. Engineering plans to expand the facility to 6 MGD are approximately 90% complete. Expansion of the plant is included in the County's 5 year CIP. A laboratory expansion and the addition of an ultraviolet disinfection system are among upgrades under design for the 1.9 MGD Crooked Creek Sewer Reclamation Facility. Public Works currently has 5 North Carolina Grade IV and 1 Grade II Biological Treatment Plant Operators to oversee the operation and maintenance of the treatment facilities.

Rates and Charges

The County's rate structure includes customer connection fees and monthly service charges as follows:

- **One-Time Connection Fees** for new customers of the system, including:
 - ~ **Capacity Fees** assessed to recover the capital costs of providing capacity for the new customer; and
 - ~ **Tap Fees** when the County makes the physical connection to the water distribution and sewer connection lines.
- **Monthly Service Charges** for all customers, including:
 - ~ **Base Facility Charges** based on meter size; and
 - ~ **Volume Charges** based on all metered water usage.

Capacity fees are intended to recover the proportional cost of the Water and Sewer System's treatment and transmission facilities and are imposed on all new customers in relation to the potential

demand each new customer places on the Water and Sewer System.

Capacity fees are currently imposed in accordance with the following schedule:

Capacity Fees

<u>Meter Size</u>	<u>Water Fee</u>	<u>Sewer Fee</u>
¾"	\$ 500	\$ 2,650
1"	1,250	6,675
1½"	2,500	13,275
2"	4,000	21,225
3"	11,250	59,725
4"	25,050	132,725
6"	35,050	185,825

A tap fee recovers the cost of the lateral connection for water and sewer service. These fees are imposed whenever the County makes the connection to the Water or Sewer System, but are waived when the developer makes the connection.

Tap fees are currently imposed in accordance with the following schedule:

Tap Fees

<u>Meter Size</u>	<u>Water</u>		<u>Sewer</u>	
	<u>Fee</u>	<u>Line Size</u>	<u>Fee</u>	
¾"	\$ 400	4"	\$ 630	
1"	525	6"	825	
1½"	2,600	> 6"	Cost	
>1½"	Cost			

The County imposes a monthly base facility charge with no minimum usage allowance in order to recover a portion of fixed costs. The monthly base facility charges are currently imposed in accordance with the following schedule:

Water and Sewer System

Monthly Base Facility Charges

<u>Meter Size</u>	<u>Water Charge</u>	<u>Sewer Charge</u>
3/4"	\$ 5.00	\$ 9.25
1"	12.60	23.31
1 1/2"	25.05	46.34
2"	40.05	74.09
3"	112.70	208.50
4"	250.45	463.33
6"	350.60	648.61

The County currently utilizes a single water and sewer rate structure for all volume charges. For water, a uniform volume-charge rate of \$2.45 per 1,000 gallons of metered water usage is imposed. For sewer, a uniform volume-charge rate of \$3.30 per 1,000 gallons of metered water usage is imposed. The County has implemented a policy of capping sewer volume charges at 14,000 gallons per month for residential customers on 3/4" meters during the irrigation months of the year.

The County has no mandatory connection requirements. Substantially all developed areas within the County have water service available.

Number of Customers

The following table provides information on the number of active water and sewer service connections at the end of each of the last five fiscal years.

<u>Fiscal Year Ending June 30,</u>	<u>Number Of Active Sewer Accounts</u>	<u>Number Of Active Water Accounts</u>
1998	7,930	14,887
1999	8,416	16,160
2000	10,229	18,632
2001	10,908	19,906
2002	12,173	20,844

Major Users

The following table presents information on the ten largest users of the County's water and sewer utilities during the fiscal year ended June 30, 2002. There have been no substantial new users added to the system since June 30, 2002, nor has there been any substantial change in the usage patterns of the following customers.

<u>Water</u>		
<u>Customer</u>	<u>Annual Revenues</u>	<u>Percentage of Total Water Revenues</u>
Pilgrim's Pride	\$761,997	10.3%
Town of Wingate	122,585	1.7
Parkdale Mills	93,962	1.3
Harris Teeter	17,988	0.2
Concrete Supply	17,903	0.2
Union County Jail	16,096	0.2
Genwove US Limited	16,056	0.2
Weddington Elementary	13,699	0.2
Berry Tri Plas Corp	11,438	0.2
AEP Industries	10,767	0.1
Total	\$1,082,491	14.7%

The County represents the only available source of water supply for Pilgrim's Pride and the Town of Wingate. As a municipal customer, Wingate's customer base is well diversified and consists of mainly residential and smaller commercial customers. Pilgrim's Pride is a well established poultry processing facility that has recently indicated its intention to expand the Union County operation.

Water and Sewer System

<u>Customer</u>	<u>Sewer</u>	
	<u>Annual Revenues</u>	<u>Percentage of Total Sewer Revenues</u>
Pilgrim's Pride	\$471,815	8.2%
Town of Wingate	168,013	2.9
Town of Marshville	165,114	2.9
Radiator Specialty	64,437	1.1
Town & Country Estates	28,271	0.5
Harris Teeter	26,742	0.5
JAAR'S	24,785	0.4
Union County Jail	23,192	0.4
Weddington Elementary	19,092	0.3
Berry Tri Plas Corp	15,675	0.3
Total	\$1,007,136	17.6%

Pilgrim's Pride, the Town of Wingate and the Town of Marshville have contractual agreements with the County to use part of the County's 1.95 MGD of reserved capacity at the Monroe Wastewater Treatment Plant. The agreements require each party to pay its share, as defined in the agreements, of the capital cost for the reserved capacity. If the proposed expansion of the Pilgrim's Pride facility causes these three entities to elect to use other wastewater treatment options, they would still be obligated to pay their contractual portion of the capital costs,

and the County would be able to use its reserved capacity in other ways, such as for the growing retail demand.

Billing and Collection Procedures

The County reads customer service meters each month and mails bills in four separate cycles throughout each month. Public Works is responsible for all billing, and the County's Tax Administrator is responsible for all collections. Bills are due the date of the bill and are considered past due 21 calendar days after the bill date. Customer's service is thereafter subject to interruption on notice of at least fifteen business days.

Budget Procedures

Operating and capital budgets for the Enterprise Systems are formulated in the same manner as other County departments. The Public Works Director prepares an initial budget request. The County Manager reviews, and may revise, the submitted budget request and incorporates the request into the overall budget submitted to the Board of Commissioners for its consideration.

History of Rate Increases

The following table provides information on water and sewer rate increases since July 1, 1997.

<i>Effective Date</i>	Residential - 3/4" (5,000 Gal)		Commercial - 1 1/2" (50,000 Gal)		Industrial -3" (500,000 Gal)	
	<i>Water</i>	<i>Sewer</i>	<i>Water</i>	<i>Sewer</i>	<i>Water</i>	<i>Sewer</i>
7/1/97	0.00%	0.00%	0.48%	0.00%	2.87%	0.00%
7/1/98	0.00	0.00	0.48	0.00	2.79	0.00
7/1/99	-1.32	0.00	0.14	0.00	2.68	0.00
1/1/00	-3.20	0.00	-0.27	0.00	2.93	0.00
7/1/00	-4.96	0.00	0.07	0.00	6.84	0.00

Demographic, Economic and Statistical Information

General. Union County was formed in 1842 and was so named because it was created from parts of two other counties. Located in the south central portion of the Piedmont region, the County contains approximately 643 square miles.

Contributing to the County's growth is its proximity to the County of Charlotte and Mecklenburg County, which contain the largest population in the State and comprise the major urban center of North Carolina's piedmont crescent. The completion of the southern portion of Interstate 485 from Interstate 77 to U.S. Highway 74 along with the projected completion of the final leg of Interstate 485 to Interstate 85 have also contributed to Union County's position as the State's fastest growing county.

Population Statistics. The United States Department of Commerce, Bureau of the Census, has recorded the population of the County to be as follows:

<u>1980</u>	<u>1990</u>	<u>2000</u>
70,436	84,210	123,677

More recent estimates of the County's population from the North Carolina Office of State Budget and Management are as follows:

<u>2001</u>	<u>2002</u>
132,086	136,056

Per capita income data for the County and the State are presented in the following table:

Per Capita Income

<u>Year</u>	<u>County</u>	<u>State</u>
1996	\$19,978	\$22,350
1997	21,058	23,468
1998	22,454	24,661
1999	23,604	25,302
2000	24,356	26,882

Source: United States Department of Commerce, Bureau of Economic Analysis.

Commerce and Industry. The County's economy continues to perform well as measured by unemployment rates, labor force growth and median family income. The County continues to maintain lower unemployment rates (5% in December 2002) than the State (5.7% in December 2002) and the United States (5.7% in December 2002). The County's diverse economic base and the interdependence of the Charlotte-Gastonia-Rock Hill MSA are major factors in the County's economic strength. The County's labor force continues to reflect strong growth, with the December 2002 level approaching 64,000, representing an increase of approximately 2% from the previous year. Finally, according to the 2000 Census, the County's median family income of \$50,638 places it second among North Carolina's 100 counties, with only Wake County at \$54,988 having a higher median family income. Mecklenburg County placed third at \$50,579.

The following table lists the major manufacturing and nonmanufacturing employers in the County:

The County

Major Employers

<u>Company</u>	<u>Approximate Number of Employees</u>
<i>Manufacturing:</i>	
Tyson Foods, Inc.	1325
Teledyne Allvac	1075
Pilgrim's Pride	1050
Charlotte Pipe & Foundry	675
Consolidated Metco	655
Square D Co.	485
<i>Nonmanufacturing:</i>	
Union County School Administrative Unit	2800
County of Union	890
Union Regional Medical Center	890
Jungle Aviation & Radio Svc.	700
City of Monroe	500

Source: Union County Economic Development Office, March 2003

Agriculture, once the primary industry in the County, remains a viable part of the local economy. In 2001, agribusiness represented a \$320 million local industry, with poultry, hogs, cattle, beef, eggs, soybeans, grains and cotton forming the major components of the industry. Tyson Foods, which processes chicken in a highly mechanized and technology-dependent production environment for distribution to supermarkets throughout the world, is the County's largest manufacturing employer.

Wingate University, a private liberal arts university with an enrollment of 1,300 students and located in eastern Union County, has invested \$6 million in a pharmacy school to fulfill an underserved need throughout North Carolina and South Carolina. The University School of Pharmacy opened its doors to its charter class in 2003.

The Monroe Regional Airport, located in western Union County, is growing to accommodate new industries and to make the community more attractive to office and manufacturing development. A runway expansion from 5,000 to 7,000 feet will accommodate 40-passenger regional jet traffic. Plans to construct a tower, enlarge the terminal, and schedule regular regional jet traffic will position the airport as a primary reliever for the Charlotte Douglas International Airport. The County's regional transportation linkage will be enhanced during the summer of 2003 with the initiation of daily express bus service from Monroe to uptown Charlotte on US 74, with stops in several urban communities adjoining the Union and Mecklenburg County lines.

The transportation improvements further enhance the development of the Monroe Corporate Center. The 500-acre business park, begun in 1996 by the City of Monroe, has attracted several corporate clients such as Greiner Bio-One, Scott Health & Safety, Coca-Cola Bottling Co., American Wick Drain Goulston Technologies and Coresco. Recent expansions and capital investments by local companies are reflected in the table below¹:

<i>Company</i>	<i>Investment</i>
Schrader Bridgeport	\$ 25,000,000
Gold Signature Foods	24,275,000
Allvac	21,747,000
Greiner Bio-One	19,950,000
Con Metco	18,500,000
Goulston Technologies	11,600,000
Tyson Foods	7,350,000
Pilgrim's Pride (f/k/a Wampler Foods)	7,300,000
Charlotte Pipe	6,200,000
H-Power	6,000,000
American Wick Drain	5,500,000

¹ Table includes aggregate company investments of amounts equal to or greater than \$5,000,000 from 1998 through 2002. Source: Union County Economic Development

The County and the City of Monroe have established tax incentive programs to encourage industry to locate in the County. Several of the above-listed firms' expansions have benefited from those incentive programs.

Also contributing to the improving economic environment in the County is the Union Regional Medical Center (the "Medical Center"). The Medical Center recently completed a \$47 million, 78,000 square foot expansion which added a state-of-the-art two-story Outpatient Diagnostic and Treatment Pavilion, including a cancer treatment center and computerized axial tomographic scanner and magnetic resonance imaging services.

Total retail sales in the County for the most recent five fiscal years and for the five months ended November 30, 2002 are shown in the following table:

<u>Retail Sales</u>		
<i>Fiscal Year Ended June 30</i>	<i>Total Retail Sales</i>	<i>Increase Over Previous Year</i>
1998	\$1,113,199,483	1.0%
1999	1,207,717,660	8.5
2000	1,287,191,937	6.6
2001	1,368,710,687	6.3
2002	1,403,189,500	2.5
2003 (5 months)	594,205,000	- ¹

⁽¹⁾ Retail sales for the corresponding five-month period in fiscal year 2002 totaled \$594,343,449.

Source: North Carolina Department of Revenue, Sales and Use Tax Division.

The County's proximity to the Charlotte-Gastonia-Rock Hill MSA, combined with

improved accessibility afforded by Interstate 485, readily available undeveloped property and a low overlapping local property tax burden have contributed to strong demand for new housing. New housing construction and residential permits continue to grow, with fiscal year 2003 projected at over 3,300 units, which would be a 15% increase over fiscal year 2002. The Water and Sewer System is expected to have ample capacity for such growth because of the completion of the 2003 Projects.

The following table illustrates building activity in the County since 1998 as shown by the number of building permits issued and estimated value of the related construction for the past five fiscal years and for the eight months ended February 28, 2003:

Building Activity

<i>Fiscal Year Ended June 30,</i>	<i>Total Value (in thousands)</i>
1998	\$252,012
1999	332,726
2000	349,006
2001 ¹	435,442
2002	358,173
2003 ²	280,403

Source: County Department of Inspections.

¹ January 1, 2000, residential construction value is established by a standard schedule based on square footage, whereas prior to January 1, 2000, the permit holder supplied the County with an estimated value.

² Information shown is for the eight months ending February 28, 2003. Construction value for the corresponding eight-month period in fiscal year 2002 totaled approximately \$216,000 thousand.

The County

Employment. The North Carolina Employment Security Commission has estimated the percentage of unemployment in the County to be as follows:

Unemployment Percentages

	<u>2002</u>	<u>2003</u>		<u>2002</u>
January	5.3%	5.1%	July	5.7%
February	5.5	4.8	August	5.3
March	5.3		September	4.9
			October	4.9
April	5.2		November	4.9
May	5.5		December	5.0
June	5.8			

What is a Budget?

The County is “body politic and corporate”, a political subdivision governed by the General Statutes of the State of North Carolina.

The County provides a wide variety of services to its 139,000 plus residents. County services are financed through a variety of taxes, fees, intergovernmental assistance and charges for services. In order to plan for the delivery of effective services and efficiently manage the revenues which support those services, the County adopts an annual budget.

Governmental entities are often asked by their constituencies, “What is a budget?” The answer to this question can have different meanings to different counties, cities, states or agencies. All governmental agencies prepare a budget. The variety of budgetary systems and philosophies is limited only by the number of governmental entities which prepare a budget.

Union County’s budget should be viewed as a tool to help plan, manage and control expenditures for the coming year. Using the budget as a guide, residents of the County can see how resources are allocated and what programs are to receive priority funding.

As A Policy and Planning Tool

The annual budget is the County’s service and financial plan for the year ahead, a strategic tool that matches the services desired by the community with the resources required in order to provide those services. As such, the budget is a plan of financial operation incorporating estimates of proposed expenditures for a given period and a proposed means of financing. The effective period of a budget is a single fiscal year. The budget should also be looked upon as more than a

financial plan, for it represents the process by which legislative and administrative controls are established.

While the budget provides a legal framework for the expenditure of funds, it also provides the basis for fiscal procedures, a systematic reexamination of internal operations for improved efficiency and economy, a delegation of operating authority and responsibility and a basis for central controls. Therefore, in addition to the budget’s usefulness in planning, it also acts as an estimate of the future, and as the fiscal year unfolds, becomes the basis for monitoring and controlling both the County’s fiscal position and the levels of service provided.

So, the budget is much more than just a legal requirement or a financial plan for raising and spending money. It is County Commission’s primary mechanism for describing the scope of services to be performed and the improvements to be made during the year. The budget is the major fiscal policy document of the County.

The budget process does not end with the adoption of the completed budget, but rather continues throughout the fiscal year. Budget preparation and implementation is not a seasonal event, but a year round process of review, analysis and reassessment.

Development of the Budget

The budget is prepared over a five- to six-month period. The process begins with a “goal-setting and planning retreat” of the County Commission. The forum provides the County Commission with an opportunity to develop a number of goals and set forth the Commission’s work plan priority for the coming and ensuing fiscal years. Revenues, expenditures, fund balances and major initiatives are

Basics of Budgeting

projected for the four to five-year financial plan. Potential additional resources are identified. The process is followed several months later by obtaining more current and accurate estimates of available revenues and beginning fund balances. Coincident with the development of the revenue estimates, the anticipated expenditures for the current year are analyzed.

At the beginning of the annual budget process, departments and agencies review with the County Manager program priorities, propose new initiatives and focus on developing a budget and work plan consistent with County Commission's goals. The County Manager formulates a level of expenditure recommendations designed to maintain services and meet the Commission's policy goals during the next fiscal year. These estimates are developed in the budget preparation phase and are based on numerous considerations including compliance with federal, state and local regulations, Commission goals and priorities, known cost factors for operating expenses, proposed changes in the employee compensation plan, cost increases in various employee benefits such as medical and workers' compensation and a conservative projection of general economic fluctuations.

Once all the anticipated expenditures have been taken into consideration, the challenge then becomes adjusting the expenditures to the available revenues. This process typically involves cutting

some requested new initiatives while expanding others to meet the community's priorities.

Budget Approval

The North Carolina Local Government Budget and Fiscal Control Act governs the annual budget calendar, preparation, submission and review of the budget. The fiscal year begins on July 1. The County's budget calendar, which is on the following page, is somewhat more restrictive than the Act requires.

The County Manager, who also serves as budget officer, is required under the Act to submit the budget with a budget message to the County Commission not later than June 1. Following budget submission, the County Commission receives public testimony and reviews the service and expenditure proposals contained in the proposed budget. Also, during this period, copies of the budget are filed with the County Clerk, public library, news media and the County's web site. The County Commission holds an advertised public hearing and may make further changes to the budget. The County Commission may adopt the budget and establish appropriations not earlier than 10 days after having received the budget from the County Manager and after it has held the required public hearing. Because appropriations are the legal authority to spend money in the new fiscal year, the budget must be adopted before July 1 each year.

Basics of Budgeting

December	January	February	March
1) Finance prepares budget instructions.	1) Budget workshop for agencies to review budget process.	1) Agencies prepare new year budget initiatives and capital requests. 2) Agencies and Finance prepare current year estimates and new year base operating requirements 3) County Commission holds goal setting planning retreat and establishes work plan priorities.	1) Agencies submit new capital requests, new initiatives and program priorities to the County Manager 2) Agencies and Finance submit current year estimates and new year base operating requirements to the County Manager. 3) County Manager and his staff review capital and new initiative requests.
April	May	June	July
1) County Manager meets with agencies and determines program priorities and begins development of recommended budget.	1) Board of Education submits requested budget. 2) County Manager finalizes recommended budget. 3) County Manager presents the recommended budget to the County Commission.	1) County Commission conducts workshops to review the recommended budget. 2) County Commission holds a public hearing on the budget. 3) County Commission formally adopts the budget ordinance for the next fiscal year.	1) Beginning of new fiscal year. 2) Budget for the new fiscal year is implemented. 3) Adopted budget document is printed and distributed.

Budget Implementation and Monitoring

Once the County's budget is adopted it must be implemented, closely monitored and professionally managed. Quarterly reports, monthly monitoring procedures and various accounting checks and balances are utilized to ensure legal

compliance with the appropriation authorizations.

The budget contains estimated revenues to be received and anticipated expenditures. Revenues are constantly monitored throughout the fiscal year to detect significant fluctuations in receipts.

If upon close examination of the budget, it is discovered that revenues are not

Basics of Budgeting

sufficient to support planned expenditures or planned expenditures are exceeding original projections, the County Manager reports such to the County Commission. The Manager also makes recommendations for addressing the budget imbalance. If an unforeseen spending need arises or revenues are not sufficient to support planned expenditures, the County may transfer money from contingency or other activities or appropriate money from its reserves.

Basis of Budgeting

The County budgets revenues on a cash basis and expenditures on a modified accrual basis. Revenues are recognized in the accounting period in which they become available. Expenditures are recognized in the accounting period in which the liability is incurred, except for bond principal and interest, which is reflected as an expenditure as it becomes due. This basis of budgeting is used for all funds of the County - governmental and proprietary.

Budgetary Amendment and Control

The appropriation authorization of the County Commission is generally at the

agency level. Prior year's carryover encumbrances and designated reserves are re-appropriated by the County Commission based on audited financial statements. Encumbrances and designated reserves increase the agency level budget. Unanticipated revenues require appropriation by the County Commission prior to their expenditure. Generally, appropriations that are unspent at the end of the year lapse into fund balance. The County Manager, as the County's statutory designated budget officer, is authorized to transfer funds among line-items within each departmental appropriation; and has certain limited authority to transfer funds between agency appropriations with a report to the County Commission. Major amendments to the overall appropriation level of an agency, requires the approval of the County Commission.

Although the legal appropriation is at the agency level, control of expenditures is exercised at various levels within each appropriation. Directors are authorized to allocate available resources as they deem appropriate within several expenditure categories consistent with the County's work plan.

Fund Accounting

The accounts of Union County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent. The various funds are grouped into three broad fund categories and several sub-fund types. The fund categories are summarized below:

Governmental Funds

Governmental funds are those used to account for the County's expendable financial resources and related liabilities (except those accounted for in proprietary and similar trust funds). The measurement focus is upon determination of changes in financial position, rather than upon net income. The following are the County's governmental funds:

General Fund - The General Fund is the principal fund of Union County. This fund accounts for all financial transactions except those more appropriately recorded in another fund. This fund includes the majority of County services including public safety, inspections, planning, recreation and parks, human services, education and administrative functions. Revenues come from sales and use taxes, property taxes, user fees, permits and licenses, and other sources of revenues.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of funds for, and the payment of, installment financing debt

principal and interest associated with the Detention Facility.

Special Revenue Funds - The Special Revenue Funds are used to account for the proceeds from the Enhanced 911 Subscriber Fee, fire taxes and fees and the County's reappraisal program – all of which are legally restricted to expenditures associated with providing Enhanced 911, fire protection services and reappraisal activities.

Capital Project Funds - Capital Project Funds provide budgetary accountability for financial resources used for the acquisition or construction of major capital facilities and improvements, other than those financed and accounted for in proprietary funds. Principal resources for these activities include proceeds of general obligation bonds and transfers from other funds. The County has capital project funds for the following activities: general government, recreation and culture, and school improvements.

Proprietary Funds

Proprietary Funds are used to account for activities that are similar to those often found in the private sector. Proprietary Funds are separated into two categories: Enterprise Funds and Internal Service Funds.

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and net income is appropriate for capital maintenance, public policy, management

Budget Format

control, accountability or other purposes.

Water and Sewer Fund - The Water and Sewer Fund is used to account for all revenues and expenses associated with the County's water and wastewater operations.

Solid Waste Fund - The Solid Waste Fund is used to account for all revenues and expenses associated with operating the County's solid waste activities.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governments on a cost reimbursement basis.

Health Benefits Fund - The Health Benefits Fund is used to account for the revenues and expenses associated with providing medical and dental program for eligible participants.

Workers' Compensation Fund - The Workers' Compensation Fund is used to

account for the revenues and expenses associated with providing medical and lost wages to employees who are injured while on the job..

Fiduciary Funds

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organization or other government units.

Special Separation Allowance Fund - The Special Separation Allowance Fund is used to account for the accumulation of funds transferred from various funds for the payment of separation benefits to qualified county employees.

Agency Funds - The Agency Funds are used to account for funds held by the County for the benefit of Social Service clients, incarcerated individuals, Board of Education and various special taxing districts.

Basis of Accounting

All funds of the County are accounted for during the year on the modified accrual basis of accounting in accordance with North Carolina General Statutes. Under the modified accrual basis, revenues are recognized in the accounting period in which they become measurable and available to pay liabilities of the current period. Expenditures are recognized in the accounting period in which a fund liability is incurred, if measurable, except for unmatured principal and interest on general long-term debt which is recognized when due.

Revenues are classified by funds and sources with the following categories being used in the budget document: ad valorem taxes, local option sales taxes, other taxes and licenses, intergovernmental revenue, permits and fees, sales and services, investment earnings and other financing sources.

Expenditures are classified by fund, department, category and object of expenditure. Expenditures are separated into five major categories: personnel; operating; capital outlay; contracts, grants and subsidies; and interdepartmental charges. The categories are defined below:

Personnel - Services provided by regular and temporary County employees. This category includes salaries and wages and fringe benefit costs such as social

security, medical, pension, 401K, workers' compensation and dental expenses.

Operating - Supplies and services used in the daily operation of County agencies. The category includes utilities, supplies, maintenance services, vehicle operations, communication services (printing, postage, telephone, etc.), travel and training expenditures, insurance coverage, professional services, public assistance and other services (rents, etc.).

Capital Outlay - Expenditures for the acquisition, construction, renovation or improvement of land, buildings, other structures or equipment. Equipment classified in this category costs \$3,000 or more and has a useful life of more than one year.

Contracts, Grants and Subsidies - This category includes expenditures for contracts, grants and subsidies.

Debt Services – Principal and interest payments on general obligation, revenue and installment financing contracts.

Interdepartmental Charges - This category includes expenditures from internal County service providers.

Contingency – Funds for unanticipated appropriations.

Interfund Transfers - This category includes the transfer of resources from one fund to another fund.

Revenue Assumptions

Overview

Different techniques and methods are used to assist the County in estimating future revenue sources. The following information outlines the various revenue assumptions used to project revenues for the 2003-2004 fiscal year.

Ad Valorem Taxes

The recommended tax rate is 55 cents per 100 dollars of property valuation with an estimated 98 percent collection rate for real property and a 90 percent collection rate for motor vehicles. The total projected tax base for FY2004 is estimated at \$10.811 billion representing an increase of \$502 million or 4.9% of FY2003's amount of \$10.309 billion. Every penny on the tax base generates approximately \$1.050 million.

This additional tax of 7.95 cents over FY03's 47.05 cents is projected to generate an increase of \$8.35 million in property tax collections over the 2002-2003 fiscal year. This increase in the property tax is attributable to a loss of State ADM funds and debt service costs associated with the voter approved bond referendums for education. Based on a tax rate of 55 cents per \$100 and a 98 percent collection rate, the FY 2004 budget will generate \$57,743,000 in current year's property taxes. FY 2003 property tax collections are projected at \$47,100,000.

The continuation of the schools special tax of 7 cents is recommended.

Local Option Sales Taxes

Revenues received from the one-cent and 3 one-half cent sales tax are estimated based on historical trends and projections by the State. Retail sales are projected to increase 1% for the one-cent sales tax

(Union County) and increase 3% for the 3 one-half cent distributions (statewide). This below average growth is attributable to the continued economic slowdown and uncertainty about when North Carolina will emerge from the recession. Overall, the County's share of original one-cent and 2 one-half cent sales tax revenues are projected to increase by about \$350K.

The recently enacted additional sales tax (also referred to as Article 44) is projected to generate about \$3.6 million. Article 44 revenues are projected increase at about 3%. This sales tax was enacted in FY03 to offset the State's elimination of the reimbursements for prior relief measures enacted by the State including the repeal of the intangibles tax, food stamp sales tax exemptions, senior citizens property tax exemptions and the inventory tax.

Other Taxes and Licenses

This category of revenue consists of real property transfer taxes, cable TV franchise fees and gross receipts rental taxes. Overall, FY2004 revenues are projected to approach \$1.5 million, an increase of about \$220K over the current budget. The largest portion of the increase is real property transfer taxes which are projected to increase from \$1 million to \$1.175 million.

Intergovernmental Revenues

This revenue source represents funds received from other governmental units.

Depending on the source and nature of the resource, occasionally restrictions are placed on the use of these proceeds.

ADM funds, which are used to help pay for school construction, are included in

Revenue Assumptions

this category of revenue. The Governor's proposed budget diverts the funds to State school operations for the biennium. While both the House and Senate versions restore the funding, recent State collections suggest that the legislature will have to modify their preliminary budgets. Given the continued deterioration of the State's budget and given that the Governor excluded the ADM funds, the FY04 recommended County budget does not include ADM funds. The County received between \$1-\$1.2 million in FY2000 thru FY2002. The FY2003 budget contained \$1 million.

This revenue category also includes court facility fees (+\$20K for FY2004) and ABC distributions (+\$3K for FY2004).

Other Revenues

The two largest revenue sources in this category include the hospital payment (\$1.4 million for FY 2004 with amount based on FY2003 actual payment) and investment income. Investment income is estimated based on the projected daily cash position of the County, declining assets available for investment, and future investment earning rates in the range of 1% to 1.5%. FY2004's estimate is about \$1.1 million representing a decline of \$500K from FY2003 budget.

Fund Balance

The appropriation of fund balance is necessary to balance projected revenues and expenditures. The level of appropriation is determined by the difference between recommended expenditures and estimated revenues for the upcoming fiscal year. The amount of recommended fund balance is both a function of the amount the County reasonably expects that it will not use by year-end (salary savings, revenues exceeding budget, expenditures coming in under budget) and the projected use of

fund balance to mitigate the level of tax rate increases.

Interfund Charges

Charges for goods and services from one fund to another fund within the County. Charges are projected based on historical trends or actuarially determined charges needed to finance liabilities.

Employee Contributions

Payment from employees and retirees for individual and dependent medical and dental insurance. Contributions are projected based on the estimated number of participants in the program and rates needed to finance claim liabilities.

Revenue Assumptions

Table of Assessed Valuations and Collections

<u>Property Tax Base</u>	<u>FY2003</u>	<u>FY2004</u>	<u>% Change</u>
Real Property	\$8,101,970,000	\$8,556,154,975	5.6%
Personal Property	858,985,203	884,890,580	3.0
Elderly Exemption	(40,580,041)	(41,074,330)	1.2
Public Service	222,477,755	222,477,755	0.0
Motor Vehicles	<u>1,166,666,667</u>	<u>1,188,888,889</u>	<u>1.9</u>
Total	<u>10,309,519,584</u>	<u>10,811,337,869</u>	<u>4.9%</u>
98% Collection Rate on Real & Personal @ 1 cent	\$896,000	\$943,000	5.3
90% Collection Rate on Motor Vehicles @ 1 cent	<u>\$105,000</u>	<u>\$107,000</u>	<u>1.9</u>
Total	<u>\$1,001,000</u>	<u>\$1,050,000</u>	<u>4.9%</u>

Bond Referendums

Union County voters have approved three (3) school bond referendums since 1998. The amounts of those referendums and fiscal impact statements are detailed below.

1998 School Bond Referendum

A Resolution adopted August 31, 1998, by the Board of County Commissioners (BOCC) directed the filing of an application with the Local Government Commission (LGC) and stated “the County’s property tax rate *will* (emphasis added) increase by approximately 10 cents.” NOTE: the 10 cent rate was pre-2000 revaluation. Conversion to post-revaluation rate is 7 cents. The LGC is a State commission that regulates and monitors local government finances and approves the issuance of debt.

The application to the LGC for approval of the issuance of general obligations in an amount not to exceed \$52,700,000 executed September 3, 1998 contained the statement that “an estimated increase in tax rate by reason of (the) proposed bonds \$0.10.”

The *1998 Bond Referendum Information Brochure*, published and distributed by Citizens for Better Schools, stated “based on current projections, the \$52.7 million school bond would, in the worst case scenario, increase the property tax rate a maximum of 8.5 cents of the life of the bonds.”

2000 School Bond Referendum

A Resolution adopted August 21, 2000, by the BOCC directed the filing an application with the LGC stated “the County’s property tax rate resulting from issuance of the proposed bonds is not excessive.”

The application for approval of the issuance of general obligations in an

amount not to exceed \$55,000,000 contained the statement that “an estimated increase in tax rate by reason of (the) proposed bonds \$0.05.”

The *2000 Bond Referendum Information Brochure*, published and distributed by Citizens for Better Schools, stated “based on current projections, the \$55 million school bond would, in the worst case scenario, increase the property tax rate a maximum of five cents over the life of the bonds.”

2002 School Bond Referendum

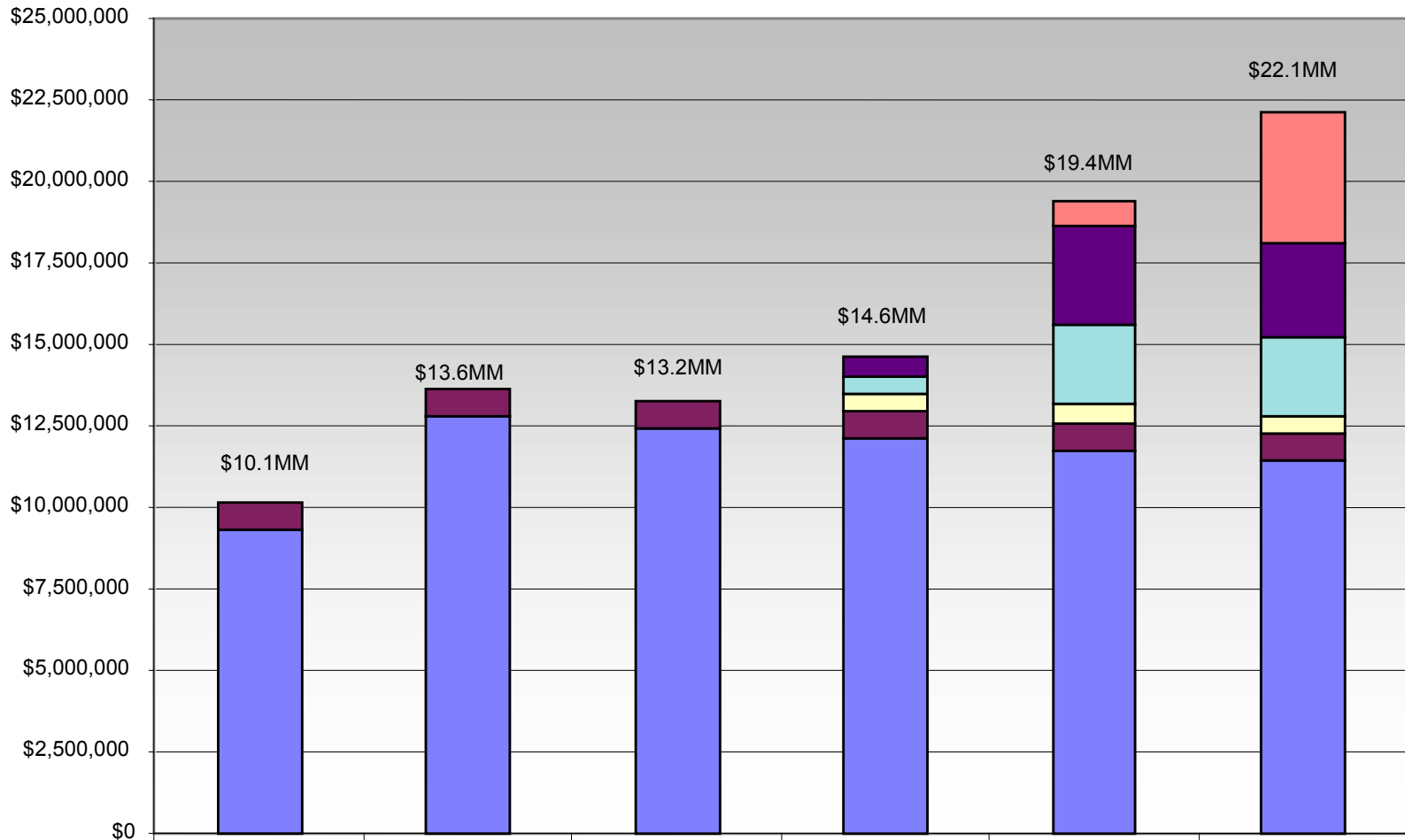
A Resolution adopted August 19, 2002, by the UCBC directed the filing an application with the LGC stated “the bonds will require a property tax increase to pay principal and interest on the bonds, but the increase in taxes necessary to pay the proposed debt service will not be excessive.”

The application for approval of the issuance of general obligations in an amount not to exceed \$70,000,000 contained the statement that “an estimated increase in tax rate by reason of (the) proposed bonds \$0.04.”

The *2002 Bond Referendum Information Brochure*, published and distributed by Citizens for Better Schools, stated “based on current projections, the \$70 million school bond could increase the property tax rate by four cents.”

Union County Schools Debt Service

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	2001	2002	2003	2004	2005	2006
2002 Referendum					816,667	3,960,000
2002 Referendum				612,500	2,970,000	2,896,500
2000 Referendum				510,417	2,475,000	2,413,750
Walter Bickett ES				543,745	553,526	550,140
Installment Financing	840,327	840,327	840,327	840,327	840,327	840,327
General Obligation	9,304,513	12,789,894	12,393,413	12,067,059	11,744,149	11,407,986

w/o ADM

History of Tax Rates and County Property Tax Bills

10 Year History of County Tax Rates for Counties in the Region

	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994
Cabarrus	0.56	0.56	0.56	0.59 *	0.70	0.66	0.61	0.57	0.62	0.58
Catawba	0.50	0.50	0.50	0.50 *	0.55	0.55	0.52	0.52	0.47	0.47
Gaston	0.92	0.92	0.83	0.83	0.83	0.85 *	0.84	0.79	0.79	0.79
Iredell	0.47	0.47	0.47	0.47 *	0.45	0.45	0.45	0.45	0.45	0.45
Lincoln	0.62	0.62	0.52 *	0.62	0.62	0.62	0.62	0.62	0.56	0.56
Mecklenburg	0.84	0.84	0.73	0.73	0.69 *	0.73	0.73	0.81	0.81	0.81
Rowan	0.64	0.64	0.64	0.64 *	0.64	0.64	0.64	0.64	0.65	0.60
Stanly	0.67	0.67 *	0.76	0.70	0.67	0.67	0.67	0.67	0.57	0.57
Union	0.47	0.47	0.47 *	0.66	0.66	0.66	0.66	0.66	0.66	0.66

* Denotes year following most recent revaluation

Comparisons of County Property Tax Bills for Various Residential Properties (1)

	(2)	(3)	(4)
Wingate	\$612.20	\$610.81	\$629.24
Waxhaw	\$757.75	\$767.57	\$798.72
Wesley Chapel	\$579.78	\$580.34	\$643.84
Indian Trail	\$596.90	\$604.63	\$622.88
New Salem	\$464.92	\$470.95	\$585.46

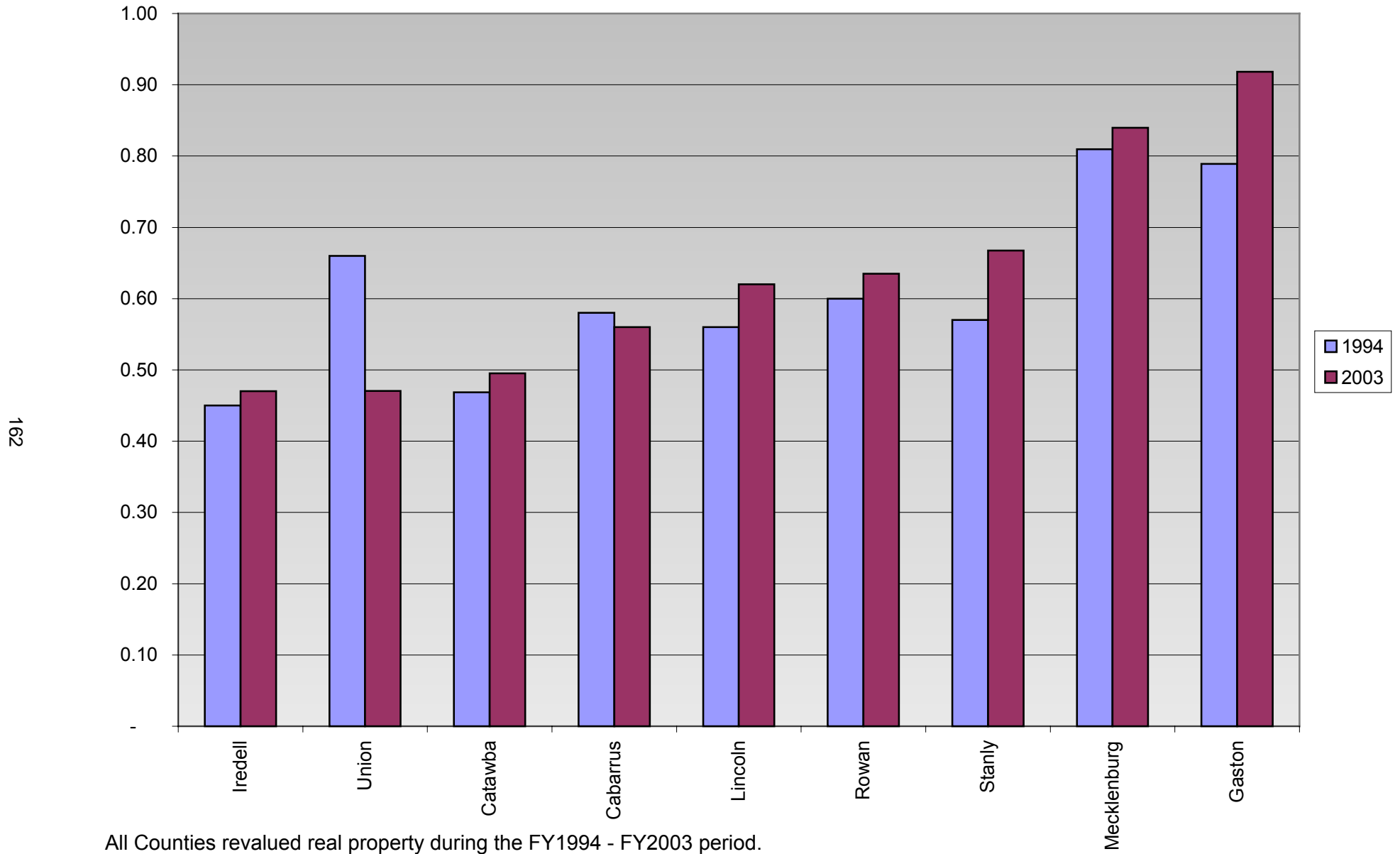
(1) Residential properties constructed in the 1976-1978 period, "C" grade construction, masonry exterior, approx. 1,500 main sq. ft., .5-1.0 acres

(2) 2003 actual tax bill

(3) 2001 actual tax bill adjusted for CPI to 2003

(4) 1994 actual tax bill adjusted for CPI to 2003

Tax Rates (1994 and 2003)

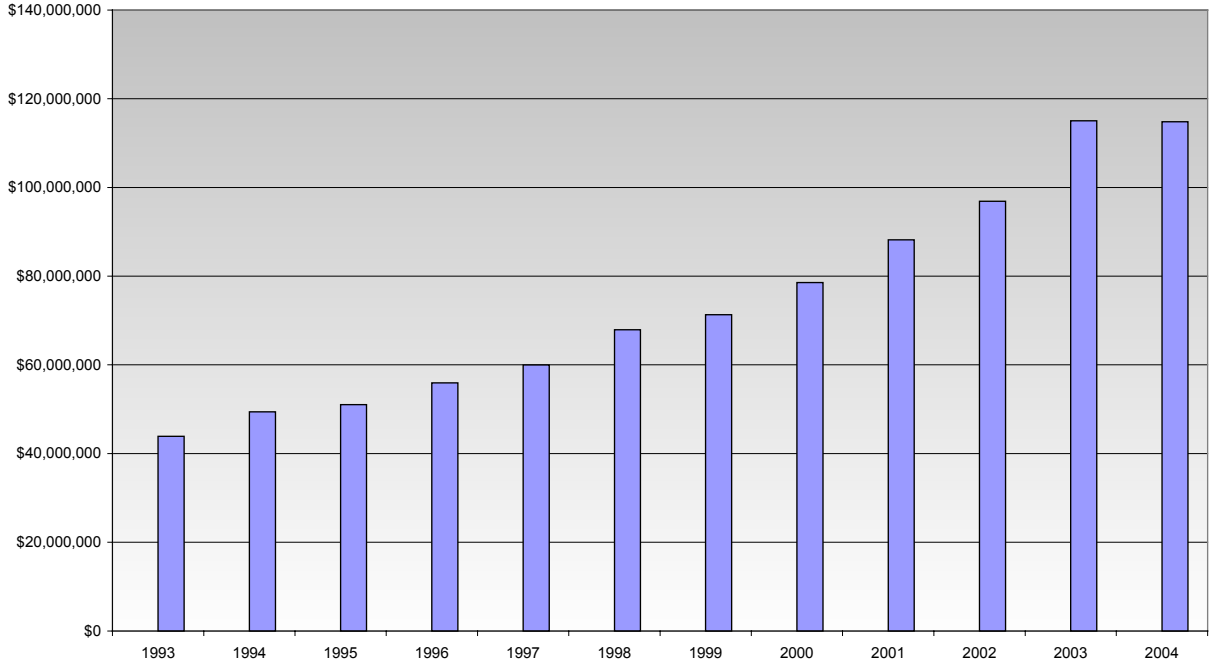


All Counties revalued real property during the FY1994 - FY2003 period.

History of County Budget

Fiscal Year Ended June 30	General Fund Expenditures*	Percent Increase over Prior Period	Percent Increase over 1993
1993	43,887,060	-	
1994	49,403,687	13%	
1995	51,029,734	3%	
1996	55,934,467	10%	
1997	59,960,405	7%	
1998	67,905,387	13%	
1999	71,308,760	5%	
2000	78,582,227	10%	
2001	88,202,610	12%	
2002	96,902,511	10%	
2003	115,026,229	19%	
2004	114,786,748	0%	162%

*Excludes State Schools Building Bond Act of 1996 expenditures; 2003 & 2004 are budgets



Future Budget Projections

		<u>FY04</u>	<u>FY05</u>	<u>FY06</u>	<u>FY07</u>
ANNUAL EXPENSES OVER REVENUES			(14,334,975)	(21,110,445)	(26,043,892)
CHANGE OVER PRIOR YEAR:					
AD VALOREM (0.4705 BASE TAX RATE)	1		2,470,000	2,593,500	2,723,175
AD VALOREM PRIOR YEARS	2		95,000	99,750	104,738
LOCAL OPTION SALES TAXES	3		673,000	697,000	721,000
INTERGOVERNMENTAL & MISC	4		441,000	458,640	476,986
PERSONNEL ADJUSTMENTS-EXISTING	5		(1,009,450)	(1,039,734)	(1,070,926)
HEALTH COSTS	6		(427,000)	(491,050)	(564,708)
NEW PERSONNEL-NET COST	7		(505,000)	(520,150)	(535,755)
COMMUNICATION CONSOLIDATION	8		(35,070)	(36,824)	(38,665)
OPERATING EXPENSES	9		(432,000)	(440,640)	(449,453)
OPERATING EXPENSES-JUSTICE CTR	10		(345,000)	(479,000)	(488,580)
VOTING MACHINES	11		(100,000)	(100,000)	(100,000)
PUBLIC ASSISTANCE	12		(534,100)	(587,510)	(646,261)
PROPERTY & CASUALTY	13		(91,000)	(105,000)	(121,000)
DEBT SERVICE SAVINGS (DEFEASE)	14				
SCHOOLS CURRENT EXPENSE	15		(1,536,850)	(1,644,430)	(1,759,540)
SCHOOLS CAPITAL OUTLAY	16		(300,000)	(330,000)	(363,000)
SCHOOLS DEBT SERVICE	17		(5,139,000)	(3,008,000)	232,500
CHANGES FOR THE YEAR	18		(6,775,470)	(4,933,447)	(1,879,487)
NET INCOME / (LOSS) BEFORE TAX ADJUSTMENTS	19	(14,334,975)	(21,110,445)	(26,043,892)	(27,923,379)
TAX RATE INCREASES:					
ADM LOSS 0.95c	20	997,371	992,121	1,041,728	1,093,814
2000 BOND REFERENDUM 5c	21	5,249,320	5,511,786	5,787,375	6,076,744
2002 BOND REFERENDUM 2c	22	2,099,728	2,204,714	2,314,950	2,430,698
2002 BOND REFERENDUM 2c	23		2,204,714	2,314,950	2,430,698
COPs	24		1,102,357	1,157,475	1,215,349
SCHOOL BONDS DEBT SERVICE 1c	25		1,102,357	1,157,475	1,215,349
SCHOOL BONDS DEBT SERVICE 3c	26			3,472,425	3,646,046
FY06 TAX INCREASE	27			1,157,475	1,215,349
SCHOOL BONDS DEBT SERVICE 3c	28				3,646,046
NET INCOME / (LOSS)		(5,988,556)	(7,992,394)	(7,640,038)	(4,953,286)
CASH DEFEASANCE	29		-		
FUND BALANCE - BEGINNING		49,146,264	43,157,708	35,165,313	27,525,275
FUND BALANCE - ENDING		43,157,708	35,165,313	27,525,275	22,571,989
TARGET BUDGET	30	114,786,748	125,241,218	134,023,555	139,928,940
16% FUND BALANCE OBJECTIVE	31	18,365,880	20,038,595	21,443,769	22,388,630
TAX RATE INCREASES	32	7.95	4	4	3

Footnote descriptions may be found on the following page.

Future Budget Projections

1. 5% annual growth in property values based on FY03's tax rate of 47.05 cents
2. 5% annual growth in delinquent collections based on implementation of more aggressive collection remedies (debt set-off, collection agency)
3. 4% annual growth in Statewide distribution (3 one-half cent sales tax) and 2% in Union County's 1 cent sales tax
4. 3%-4% annual growth in federal and State participation in HHS programs and land transfer taxes
5. 3% annual growth in compensation package to maintain market competitiveness in Charlotte MSA
6. 15% annual growth in health care costs based on utilization and medical inflation
7. Net costs associated with 20 additional positions annually with 50% of positions in HHS programs funded at 50%
8. Annual additional costs associated with County/City merger of communications
9. 2% annual growth in operating and maintenance expenses
10. Start-up and annual operations costs associated with the completion of the new Justice Center
11. 2nd, 3rd and 4th purchase phases associated with the replacement of voting machines
12. 10% annual growth in Medicaid and public assistance programs
13. 15% annual growth in risk management costs for property, casualty and liability protection
14. Placeholder for debt service savings in the event of fund balance use to cash defease outstanding long-term obligations of the County
15. 7% annual growth in Union County Public Schools (UCPS) current expense
16. 10% annual growth in Union County Public Schools (UCPS) capital outlay from current operations
17. Annual increase or decrease in debt service associated with general obligation bond issuance. Bond issuance will permit UCPS to open Career Center (Aug '05), Rocky River Ridge HS (Aug '05), MS (Aug '05) and ES (Aug '04), Parkwood District ES (Aug '05) based on current calendar with no delays
18. Expenses over revenues (deficit spending) for the year, excluding prior annual deficit spending
19. Expenses over revenues (deficit spending) for the year, including prior annual deficit spending
20. 0.95 cent tax rate increase due to Governor's elimination of capital funds for education
21. 5 cent tax rate increase attributable to the sale of all bonds associated with the 2000 bond referendum
22. 2 cent tax rate increase attributable to the sale of a portion of the bonds associated with the 2002 bond referendum
23. 2 cent tax rate increase attributable to the sale of the balance of the bonds associated with the 2002 bond referendum
24. 1 cent tax rate increase associated with the COPs sale for libraries, Agri-Business /One Stop Permitting Center, Judicial Center. SPCC facilities
25. 1 cent tax rate increase for the sale of the 1998, 2000 and 2002 bond referendums
26. 3 cent tax rate increase for the sale of the 1998, 2000 and 2002 bond referendums
27. 1 cent tax rate increase to meet "roadmap to fiscal integrity"
28. 3 cent tax rate increase for the sale of the 1998, 2000 and 2002 bond referendums
29. Cash defeasance
30. Estimated annual expenses
31. Target at 16% (2 months of working capital) of estimated annual expenses
32. Annual tax rate increase to meet "roadmap to fiscal integrity"

Alternative FY2004 Budgets

	ALTERNATIVE "A"	ALTERNATIVE "B"
PERSONNEL	(7,500)	
ASSESSOR	(5,000)	
ELECTIONS	(123,875)	
INFORMATION SYSTEMS	(77,600)	
FLEET	(9,166)	
PROPERTY MANAGEMENT	(150,000)	
SHERIFF	(1,098,243)	
ANIMAL CONTROL	(30,394)	
PLANNING	(50,000)	
COOPERATIVE EXTENSION	(15,000)	
FOREST MANAGEMENT	(9,800)	
HEALTH	(46,664)	
SOCIAL SERVICES	(107,609)	
TRANSPORTATION	(52,958)	
VETERANS SERVICE	(21,970)	
COMMUNITY SHELTER	(5,000)	
LITERACY COUNCIL	(1,000)	
LIBRARY	(285,339)	
PARKS	(419,500)	
HISTORIC PROPERTIES	(2,000)	
EMPLOYEE COMPENSATION	(1,264,000)	
AGRI-BUSINESS CENTER	(312,000)	
POSITION FREEZE	(1,862,980)	
DEFER OPENING SCHOOLS 1YR.	(1,122,917)	
	<u>(7,080,515)</u>	<u>0</u>
FY04 DEFICIT	(14,334,975)	(14,334,975)
FY04 REDUCTIONS	7,080,515	0
FY04 ADJUSTED DEFICIT	(7,254,460)	(14,334,975)
FUND BALANCE - BEGINNING	49,146,264	49,146,264
FUND BALANCE - ENDING	41,891,804	34,811,289
TARGET BUDGET	114,786,748	114,786,748
16% FUND BALANCE OBJECTIVE	18,365,880	18,365,880

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Central Administration			
Administrative Secretary	1		1
Assistant County Manager	2		2
Clerk to the Board	1		1
County Manager	1		1
Executive Assistant	2		2
Total	7	-	7

Internal Audit			
Internal Auditor	1		1
Total	1	-	1

Legal			
Administrative Assistant	1		1
Senior Staff Attorney	1		1
Attorney I	0.8		0.8
Total	2.8	-	2.8

Personnel			
Assistant Personnel Director	1		1
Benefits Technician	1		1
Personnel Director	1		1
Personnel Technician	2		2
Risk Manager	1		1
Total	6	-	6

Finance			
General Fund			
Accounting Clerk	1		1
Accounting Services Supervisor	1		1
Accounting Tech III	3		3
Assistant Finance Director	1		1
Budget Technician	1		1
Finance Director	1		1
Senior Accountant II	1		1
Senior Accountant - Treasurer	1		1

Water and Sewer Fund

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Business Manager	1		1
Total	11	-	11
Tax Administration			
General Fund			
Tax Collections			
Assistant Collector of Revenue	1		1
Collection Specialist	6		6
Deputy Tax Collector	3		3
Deputy Tax Collector, Supervisor	2		2
Public Service Representative	1		1
Assessment, Listing & Mapping			
Administrative Assistant	1		1
Assistant Assessor	1		1
Auditor	2		2
GIS Specialist	1		1
GIS Technician	3		3
Land Records Division Manager	1		1
Operations Assistant	1		1
Personal Property Division Manager	1		1
Personal Property Representative	1		1
Personal Property Specialist	3		3
Personal Property Technician	2		2
Project Analyst	1		1
Public Service Representative	1		1
Real Estate Appraisal Supervisor	1		1
Real Property Representative	1		1
Tax Administrator	1		1
Reappraisal Fund			
Real Estate Appraisal Specialist	4		4
Real Property Specialist	4		4
Senior Real Estate Appraiser	2		2
Total	45	-	45

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Elections			
Director of Elections	1		1
Elections Administrative Clerk	3		3
Mail-In Absentee Ballot Coordinator	1.4	-0.1	1.3
Total	5.4	-0.1	5.3
Register of Deeds			
Assistant Register of Deeds III	6		6
Assistant Register of Deeds IV	3		3
Register of Deeds	1		1
Total	10	-	10
Information Systems			
Director of Information Systems	1		1
Assistant Director of Information Systems	1		1
Network Administrator	1		1
Training Coordinator/WebPage Manager	1		1
System Programmer Analyst	1		1
Technical Administration Specialist	1		1
Systems Support	2		2
GIS Project Coordinator	2		2
GIS Technician	2		2
Total	12	-	12
General Services			
Accounting Technician III	1		1
Administrative Secretary	1		1
Assistant Director of General Services	1		1
Automotive Mechanic	2		2
Director of General Services	1		1
Fleet Manager	1		1
Housekeeping Supervisor	1		1
Housekeeping Assistant	1		1
Office Support III	1		1

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Purchasing Agent	1		1
Security Guard	0.7		0.7
Sign Technician	1		1
Toll Collection	0.7		0.7
Total	13.4	-	13.4
Law Enforcement			
Administrative Assistant	2		2
Administrative Secretary	2.8	0.2	3
Captain-DS Master	2		2
Captain-Executive Officer-DS Master	1		1
Chief Deputy Sheriff-DS Master	1		1
Corporal-DS I	3		3
Corporal-DS Master	3		3
Court Officers	0	5	5
Dare Officers	0	0	0
Deputy Sheriff I	27		27
Deputy Sheriff I - Courthouse Security	5		5
Deputy Sheriff I - 601 South	1		1
Deputy Sheriff I - Drug Investigator	1		1
Deputy Sheriff I K-9	2		2
Deputy Sheriff I w/a II	5		5
Deputy Sheriff I w/a Master	1		1
Deputy Sheriff II	5		5
Deputy Sheriff II - Drug Investigator	1		1
Deputy Sheriff II -Detective	3		3
Deputy Sheriff II w/a Master	5		5
Deputy Sheriff Master	9		9
Deputy Sheriff Master - Courthouse Security	1		1
Deputy Sheriff-DS Master- Detective	6		6
Deputy Sheriff-DS Master- Drug Investigator	2		2
Deputy Sheriff-Governor's Hwy Safety	3		3
Dispatcher	3		3
Investigator		1	1
Legal Counsel	1		1
Lieutenant-DS I	3		3

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Lieutenant-DS II	1		1
Lieutenant-DS Master	3		3
Lieutenant-DS Master- Detective	1		1
Office Support III - PT to FT		1	1
Sergeant-Detective-DS Master	1		1
Sergeant-Drug Investigator- DS Master	1		1
Sergeant-DS I	3		3
Sergeant-DS Master	5		5
Sergeant-Training Officer-DS Master	1		1
Sheriff	1		1
Social Worker III	1		1
Jail			
Administrative Assistant	1		1
Captain-DS Master	1		1
Corporal - DO I	4		4
Deputy Sheriff I	9		9
Deputy Sheriff Master	1		1
Detention Officer I	17	6	23
Detention Officer I w/a DO II	1		1
Dispatcher	1		1
Lieutenant-DS Master	2		2
Life Skills Executive Director	1	-1	0
Nurse	2		2
Sergeant	1		1
Sergeant-DS I	2		2
Sergeant-DS Master	3		3
Jail - Facility			
Maintenance Supervisor	1		1
Maintenance Technician	1		1
Total Law Enforcement	164.8	12.2	177

Communications

General Fund			
Communications Supervisor	1		1
Switchboard Operator	1		1
Telecommunicator – Shift Supervisor	4		4

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Telecommunicator	14	6	20
Emergency Telephone System Fund			
Assistant E-911 Data Base Manager	1		1
Director of Communications	1		1
E-911 Data Base Supervisor	1		1
Total	23	6	29
Homeland Security			
Director of Homeland Security	1		1
Emergency Management Planner I	1		1
Office Assistant III	1		1
Total	3	-	3
Fire Services/School Traffic Control			
School Traffic Control Officer	0.5		0.5
Fire Service Maintenance Assistance	0.5		0.5
Administrative Assistant I	1		1
Assistant Fire Marshall	1		1
Fire Inspector	2		2
Fire Marshall	1		1
Total	6	-	6
Inspections			
Administrative Assistant	1		1
Building, Plumbing, Mechanical Inspector II	1		1
Building, Plumbing, Mechanical Inspector III	6		6
Commercial Building Inspector	2		2
Construction Manager	1		1
Director of Inspections	1		1
Electrical Inspector III	9		9
Electrical Inspector, Supervisor	1		1
Land Use Administrator	1		1
Permit Clerk	5		5

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Residential Building Inspector, Supervisor	1		1
Total	29		29
Animal Control			
Animal Control Supervisor I	1		1
Animal Control Lead Officer	1		1
Animal Control Officer I	5		5
Animal Shelter Attendant	2		2
Processing Assistant III	1	1	2
Total	10	1	11
Planning			
Administrative Assistant	1		1
Director of Planning	1		1
Secretary	1		1
Senior Planner	1		1
Storm Water Engineer	1	-1	0
Total	5	-1	4
Economic Development			
Administrative Secretary	1		1
Director of Economic Development	1		1
Total	2	-	2
Cooperative Extension			
Administrative Secretary	1		1
Director of Cooperative Extension	1		1
Extension Agent	5		5
4-H Program Associate	1		1
Secretary II	2		2
Total	10	-	10
Soil Conservation			
Administrative Secretary	1		1
District Coordinator	1		1
Soil Conservation Technician	1		1
Total	3	-	3
Public Health			
Accounting Technician I	1		1

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Accounting Technician II	1		1
Administrative Assistant II	1		1
Computing Support Technician II	1		1
Dental Assistant	1		1
Dental Hygienist	1.2	-0.6	0.6
Director of Health Department	1		1
Environmental Health Director I	1		1
Environmental Health Program Specialist	1		1
Environmental Health Specialist	13.6		13.6
Environmental Health Supervisor I	1		1
Foreign Language Interpreter	5		5
Licensed Practitioner Nurse II	3		3
Medical Lab Technician I	1		1
Medical Lab Technologist II	1		1
Medical Office Assistant	3		3
Nutritionist I	2		2
Nutritionist II	1		1
Nutritionist III - WIC Director	1		1
Office Assistant IV	1		1
Patient Relations Representative IV	1		1
Physician Extender II	0.6	0.1	0.7
Physician III	1.2	0.1	1.3
Processing Assistance III	15.6		15.6
Processing Assistance IV	2.0		2.0
Public Health Administrator I	1.0		1.0
Public Health Educator II	1.0		1.0
Public Health Educator Specialist	0.5		0.5
Public Health Nurse I	10.0	-0.5	9.5
Public Health Nurse II	14.6	-0.5	14.1
Public Health Nurse III	2		2
Public Health Nurse Supervisor I	2.8		2.8
Social Worker II	3.0	-2.0	1.0
Social Worker III	1.0		1.0
Total	98.1	-3.4	94.7

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Social Services			
Accounting Specialist I	1		1
Accounting Technician I	1.7		1.7
Accounting Technician II	1		1
Accounting Technician III	1		1
Administrative Assistant I	1		1
Community Social Service Assistant	11	2	13
Computer Technician I	1		1
Computer Technician II		1	1
Computing Consultant I	1		1
Date Entry Operator II	3		3
Day Care Coordinator	1		1
Director of Social Services II	1		1
Foreign Language Interpreter	1		1
General Utility Worker	3		3
Human Resource Aide	1		1
Human Services Coordinator II	1		1
Income Maintenance Administrator I	1		1
Income Maintenance Caseworker I	1		1
Income Maintenance Caseworker II	45		45
Income Maintenance Caseworker III	4		4
Income Maintenance Investigator II	2		2
Income Maintenance Supervisor II	6		6
Income Maintenance Technician	2		2
Office Support Class III	14		14
Office Support Class IV	7		7
Processing Assistant III	0.8	1	1.8
Processing Assistant IV		1	1
Processing Unit Supervisor V	1		1
Public Health Nurse I	1		1
Public Health Nurse III	1		1
Social Services Program Administrator I	1		1
Social Worker II	18		18
Social Worker III	30		30

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Social Worker Program Manager	1		1
Social Worker Supervisor II	3		3
Social Worker Supervisor III	6		6
Staff Development Specialist II	1		1
Teaching Parent Assistant	1		1
Volunteer Services Coordinator	1		1
Delinquency Prevention Social Worker III	1		1
Total	178.5	5.0	183.5
Senior Services			
Director of Senior Services	1		1
Transportation Coordinator	1		1
Billing Services Representative	1		1
Driver	4	1	5
Dispatcher	1		1
Scheduler	1		1
Nutrition Assistant	1		1
Nutrition Coordinator	1		1
Site Manager	2.5		2.5
Total	13.5	1	14.5
Veteran's Service			
Assistant Veteran's Service Officer	1		1
Director of Veteran's Service Administrative Secretary	1	1	1
Total	2	1	3
Library			
Library-1800 Administrative and Accounting Specialist	1		1
Administrative Branch Librarian	1		1
Assistant Branch Manager I	1		1
Assistant Branch Manager II	2		2
Assistant Director	1		1
Automation Coordinator	1		1

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Branch Manager I	1		1
Branch Manager II	2		2
Circulation Asst Manager- Adm Services	1		1
Circulation Assistant Manager Genealogy/Local History Librarian	1		1
Hispanic Services Librarian	0	1	1
Juvenile Services Coordinator	1		1
Library Assistant I-Technical	2		2
Library Assistant II- Administration	1	1	2
Library Assistant II-Children's Public Service	1		1
Library Assistant II-Juvenile Services	1		1
Library Assistant II Public Service	11		11
Library Assistant II-Technical	1		1
Library Assistant II Circulation Monroe	0	1	1
Library Assistant II Circulation Union West	0	1	1
Library Assistant III-Public Service	3		3
Library Assistant III- Reference	2	3	5
Library Director	1		1
Outreach Specialist	4		4
Readers Services Librarian	1		1
Reference Services Librarian	1		1
Technical Services Coordinator	1		1
Library-LSTA-1802 Library Assistant III	0.8		0.8
Total	44.8	7	51.8

Parks and Recreation

Administration			
Administrative Assistant	1		1
Clerk	1.2		1.2
Park Attendant	1		1
Park Director	0.8		0.8
Park Maintenance Mechanic	1		1

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Park Maintenance Mechanic Crewleader	1		1
Park Ranger I	0.8		0.8
Park Ranger II	2		2
Park Superintendent	1		1
Camp Ground Clerk	0.8		0.8
Park Director	0.2		0.2
Park Maintenance Mechanic	1		1
Park Ranger I	1		1
Recreation Supervisor	0.5		0.5
Community Recreation Park Ranger I	0.2		0.2
Recreation Supervisor	0.5		0.5
Total	14	-	14

Stormwater

Assistant to the County Manager	0	0.3	0.3
Stormwater Engineer	0	1	1
Total	-	1.3	1.3

Public Works

Water & Sewer Fund Assistant to the County Manager	0	0.5	0.5
Director, Public Works	0.9		0.9
Deputy Director, Public Works	1		1
Assistant Director, WW, SW	0.9		0.9
Engineering Technican	1		1
Business Operations Supervisor	0.9		0.9
Billing Services Supervisor	1		1
Customer Service Supervisor	1		1
Business Operations Representative	1		1
Billing Service Representative	3.7		3.7
Customer Service Representative IV	4		4
Assistant Director, Water	1		1
CIP Construction Manager	1		1

Positions By Class Title

	FY2003 Authorized Positions	FY2004 Recommended New Positions	FY2004 Total Recommended Positions
Water Superintendent	1		1
Construction Inspector III	1		1
Construction Inspector II	5		5
Mechanic III - Crewleader	1		1
Mechanic II - Crewleader	5		5
Mechanic II	11		11
Mechanic I	27		27
Meter Reader	6		6
Treatment Plant Supervisor	1		1
Assistant Engineer	1		1
Engineering Assistant	1		1
Laboratory Supervisor	1		1
Laboratory Technician	2		2
Collection Superintendent	1		1
Treatment Plant Operator IV	2		2
Treatment Plant Operator III	1		1
Treatment Plant Operator II	1		1
Treatment Plant Operator I	1		1
Construction Inspector IV Coordinator	1		1
Solid Waste Fund			
Assistant to the County Manager	0	0.2	0.2
Director, Public Works	0.1		0.1
Assistant Director, WW, SW	0.1		0.1
Business Operations Supervisor	0.2		0.2
Billing Service Representative	0.3		0.3
Environmental Patrol Officer	1		1
Equipment Operator I	4		4
Equipment Operator II	4		4
Equipment Operator II - Crewleader	1		1
Recycling Coordinator	1		1
Sanitation Superintendent	1		1
Scale Operator	1		1
Total	101.1	0.7	101.7
GRAND TOTAL	821.3	30.7	852.0

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	541400	Assessor	5510	Three color duples printer	One will be for MV printing and the other two will be replacing the older line printers in the equipment room. These changes are due to different software by Manatron.	3	5,000	2 yes	15,000	15,000	
				5510 Total					15,000	15,000	-
				Grand Total					15,000	15,000	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	541700	Board of Elections	5550	Scanner.	Scanner required by the State for support of image scanning in SEIMS.	1	4,200	Yes	4,200	4,200	
10	541700	Board of Elections	5550	Small Suitcase Size Voting Machines. One time estimated costs for software and hardware for this equipment.	We are considerably over the recommended number of voters per machine and need to purchase additional machines to avoid long lines at the election. Small suitcase size voting equipment requires considerably less storage space and meets federal ADA requirements due 2006.	1	171,500	Yes	171,500	171,500	
10	541700	Board of Elections	5550	Small Suitcase Size Voting Machines. Variable (per quantity purchased) estimated costs for software and hardware for this equipment.	" " - The number of current machines is 186 and the number of machines needed for recommended coverage is 344. Midpoint of these two quantities is 265 and 265 phased in over five years is 53 machines for year one.	53	274,572	Yes	274,572	274,572	
				5550 Total					450,272	450,272	-
				Grand Total					450,272	450,272	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	542100	Information Systems	5510	Remote location tape library with HP/San units.	For disaster recovery plan.	1	77,600	No	77,600	77,600	
10	542100	Information Systems	5510	Niagara portable streaming system.	For web casting.	1	25,000	No	25,000	0	
10	542109	Information Systems - Phone Operations	5510	Meridian switch upgrade.	For additional telephone ports (currently at maximum) and voice-mail capacity.	1	30,000	No	30,000	0	
10	542200	Information Systems - GIS	5510	Large sheet scanner	Color Scanner for network used to scan large items (plans and aerials) and color items.	1	22,000	No	22,000	0	
				5510 Total					154,600	77,600	-
				Grand Total					154,600	77,600	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	542500	Fleet Management	5550	new machine to help on brake jobs	to do a brake job now it takes approx. 5 hours with this machine the time will be reduced to 2.3 hours	1	9,166	no	9,166	9,166	
10	542500	Fleet Management	5550	12,000 pound lift	to replace an older lift that will be able to pick up heavier vehicles	1	9,566	yes	9,566	9,566	
5550 Total									18,732	18,732	-
Grand Total									18,732	18,732	-

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replacement? yes/no	Requested	Recommended	Adopted
10	542620	General Service	5550	Lift	Both the new UWRL and the Main Library have ceiling heights up to 32 feet. In order to change light bulbs and clean windows requires an OSHA approved lift for safety purposes.	1	19,000	Yes	19,000	19,000	
			5550 Total						19,000	19,000	-
10	542620	General Service	5580	HVAC replacement-Old Post Office basement level	The systems serving this space have reached the end of their servicable life. Controls frequently malfunction and the air distribution system is ineffective resulting in frequent hot/cold repair calls.	1	45,000	Yes	45,000	45,000	
10	542620	General Service	5580	Slate roof/clock tower repairs-Old Courthouse	There are numerous missing and/or damaged slate tiles that must be replaced in order to maintain a watertight structure. Tin flashing in some areas is also damaged and/or missing.	1	21,000	Yes	21000	21000	
10	542620	General Service	5580	Walkway repairs-Old Courthouse	Several areas of brick pavers are sinking thus creating a trip/fall hazard to pedestrian traffic.	1	12,000	Yes	12000	12000	
10	542620	General Service	5580	Relocate clock tower access and install OSHA approved stairway inside tower.	Accessing the clock tower is now a difficult and dangerous task. Once per week, a County staff volunteer must climb up the tower to wind the clock. We must provide as safe an access as possible to avoid injury.	1	25,000	Yes	25000	25000	
10	542620	General Service	5580	Exterior painting-Old Courthouse	Many areas on the clock tower and on the windows and trim are beginning to blister and peel. Repainting is necessary in order to maintain the integrity and appearance of the building.	1	125,000	Yes	125000	125000	
10	542620	General Service	5580	Asbestos abatement and demolition of Old Ag. Building	The building was vacated during FY03 due to unsafe conditions. The building has no value and is becoming an eyesore in downtown Monroe. The property, after demolition could be used for additional parking for Public Works.	1	50,000	Yes	50000	50000	
10	542620	General Service	5580	Repave parking lot, repair curb & gutter, repair sidewalks-Old Post Office	Numerous areas of asphalt, curb & gutter and sidewalks have deteriorated and are in need of repair.	1	30,000	Yes	30000	30000	
10	542620	General Service	5580	Replace retaining wall-Old Post Office rear parking lot.	Current retaining wall has deteriorated and needs replacement.	1	14,000	Yes	14000	14000	

10	542620	General Service	5580	Parking lot repairs-Farmer's Market	Numerous areas of asphalt need excavation and repair, existing non-permanent curbing is damaged or missing. Parking areas need to be defined so that Volunteer Fire Departments can access the "breathing air" room without being inhibited by improperly parked vehicles.	1	25,000	Yes		25000	25000	
10	542620	General Service	5580	Antenna cable chase and ice bridge-Courthouse	Cables from antennae on the roof of the Courthouse currently have no protective devices to prevent damage from ice or high winds. Protection of these cables is critical to the operation of E-911, the Sheriff's Office, Emergency Management, and Information Technology.	1	25,000	No		25000	25000	
10	542620	General Service	5580	Asbestos testing and abatement and re-insulation of piping-Courthouse mechanical rooms.	Numerous piping systems use both ACM and non-ACM's for insulation. Repairs to these systems cannot be done until all ACM's are removed. Repairs will be made and piping re-insulated.	1	60,000	No		60000	60000	
			5580 Total							432,000	432,000	-
			Grand Total							451,000	451,000	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543128	UC Sheriff's Facility	5550	(2) Digital Camera Recording Equipment Units.	Purchase of (2) Digital Camera Recording Equipment Units to replace outdated VCR's and Multiplexing Equipment in Master Control to gain better security and archival quality.	2	7,500	Yes	15,000	15,000	
10	543128	UC Sheriff's Facility	5550	Dehumidifier for evidence room	Issue with the evidence room	1	20,000	No	20,000	20,000	
10	543128	UC Sheriff's Facility	5550	Walk-In Cooler for Kitchen	Provide much needed additional cold food storage, due to an increased inmate population and an increase in the number of meals served with the for Nutrition for the Elderly program.	1	8,452	No	8,452	-	
10	543128	UC Sheriff's Facility	5550	Muffin Monster Grinder Unit	Unit will be installed on wastewater line leaving facility. Unit would reduce grindable solids in the discharge to a particle size that minimizes problems with blockage or pump clogging that is currently maintained 7 days a week by Maintenance.	1	19,607	No	19,607	19,607	
				5550 Total					63,059	54,607	-
				Grand Total					63,059	54,607	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543130 / 1050	UC Sheriff's Office	5540	New Police Package 4-Door Six Passenger Sedans	Sheriff's Office vehicles for (1) Criminal Investigator	1	23,966	No	23,966	23,966	
10	543130 / 1050	UC Sheriff's Office	5540	New Police Package 4-Door Six Passenger Sedans	Sheriff's Office vehicles for (1) DARE/SRO position requested in the new budget	1	23,966	No	23,966	-	
10	543130 / 1050 / 1053 / 1054 / 1055 / 1056 .	UC Sheriff's Office	5540	20.0 Replacement Police Package 4-Door Six Passenger Sedans. 2.5 vehicles will be coded off to the contract towns based on their total amortization.	Current Sheriff's Office vehicles identified by the county garage as the "worst of the worst" will be replaced.	20	23,966	Yes	479,325	479,325	
5540 Total									527,257	503,291	-
10	543130 / 1059	UC Sheriff's Office	5550	Firearm simulator	To be purchased with LLEBG grant revenues already received. Waiting on decision regarding the firearm range before purchasing.	1	19,000	No	19,000	19,000	
5550 Total									19,000	19,000	-
	543130 / 1050		5580	Firearm range		1	375,000	No	375,000	375,000	
5580 Total									375,000	375,000	-
Grand Total									921,257	897,291	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543135	UC Sheriff's Jail	5540	(2) All-Wheel Drive 8-Passenger Transport Vans	Because existing vans are kept on the road moving inmates to other jails, state prisons, mental hospitals, medical appointments, etc., it is imperative we replace at least (2) vehicles each year. Jail officers and Jail vehicles log thousands of miles each year. Last year the jail averaged some 7,800-8,000 miles per month. Both vehicles to be replaced will have at least 100,000 miles on them by the time any new ones arrive. Vehicles to be replaced will be determined by the county garage at the appropriate time.	2	21,485	Yes	42,970	42,970	
			5540 Total						42,970	42,970	-
10	543135	UC Sheriff's Jail	5550	Tilt Kettle	This item is used by both the Jail and Nutrition for the Elderly Program. Because of the increased number of inmate and Nutrition meals being prepared and the age of the existing unit the purchase of an additional unit is needed.	1	3,000	No	3,000	3,000	
			5550 Total						3,000	3,000	-
			Grand Total						45,970	45,970	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543200	Communications	5510	Additional Radio System license	Necessary for merger with City Dispatch Center	1	15,000	No	15,000	15,000	-
			5510 Total						15,000	15,000	-
10	543200	Communications	5550	Additional Console Position Furniture	Necessary for merger with City Dispatch Center	1	7,500	No	7,500	7,500	-
10	543200	Communications	5550	Additional Hardware for Position	Necessary for merger with City Dispatch Center	1	2,500	No	2,500	2,500	-
			5550 Total						10,000	10,000	-
			Grand Total						25,000	25,000	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
33	543200	Communications	5510	Computer Aided Dispatch (CAD) replacement / upgrade...Software Purchase	Current computer system is out dated and not longer supported by original vendor. New system will allow integration with Sheriff's Office.	1	165,000	No	165,000	165,000	
33	543200	Communications	5510	BackOffice Mapping	BackOffice Mapping Enhancements	1	68,000	no	68,000	68,000	
			5510 Total						233,000	233,000	-
33	543200	Communications	5550	Computer Aided Dispatch (CAD) replacement / Upgrade...System Server	Server will house software for system. Additionally, can serve as a back-up server for Sheriff System as well.	1	185,000	No	185,000	185,000	
33	543200	Communications	5550	Flyover Ortho Photographs of County	Current photos were produced from 2001 Flyover. With growth in Union County, new photos are needed to keep GIS and 911 mapping system accurate.	1	550,500	No	550,500	550,500	
33	543200	Communications	5550	Radio Console Equipment for Alternate 911 Center	In the event the main County 911 center has to evacuate, an alternate center is crucial. Main radio channels are in place at Sheriff's Office. Console equipment necessary for multichannel dispatch and paging required by 911.	1	25,000	No	25,000	25,000	
			5550 Total						760,500	760,500	-
			Grand Total						993,500	993,500	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543300	Homeland Security	5540	Compact Truck	For transportation for Emergency Planner - transportation to county wide facilities	1	19,700	no	19,700	-	
10	543300	Homeland Security	5540	3/4 ton vehicle	For new director - to pull mobile EOC in time of need	1	25,500	no	25,500	-	
			5540-Total						45,200		-
			Grand Total						45,200	-	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543400	Fire Service	5540	Compact Truck	Inspector hired in November needs vehicle to drive to do inspections.	1	13,119	No	13,000	13,000	
10	543400	Fire Service	5540	3/4 ton van (14,778.75) + towing package (1,000) Vehicle pricing from Purchasing sheet, prices subject to change.	Garage said vehicle #3497 needs to be replaced.	1	15,779	Yes	16,000	16,000	
			5540 Total				28,898		29,000	29,000	-
			Grand Total						29,000	29,000	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543500	Inspection	5540	ext. cab truck, limited slip rear end	replacing existing vehicles due to high milage and repair cost.	3	13,119	yes	39,400		
				5540 Total					39,400	-	-
				Grand Total					39,400	-	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	543800	Animal Control	5540	1 Compact Long Bed Truck	To replace current truck in use with over 100,000 miles on it	1	16,500	Yes	16,500	16,500	-
			5540-Total						16,500	16,500	-
			Grand Total						16,500	16,500	-

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	551154	Environmental Health	5510	Microfiche Reader/Printer	To read microfilm for records retention	1	5,000	NO	5,000	5,000	
		5510-Total							5,000	5,000	-
		Grand Total							5,000	5,000	-

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replacement? yes/no	Requested	Recommended	Adopted
10	553101	DSS - Administration	5540	Four Door Sedan Six Passenger: Engine: 6 Cylinder/Factory Installed Air Conditioning/Power Door Locks/ Seats: Bench Type Foam Cushion, Front and Rear/Power Steering/ All Season Radial Tires/Automatic Transmission	Replacement for a 1992 Chevrolet Station Wagon #6-92 in Poor Condition. This vehicle is more than 10 years old and since its involvement in an accident, has had many repair problems. Arnold Price with the County Garage has recommended replacement.	1	16,700	Yes	16,700	16,700	-
10	553101	DSS - Administration	5540	7 Passenger Mini-Van. Standard Length/Engine:6 Cylinder, Gasoline, 4.3 L Minimum/ABS Power Brakes/Power Steering/Automatic Transmission/Heavy Duty Battery, 130 AMP Alternator/Front and Rear Air Conditioning/ Front Cloth Seats, Two Vinyl Bench Seats/ Power Door Locks.	This is a replacement for a 1991 Ford Aerostar Van. This 12 year old Van has transmission problems and has been recommended for replacement by the County Garage.	1	22,500	yes	22,500	22,500	-
10	553101	DSS - Administration	5540	Four Door Sedan Six Passenger: Engine: 6 Cylinder/Factory Installed Air Conditioning/Power Door Locks/ Seats: Bench Type Foam Cushion, Front and Rear/Power Steering/ All Season Radial Tires/Automatic Transmission	Replacement for a 1993 Ford Crown Victoria in Fair Condition with more than 115,00 miles. This 10 year old vehicle is recommended for replacement by Arnold Price with the County Garage.	1	16,700	yes	16,700	16,700	-
10	553101	DSS - Administration	5540	Four Door Sedan Six Passenger: Engine: 6 Cylinder/Factory Installed Air Conditioning/Power Door Locks/ Seats: Bench Type Foam Cushion, Front and Rear/Power Steering/ All Season Radial Tires/Automatic Transmission	Replacement for a 1995 Oldsmobile Cutlass Ciera with high mileage(105,000 miles). The County Garage has recommended this vehicle for replacement.	1	16,700	yes	16,700	16,700	-
10	553101	DSS - Administration	5540	Four Door Sedan Six Passenger: Engine: 6 Cylinder/Factory Installed Air Conditioning/Power Door Locks/ Seats: Bench Type Foam Cushion, Front and Rear/Power Steering/ All Season Radial Tires/Automatic Transmission	Replacement for a 1996 Cutlass Ciera with more than 100,000 miles. This vehicle has problems with the cooling system and has been recommended for replacement by the County Garage.	1	16,700	yes	16,700	16,700	-
			5540-Total						89,300	89,300	-
10	553101	DSS -Administration	5550	High Speed Ricoh 450DE Scanner with adaptec 19160 SCSI Card kit and cable	The scanners will replace the smaller, slower desk top scanners. With limited space, we need to control paper storage and reduce the file volume.	2	\$5000 each		10,000	10,000	-
			5550-Total						10,000	10,000	-
			Grand Total						99,300	99,300	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replacement? yes/no	Requested	Recommended	Adopted
10	558100	Transportation	5540	Lift equipped/raised roof/14 passenger van	County van 7200 has met DOT mileage limit for reimbursement/cost will be 90% reimbursement by NCDOT	1	38,500	YES	\$38,500	\$38,500	
10	558100	Transportation	5540	Minivan/Max 6 passengers Van	County van 6500 has met DOT mileage limit for reimbursement/cost will be 90% reimbursement by NCDOT	1	25,000	YES	\$25,000	\$25,000	
10	558100	Transportation	5540	Conversion/14 passenger Van	To be used to rotate vehicles and to allow coverage when van is out of service for repairs/maintenance. Cost will be 90% reimbursement by NCDOT.	1	35,000	NO	\$35,000	\$35,000	
		5540 Total							\$98,500	\$98,500	
		Grand Total							\$98,500	\$98,500	

FY2004 Budget Requests											
Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	561100	Library	5510	library automation server	replacement of library automation system, current server is 3 years old	1	17,000	yes	17,000	17,000	
10	561100	Library	5510	MS Office	MS Office upgrade	1	48,000	no	48,000	48,000	
				5510 Total					65,000	65,000	-
10	561100	Library	5540	Van	Van for courier services	1	15,400	no	15,400	15,400	
				5540 Total					15,400	15,400	-
				Grand Total					80,400	80,400	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replace-ment? yes/no	Requested	Recommended	Adopted
10	561301	P & R - Administration	5540	Skid Steer Bobcat 843	Used for larger jobs/assignments which have increased over the last three years. Many more future projects will be required with future park development at Cane Creek and Jesse Helms Park. Current Bobcat has 1710 hours on the hour meter	1	27,000	no	27,000	-	
10	561301	P & R - Administration	5540	4-door 4X4 pickup truck	Replaces 37-97 w/ mileage of 3,256. Requested but not funded in 2002-2003 budget	1	20,000	yes	20,000	20,000	
10	561301	P & R - Administration	5540	John Deere Gator 4 x 6	Current Gator has over 1100 hours. Used primarily in the Day Use Area by the Duty Ranger for safety and enforcement patrols, emergency evacuation of injured people, hunting for overdue/lost people, and transportation for the "needy".	1	8,700	no	8,700	-	
5540 Total									55,700	20,000	-
10	561301	P & R - Administration	5550	18' Aluminum Work/Patrol Boat	Current patrol boat is rated at 3 persons or 350lbs. Total for equipment, motor and gear is 550lbs. Pontoon boat would be remove from the lake during work week this year to protect it from the buzzards.	1	5,500	no	5,500	5,500	
10	561301	P & R - Administration	5550	Filter System for DUA well	This filter system should remove the sediment, providing cleaner drinking water. Currently we have to turn the water on at the end of the line for over eight hours to flush the system	1	3,100	no	3,100	-	
10	561301	P & R - Administration	5550	Single axle tilt back trailer	Second year piece of equipment has been requested. It will allow more maneuverability and will be more cost efficient that using the Five-ton truck to pull the double axle trailer for small equipment projects	1	3,100	no	3,100	-	
5550 Total									11,700	5,500	-
10	561301	P & R - Administration	5570	Repairs to Day Use Area Waterfront Project	Repairs to Day Use Area Waterfront Project		53,000	no	53,000	53,000	
10	561301	P & R - Administration	5570	Waterline to Maintenance Area	Waterline to Maintenance Area. Hopefully will do out of this year's budget. 01/5356		7,000	no	7,000	-	
5570 Total									60,000	53,000	-
10-561301 Total									127,400	78,500	-
10	561371	P & R - Camp Ground	5550	GCA Sewage Lift Station Upgrade	This system is due for failure and we want to upgrade the system for easy repair/trouble-shooting	1	5,000	yes	5,000	5,000	

FY2004 Budget Requests

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10	561371	P & R - Camp Ground	5550	Card Entry to Main Gate	Card Entry to Main Gate-identified for purchase during several budget cycles including the 2002 budget process. Currently the gate coming into the park is locked with a combination lock after closing hours. This gate is approximatley 1/2 mile from the camping area and is very desolate.	1	13,500	no			13,500	13,500	
			5550 Total								18,500	18,500	
10	561371	P & R - Camp Ground	5570	Grading and Sewage Hookups for Cottage	Grading and Sewage Hookups for New Cottages-needed if the LWCF grant request is approved. We have requested that five cottages be built in the Group Camping Area as identified in the Master Plan. If approved, this funding would supply the required facilities for these cottages which is not part of the grant.		100,000	no			100,000	100,000	
10	561371	P & R - Camp Ground	5570	Resurfacing of Family Campground	Resurfacing of Roads to Family Camping Area-showing signs of wear and should be resurfaced before the breakdown of the surface gets worse causing large cracks and potholes.		85,000	no			85,000	85,000	
10	561371	P & R - Camp Ground	5570	Pave Family Camping Area	\$30,000 Paving FCA overflow lot, approved in 2002-2003 budget. Funding had to be used to assist with the funding of the Lake Structure Renovation Project		30,000	yes			30,000	30,000	
10	561371	P & R - Camp Ground	5570	Resurfacing of Roads/Parking to Group Area	Resurfacing of Roads/Parking to Group Camping Area - currently the paved roads in the campground are showing signs of requiring resurfacing. The campsites have gravel drives at present which are very difficult to properly maintain due to the grade/slope of the sites.		85,000	no			85,000	85,000	
			5570 Total								300,000	300,000	-
			10-561371 Total								318,500	318,500	-
10	561372	P & R - Community Recreation	5570	Repairs to Pond's Concrete Spillway	Pond's Concrete Spillway-repair leaking spillway on pond		6,000	no			6,000	6,000	
10	561372	P & R - Community Recreation	5570	Irrigation System for Softball fields	\$8,000-Sprinkler system for 2nd ballfield		8,000	yes			8,000	8,000	
10	561372	P & R - Community Recreation	5570	Jesse Helms Phase I Park Development	Jesse Helms Park (Phase I)		2,500,000	no			2,500,000	-	
10	561372 1831	P & R - Community Recreation	5570	LWCF & PARTF Grant	\$1.5 mil. LWCF & PARTF Grant (\$750,00 matching funds). If Grants are not awarded, matching funds of \$750,000 plus other Items listed should remain in this line.		1,500,000	yes			1,500,000	390,000	
			5570 Total								4,014,000	404,000	-
			10-561372 Total								4,014,000	404,000	-
			Grand Total								4,459,900	801,000	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replacement? yes/no	Request	Recommended	Adopted
61	571186	Public Works Sewer - West	5510	Desk, chairs for Crooked Creek WWTP.	Current furniture was obtained from surplus. Time to replace.	1	5,500	Y	5,500	5,500	
61	571186	Public Works - Water	5510	Desk, chairs, bookshelves, computer, file cabinets, etc.	Business Manager and Engineering Assistant. 50/50 split with West side sewer.	1	3,500	N	3,500	3,500	
61	571185	Public Works - Water	5510	Desk, chairs, bookshelves, computer, file cabinets, etc.	Business Manager and Engineering Assistant. 50/50 split with West side sewer.	1	3,500	N	3,500	3,500	
5510 Total									12,500	12,500	-
61	571186	Public Works Sewer - West	5540	1/2 Ton Pickups 4X4	Replacement due to high mileage and increased maintenance. 2 Collection, 2 Treatment	4	26,000	Y	104,000	104,000	
61	571186	Public Works Sewer - West	5540	1/2 Ton Pickups 4X4	Replacement for Inspector.	1	26,000	Y	26,000	26,000	
61	571186	Public Works Sewer - West	5540	1 Ton Dump Truck	Truck 10-82 is becoming maintenance intensive due to age & mileage.	1	40,000	Y	40,000	40,000	
61	571186	Public Works Sewer - West	5540	1 Ton Cab & Chassis	Truck 22-92 is becoming maintenance intensive due to age & mileage.	1	30,000	Y	30,000	30,000	
61	571186	Public Works Sewer - West	5540	4 X 4 Electrical maintenance/service van	Van as opposed to truck to provide increased security/capacity of tools and electrical equipment.	1	33,000	Y	33,000	33,000	
61	571185	Public Works - Water	5540	1/2 Ton 4x4 Pickup Truck	Replacement for inspector truck 21-99. 100,000+ miles.	1	26,000	Y	26,000	26,000	
61	571185	Public Works - Water	5540	11,000 lb. GVWR Truck w/service body.	Replace 37-99 Increasing cost to maintain. Existing body not transferable. 84,000 miles	1	37,000	Y	37,000	37,000	
61	571185	Public Works - Water	5540	11,000 lb. GVWR Truck w/service body.	Replace 22-93 Increasing cost to maintain. Existing body not transferable. 79,000 miles	1	37,000	Y	37,000	37,000	
61	571185	Public Works - Water	5540	1/2 Ton Pickup Truck	To replace trucks that have increasing cost to maintain. Truck #'s 32-97, 24-95, 30-97, all 100K+ miles.	3	16,000	Y	48,000	48,000	
61	571185	Public Works - Water	5540	Tandem Truck w/dump body.	50/50 Split w/West side sewer. Needed to transport stone, dirt, and similar materials. Reduced trips = better efficiency.	1	51,000	N	51,000	-	
61	571185	Public Works - Water	5540	33,000 lb. GVWR Roll-Back Truck	Needed to transport trenchers, small tractors and similar equipment in "tight places".	1	65,000	N	65,000	-	
61	571186	Public Works Sewer - West	5540	33,000 GVWR Service Truck	Currently Tap Crew & I&I crew are sharing one truck. This truck is needed to improve efficiency.	1	60,000	N	60,000	60,000	
61	571186	Public Works Sewer - West	5540	Tandem Truck w/dump body.	50/50 Split w/water. Needed to transport stone, dirt, and similar materials. Reduced trips = better efficiency.	1	51,000	N	50,000	-	

FY2004 Budget Requests

5540 Total								607,000	441,000	-	
61	571186	Public Works Sewer - West	5550	Influent pump station cap for Crooked Creek	Safety issue. Doors are too small to safely remove pumps.	1	10,000	Y	10,000	10,000	
61	571186	Public Works Sewer - West	5550	Control Panel for Crooked Creek and Hunley Creek pump stations	Existing control panels contain parts that have become obsolete and hard to trouble shoot.	2	4,000	Y	8,000	8,000	
61	571186	Public Works Sewer - West	5550	Tethering System	Safety issue. Insure personnel safety while working in and around the Twelve Mile Creek WWTP lift station.	1	3,500	N	3,500	3,500	
61	571186	Public Works Sewer - West	5550	Refurbish Tertiary Filters at Twelve Mile WWTP	Currently experiencing low removal efficiency due to age of filter media.	1	15,000	Y	15,000	15,000	
61	571186	Public Works Sewer - West	5550	8 X 16 Trench Box	Safety issue. Needed to safely work on lines greater than 10 feet in depth.	1	7,500	N	7,500	7,500	
61	571186	Public Works Sewer - West	5550	5 Yard Rock Box	Safety issue. Needed to place stone around pipe in deep trenches.	1	6,000	N	6,000	6,000	
61	571186	Public Works Sewer - West	5550	Ramax Type Trench Roller. Remote control compaction machine for deep cuts.	Safety issue. Keeps personnel out of deep hole during compaction.	1	31,500	N	31,500	31,500	
61	571186	Public Works Sewer - West	5550	Vacuum Trailer	Needed to maintain pump stations and gray water tanks.	1	80,000	N	80,000	-	
61	571186	Public Works Sewer - West	5550	Jet Machine	Required for daily maintenance, State required 10% cleaning and emergency repair of collection system. Current machine is 12 yrs old.	1	50,000	Y	50,000	50,000	
61	571186	Public Works Sewer - West	5550	20 Ton Trailer	Required to transport heavy equipment to & from job sites.	1	16,000	Y	16,000	16,000	
61	571186	Public Works Sewer - West	5550	Grout Machine	Aid I&I Crew in expediting repairs to damaged manholes.	1	35,000	N	35,000	35,000	
61	571186	Public Works Sewer - West	5550	Pan & Tilt attachment for sewer camera	Provides the ability to see full pipe radius and to view lateral from the main.	1	20,000	N	20,000	-	
61	571186	Public Works Sewer - West	5550	Laboratory Vacuum System	Increased efficiency of WWTP laboratory testing. Lab expansion will be "plumbed" for vacuum.	1	8,000	N	8,000	8,000	
61	571186	Public Works Sewer - West	5550	8" High Head Bypass Pump.	For use when bypassing pump stations for maintenance/emergency repairs.	1	35,000	N	35,000	-	
61	571186	Public Works Sewer - West	5550	Laser	Promotes accurate alignment of sewer lines during repair/installation.	1	5,600	N	5,600	-	
61	571186	Public Works Sewer - West	5550	Track Loader	Needed for right-of-way repair & the handling of heavy materials.	1	115,000	N	115,000	-	
61	571185	Public Works - Water	5550	Trencher	Replace machine 22-96 due to frequent repairs.	1	55,000	Y	55,000	55,000	
61	571185	Public Works - Water	5550	Air Compressor	To be used by crews for road bores and pavement removal.	1	13,500	N	13,500	13,500	
61	571185	Public Works - Water	5550	Directional Boring Machine	Increased efficiency and reduced area damage.	1	115,000	N	115,000	115,000	

FY2004 Budget Requests

61	571185	Public Works - Water	5550	Lawn Tractor 18HP	Replace existing mower that requires increased maintenance.	1	6,500	Y	6,500	-	
61	571185	Public Works - Water	5550	Power Rake	Quicker clean-up of yards after repairs.	1	5,000	N	5,000	-	
61	571185	Public Works - Water	5550	Electric Valve Wrench	For valve exercise program on 16", 24" and 42" lines.	1	6,000	N	6,000	-	
61	571185	Public Works - Water	5550	Skid Steer Loader	Clean-up work and general purpose vehicle with various attachments.	1	25,000	N	25,000	-	
61	571101	Public Works - Admin	5550	Voice Over IP System	Working with Information Sys. To provide enhanced customer service by improving phone system. Approved in the FY 2002-2003 budget.	1	33,000	N	33,000	33,000	
61	571101	Public Works - Admin	5550	IVR-Electronic Interactive Voice Response - Interactive phone and on-line services system.	Enhancing customer relations through convenience to customers.	1	65,200	N	65,200	65,200	
5550 Total									770,300	472,200	-
61	571186	Public Works Sewer - West	5570	Fencing	Fence Operations Center for enhanced security. 50/50 split water & sewer.	1	15,000	N	15,000	15,000	
61	571185	Public Works - Water	5570	Fire Hydrants at VFD's.	BCC direction to place hydrants at all VFD's with access to County water.	8	6,188	N	49,503	49,503	
61	571185	Public Works - Water	5570	Security Measures for Water Infrastructure as per EPA Vulnerability Assessment.	Motion detectors, additional lighting, fencing, new locks, remote intrusion alarm systems for pump stations and storage tanks.	1		N	250,000	250,000	
61	571185	Public Works - Water	5570	Fencing and Security Gate	Fence Operations Center for enhanced security. 50/50 split water & sewer.	1	15,000	N	15,000	15,000	
5570 Total									329,503	329,503	-
Grand Total									1,719,303	1,255,203	-

FY2004 Budget Requests

Fd	Ag Code	Agency Name	Object	Description of Item	Justification	Quantity	Cost /Item	Replacement? yes/no	Requested	Recommended	Adopted
66	547281	Public Works - Landfill	5540	Road Tractor	Needed to transport recyclables and MSW. Approved in FY 03 Budget.	1	90,000	Y	90,000	0	
66	547281	Public Works - Landfill	5540	90000 GVWR Roll-Off Truck	Current truck is becoming maintenance intensive due to age and mileage.	1	115,000	Y	115,000	115,000	
66	547281	Public Works - Landfill	5540	90000 GVWR Roll-Off Truck	Current truck is becoming maintenance intensive due to age and mileage.	1	115,000	Y	115,000	115,000	
5540 Total									320,000	230,000	-
66	547201	Public Works - Landfill	5550	Coin Counter & Bagger	Over \$ 150 K in coins counted and bagged annually - very time consuming. This machine will pay for itself in a short period of time.	1	4,500	N	4,500	4,500	
66	547281	Public Works - Landfill	5550	48 " Walking Floor Trailer	Needed to transport recyclables and MSW. Approved in FY 03 Budget.	1	50,000	N	50,000	0	
66	547281	Public Works - Landfill	5550	Compactor	Needed at White Store & Armfield Mill to reduce number of loads transported. Un-compacted 40 yd container = 4 tons, compacted = 10 tons.	2	20,000	N	40,000	40,000	
66	547281	Public Works - Landfill	5550	Recycle Material Bailer	Required for market direct sale of paper & cardboard. Would result in \$100 K estimated annual revenue.	1	90,000	N	90,000	0	
5550 Total								164,500	184,500	44,500	-
66	547281	Public Works - Landfill	5570	Close and cap old C & D Cell	Regulatory requirement.	1	125,000	N	125,000	125,000	
5570 Total								125,000	125,000	125,000	-
66	547281	Public Works - Landfill	5580	Building & Site Works	Needed to house bailer. Would result in \$100 K estimated annual revenue.	1	250,000	N	250,000	0	
66	547281	Public Works - Landfill	5580	Transfer Station improvements.	To address noise & safety issues. Approved in FY 03 Budget.	1	50,000	N	50,000	0	
5580 Total								300,000	300,000	0	-
Grand Total								909,500	929,500	399,500	-

Agency: A major administrative program of the County that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Allocate: To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes (i.e., Arts Council).

Annual Budget: A budget covering a single fiscal year (July 1 - June 30).

Appropriation: A budget authorization made by the County Commission to incur obligations or make expenditures for purposes listed in the budget ordinance. An appropriation is limited in amount and to the time when it may be expended.

Assessed Valuation: A value determined by the County Tax Assessor's office for real and personal property to be used as a basis for levying property taxes.

Assets: Property owned by the County that has monetary value.

Bond: A written promise to pay a specific amount of money within a specific time period, usually long-term. Bonds are typically issued to fund specific capital improvement expenditures. The County issues general obligation bonds, which require approval by voter referendum before issue and two-thirds, installment financing and revenue bonds, which do not require referendum approval.

Bonds Issued: Bonds that are sold.

Budget: A financial plan that includes estimated revenues and expenditures for a fiscal year and specifies the type and level of services to be provided. The amount reflected as FY2003 Budget represents the original appropriation for that fiscal year adjusted to reflect carryover of appropriations for encumbrances, special projects and fund balance designations for specific purposes and budget revisions and amendments.

Budget Document: A formal document presented to the County Commission containing the County's financial plan for a fiscal year. The budget document is presented in two phases — preliminary and final—the latter of which reflects the budget as adopted by the County Commission.

Budget Message: A written summary of the proposed budget from the County Manager to the County Commission. The message includes an explanation of important features of the budget, changes in programs or appropriation levels from previous years and recommendations of the County Manager.

Budget Ordinance: A schedule adopted by the County Commission which lists revenues by source, appropriations by department or fund and levies taxes for the coming fiscal year.

Capital Assets: Items (such as vehicles, equipment and furniture) purchased by the County and have an expected life of more than one year with a value in excess of \$3,000.

Capital Project: A project expected to have a useful life greater than 10 years and an estimated total cost of \$100,000 or more. Capital projects include the construction,

Glossary

Capital Project (continued) purchase, or major renovation of buildings, utility systems, or other structures; purchase of land; major landscaping projects; and purchase of new motorized equipment.

Capital Projects Fund: A fund used to account for the acquisition or construction of major governmental, education and enterprise capital facilities and equipment.

Contingency: An account in which funds are set aside for unforeseen expenditures which may become necessary during the year and which have not been provided for in the context of the annual operating budget.

Debt Service Fund: A fund used to account for the accumulation of resources for, and the payment of, installment financing agreements associated with the Detention Facility. General long-term debt such as general obligation debt (most often for schools), other installment financing agreements and capital lease payments are accounted for in the General Fund.

Deficit: An excess of expenditures over revenues or expenses over income.

Department: A major administrative program of the County that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Encumbrances: A financial commitment for services, contracts or goods that have not, as yet, been delivered or performed.

Enterprise Fund: A fund used to account for activities that are operated in a manner similar to business enterprises. Fees are charged to the consumers (general public) of the service to completely or partially recover the expenses of the operation.

Expenditures: The total costs of a program or capital project.

Fiscal Year (FY): A 12-month period (July 1 - June 30) to which the annual operating budget applies and at the end of which an assessment is made of the County's financial condition and performance of its operations.

Fund: An independent fiscal and accounting entity created to record the financial activity for a selected financial grouping. A fund is set up to carry out a special function or attain certain objectives in accordance with set laws and regulations.

Fund Balance: The difference between the accumulated revenues and expenditures for a particular fund. These resources are set-aside within a fund to provide adequate cash flow and reserves. North Carolina statutes dictate that a portion of fund balance is not available for appropriation in the following fiscal year.

General Fund: A fund that provides for the accounting of all financial resources except those designated to other funds. Most of the basic government services, such as public safety, human services, parks and recreation and education are accounted for in this fund.

General Obligation Bonds: Debt instruments issued by the County which are secured by the unit's taxing power.

Grants: A contribution or gift in cash or other assets from another government or nonprofit foundation to be used for a specified purpose.

Infrastructure: Facilities on which the continuance and growth of a community depend, such as water lines, plants, etc.

Interfund Accounts: Accounts that reflect transfers between funds.

Intergovernmental Revenues: Revenues from other governments (state, federal, local) which can be in the form of grants, shared revenues, or entitlements.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department to other departments and agencies of the County on a cost reimbursement basis such as health, dental and workers' compensation.

Lease-Purchase Agreement: A contractual agreement to acquire items of equipment whereby the local government agrees to pay the purchase price, plus interest on an installment basis.

Levy: The amount of tax, service charges, and assessments imposed by a government.

Municipal Bond: A bond issued by a local government – whether City or County.

Non-Operating Expenses: Expenses that are not directly related to the provision of services such as debt service.

Non-Operating Revenues: Revenues that are generated from other sources (i.e., interest income) and are not directly related to service activities.

Objective: A statement of specific direction, purpose or intent to be accomplished by a department or agency.

Pension Trust Fund: A fund established to account for a public employment retirement system. For example, the Special Separation Allowance Fund.

Property Tax (Ad Valorem Tax): A tax levied by the County Commission on real and personal property.

Proprietary Fund: A fund used to account for governmental activities that are operated in a manner similar to those found in private enterprises. Internal Service and Enterprise funds are included in this category.

Recommended Budget: The budget proposal of the County Manager presented to the County Commission for approval.

Reserve: An account designated for a portion of the fund balance which is to be used for a specific purpose.

Revenue: Income received from a variety of sources used to finance government or enterprise operations.

Glossary

Revenue Bonds: Principal and interest associated with revenue bonds are paid exclusively from the earnings of the project or system.

Shared Revenues: Revenues levied and collected by one government but are shared with another government based on a predetermined method.

Special Revenue Fund: A fund used to account for resources that are subject to certain legal spending restrictions. They are created when a resolution, statute or ordinance requires that specific taxes or special revenue sources be used to finance a particular activity (i.e., E-911).

Tax Levy: The total amount of revenue to be raised by property taxes for the purposes specified in the budget ordinance.

Tax Rate: The amount of taxes levied based on each one hundred dollars (\$100) of assessed property valuation.

Two-Thirds Bonds: General obligation bonds that can be issued by a local government without voter authorization under a formula set by the state of two-thirds of the previous year's net debt reduction.

Undesignated Fund Balance: The amount of unreserved fund balance that is not designated for encumbrances, a subsequent year's expenditure, or for any other purpose. Undesignated fund balance is available for future appropriations.

User Charges: The payment of a fee or direct receipt of a public service by the party benefiting from the service.

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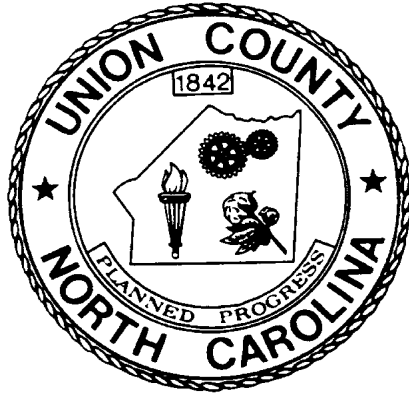
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					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
100	10~10000-	R	4110	AD VALOREM TAXES	(39,218,976)	(40,220,265)	(40,220,265)	(42,000,475)	(51,800,100)	(51,800,100)
100	10~10000-	R	4111	AD VALOREM TAXES - AUTO	(4,780,345)	(4,839,428)	(4,839,428)	(5,099,525)	(5,942,420)	(5,942,420)
		R Total			(43,999,322)	(45,059,693)	(45,059,693)	(47,100,000)	(57,742,520)	(57,742,520)
	10~10000- Total				(43,999,322)	(45,059,693)	(45,059,693)	(47,100,000)	(57,742,520)	(57,742,520)
100 Total					(43,999,322)	(45,059,693)	(45,059,693)	(47,100,000)	(57,742,520)	(57,742,520)
101	10~10100-	R	4120	AD VALOREM LATE LISTING	(115,825)	(75,000)	(75,000)	(88,957)	(104,080)	(104,080)
101	10~10100-	R	4130	ANIMAL TAXES	(19,243)	(19,000)	(19,000)	(30,300)	(36,360)	(36,360)
101	10~10100-	R	4140	AD VALOREM INTEREST	(116,586)	(125,000)	(125,000)	(126,504)	(134,094)	(134,094)
101	10~10100-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(22,010)	(22,000)	(22,000)	(29,872)	(34,054)	(34,054)
101	10~10100-	R	4145	ADVERTISING COST RECOVERY	(7,868)	(8,200)	(8,200)	(8,689)	(8,950)	(8,950)
101	10~10100-	R	4146	FORECLOSURE FEE	(1,031)	(1,500)	(1,500)	0	0	0
101	10~10100-	R	4149	AD VALOREM OVERPAYMENTS	(52,146)	0	0	(134,095)	0	0
101	10~10100-	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	(1,599)	0	0	118	0	0
101	10~10100-	R	4892	MISC REVENUE-NSF CHECK FEE	(240)	(300)	(300)	(166)	0	0
		R Total			(336,546)	(251,000)	(251,000)	(418,465)	(317,538)	(317,538)
	10~10100- Total				(336,546)	(251,000)	(251,000)	(418,465)	(317,538)	(317,538)
101 Total					(336,546)	(251,000)	(251,000)	(418,465)	(317,538)	(317,538)
102	10~10200-	R	4110	AD VALOREM TAXES	(649,889)	(650,000)	(650,000)	(837,952)	(938,507)	(938,507)
102	10~10200-	R	4111	AD VALOREM TAXES - AUTO	(416,375)	(430,000)	(430,000)	(455,814)	(446,698)	(446,698)
		R Total			(1,066,264)	(1,080,000)	(1,080,000)	(1,293,766)	(1,385,205)	(1,385,205)
	10~10200- Total				(1,066,264)	(1,080,000)	(1,080,000)	(1,293,766)	(1,385,205)	(1,385,205)
102 Total					(1,066,264)	(1,080,000)	(1,080,000)	(1,293,766)	(1,385,205)	(1,385,205)
103	10~10300-	R	4120	AD VALOREM LATE LISTING	(2,655)	(2,000)	(2,000)	(15,663)	(13,627)	(13,627)
103	10~10300-	R	4130	ANIMAL TAXES	(301)	(250)	(250)	(415)	(433)	(433)
103	10~10300-	R	4140	AD VALOREM INTEREST	(81,050)	(75,000)	(75,000)	(98,290)	(99,273)	(99,273)
103	10~10300-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(29,498)	(30,000)	(30,000)	(38,949)	(42,454)	(42,454)
103	10~10300-	R	4145	ADVERTISING COST RECOVERY	(6,083)	(5,700)	(5,700)	(6,738)	(6,805)	(6,805)
		R Total			(119,586)	(112,950)	(112,950)	(160,055)	(162,592)	(162,592)
	10~10300- Total				(119,586)	(112,950)	(112,950)	(160,055)	(162,592)	(162,592)
103 Total					(119,586)	(112,950)	(112,950)	(160,055)	(162,592)	(162,592)
104	10~10400-	R	4111	AD VALOREM TAXES - AUTO	(23,638)	(8,600)	(8,600)	(28,836)	(35,180)	(35,180)
		R Total			(23,638)	(8,600)	(8,600)	(28,836)	(35,180)	(35,180)
	10~10400- Total				(23,638)	(8,600)	(8,600)	(28,836)	(35,180)	(35,180)
104 Total					(23,638)	(8,600)	(8,600)	(28,836)	(35,180)	(35,180)
230	10~23000-	R	4150	LOCAL SALES TAX-1 CENT	(7,508,084)	(7,275,000)	(7,275,000)	(7,428,579)	(7,502,865)	(7,502,865)
230	10~23000-	R	4151	LOCAL SALES TAX-1/2 CENT (40)	(4,481,560)	(4,400,000)	(4,400,000)	(4,605,200)	(4,743,356)	(4,743,356)
230	10~23000-	R	4152	LOCAL SALES TAX-1/2 CENT (42)	(4,441,516)	(4,400,000)	(4,400,000)	(4,557,435)	(4,694,158)	(4,694,158)
230	10~23000-	R	4153	LOCAL SALES TAX-1/2 CENT (44)	0	0	0	(1,730,200)	(3,626,122)	(3,626,122)
		R Total			(16,431,161)	(16,075,000)	(16,075,000)	(18,321,414)	(20,566,501)	(20,566,501)
	10~23000- Total				(16,431,161)	(16,075,000)	(16,075,000)	(18,321,414)	(20,566,501)	(20,566,501)
230 Total					(16,431,161)	(16,075,000)	(16,075,000)	(18,321,414)	(20,566,501)	(20,566,501)
240	10~24000-	R	4160	REAL PROP TRANSFER TAX (ROD)	(1,027,718)	(1,000,000)	(1,000,000)	(1,084,118)	(1,175,932)	(1,175,932)
240	10~24000-	R	4161	CABLE TV FRANCHISE FEE	(260,666)	(200,000)	(200,000)	(240,914)	(250,309)	(250,309)

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
240	10~24000-	R	4165	GROSS RECEIPTS RENTAL TAX	(33,000)	(36,000)	(36,000)	(31,722)	(31,153)	(31,153)
		R Total			(1,321,384)	(1,236,000)	(1,236,000)	(1,356,754)	(1,457,394)	(1,457,394)
	10~24000- Total				(1,321,384)	(1,236,000)	(1,236,000)	(1,356,754)	(1,457,394)	(1,457,394)
240 Total					(1,321,384)	(1,236,000)	(1,236,000)	(1,356,754)	(1,457,394)	(1,457,394)
251	10~25100-	R	4220	INTANGIBLE TAXES URIG-SSR	(763,186)	0	0	0	0	0
251	10~25100-	R	4221	FOOD STAMP PURCH TAX URIG-SSR	(37,793)	0	0	0	0	0
251	10~25100-	R	4223	INVENTORY TAX EXEMPT URIG-SSR	(824,129)	0	0	0	0	0
251	10~25100-	R	4231	ABC PROF DISTR-MONROE URIG-SSR	(58,102)	(50,000)	(50,000)	(49,567)	(52,543)	(52,543)
251	10~25100-	R	4232	ABC PROF DISTR-WAXHAW URIG-SSR	(250)	(250)	(250)	(601)	(853)	(853)
251	10~25100-	R	4250	COURT FACILITIES FEES RIG-SSR	(247,690)	(240,000)	(240,000)	(252,181)	(269,410)	(269,410)
251	10~25100-	R	4281	PYMT IN LIEU OF TAXES URIG-LSR	(7,240)	(7,000)	(7,000)	(6,202)	(5,127)	(5,127)
		R Total			(1,938,389)	(297,250)	(297,250)	(308,551)	(327,933)	(327,933)
	10~25100- Total				(1,938,389)	(297,250)	(297,250)	(308,551)	(327,933)	(327,933)
251 Total					(1,938,389)	(297,250)	(297,250)	(308,551)	(327,933)	(327,933)
280	10~28000-	R	4810	INVESTMENT EARNINGS	(1,669,784)	(1,600,000)	(1,600,000)	(1,300,000)	(1,160,000)	(1,160,000)
280	10~28000-	R	4820	MISC REVENUE-SALE OF PROPERTY	(68,471)	(50,000)	(96,676)	(96,676)	(70,000)	(70,000)
280	10~28000-	R	4850	MISC REVENUE-INSURANCE REFUNDS	(121,021)	0	0	(16,336)	0	0
280	10~28000-	R	4851	MISC REVENUE-OTHER REFUNDS	(1,943)	0	0	(2,805)	0	0
280	10~28000-	R	4860	MISC REVENUE-RENT INCOME	(1,609,649)	(1,600,000)	(1,600,000)	(1,400,000)	(1,400,000)	(1,400,000)
280	10~28000-	R	4895	MISC REVENUE-OTHER MISC	(9,000)	0	0	(4,500)	0	0
		R Total			(3,479,867)	(3,250,000)	(3,296,676)	(2,820,317)	(2,630,000)	(2,630,000)
	10~28000- Total				(3,479,867)	(3,250,000)	(3,296,676)	(2,820,317)	(2,630,000)	(2,630,000)
280 Total					(3,479,867)	(3,250,000)	(3,296,676)	(2,820,317)	(2,630,000)	(2,630,000)
401	10~40100-	E	5128	TRAVEL ALLOWANCE	35,750	35,750	35,750	37,300	35,800	35,800
401	10~40100-	E	5170	BOARD MEMBER COMPENSATION	42,696	42,994	42,994	42,900	42,700	42,700
401	10~40100-	E	5181	FICA CONTRIBUTIONS	5,792	6,024	6,024	6,200	6,100	6,100
401	10~40100-	E	5183	HEALTH INSURANCE	17,040	21,300	21,300	12,896	21,930	21,930
401	10~40100-	E	5186	WORKERS COMPENSATION	0	133	133	0	0	0
401	10~40100-	E	5187	DENTAL INSURANCE	0	0	0	1,404	1,570	1,570
401	10~40100-	E	5220	FOOD AND PROVISIONS	23,561	27,950	27,950	27,000	28,000	28,000
401	10~40100-	E	5233	PERIODICALS, BOOKS & OTHER PUB	128	800	800	200	500	500
401	10~40100-	E	5260	PRINTING AND OFFICE SUPPLIES	2,376	9,230	9,230	6,000	6,000	6,000
401	10~40100-	E	5290	TOOLS AND SUPPLIES	0	200	200	50	50	50
401	10~40100-	E	5311	TRAVEL	3,886	8,217	8,217	4,500	4,500	4,500
401	10~40100-	E	5312	TRAVEL SUBSISTENCE	9,745	21,000	21,000	12,000	13,000	13,000
401	10~40100-	E	5321	TELEPHONE AND COMMUNICATIONS	236	500	500	100	100	100
401	10~40100-	E	5325	POSTAGE	87	1,000	1,000	500	500	500
401	10~40100-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,160	2,200	2,527	1,500	1,500	1,500
401	10~40100-	E	5370	ADVERTISING/EMPL.RECONGNITION	1,565	5,000	5,000	4,000	4,500	4,500
401	10~40100-	E	5381	PROFESSIONAL SERVICES	44,765	69,985	69,985	26,000	18,000	18,000
401	10~40100-	E	5382	LEGAL SERVICES	22,272	30,000	30,000	30,000	30,000	71,278
401	10~40100-	E	5395	EDUCATION EXPENSES	3,824	6,200	6,200	6,800	7,000	7,000
401	10~40100-	E	5430	RENTAL OF EQUIPMENT	7,828	7,740	7,740	10,600	11,000	11,000

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
401	10~40100-	E	5450	INSURANCE AND BONDING	105	0	0	5,631	5,872	5,872
401	10~40100-	E	5491	DUES AND MEMBERSHIPS	14	110	110	100	100	100
401	10~40100-	E	5510	OFFICE FURNITURE AND EQUIPMENT	4,776	0	0	1,700	0	0
			E Total		227,606	296,333	296,660	237,381	238,722	280,000
	10~40100- Total				227,606	296,333	296,660	237,381	238,722	280,000
401 Total					227,606	296,333	296,660	237,381	238,722	280,000
402	10~40200-	E	5381	PROFESSIONAL SERVICES	0	800,000	800,000	0	0	0
			E Total		0	800,000	800,000	0	0	0
402	10~40200-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	0	(800,000)	(800,000)	0	0	0
			R Total		0	(800,000)	(800,000)	0	0	0
	10~40200- Total				0	0	0	0	0	0
402 Total					0	0	0	0	0	0
403	10~40300-	E	5381	PROFESSIONAL SERVICES	74,535	72,878	72,878	72,878	72,878	72,878
			E Total		74,535	72,878	72,878	72,878	72,878	72,878
	10~40300- Total				74,535	72,878	72,878	72,878	72,878	72,878
403 Total					74,535	72,878	72,878	72,878	72,878	72,878
405	10~40500-	E	5121	SALARIES AND WAGES	313,648	484,370	484,370	463,000	475,800	475,800
405	10~40500-	E	5122	SALARIES AND WAGES - OVERTIME	539	500	500	0	500	500
405	10~40500-	E	5126	SALARIES & WAGES-TEMP AND PART	960	14,000	11,000	1,700	5,000	5,000
405	10~40500-	E	5128	TRAVEL ALLOWANCE	13,695	21,600	21,600	20,000	21,600	21,600
405	10~40500-	E	5132	SEPARATION ALLOWANCE	4,270	6,546	6,546	6,300	6,500	6,500
405	10~40500-	E	5134	401-K SUPP RET PLAN -OTHER	15,817	24,244	24,244	23,200	23,900	23,900
405	10~40500-	E	5181	FICA CONTRIBUTIONS	23,752	39,816	39,816	38,800	38,700	38,700
405	10~40500-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	15,499	23,759	23,759	22,700	23,300	23,300
405	10~40500-	E	5183	HEALTH INSURANCE	25,560	29,820	29,820	21,878	32,900	32,900
405	10~40500-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	5,100	5,076	5,076
405	10~40500-	E	5186	WORKERS COMPENSATION	0	1,484	1,484	0	0	0
405	10~40500-	E	5187	DENTAL INSURANCE	0	0	0	1,723	2,200	2,200
405	10~40500-	E	5189	OTHER FRINGE BENEFITS	4,155	22,155	22,155	22,200	2,200	2,200
405	10~40500-	E	5220	FOOD AND PROVISIONS	196	500	500	1,500	1,500	1,500
405	10~40500-	E	5233	PERIODICALS, BOOKS & OTHER PUB	392	700	700	700	700	700
405	10~40500-	E	5260	PRINTING AND OFFICE SUPPLIES	6,120	12,031	11,903	8,500	9,000	9,000
405	10~40500-	E	5299	MISCELLANEOUS	0	0	0	100	100	100
405	10~40500-	E	5311	TRAVEL	4,613	2,868	2,868	3,500	3,750	3,750
405	10~40500-	E	5312	TRAVEL SUBSISTENCE	4,888	7,560	7,560	9,500	10,000	10,000
405	10~40500-	E	5321	TELEPHONE AND COMMUNICATIONS	1,074	3,050	3,050	3,900	4,000	4,000
405	10~40500-	E	5325	POSTAGE	583	1,200	1,200	1,100	1,200	1,200
405	10~40500-	E	5352	MAINT & REPAIRS-EQUIPMENT	128	4,200	4,200	0	0	4,200
405	10~40500-	E	5370	ADVERTISING/EMPL.RECONGNITION	1,196	5,207	5,207	1,400	1,500	1,500
405	10~40500-	E	5381	PROFESSIONAL SERVICES	45,100	65,600	65,600	54,000	0	31,231
405	10~40500-	E	5382	LEGAL SERVICES	0	15,000	15,000	0	0	20,000
405	10~40500-	E	5383	MEDICAL SERVICES	0	0	0	100	100	100
405	10~40500-	E	5395	EDUCATION EXPENSES	2,595	3,250	3,250	2,000	2,500	2,500

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
405	10~40500-	E	5430	RENTAL OF EQUIPMENT	1,846	2,200	2,200	2,200	2,400	2,400
405	10~40500-	E	5450	INSURANCE AND BONDING	1,805	0	5,001	1,730	2,393	2,393
405	10~40500-	E	5491	DUES AND MEMBERSHIPS	1,005	2,550	2,550	5,400	3,750	3,750
405	10~40500-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	3,000	6,128	8,100	0	0
			E Total		489,437	797,210	802,211	730,331	680,569	736,000
	10~40500- Total				489,437	797,210	802,211	730,331	680,569	736,000
405 Total					489,437	797,210	802,211	730,331	680,569	736,000
406	10~40600-	E	5491	DUES AND MEMBERSHIPS	71,507	78,238	78,238	79,000	84,628	84,628
			E Total		71,507	78,238	78,238	79,000	84,628	84,628
	10~40600- Total				71,507	78,238	78,238	79,000	84,628	84,628
406 Total					71,507	78,238	78,238	79,000	84,628	84,628
407	10~40700-	E	5121	SALARIES AND WAGES	51,278	52,130	52,130	53,801	53,801	53,801
407	10~40700-	E	5132	SEPARATION ALLOWANCE	692	704	704	800	800	800
407	10~40700-	E	5134	401-K SUPP RET PLAN -OTHER	2,564	2,607	2,607	2,700	2,700	2,700
407	10~40700-	E	5181	FICA CONTRIBUTIONS	3,923	3,988	3,988	4,200	4,200	4,200
407	10~40700-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	2,512	2,554	2,554	2,700	2,700	2,700
407	10~40700-	E	5183	HEALTH INSURANCE	4,260	4,260	4,260	3,200	4,686	4,686
407	10~40700-	E	5186	WORKERS COMPENSATION	0	162	162	0	0	0
407	10~40700-	E	5187	DENTAL INSURANCE	0	0	0	300	314	314
407	10~40700-	E	5220	FOOD AND PROVISIONS	0	0	0	250	250	250
407	10~40700-	E	5233	PERIODICALS, BOOKS & OTHER PUB	391	600	600	488	488	488
407	10~40700-	E	5260	PRINTING AND OFFICE SUPPLIES	411	950	950	812	812	812
407	10~40700-	E	5311	TRAVEL	786	1,500	1,500	1,576	1,200	1,200
407	10~40700-	E	5312	TRAVEL SUBSISTENCE	206	3,350	3,350	2,358	1,300	1,300
407	10~40700-	E	5321	TELEPHONE AND COMMUNICATIONS	0	900	900	0	0	0
407	10~40700-	E	5325	POSTAGE	34	75	75	50	50	50
407	10~40700-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	50	50	50	50	50
407	10~40700-	E	5395	EDUCATION EXPENSES	670	2,025	2,025	1,920	1,200	1,200
407	10~40700-	E	5450	INSURANCE AND BONDING	235	0	0	212	293	293
407	10~40700-	E	5491	DUES AND MEMBERSHIPS	110	250	250	240	260	260
			E Total		68,072	76,105	76,105	75,657	75,104	75,104
	10~40700- Total				68,072	76,105	76,105	75,657	75,104	75,104
407 Total					68,072	76,105	76,105	75,657	75,104	75,104
408	10~40800-	E	5121	SALARIES AND WAGES	112,468	160,072	160,072	151,654	168,038	168,038
408	10~40800-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
408	10~40800-	E	5132	SEPARATION ALLOWANCE	1,518	2,161	2,161	2,100	2,300	2,300
408	10~40800-	E	5134	401-K SUPP RET PLAN -OTHER	5,624	8,004	8,004	7,600	8,500	8,500
408	10~40800-	E	5181	FICA CONTRIBUTIONS	8,296	12,613	12,613	11,700	12,900	12,900
408	10~40800-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	5,510	7,844	7,844	7,500	8,300	8,300
408	10~40800-	E	5183	HEALTH INSURANCE	8,520	12,780	12,780	6,592	9,372	9,372
408	10~40800-	E	5186	WORKERS COMPENSATION	0	472	472	0	0	0
408	10~40800-	E	5187	DENTAL INSURANCE	0	0	0	780	628	628
408	10~40800-	E	5220	FOOD AND PROVISIONS	0	0	0	300	300	300

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
408	10~40800-	E	5233	PERIODICALS, BOOKS & OTHER PUB	9,103	12,000	12,000	11,400	12,000	12,000
408	10~40800-	E	5260	PRINTING AND OFFICE SUPPLIES	2,347	9,300	9,300	8,000	2,000	2,000
408	10~40800-	E	5311	TRAVEL	519	1,300	1,300	600	1,326	1,326
408	10~40800-	E	5312	TRAVEL SUBSISTENCE	874	1,500	1,500	1,000	1,530	1,530
408	10~40800-	E	5321	TELEPHONE AND COMMUNICATIONS	0	600	600	200	300	300
408	10~40800-	E	5325	POSTAGE	181	250	250	400	250	250
408	10~40800-	E	5352	MAINT & REPAIRS-EQUIPMENT	0	356	356	220	367	367
408	10~40800-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	1,500	1,500	1,100	0	0
408	10~40800-	E	5382	LEGAL SERVICES	10,540	10,400	10,400	10,400	10,400	10,400
408	10~40800-	E	5395	EDUCATION EXPENSES	894	2,400	2,400	2,000	2,544	2,544
408	10~40800-	E	5450	INSURANCE AND BONDING	503	0	0	647	895	895
408	10~40800-	E	5491	DUES AND MEMBERSHIPS	785	1,600	1,600	1,400	1,632	1,632
			E Total		172,483	249,952	249,952	230,393	248,382	248,382
	10~40800- Total				172,483	249,952	249,952	230,393	248,382	248,382
408 Total					172,483	249,952	249,952	230,393	248,382	248,382
409	10~40900-	E	5121	SALARIES AND WAGES	233,074	269,659	269,659	264,000	280,125	280,125
409	10~40900-	E	5126	SALARIES & WAGES-TEMP AND PART	3,075	1,500	2,424	1,900	0	0
409	10~40900-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
409	10~40900-	E	5132	SEPARATION ALLOWANCE	3,147	3,640	3,640	3,564	3,782	3,782
409	10~40900-	E	5134	401-K SUPP RET PLAN -OTHER	11,654	13,483	13,483	13,200	14,007	14,007
409	10~40900-	E	5181	FICA CONTRIBUTIONS	17,987	21,111	21,182	20,700	21,797	21,797
409	10~40900-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	11,420	13,213	13,213	13,148	13,699	13,699
409	10~40900-	E	5183	HEALTH INSURANCE	19,894	25,560	25,560	16,545	28,117	28,117
409	10~40900-	E	5184	HEALTH INSURANCE - RETIREES	389,309	0	0	3,066	3,255	3,255
409	10~40900-	E	5186	WORKERS COMPENSATION	0	841	841	0	0	0
409	10~40900-	E	5187	DENTAL INSURANCE	0	0	0	1,561	1,885	1,885
409	10~40900-	E	5220	FOOD AND PROVISIONS	721	6,000	6,000	6,000	6,000	6,000
409	10~40900-	E	5232	AUDIO VISUAL SUPPLIES	0	200	200	200	200	200
409	10~40900-	E	5233	PERIODICALS, BOOKS & OTHER PUB	2,458	2,750	2,750	3,000	2,750	2,750
409	10~40900-	E	5260	PRINTING AND OFFICE SUPPLIES	13,798	11,000	11,000	11,000	11,000	11,000
409	10~40900-	E	5290	TOOLS AND SUPPLIES	130	1,000	1,000	1,000	1,000	1,000
409	10~40900-	E	5311	TRAVEL	468	1,970	1,970	500	1,970	1,970
409	10~40900-	E	5312	TRAVEL SUBSISTENCE	1,209	3,450	3,450	500	3,450	3,450
409	10~40900-	E	5321	TELEPHONE AND COMMUNICATIONS	3,325	3,250	3,250	3,250	3,250	3,250
409	10~40900-	E	5325	POSTAGE	1,207	1,200	1,200	1,200	1,200	1,200
409	10~40900-	E	5352	MAINT & REPAIRS-EQUIPMENT	60	1,000	1,000	500	1,000	1,000
409	10~40900-	E	5370	ADVERTISING/EMPL.RECONGNITION	2,624	9,000	9,000	9,000	9,000	9,000
409	10~40900-	E	5381	PROFESSIONAL SERVICES	8,487	12,500	11,505	12,265	24,000	24,000
409	10~40900-	E	5382	LEGAL SERVICES	0	200	200	0	0	0
409	10~40900-	E	5383	MEDICAL SERVICES	0	0	0	20	0	0
409	10~40900-	E	5395	EDUCATION EXPENSES	3,949	4,500	4,500	4,500	4,500	4,500
409	10~40900-	E	5450	INSURANCE AND BONDING	1,033	0	0	1,201	1,661	1,661
409	10~40900-	E	5491	DUES AND MEMBERSHIPS	190	330	330	330	330	330

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				E Total	734,016	412,157	412,157	396,950	442,778	442,778
	10~40900- Total				734,016	412,157	412,157	396,950	442,778	442,778
409 Total					734,016	412,157	412,157	396,950	442,778	442,778
413	10~41300-	E	5121	SALARIES AND WAGES	446,926	456,663	456,663	470,765	471,400	471,400
413	10~41300-	E	5122	SALARIES AND WAGES - OVERTIME	2,501	17,000	17,000	14,640	17,000	17,000
413	10~41300-	E	5128	TRAVEL ALLOWANCE	3,200	0	0	0	0	0
413	10~41300-	E	5132	SEPARATION ALLOWANCE	6,067	6,394	6,394	6,600	6,600	6,600
413	10~41300-	E	5134	401-K SUPP RET PLAN -OTHER	22,471	23,683	23,683	24,300	24,500	24,500
413	10~41300-	E	5181	FICA CONTRIBUTIONS	32,719	36,235	36,235	37,800	37,400	37,400
413	10~41300-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	22,020	23,209	23,209	23,800	23,900	23,900
413	10~41300-	E	5183	HEALTH INSURANCE	42,600	42,600	42,600	31,100	46,900	46,900
413	10~41300-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	6,624	6,650	6,650
413	10~41300-	E	5186	WORKERS COMPENSATION	0	1,468	1,468	0	0	0
413	10~41300-	E	5187	DENTAL INSURANCE	0	0	0	2,600	3,200	3,200
413	10~41300-	E	5189	OTHER FRINGE BENEFITS	999	9,200	9,200	7,689	0	0
413	10~41300-	E	5220	FOOD AND PROVISIONS	0	0	0	462	500	500
413	10~41300-	E	5233	PERIODICALS, BOOKS & OTHER PUB	6,443	6,357	6,357	5,000	3,500	3,500
413	10~41300-	E	5260	PRINTING AND OFFICE SUPPLIES	18,627	22,900	22,900	17,000	17,000	17,000
413	10~41300-	E	5299	MISCELLANEOUS	0	0	0	48	0	0
413	10~41300-	E	5311	TRAVEL	1,513	5,910	5,910	2,500	3,000	3,000
413	10~41300-	E	5312	TRAVEL SUBSISTENCE	1,925	12,634	12,634	3,300	6,000	6,000
413	10~41300-	E	5321	TELEPHONE AND COMMUNICATIONS	1,281	2,100	2,100	1,400	1,400	1,400
413	10~41300-	E	5325	POSTAGE	6,969	6,734	6,734	7,000	7,600	7,600
413	10~41300-	E	5330	UTILITIES	0	100	100	0	0	0
413	10~41300-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,735	2,288	2,288	481	421	421
413	10~41300-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	0	4,501	4,500	4,031	4,031
413	10~41300-	E	5370	ADVERTISING/EMPL.RECONGNITION	3,265	450	450	40	450	450
413	10~41300-	E	5381	PROFESSIONAL SERVICES	55,030	82,600	75,599	58,475	76,000	76,000
413	10~41300-	E	5382	LEGAL SERVICES	5,000	0	0	0	0	0
413	10~41300-	E	5383	MEDICAL SERVICES	0	0	0	30	150	150
413	10~41300-	E	5395	EDUCATION EXPENSES	5,371	6,958	6,958	5,200	6,000	6,000
413	10~41300-	E	5430	RENTAL OF EQUIPMENT	1,453	1,800	1,800	1,800	1,800	1,800
413	10~41300-	E	5450	INSURANCE AND BONDING	2,902	0	0	2,543	3,313	3,313
413	10~41300-	E	5491	DUES AND MEMBERSHIPS	1,140	1,665	1,665	1,400	1,680	1,680
413	10~41300-	E	5510	OFFICE FURNITURE AND EQUIPMENT	11,350	0	0	2,950	0	0
				E Total	703,506	768,948	766,448	740,047	770,395	770,395
413	10~41300-	R	4510	DEPT SRV CHRGS	(175)	(120)	(120)	(144)	0	0
				R Total	(175)	(120)	(120)	(144)	0	0
	10~41300- Total				703,331	768,828	766,328	739,903	770,395	770,395
413 Total					703,331	768,828	766,328	739,903	770,395	770,395
414	10~41400-	E	5035	TRNS TO REAPPRAISAL FUND	425,000	458,500	0	0	0	0
414	10~41400-	E	5035	TRNS TO REAPPRAISAL FUND	0	0	458,500	0	0	0
414	10~41400-	E	5121	SALARIES AND WAGES	734,203	809,395	798,998	1,076,427	1,147,691	1,147,691

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
414	10~41400-	E	5122	SALARIES AND WAGES - OVERTIME	0	0	0	0	4,060	4,060
414	10~41400-	E	5126	SALARIES & WAGES-TEMP AND PART	0	0	0	4,294	4,294	4,294
414	10~41400-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	3,200	4,800	4,800
414	10~41400-	E	5132	SEPARATION ALLOWANCE	9,911	10,927	10,927	14,600	15,700	15,700
414	10~41400-	E	5134	401-K SUPP RET PLAN -OTHER	36,710	40,470	40,470	53,900	57,800	57,800
414	10~41400-	E	5170	BOARD MEMBER COMPENSATION	1,020	6,000	6,000	2,000	6,000	6,000
414	10~41400-	E	5181	FICA CONTRIBUTIONS	54,781	62,745	62,745	83,200	89,500	89,500
414	10~41400-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	35,973	39,660	39,660	52,800	56,400	56,400
414	10~41400-	E	5183	HEALTH INSURANCE	85,200	93,720	93,720	92,802	149,952	149,952
414	10~41400-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	24,904	24,515	24,515
414	10~41400-	E	5186	WORKERS COMPENSATION	0	7,309	7,309	0	0	0
414	10~41400-	E	5187	DENTAL INSURANCE	0	0	0	8,060	10,048	10,048
414	10~41400-	E	5211	CLEANING & JANITORIAL SUPPLIES	75	200	200	200	200	200
414	10~41400-	E	5212	WEARING APPARREL	0	0	0	880	880	880
414	10~41400-	E	5220	FOOD AND PROVISIONS	0	500	500	250	250	250
414	10~41400-	E	5232	AUDIO VISUAL SUPPLIES	0	265	265	0	0	0
414	10~41400-	E	5233	PERIODICALS, BOOKS & OTHER PUB	2,243	1,825	1,825	2,678	3,151	3,151
414	10~41400-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	250	250	100	100	100
414	10~41400-	E	5260	PRINTING AND OFFICE SUPPLIES	64,501	80,000	80,000	86,965	72,832	72,832
414	10~41400-	E	5290	TOOLS AND SUPPLIES	6	100	100	150	150	150
414	10~41400-	E	5311	TRAVEL	490	500	500	100	500	500
414	10~41400-	E	5312	TRAVEL SUBSISTENCE	11,388	12,550	12,550	12,103	12,320	12,320
414	10~41400-	E	5321	TELEPHONE AND COMMUNICATIONS	2,197	2,200	2,200	3,950	10,500	10,500
414	10~41400-	E	5325	POSTAGE	28,608	45,983	45,983	28,216	28,350	28,350
414	10~41400-	E	5352	MAINT & REPAIRS-EQUIPMENT	3,448	17,346	17,938	13,303	13,688	13,688
414	10~41400-	E	5353	MAINT & REPAIRS-VEHICLES	3,480	6,000	6,000	5,444	6,610	6,610
414	10~41400-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	10,567	33,000	33,000	16,554	1,000	1,000
414	10~41400-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	2,501	4,000	4,000	4,000	4,000	4,000
414	10~41400-	E	5370	ADVERTISING/EMPL.RECONGNITION	981	4,000	4,000	4,966	5,000	5,000
414	10~41400-	E	5381	PROFESSIONAL SERVICES	82,781	248,300	298,747	314,450	258,865	258,865
414	10~41400-	E	5382	LEGAL SERVICES	0	10,000	10,000	600	6,000	6,000
414	10~41400-	E	5393	TEMPORARY HELP SERVICES	0	0	0	0	5,000	5,000
414	10~41400-	E	5395	EDUCATION EXPENSES	5,810	5,965	5,965	8,109	8,600	8,600
414	10~41400-	E	5430	RENTAL OF EQUIPMENT	2,676	20,687	21,367	19,986	20,500	20,500
414	10~41400-	E	5450	INSURANCE AND BONDING	7,800	0	0	9,798	13,550	13,550
414	10~41400-	E	5491	DUES AND MEMBERSHIPS	1,472	2,650	2,650	3,058	2,785	2,785
414	10~41400-	E	5510	OFFICE FURNITURE AND EQUIPMENT	22,005	4,700	4,700	4,275	15,000	15,000
		E Total			1,640,627	2,034,547	2,075,869	1,956,322	2,060,591	2,060,591
414	10~41400-	R	4035	IFT FROM REAPPRAISAL	0	0	0	(164,075)	0	0
414	10~41400-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(4,040)	(4,040)	(4,040)	(609)	(700)	(700)
414	10~41400-	R	4560	DEPT SERVICE CHARGES-RESALE	(8,405)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)
		R Total			(12,445)	(11,240)	(11,240)	(171,884)	(7,900)	(7,900)
	10~41400- Total				1,628,183	2,023,307	2,064,629	1,784,438	2,052,691	2,052,691

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
414 Total					1,628,183	2,023,307	2,064,629	1,784,438	2,052,691	2,052,691
415	10~41500-	E	5121	SALARIES AND WAGES	399,024	407,731	407,731	423,034	420,706	420,706
415	10~41500-	E	5126	SALARIES & WAGES-TEMP AND PART	0	0	0	0	8,250	8,250
415	10~41500-	E	5132	SEPARATION ALLOWANCE	5,387	5,504	5,504	5,800	5,700	5,700
415	10~41500-	E	5134	401-K SUPP RET PLAN -OTHER	19,951	20,387	20,387	21,200	21,100	21,100
415	10~41500-	E	5181	FICA CONTRIBUTIONS	30,277	31,191	31,191	32,400	32,900	32,900
415	10~41500-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	19,550	19,979	19,979	20,700	20,600	20,600
415	10~41500-	E	5183	HEALTH INSURANCE	58,234	55,380	55,380	40,326	60,918	60,918
415	10~41500-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	13,001	13,190	13,190
415	10~41500-	E	5186	WORKERS COMPENSATION	0	3,682	3,682	0	0	0
415	10~41500-	E	5187	DENTAL INSURANCE	0	0	0	3,380	4,082	4,082
415	10~41500-	E	5233	PERIODICALS, BOOKS & OTHER PUB	206	265	265	170	326	326
415	10~41500-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	250	250	110	110	110
415	10~41500-	E	5260	PRINTING AND OFFICE SUPPLIES	27,344	53,550	52,230	21,594	25,000	25,000
415	10~41500-	E	5311	TRAVEL	783	500	500	50	50	50
415	10~41500-	E	5312	TRAVEL SUBSISTENCE	2,727	10,000	10,000	5,092	5,320	5,320
415	10~41500-	E	5321	TELEPHONE AND COMMUNICATIONS	1,032	2,500	2,500	360	700	700
415	10~41500-	E	5325	POSTAGE	86,290	98,000	98,000	100,400	103,000	103,000
415	10~41500-	E	5352	MAINT & REPAIRS-EQUIPMENT	2,901	6,510	6,510	3,677	4,000	4,000
415	10~41500-	E	5370	ADVERTISING/EMPL.RECONGNITION	4,390	3,675	3,675	3,675	4,000	4,000
415	10~41500-	E	5381	PROFESSIONAL SERVICES	2,880	381,000	711,885	330,900	81,832	81,832
415	10~41500-	E	5382	LEGAL SERVICES	1,449	6,000	6,000	4,150	4,275	4,275
415	10~41500-	E	5395	EDUCATION EXPENSES	3,894	4,520	4,520	2,292	2,450	2,450
415	10~41500-	E	5430	RENTAL OF EQUIPMENT	1,029	7,500	7,500	1,233	1,000	1,000
415	10~41500-	E	5450	INSURANCE AND BONDING	2,049	0	0	2,267	3,135	3,135
415	10~41500-	E	5491	DUES AND MEMBERSHIPS	30	160	160	100	100	100
415	10~41500-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	4,862	4,862	4,836	0	0
E Total					669,429	1,123,146	1,452,711	1,040,747	822,744	822,744
415	10~41500-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(63,434)	(60,000)	(60,000)	(71,882)	(70,000)	(70,000)
415	10~41500-	R	4293	DEPT INTERGOV REC/MVTX RIG-LSR	(30,817)	(28,000)	(28,000)	(28,000)	(30,000)	(30,000)
R Total					(94,251)	(88,000)	(88,000)	(99,882)	(100,000)	(100,000)
10~41500- Total					575,178	1,035,146	1,364,711	940,865	722,744	722,744
415 Total					575,178	1,035,146	1,364,711	940,865	722,744	722,744
416	10~41610-	E	5233	PERIODICALS, BOOKS & OTHER PUB	13	150	150	150	150	150
416	10~41610-	E	5260	PRINTING AND OFFICE SUPPLIES	21	3,652	3,652	3,652	3,652	3,652
E Total					35	3,802	3,802	3,802	3,802	3,802
10~41610- Total					35	3,802	3,802	3,802	3,802	3,802
416	10~41611-	E	5220	FOOD AND PROVISIONS	0	620	620	620	620	620
416	10~41611-	E	5233	PERIODICALS, BOOKS & OTHER PUB	478	1,100	1,100	1,100	1,100	1,100
416	10~41611-	E	5260	PRINTING AND OFFICE SUPPLIES	655	1,249	1,249	1,249	1,249	1,249
416	10~41611-	E	5321	TELEPHONE AND COMMUNICATIONS	0	200	200	200	200	200
E Total					1,133	3,169	3,169	3,169	3,169	3,169
10~41611- Total					1,133	3,169	3,169	3,169	3,169	3,169

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
416	10~41612-	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	500	500	500	500	500
416	10~41612-	E	5260	PRINTING AND OFFICE SUPPLIES	1,201	6,900	6,900	900	900	900
416	10~41612-	E	5290	TOOLS AND SUPPLIES	0	200	200	200	200	200
416	10~41612-	E	5630	PAYMENTS TO OTHER GOV UNITS	5,729	0	0	6,000	6,000	6,000
			E Total		6,930	7,600	7,600	7,600	7,600	7,600
	10~41612- Total				6,930	7,600	7,600	7,600	7,600	7,600
416	10~41613-	E	5260	PRINTING AND OFFICE SUPPLIES	190	800	800	800	600	600
			E Total		190	800	800	800	600	600
	10~41613- Total				190	800	800	800	600	600
416	10~41614-	E	5480	INDIRECT COSTS	1,503,091	1,600,000	1,600,000	1,847,990	1,940,390	1,940,390
			E Total		1,503,091	1,600,000	1,600,000	1,847,990	1,940,390	1,940,390
	10~41614- Total				1,503,091	1,600,000	1,600,000	1,847,990	1,940,390	1,940,390
416	10~41615-	E	5260	PRINTING AND OFFICE SUPPLIES	1,373	1,536	1,536	1,536	1,536	1,536
			E Total		1,373	1,536	1,536	1,536	1,536	1,536
	10~41615- Total				1,373	1,536	1,536	1,536	1,536	1,536
416	10~41616-	E	5126	SALARIES & WAGES-TEMP AND PART	600	0	0	0	600	600
416	10~41616-	E	5181	FICA CONTRIBUTIONS	46	0	0	0	46	46
416	10~41616-	E	5450	INSURANCE AND BONDING	3	0	0	0	0	0
			E Total		648	0	0	0	646	646
	10~41616- Total				648	0	0	0	646	646
416	10~41617-	E	5260	PRINTING AND OFFICE SUPPLIES	437	2,500	2,500	2,500	2,500	2,500
			E Total		437	2,500	2,500	2,500	2,500	2,500
	10~41617- Total				437	2,500	2,500	2,500	2,500	2,500
416	10~41619-	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	0	0	996,627	996,627
			E Total		0	0	0	0	996,627	996,627
	10~41619- Total				0	0	0	0	996,627	996,627
416 Total					1,513,838	1,619,407	1,619,407	1,867,397	2,956,870	2,956,870
417	10~41700-	E	5121	SALARIES AND WAGES	129,793	161,336	161,336	141,300	161,400	161,400
417	10~41700-	E	5122	SALARIES AND WAGES - OVERTIME	1,878	7,240	7,240	5,100	6,800	6,800
417	10~41700-	E	5126	SALARIES & WAGES-TEMP AND PART	60,052	117,645	117,645	99,100	122,200	122,200
417	10~41700-	E	5127	SALARIES & WAGES-PART-TIME ELE	32,791	112,547	124,702	98,800	188,116	188,116
417	10~41700-	E	5132	SEPARATION ALLOWANCE	1,777	2,275	2,275	2,000	2,300	2,300
417	10~41700-	E	5134	401-K SUPP RET PLAN -OTHER	6,584	8,429	8,429	7,400	8,500	8,500
417	10~41700-	E	5170	BOARD MEMBER COMPENSATION	7,800	7,800	7,800	7,800	8,700	7,800
417	10~41700-	E	5181	FICA CONTRIBUTIONS	15,239	22,493	22,493	19,400	22,944	22,844
417	10~41700-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	6,452	8,260	8,260	7,200	8,300	8,300
417	10~41700-	E	5183	HEALTH INSURANCE	17,040	17,040	17,040	11,600	18,800	18,800
417	10~41700-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	4,800	4,800	4,800
417	10~41700-	E	5185	UNEMPLOYMENT CLAIMS	39	0	631	700	0	0
417	10~41700-	E	5186	WORKERS COMPENSATION	0	1,236	1,236	0	0	0
417	10~41700-	E	5187	DENTAL INSURANCE	0	0	0	1,100	1,300	1,300
417	10~41700-	E	5220	FOOD AND PROVISIONS	86	200	200	300	200	200
417	10~41700-	E	5233	PERIODICALS, BOOKS & OTHER PUB	776	595	595	200	600	600

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
417	10~41700-	E	5260	PRINTING AND OFFICE SUPPLIES	21,681	47,700	53,586	39,200	37,400	37,400
417	10~41700-	E	5290	TOOLS AND SUPPLIES	148	300	300	500	400	400
417	10~41700-	E	5311	TRAVEL	3,336	6,500	6,500	3,300	6,600	6,600
417	10~41700-	E	5312	TRAVEL SUBSISTENCE	3,797	8,415	8,415	3,400	8,500	8,500
417	10~41700-	E	5321	TELEPHONE AND COMMUNICATIONS	2,356	30,000	30,425	23,900	11,900	11,900
417	10~41700-	E	5325	POSTAGE	6,471	41,110	39,830	16,300	17,400	17,400
417	10~41700-	E	5352	MAINT & REPAIRS-EQUIPMENT	14,068	14,212	14,212	25,000	25,800	25,800
417	10~41700-	E	5353	MAINT & REPAIRS-VEHICLES	0	0	500	300	300	300
417	10~41700-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	2,700	4,700	4,700	2,700	2,700	2,700
417	10~41700-	E	5370	ADVERTISING/EMPL.RECONGNITION	3,706	4,500	4,500	4,500	5,050	5,050
417	10~41700-	E	5381	PROFESSIONAL SERVICES	4,084	0	5,050	6,900	25,000	25,000
417	10~41700-	E	5382	LEGAL SERVICES	0	16,400	8,150	0	400	400
417	10~41700-	E	5383	MEDICAL SERVICES	0	0	30	100	100	100
417	10~41700-	E	5395	EDUCATION EXPENSES	3,777	2,850	2,850	700	3,000	3,000
417	10~41700-	E	5410	RENTAL OF REAL PROPERTY	1,200	2,500	5,000	3,800	7,475	7,475
417	10~41700-	E	5430	RENTAL OF EQUIPMENT	2,218	4,752	4,752	4,000	2,100	2,100
417	10~41700-	E	5450	INSURANCE AND BONDING	1,675	0	0	1,200	1,600	1,600
417	10~41700-	E	5491	DUES AND MEMBERSHIPS	520	600	600	300	500	500
417	10~41700-	E	5510	OFFICE FURNITURE AND EQUIPMENT	13,788	30,000	30,000	68,900	450,272	450,272
417	10~41700-	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	0	0	0	100,000
			E Total		365,833	681,635	699,282	611,800	1,161,457	1,260,457
417	10~41700-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(46,915)	(12,500)	(12,500)	(18,000)	(113,260)	(113,260)
417	10~41700-	R	4408	ST GRANT-1 STOP VOTING SITES	0	0	(13,930)	(14,500)	0	0
417	10~41700-	R	4510	DEPT SERVICE CHARGES	(7,095)	(1,000)	(1,000)	(1,100)	(5,800)	(5,800)
417	10~41700-	R	4730	COPS/LEASE/INST PROCEEDS	0	0	0	0	0	(446,072)
			R Total		(54,009)	(13,500)	(27,430)	(33,600)	(119,060)	(565,132)
	10~41700- Total				311,824	668,135	671,852	578,200	1,042,397	695,325
417 Total					311,824	668,135	671,852	578,200	1,042,397	695,325
418	10~41800-	E	5121	SALARIES AND WAGES	263,598	286,584	286,584	285,600	293,800	293,800
418	10~41800-	E	5126	SALARIES & WAGES-TEMP AND PART	9,269	5,000	5,000	6,098	5,000	5,000
418	10~41800-	E	5132	SEPARATION ALLOWANCE	3,559	3,869	3,869	3,900	4,000	4,000
418	10~41800-	E	5134	401-K SUPP RET PLAN -OTHER	13,180	14,329	14,329	14,300	14,700	14,700
418	10~41800-	E	5181	FICA CONTRIBUTIONS	19,584	22,306	22,306	22,400	22,859	22,859
418	10~41800-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	12,915	14,043	14,043	14,000	14,400	14,400
418	10~41800-	E	5183	HEALTH INSURANCE	38,340	42,600	42,600	29,728	46,860	46,860
418	10~41800-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	6,130	6,510	6,510
418	10~41800-	E	5186	WORKERS COMPENSATION	0	904	904	0	0	0
418	10~41800-	E	5187	DENTAL INSURANCE	0	0	0	2,600	3,140	3,140
418	10~41800-	E	5189	OTHER FRINGE BENEFITS	48,033	47,000	47,000	67,000	68,500	68,500
418	10~41800-	E	5233	PERIODICALS, BOOKS & OTHER PUB	150	200	200	200	200	200
418	10~41800-	E	5260	PRINTING AND OFFICE SUPPLIES	21,782	19,700	80,807	25,700	25,700	25,700
418	10~41800-	E	5290	TOOLS AND SUPPLIES	937	3,500	3,500	1,200	750	750
418	10~41800-	E	5311	TRAVEL	1,733	3,000	3,000	3,000	3,000	3,000

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
418	10~41800-	E	5312	TRAVEL SUBSISTENCE	2,527	4,000	4,000	4,000	4,000	4,000
418	10~41800-	E	5321	TELEPHONE AND COMMUNICATIONS	228	900	900	700	720	720
418	10~41800-	E	5325	POSTAGE	9,816	13,000	13,000	9,000	9,000	9,000
418	10~41800-	E	5352	MAINT & REPAIRS-EQUIPMENT	4,849	6,500	6,500	6,000	6,000	6,000
418	10~41800-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	250	250	250	300	300
418	10~41800-	E	5381	PROFESSIONAL SERVICES	237,953	235,000	235,000	222,000	235,000	235,000
418	10~41800-	E	5382	LEGAL SERVICES	0	500	500	500	500	500
418	10~41800-	E	5395	EDUCATION EXPENSES	1,783	3,000	3,000	3,000	3,000	3,000
418	10~41800-	E	5430	RENTAL OF EQUIPMENT	6,471	10,000	10,000	7,500	8,000	8,000
418	10~41800-	E	5450	INSURANCE AND BONDING	1,341	50	50	1,707	2,361	2,361
418	10~41800-	E	5491	DUES AND MEMBERSHIPS	444	500	500	600	730	730
418	10~41800-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	6,610	6,610	6,305	0	0
			E Total		698,491	743,345	804,452	743,418	779,030	779,030
418	10~41800-	R	4500	DEPT PERMIT CHARGES	(982,391)	(975,000)	(975,000)	(1,415,438)	(1,450,000)	(1,450,000)
418	10~41800-	R	4510	DEPT SRV CHRGS	(66,342)	0	0	(98,366)	(98,366)	(98,366)
418	10~41800-	R	4892	MISC REVENUE-NSF CHECK FEE	(140)	(40)	(40)	(60)	(40)	(40)
			R Total		(1,048,873)	(975,040)	(975,040)	(1,513,864)	(1,548,406)	(1,548,406)
	10~41800- Total				(350,382)	(231,695)	(170,588)	(770,446)	(769,376)	(769,376)
418 Total					(350,382)	(231,695)	(170,588)	(770,446)	(769,376)	(769,376)
421	10~42100-	E	5040	IFT TO GENERAL CAPITAL PROJ FD	0	0	0	38,518	0	0
421	10~42100-	E	5121	SALARIES AND WAGES	329,653	422,309	422,309	384,300	433,400	433,400
421	10~42100-	E	5122	SALARIES AND WAGES - OVERTIME	2,495	3,500	3,500	1,800	1,800	1,800
421	10~42100-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
421	10~42100-	E	5132	SEPARATION ALLOWANCE	4,484	5,748	5,748	5,300	5,900	5,900
421	10~42100-	E	5134	401-K SUPP RET PLAN -OTHER	16,608	21,290	21,290	19,400	21,800	21,800
421	10~42100-	E	5181	FICA CONTRIBUTIONS	24,994	32,942	32,942	30,000	33,700	33,700
421	10~42100-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	16,274	20,865	20,865	18,900	21,300	21,300
421	10~42100-	E	5183	HEALTH INSURANCE	31,268	34,080	34,080	21,800	37,500	37,500
421	10~42100-	E	5186	WORKERS COMPENSATION	0	1,320	1,320	0	0	0
421	10~42100-	E	5187	DENTAL INSURANCE	0	0	0	2,100	2,600	2,600
421	10~42100-	E	5220	FOOD AND PROVISIONS	0	0	300	300	1,000	1,000
421	10~42100-	E	5233	PERIODICALS, BOOKS & OTHER PUB	3,929	15,000	15,000	6,800	11,800	11,800
421	10~42100-	E	5260	PRINTING AND OFFICE SUPPLIES	136,506	86,300	86,000	84,900	84,500	84,500
421	10~42100-	E	5290	TOOLS AND SUPPLIES	1,673	1,000	1,000	8,200	500	500
421	10~42100-	E	5311	TRAVEL	2,964	8,730	8,730	6,400	7,500	7,500
421	10~42100-	E	5312	TRAVEL SUBSISTENCE	607	10,900	10,900	6,300	7,600	7,600
421	10~42100-	E	5321	TELEPHONE AND COMMUNICATIONS	6,300	4,500	4,500	8,900	8,900	8,900
421	10~42100-	E	5325	POSTAGE	930	1,000	1,000	1,000	800	800
421	10~42100-	E	5351	MAINT & REPAIRS-BUILDINGS	2,040	3,500	3,500	3,500	0	0
421	10~42100-	E	5352	MAINT & REPAIRS-EQUIPMENT	43,640	74,000	74,000	44,600	72,300	72,300
421	10~42100-	E	5353	MAINT & REPAIRS-VEHICLES	104	300	300	400	500	500
421	10~42100-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	158,962	219,000	331,500	210,200	299,600	299,600
421	10~42100-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	176	150	150	500	700	700

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
421	10~42100-	E	5370	ADVERTISING/EMPL.RECONGNITION	556	1,000	1,000	0	500	500
421	10~42100-	E	5381	PROFESSIONAL SERVICES	115,112	212,000	314,000	267,500	214,700	214,700
421	10~42100-	E	5383	MEDICAL SERVICES	0	0	0	100	100	100
421	10~42100-	E	5395	EDUCATION EXPENSES	50,848	40,000	40,000	39,700	42,000	42,000
421	10~42100-	E	5410	RENTAL OF REAL PROPERTY	0	0	0	900	900	900
421	10~42100-	E	5430	RENTAL OF EQUIPMENT	0	0	0	2,000	10,800	10,800
421	10~42100-	E	5450	INSURANCE AND BONDING	2,098	0	0	3,000	4,100	4,100
421	10~42100-	E	5491	DUES AND MEMBERSHIPS	21,352	18,000	18,000	25,000	36,500	36,500
421	10~42100-	E	5510	OFFICE FURNITURE AND EQUIPMENT	283,069	321,500	331,500	244,600	102,600	77,600
			E Total		1,261,441	1,563,734	1,788,234	1,491,718	1,470,700	1,445,700
	10~42100- Total				1,261,441	1,563,734	1,788,234	1,491,718	1,470,700	1,445,700
421	10~42109-	E	5260	PRINTING AND OFFICE SUPPLIES	6,581	9,000	9,000	6,300	7,800	7,800
421	10~42109-	E	5311	TRAVEL	0	0	0	800	800	800
421	10~42109-	E	5312	TRAVEL SUBSISTENCE	0	0	0	800	800	800
421	10~42109-	E	5321	TELEPHONE AND COMMUNICATIONS	82,848	84,000	84,000	92,500	98,200	98,200
421	10~42109-	E	5352	MAINT & REPAIRS-EQUIPMENT	33,509	50,000	71,000	39,500	41,900	41,900
421	10~42109-	E	5381	PROFESSIONAL SERVICES	820	2,000	2,000	2,000	2,000	2,000
421	10~42109-	E	5395	EDUCATION EXPENSES	0	5,000	5,000	700	700	700
421	10~42109-	E	5510	OFFICE FURNITURE AND EQUIPMENT	34,327	56,716	56,716	83,931	30,000	0
			E Total		158,085	206,716	227,716	226,531	182,200	152,200
	10~42109- Total				158,085	206,716	227,716	226,531	182,200	152,200
421 Total					1,419,527	1,770,450	2,015,950	1,718,249	1,652,900	1,597,900
422	10~42200-	E	5121	SALARIES AND WAGES	92,143	146,484	146,484	132,000	150,900	150,900
422	10~42200-	E	5122	SALARIES AND WAGES - OVERTIME	0	1,200	1,200	200	200	200
422	10~42200-	E	5132	SEPARATION ALLOWANCE	1,244	1,994	1,994	1,800	2,100	2,100
422	10~42200-	E	5134	401-K SUPP RET PLAN -OTHER	4,607	7,384	7,384	6,700	7,600	7,600
422	10~42200-	E	5181	FICA CONTRIBUTIONS	7,000	11,298	11,298	10,200	11,600	11,600
422	10~42200-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	4,515	7,237	7,237	6,500	7,400	7,400
422	10~42200-	E	5183	HEALTH INSURANCE	15,306	17,040	17,040	10,400	18,800	18,800
422	10~42200-	E	5186	WORKERS COMPENSATION	0	458	458	0	0	0
422	10~42200-	E	5187	DENTAL INSURANCE	0	0	0	1,100	1,300	1,300
422	10~42200-	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,301	2,000	2,000	1,400	1,200	1,200
422	10~42200-	E	5260	PRINTING AND OFFICE SUPPLIES	13,056	13,000	13,000	13,000	13,200	13,200
422	10~42200-	E	5290	TOOLS AND SUPPLIES	213	0	0	0	0	0
422	10~42200-	E	5311	TRAVEL	1,232	2,000	2,000	3,100	4,200	4,200
422	10~42200-	E	5312	TRAVEL SUBSISTENCE	3,102	4,500	4,500	2,900	4,000	4,000
422	10~42200-	E	5321	TELEPHONE AND COMMUNICATIONS	1,083	600	600	600	600	600
422	10~42200-	E	5325	POSTAGE	380	800	800	600	800	800
422	10~42200-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,007	2,000	2,000	500	2,000	2,000
422	10~42200-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	49,231	55,000	55,000	57,800	39,900	39,900
422	10~42200-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	500	500	0	0	0
422	10~42200-	E	5381	PROFESSIONAL SERVICES	20,631	20,000	20,000	23,500	26,000	26,000
422	10~42200-	E	5395	EDUCATION EXPENSES	10,950	16,000	16,000	15,700	22,600	22,600

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
422	10~42200-	E	5450	INSURANCE AND BONDING	517	0	0	800	1,100	1,100
422	10~42200-	E	5491	DUES AND MEMBERSHIPS	0	1,139	1,139	0	0	0
422	10~42200-	E	5510	OFFICE FURNITURE AND EQUIPMENT	9,215	180,000	180,000	0	22,000	0
			E Total		236,733	490,634	490,634	288,800	337,500	315,500
	10~42200- Total				236,733	490,634	490,634	288,800	337,500	315,500
422 Total					236,733	490,634	490,634	288,800	337,500	315,500
424	10~42400-	E	5121	SALARIES AND WAGES	62,458	59,502	59,502	57,504	60,840	60,840
424	10~42400-	E	5132	SEPARATION ALLOWANCE	843	803	803	800	900	900
424	10~42400-	E	5134	401-K SUPP RET PLAN -OTHER	3,123	2,975	2,975	2,900	3,100	3,100
424	10~42400-	E	5181	FICA CONTRIBUTIONS	4,670	4,552	4,552	4,400	4,700	4,700
424	10~42400-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	3,060	2,916	2,916	2,900	3,000	3,000
424	10~42400-	E	5183	HEALTH INSURANCE	8,520	8,520	8,520	5,817	9,372	9,372
424	10~42400-	E	5186	WORKERS COMPENSATION	0	944	944	0	0	0
424	10~42400-	E	5187	DENTAL INSURANCE	0	0	0	520	628	628
424	10~42400-	E	5233	PERIODICALS, BOOKS & OTHER PUB	47	60	60	60	100	100
424	10~42400-	E	5260	PRINTING AND OFFICE SUPPLIES	6,616	7,500	7,500	7,250	7,400	7,400
424	10~42400-	E	5290	TOOLS AND SUPPLIES	0	500	500	70	0	0
424	10~42400-	E	5311	TRAVEL	222	625	625	625	650	650
424	10~42400-	E	5312	TRAVEL SUBSISTENCE	418	2,475	2,475	1,700	2,100	2,100
424	10~42400-	E	5321	TELEPHONE AND COMMUNICATIONS	1,239	1,200	1,200	1,400	1,400	1,400
424	10~42400-	E	5325	POSTAGE	483	1,200	1,200	1,100	1,100	1,100
424	10~42400-	E	5352	MAINT & REPAIRS-EQUIPMENT	3,547	7,440	7,440	2,400	4,500	4,500
424	10~42400-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	500	5,200	5,200	3,930	4,100	4,100
424	10~42400-	E	5370	ADVERTISING/EMPL.RECONGNITION	5,837	6,000	6,000	4,900	5,000	5,000
424	10~42400-	E	5395	EDUCATION EXPENSES	180	960	960	1,000	1,100	1,100
424	10~42400-	E	5430	RENTAL OF EQUIPMENT	20,713	30,000	30,000	19,200	20,000	20,000
424	10~42400-	E	5450	INSURANCE AND BONDING	302	0	0	344	475	475
424	10~42400-	E	5491	DUES AND MEMBERSHIPS	60	100	100	60	70	70
			E Total		122,839	143,472	143,472	118,880	130,535	130,535
424	10~42400-	R	4510	DEPT SERVICE CHARGES	(294)	(300)	(300)	0	0	0
			R Total		(294)	(300)	(300)	0	0	0
	10~42400- Total				122,545	143,172	143,172	118,880	130,535	130,535
424	10~42408-	E	5270	INVENTORY	105,253	90,000	90,000	77,200	77,200	77,200
424	10~42408-	E	5800	INTERDEPARTMENTAL CHARGES	(107,759)	(90,000)	(90,000)	(77,200)	(77,200)	(77,200)
			E Total		(2,506)	0	0	0	0	0
	10~42408- Total				(2,506)	0	0	0	0	0
424 Total					120,039	143,172	143,172	118,880	130,535	130,535
425	10~42500-	E	5121	SALARIES AND WAGES	110,375	136,604	136,604	132,000	139,022	139,022
425	10~42500-	E	5132	SEPARATION ALLOWANCE	1,490	1,844	1,844	1,800	1,900	1,900
425	10~42500-	E	5134	401-K SUPP RET PLAN -OTHER	5,519	6,830	6,830	6,600	7,000	7,000
425	10~42500-	E	5181	FICA CONTRIBUTIONS	8,486	10,450	10,450	10,100	10,700	10,700
425	10~42500-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	5,408	6,694	6,694	6,500	6,800	6,800
425	10~42500-	E	5183	HEALTH INSURANCE	12,780	17,040	17,040	9,306	20,000	20,000

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
425	10~42500-	E	5186	WORKERS COMPENSATION	0	2,168	2,168	0	0	0
425	10~42500-	E	5187	DENTAL INSURANCE	0	0	0	780	942	942
425	10~42500-	E	5211	CLEANING & JANITORIAL SUPPLIES	41	0	0	0	0	0
425	10~42500-	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	200	200	0	200	200
425	10~42500-	E	5260	PRINTING AND OFFICE SUPPLIES	824	1,800	1,800	2,350	1,000	1,000
425	10~42500-	E	5270	INVENTORY	59,927	65,000	65,000	33,000	40,000	40,000
425	10~42500-	E	5290	TOOLS AND SUPPLIES	7,787	6,000	6,000	4,150	5,000	5,000
425	10~42500-	E	5321	TELEPHONE AND COMMUNICATIONS	1,038	1,000	1,000	910	910	910
425	10~42500-	E	5351	MAINT & REPAIRS-BUILDINGS	36	0	0	0	0	0
425	10~42500-	E	5352	MAINT & REPAIRS-EQUIPMENT	754	1,000	1,000	400	420	420
425	10~42500-	E	5353	MAINT & REPAIRS-VEHICLES	359	400	400	550	750	750
425	10~42500-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	500	4,500	4,500	4,300	2,450	2,450
425	10~42500-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	168,938	180,000	180,000	172,300	180,000	180,000
425	10~42500-	E	5392	LAUNDRY AND DRY CLEANING	1,648	1,800	1,800	1,050	1,160	1,160
425	10~42500-	E	5450	INSURANCE AND BONDING	799	0	0	1,106	1,529	1,529
425	10~42500-	E	5550	OTHER EQUIPMENT	0	5,800	5,800	6,950	18,732	18,732
425	10~42500-	E	5800	INTERDEPARTMENTAL CHARGES	(281,871)	(449,130)	(449,130)	(387,150)	(410,020)	(410,020)
		E Total			104,839	0	0	7,002	28,495	28,495
	10~42500- Total				104,839	0	0	7,002	28,495	28,495
425 Total					104,839	0	0	7,002	28,495	28,495
426	10~42620-	E	5121	SALARIES AND WAGES	224,956	231,894	231,894	236,400	239,148	239,148
426	10~42620-	E	5122	SALARIES AND WAGES - OVERTIME	684	0	0	6	0	0
426	10~42620-	E	5126	SALARIES & WAGES-TEMP AND PART	11,195	18,000	18,000	12,600	18,000	18,000
426	10~42620-	E	5132	SEPARATION ALLOWANCE	3,046	3,131	3,131	3,200	3,300	3,300
426	10~42620-	E	5134	401-K SUPP RET PLAN -OTHER	11,282	11,595	11,595	11,900	12,000	12,000
426	10~42620-	E	5181	FICA CONTRIBUTIONS	17,870	19,117	19,117	19,100	19,700	19,700
426	10~42620-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	11,055	11,363	11,363	11,600	11,700	11,700
426	10~42620-	E	5183	HEALTH INSURANCE	19,894	21,300	21,300	14,218	18,744	18,744
426	10~42620-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	29,773	29,795	29,795
426	10~42620-	E	5186	WORKERS COMPENSATION	0	3,966	3,966	0	0	0
426	10~42620-	E	5187	DENTAL INSURANCE	0	0	0	1,040	1,256	1,256
426	10~42620-	E	5211	CLEANING & JANITORIAL SUPPLIES	6,319	8,000	8,000	7,500	8,000	8,000
426	10~42620-	E	5212	WEARING APPARREL	1,932	100	512	1,500	1,600	1,600
426	10~42620-	E	5232	AUDIO VISUAL SUPPLIES	0	0	1,200	1,200	0	0
426	10~42620-	E	5233	PERIODICALS, BOOKS & OTHER PUB	545	500	500	650	525	525
426	10~42620-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	0	0	500	500
426	10~42620-	E	5260	PRINTING AND OFFICE SUPPLIES	37,723	11,000	27,189	29,300	11,220	11,220
426	10~42620-	E	5290	TOOLS AND SUPPLIES	159,489	100,000	109,624	90,000	65,000	65,000
426	10~42620-	E	5311	TRAVEL	501	500	500	200	250	250
426	10~42620-	E	5312	TRAVEL SUBSISTENCE	985	3,325	3,325	1,175	2,000	2,000
426	10~42620-	E	5321	TELEPHONE AND COMMUNICATIONS	10,242	2,000	2,000	5,400	7,800	7,800
426	10~42620-	E	5325	POSTAGE	114	225	225	1,000	700	700
426	10~42620-	E	5330	UTILITIES	399,943	507,000	507,000	505,000	560,000	560,000

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
426	10~42620-	E	5351	MAINT & REPAIRS-BUILDINGS	213,274	250,000	261,179	185,000	225,000	225,000
426	10~42620-	E	5352	MAINT & REPAIRS-EQUIPMENT	35,424	50,000	48,800	40,000	86,000	86,000
426	10~42620-	E	5353	MAINT & REPAIRS-VEHICLES	621	900	900	900	1,350	1,350
426	10~42620-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	1,750	3,926	3,926	0	0
426	10~42620-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	12,476	15,000	15,000	15,000	15,000	15,000
426	10~42620-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	291	1,100	1,100	650	650	650
426	10~42620-	E	5370	ADVERTISING/EMPL.RECONGNITION	505	500	500	500	500	500
426	10~42620-	E	5381	PROFESSIONAL SERVICES	168,125	100,000	358,850	118,850	125,500	125,500
426	10~42620-	E	5383	MEDICAL SERVICES	0	0	0	40	50	50
426	10~42620-	E	5389	OTHER PROF SRVS / N/A	698,693	790,002	790,002	765,000	871,980	871,980
426	10~42620-	E	5392	LAUNDRY AND DRY CLEANING	6,328	7,525	7,525	8,500	13,800	13,800
426	10~42620-	E	5395	EDUCATION EXPENSES	969	3,435	3,435	3,350	3,400	3,400
426	10~42620-	E	5430	RENTAL OF EQUIPMENT	1,643	3,200	3,200	2,400	3,200	3,200
426	10~42620-	E	5450	INSURANCE AND BONDING	2,206	0	0	1,937	2,678	2,678
426	10~42620-	E	5491	DUES AND MEMBERSHIPS	156	275	275	350	350	350
426	10~42620-	E	5510	OFFICE FURNITURE AND EQUIPMENT	37,132	0	0	0	0	0
426	10~42620-	E	5540	VEHICLES	0	18,500	18,500	15,999	0	0
426	10~42620-	E	5550	OTHER EQUIPMENT	17,691	3,500	3,500	2,817	19,000	19,000
426	10~42620-	E	5580	BUILDINGS AND IMPROVEMENTS	666,817	774,000	945,306	1,054,775	432,000	432,000
426	10~42620-	E	5800	INTERDEPARTMENTAL CHARGES	(1,700,199)	(1,720,000)	(1,720,000)	(2,041,490)	(2,135,390)	(2,135,390)
			E Total		1,079,928	1,252,703	1,722,439	1,161,266	676,306	676,306
426	10~42620-	R	4510	DEPT SERVICE CHARGES-PRKG FEES	(15,673)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
426	10~42620-	R	4511	DEPT SRV CHRGS-PAMH UTILITY	(21,854)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
426	10~42620-	R	4540	DEPT SRV CHRGS-RESTITUTION	0	0	0	(700)	0	0
426	10~42620-	R	4860	MISC REVENUE-RENT INCOME	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
426	10~42620-	R	4893	MISC REVENUE-SECURITY CARD FEE	(180)	0	0	(180)	0	0
			R Total		(39,506)	(40,800)	(40,800)	(41,680)	(40,800)	(40,800)
	10~42620- Total				1,040,421	1,211,903	1,681,639	1,119,586	635,506	635,506
426	10~42623-	E	5121	SALARIES AND WAGES	22,822	23,042	23,042	20,754	22,334	22,334
426	10~42623-	E	5126	SALARIES & WAGES-TEMP AND PART	17,864	0	0	687	0	0
426	10~42623-	E	5132	SEPARATION ALLOWANCE	308	311	311	300	400	400
426	10~42623-	E	5134	401-K SUPP RET PLAN -OTHER	1,141	1,152	1,152	1,100	1,200	1,200
426	10~42623-	E	5181	FICA CONTRIBUTIONS	3,113	1,763	1,763	1,700	1,800	1,800
426	10~42623-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,118	1,129	1,129	1,100	1,100	1,100
426	10~42623-	E	5183	HEALTH INSURANCE	4,260	4,260	4,260	2,456	4,686	4,686
426	10~42623-	E	5186	WORKERS COMPENSATION	0	366	366	0	0	0
426	10~42623-	E	5187	DENTAL INSURANCE	0	0	0	260	314	314
426	10~42623-	E	5211	CLEANING & JANITORIAL SUPPLIES	16	0	0	0	0	0
426	10~42623-	E	5260	PRINTING AND OFFICE SUPPLIES	0	200	200	150	200	200
426	10~42623-	E	5290	TOOLS AND SUPPLIES	11,807	30,000	30,000	28,800	30,000	30,000
426	10~42623-	E	5352	MAINT & REPAIRS-EQUIPMENT	0	500	500	300	300	300
426	10~42623-	E	5353	MAINT & REPAIRS-VEHICLES	1,000	500	500	500	1,425	1,425
426	10~42623-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	209	500	500	400	400	400

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
426	10~42623-	E	5450	INSURANCE AND BONDING	1,045	0	0	940	1,299	1,299
426	10~42623-	E	5800	INTERDEPARTMENTAL CHARGES	(861)	0	0	(500)	0	0
			E Total		63,840	63,723	63,723	58,947	65,458	65,458
426	10~42623-	R	4560	DEPT SERVICE CHARGES-RESALE	(9,251)	(8,000)	(8,000)	(5,000)	(5,000)	(5,000)
426	10~42623-	R	4895	MISC REVENUE-OTHER MISC	0	0	0	(96)	0	0
			R Total		(9,251)	(8,000)	(8,000)	(5,096)	(5,000)	(5,000)
	10~42623- Total				54,589	55,723	55,723	53,851	60,458	60,458
426 Total					1,095,010	1,267,626	1,737,362	1,173,437	695,964	695,964
431	10~43108-	E	5211	CLEANING & JANITORIAL SUPPLIES	2,793	8,763	8,763	7,800	20,000	20,000
431	10~43108-	E	5212	WEARING APPARREL	3,198	6,938	6,938	8,800	7,000	7,000
431	10~43108-	E	5260	PRINTING AND OFFICE SUPPLIES	1,380	2,507	2,507	800	2,000	2,000
431	10~43108-	E	5270	INVENTORY	54,826	71,844	71,844	40,000	58,300	58,300
431	10~43108-	E	5325	POSTAGE	2,655	2,868	2,868	3,300	3,500	3,500
			E Total		64,853	92,920	92,920	60,700	90,800	90,800
431	10~43108-	R	4570	DEPT SERVICE CHARGES-CONCESSN	(77,419)	(90,000)	(90,000)	0	(81,500)	(81,500)
			R Total		(77,419)	(90,000)	(90,000)	0	(81,500)	(81,500)
	10~43108- Total				(12,566)	2,920	2,920	60,700	9,300	9,300
431	10~43128-	E	5121	SALARIES AND WAGES	48,036	53,662	53,662	50,300	54,900	54,900
431	10~43128-	E	5122	SALARIES AND WAGES - OVERTIME	88	300	300	300	300	300
431	10~43128-	E	5132	SEPARATION ALLOWANCE	650	728	728	700	800	800
431	10~43128-	E	5134	401-K SUPP RET PLAN -OTHER	2,406	2,698	2,698	2,600	2,800	2,800
431	10~43128-	E	5181	FICA CONTRIBUTIONS	3,493	4,128	4,128	3,900	4,300	4,300
431	10~43128-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	2,358	2,644	2,644	2,500	2,700	2,700
431	10~43128-	E	5183	HEALTH INSURANCE	7,114	8,520	8,520	5,600	9,400	9,400
431	10~43128-	E	5186	WORKERS COMPENSATION	0	1,383	1,383	0	0	0
431	10~43128-	E	5187	DENTAL INSURANCE	0	0	0	500	700	700
431	10~43128-	E	5211	CLEANING & JANITORIAL SUPPLIES	35,043	32,000	32,000	32,000	28,400	28,400
431	10~43128-	E	5212	WEARING APPARREL	725	600	600	400	600	600
431	10~43128-	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	308	1,500	1,500	300	1,500	1,500
431	10~43128-	E	5260	PRINTING AND OFFICE SUPPLIES	13	2,080	2,080	0	1,000	1,000
431	10~43128-	E	5290	TOOLS AND SUPPLIES	9,298	14,218	14,218	7,500	9,300	9,300
431	10~43128-	E	5325	POSTAGE	0	104	104	100	100	100
431	10~43128-	E	5330	UTILITIES	148,660	151,208	151,208	168,000	173,000	173,000
431	10~43128-	E	5351	MAINT & REPAIRS-BUILDINGS	91,166	89,700	89,700	77,000	178,818	178,818
431	10~43128-	E	5352	MAINT & REPAIRS-EQUIPMENT	2,591	4,154	4,154	5,100	4,300	4,300
431	10~43128-	E	5353	MAINT & REPAIRS-VEHICLES	1,097	1,368	1,368	1,100	1,400	1,400
431	10~43128-	E	5355	MAINT & REPAIRS-INSUR REFUNDS	10,638	0	0	0	0	0
431	10~43128-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	0	19,349	19,349	14,500	15,000	15,000
431	10~43128-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	776	600	600	900	1,000	1,000
431	10~43128-	E	5430	RENTAL OF EQUIPMENT	0	500	500	200	400	400
431	10~43128-	E	5450	INSURANCE AND BONDING	862	0	0	2,000	2,725	2,725
431	10~43128-	E	5550	OTHER EQUIPMENT	25,820	0	0	0	63,059	54,607
431	10~43128-	E	5730	COPS/LEASE/INST PRINCIPAL	340,000	360,000	0	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43128-	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	360,000	360,000	385,000	385,000
431	10~43128-	E	5731	COPS/LEASE/INST INTEREST	327,561	307,332	0	0	0	0
431	10~43128-	E	5731	COPS/LEASE/INST INTEREST	0	0	307,332	307,332	285,372	285,372
431	10~43128-	E	5732	COPS/LEASE/INST SRV CHARGES	2,580	2,600	0	0	0	0
431	10~43128-	E	5732	COPS/LEASE/INST SRV CHARGES	0	0	2,600	2,600	2,750	2,750
			E Total		1,061,282	1,061,376	1,061,376	1,045,432	1,229,624	1,221,172
431	10~43128-	R	4015	IFT FROM DET FAC DEBT RESERVE	(23,439)	(19,000)	0	0	0	0
431	10~43128-	R	4015	IFT FROM DET FAC DEBT RESERVE	0	0	(19,000)	(4,740)	0	0
			R Total		(23,439)	(19,000)	(19,000)	(4,740)	0	0
	10~43128- Total				1,037,844	1,042,376	1,042,376	1,040,692	1,229,624	1,221,172
431	10~43130-1050	E	5040	IFT TO GENERAL CAPITAL PROJ FD	0	0	0	30,000	0	0
431	10~43130-1050	E	5121	SALARIES AND WAGES	3,398,570	3,507,152	3,507,152	3,557,400	3,861,312	3,823,421
431	10~43130-1050	E	5122	SALARIES AND WAGES - OVERTIME	49,623	70,000	70,000	75,100	74,000	74,000
431	10~43130-1050	E	5126	SALARIES & WAGES-TEMP AND PART	45,119	34,483	34,483	59,300	42,584	42,584
431	10~43130-1050	E	5128	TRAVEL & WEARING APPAREL ALLO	676	702	702	676	676	676
431	10~43130-1050	E	5132	SEPARATION ALLOWANCE	46,555	48,292	48,292	49,100	53,154	52,642
431	10~43130-1050	E	5133	401-K SUPP RET PLAN -LEO	160,965	169,587	169,587	172,100	183,834	181,939
431	10~43130-1050	E	5134	401-K SUPP RET PLAN -OTHER	12,375	9,270	9,270	9,600	13,063	13,063
431	10~43130-1050	E	5180	RET CONTRIB-LAW ENFORCEMENT	153,246	162,092	162,092	164,500	175,771	173,959
431	10~43130-1050	E	5181	FICA CONTRIBUTIONS	260,006	276,344	276,344	282,600	304,396	301,497
431	10~43130-1050	E	5182	RET CONTRIB.- OTHER EMPLOYEES	12,057	9,119	9,119	9,400	12,690	12,690
431	10~43130-1050	E	5183	HEALTH INSURANCE	410,039	417,480	417,480	295,100	506,160	501,474
431	10~43130-1050	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	48,000	49,800	49,800
431	10~43130-1050	E	5185	UNEMPLOYMENT CLAIMS	268	0	0	0	0	0
431	10~43130-1050	E	5186	WORKERS COMPENSATION	0	92,566	92,566	0	0	0
431	10~43130-1050	E	5187	DENTAL INSURANCE	0	0	0	25,200	33,940	33,626
431	10~43130-1050	E	5212	WEARING APPARREL	76,409	73,572	73,572	80,000	88,428	86,224
431	10~43130-1050	E	5220	FOOD AND PROVISIONS	915	624	899	2,100	2,100	2,100
431	10~43130-1050	E	5232	AUDIO VISUAL SUPPLIES	312	525	525	500	500	500
431	10~43130-1050	E	5233	PERIODICALS, BOOKS & OTHER PUB	12,356	10,750	10,750	11,500	12,700	12,500
431	10~43130-1050	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	4,370	6,335	6,335	2,000	4,000	4,000
431	10~43130-1050	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	120	200	200	200	1,250	1,100
431	10~43130-1050	E	5260	PRINTING AND OFFICE SUPPLIES	45,520	34,153	46,921	67,600	40,000	40,000
431	10~43130-1050	E	5290	TOOLS AND SUPPLIES	83,716	133,453	120,410	97,000	145,810	141,655
431	10~43130-1050	E	5311	TRAVEL	303	1,000	1,000	1,400	1,000	1,000
431	10~43130-1050	E	5312	TRAVEL SUBSISTENCE	16,969	21,856	21,856	20,500	22,050	21,900
431	10~43130-1050	E	5321	TELEPHONE AND COMMUNICATIONS	72,858	64,504	64,504	80,000	80,000	80,000
431	10~43130-1050	E	5325	POSTAGE	5,934	5,400	5,400	5,600	5,700	5,700
431	10~43130-1050	E	5352	MAINT & REPAIRS-EQUIPMENT	13,818	27,500	27,500	22,000	22,700	22,700
431	10~43130-1050	E	5353	MAINT & REPAIRS-VEHICLES	105,500	113,659	113,659	128,000	128,000	128,000
431	10~43130-1050	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	5,000	5,000	1,300	0	0
431	10~43130-1050	E	5358	MAINT & REPAIRS-VEH INTERDEPT	106,528	94,648	94,648	111,200	103,300	103,300
431	10~43130-1050	E	5359	MAINT & REPAIRS-VEH INT-PREVAC	17,056	0	0	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1050	E	5370	ADVERTISING/EMPL.RECONGNITION	796	988	988	900	1,000	1,000
431	10~43130-1050	E	5381	PROFESSIONAL SERVICES	25,988	31,200	31,200	31,000	31,000	31,000
431	10~43130-1050	E	5382	LEGAL SERVICES	0	500	500	0	500	500
431	10~43130-1050	E	5383	MEDICAL SERVICES	6,305	3,050	3,050	3,500	3,500	3,500
431	10~43130-1050	E	5395	EDUCATION EXPENSES	13,660	13,185	13,185	11,400	42,650	14,700
431	10~43130-1050	E	5410	RENTAL OF REAL PROPERTY	2,400	3,020	3,020	0	0	0
431	10~43130-1050	E	5430	RENTAL OF EQUIPMENT	22,994	24,217	24,217	25,700	58,000	58,000
431	10~43130-1050	E	5450	INSURANCE AND BONDING	123,192	0	0	127,000	171,100	171,100
431	10~43130-1050	E	5491	DUES AND MEMBERSHIPS	3,252	3,745	3,745	3,700	3,700	3,700
431	10~43130-1050	E	5510	OFFICE FURNITURE AND EQUIPMENT	3,995	0	0	2,500	0	0
431	10~43130-1050	E	5540	VEHICLES	336,428	493,709	493,709	463,000	467,341	443,375
431	10~43130-1050	E	5550	OTHER EQUIPMENT	0	20,200	20,200	20,900	0	0
431	10~43130-1050	E	5580	BUILDINGS AND IMPROVEMENTS	0	0	0	0	375,000	375,000
			E Total		5,651,190	5,984,080	5,984,080	6,098,576	7,122,709	7,013,925
431	10~43130-1050	R	4371	FED GRANT-OJP (LLEBG)	(1,516)	0	0	0	0	0
431	10~43130-1050	R	4372	FED GRANT-COMM SAFE TRANS PROG	(91,518)	0	0	(20,800)	0	0
431	10~43130-1050	R	4408	ST GRANT-GENERAL	(15,995)	0	0	0	0	0
431	10~43130-1050	R	4500	DEPT PERMIT CHARGES	(14,059)	(13,500)	(13,500)	(13,500)	(13,250)	(13,250)
431	10~43130-1050	R	4501	DEPT PERMIT CHARGES-CCWL	(6,755)	(7,000)	(7,000)	(6,800)	(6,600)	(6,600)
431	10~43130-1050	R	4510	DEPT SERVICE CHARGES-OFF COURT	(74,081)	(72,000)	(72,000)	(73,400)	(74,000)	(74,000)
431	10~43130-1050	R	4511	DEPT SERVICE CHARGES-OFF FEES	(36,621)	(40,000)	(40,000)	(36,000)	(35,000)	(35,000)
431	10~43130-1050	R	4512	DEPT SERVICE CHARGES-OTHR FEES	(3,058)	(3,000)	(3,000)	(2,500)	(2,500)	(2,500)
431	10~43130-1050	R	4513	DEPT SERVICE CHARGES-CCWL FP	(1,930)	(2,000)	(2,000)	(1,900)	(2,000)	(2,000)
431	10~43130-1050	R	4540	DEPT SERVICE CHARGES-RESTITUTN	(1,297)	(750)	(750)	(200)	(200)	(200)
431	10~43130-1050	R	4840	MISC REVENUE-CONTR/DONATIONS	(1,150)	0	0	0	0	0
			R Total		(247,979)	(138,250)	(138,250)	(155,100)	(133,550)	(133,550)
	10~43130-1050 Total				5,403,211	5,845,830	5,845,830	5,943,476	6,989,159	6,880,375
431	10~43130-1051	E	5031	TRNS TO LAW ENF SPECIAL REV FD	0	0	0	71,000	0	0
431	10~43130-1051	E	5260	PRINTING AND OFFICE SUPPLIES	0	4,384	4,384	0	0	0
431	10~43130-1051	E	5290	TOOLS AND SUPPLIES	571	4,669	43,495	0	0	0
431	10~43130-1051	E	5321	TELEPHONE AND COMMUNICATIONS	0	31	31	526	0	0
431	10~43130-1051	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	31,741	31,741	0	0	0
431	10~43130-1051	E	5550	OTHER EQUIPMENT	0	24,662	24,662	5,800	0	0
431	10~43130-1051	E	5580	BUILDINGS AND IMPROVEMENTS	3,135	0	0	0	0	0
			E Total		3,706	65,487	104,313	77,326	0	0
431	10~43130-1051	R	4870	MISC REVENUE-FED FORFEITD PROP	(8,771)	(8,771)	(8,771)	(5,349)	0	0
			R Total		(8,771)	(8,771)	(8,771)	(5,349)	0	0
	10~43130-1051 Total				(5,065)	56,716	95,542	71,977	0	0
431	10~43130-1052	E	5031	TRNS TO LAW ENF SPECIAL REV FD	0	0	0	79,500	0	0
431	10~43130-1052	E	5212	WEARING APPARREL	325	0	0	900	0	0
431	10~43130-1052	E	5260	PRINTING AND OFFICE SUPPLIES	0	0	2,394	2,400	0	0
431	10~43130-1052	E	5290	TOOLS AND SUPPLIES	35,850	19,318	62,041	9,000	0	0
431	10~43130-1052	E	5312	TRAVEL SUBSISTENCE	0	220	220	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1052	E	5321	TELEPHONE AND COMMUNICATIONS	0	0	0	1,600	0	0
431	10~43130-1052	E	5395	EDUCATION EXPENSES	0	367	367	0	0	0
			E Total		36,175	19,905	65,022	93,400	0	0
431	10~43130-1052	R	4252	CONTROLLED SUB TAX RIG-SSR	(39,315)	(18,139)	(18,139)	(21,000)	0	0
			R Total		(39,315)	(18,139)	(18,139)	(21,000)	0	0
			10~43130-1052 Total		(3,139)	1,766	46,883	72,400	0	0
431	10~43130-1053	E	5121	SALARIES AND WAGES	90,783	88,754	88,754	100,864	93,997	93,997
431	10~43130-1053	E	5122	SALARIES AND WAGES - OVERTIME	832	1,350	1,350	1,900	1,500	1,500
431	10~43130-1053	E	5132	SEPARATION ALLOWANCE	1,237	1,216	1,216	1,388	1,290	1,290
431	10~43130-1053	E	5133	401-K SUPP RET PLAN -LEO	4,581	4,505	4,505	5,139	4,775	4,775
431	10~43130-1053	E	5180	RET CONTRIB-LAW ENFORCEMENT	4,384	4,307	4,307	4,913	4,565	4,565
431	10~43130-1053	E	5181	FICA CONTRIBUTIONS	6,607	6,893	6,893	7,862	7,306	7,306
431	10~43130-1053	E	5183	HEALTH INSURANCE	12,780	12,780	12,780	9,565	14,058	14,058
431	10~43130-1053	E	5186	WORKERS COMPENSATION	0	2,309	2,309	0	0	0
431	10~43130-1053	E	5187	DENTAL INSURANCE	0	0	0	780	942	942
431	10~43130-1053	E	5189	OTHER FRINGE BENEFITS	0	0	0	0	507	507
431	10~43130-1053	E	5212	WEARING APPARREL	988	1,716	1,716	50	5,112	5,112
431	10~43130-1053	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	150	150	0	0	0
431	10~43130-1053	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	0	0	450	450
431	10~43130-1053	E	5260	PRINTING AND OFFICE SUPPLIES	35	150	150	0	0	0
431	10~43130-1053	E	5290	TOOLS AND SUPPLIES	3,953	4,524	4,524	9,200	18,588	18,588
431	10~43130-1053	E	5312	TRAVEL SUBSISTENCE	0	450	450	0	165	165
431	10~43130-1053	E	5321	TELEPHONE AND COMMUNICATIONS	3,531	6,552	6,552	2,800	0	0
431	10~43130-1053	E	5352	MAINT & REPAIRS-EQUIPMENT	0	1,500	1,500	150	0	0
431	10~43130-1053	E	5353	MAINT & REPAIRS-VEHICLES	5,133	4,977	4,977	4,700	4,770	4,770
431	10~43130-1053	E	5358	MAINT & REPAIRS-VEH INTERDEPT	2,940	3,144	3,144	2,400	2,400	2,400
431	10~43130-1053	E	5381	PROFESSIONAL SERVICES	0	0	0	0	156	156
431	10~43130-1053	E	5383	MEDICAL SERVICES	120	150	150	0	300	300
431	10~43130-1053	E	5395	EDUCATION EXPENSES	0	150	150	0	1,350	1,350
431	10~43130-1053	E	5410	RENTAL OF REAL PROPERTY	0	60	60	0	0	0
431	10~43130-1053	E	5430	RENTAL OF EQUIPMENT	530	528	528	500	1,390	1,390
431	10~43130-1053	E	5450	INSURANCE AND BONDING	3,325	1,740	1,740	2,831	3,414	3,414
431	10~43130-1053	E	5491	DUES AND MEMBERSHIPS	0	75	75	0	0	0
431	10~43130-1053	E	5540	VEHICLES	20,031	20,031	20,031	20,031	17,975	17,975
431	10~43130-1053	E	5550	OTHER EQUIPMENT	0	9,150	9,150	2,200	0	0
			E Total		161,790	177,161	177,161	177,273	185,010	185,010
431	10~43130-1053	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(138,588)	(163,833)	(163,833)	(138,600)	(166,509)	(166,509)
			R Total		(138,588)	(163,833)	(163,833)	(138,600)	(166,509)	(166,509)
			10~43130-1053 Total		23,202	13,328	13,328	38,673	18,501	18,501
431	10~43130-1054	E	5121	SALARIES AND WAGES	116,208	123,474	123,474	126,198	128,614	128,614
431	10~43130-1054	E	5122	SALARIES AND WAGES - OVERTIME	1,219	1,800	1,800	2,700	2,000	2,000
431	10~43130-1054	E	5132	SEPARATION ALLOWANCE	1,585	1,691	1,691	1,741	1,764	1,764
431	10~43130-1054	E	5133	401-K SUPP RET PLAN -LEO	5,872	6,264	6,264	6,445	6,531	6,531

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1054	E	5180	RET CONTRIB-LAW ENFORCEMENT	5,616	5,988	5,988	6,162	6,244	6,244
431	10~43130-1054	E	5181	FICA CONTRIBUTIONS	8,729	9,583	9,583	9,861	9,992	9,992
431	10~43130-1054	E	5183	HEALTH INSURANCE	17,040	17,040	17,040	12,408	18,744	18,744
431	10~43130-1054	E	5186	WORKERS COMPENSATION	0	3,211	3,211	0	0	0
431	10~43130-1054	E	5187	DENTAL INSURANCE	0	0	0	1,040	1,256	1,256
431	10~43130-1054	E	5189	OTHER FRINGE BENEFITS	0	0	0	0	(3,225)	(3,225)
431	10~43130-1054	E	5212	WEARING APPARREL	1,174	2,288	2,288	50	6,816	6,816
431	10~43130-1054	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	200	200	0	0	0
431	10~43130-1054	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	0	0	600	600
431	10~43130-1054	E	5260	PRINTING AND OFFICE SUPPLIES	0	200	200	0	0	0
431	10~43130-1054	E	5290	TOOLS AND SUPPLIES	10,288	6,032	6,032	2,250	24,784	24,784
431	10~43130-1054	E	5312	TRAVEL SUBSISTENCE	0	600	600	0	220	220
431	10~43130-1054	E	5321	TELEPHONE AND COMMUNICATIONS	2,898	8,736	8,736	2,400	0	0
431	10~43130-1054	E	5352	MAINT & REPAIRS-EQUIPMENT	0	2,000	2,000	500	0	0
431	10~43130-1054	E	5353	MAINT & REPAIRS-VEHICLES	2,636	6,636	6,636	2,600	6,360	6,360
431	10~43130-1054	E	5358	MAINT & REPAIRS-VEH INTERDEPT	929	4,192	4,192	2,400	3,200	3,200
431	10~43130-1054	E	5381	PROFESSIONAL SERVICES	0	0	0	0	208	208
431	10~43130-1054	E	5383	MEDICAL SERVICES	160	200	200	0	400	400
431	10~43130-1054	E	5395	EDUCATION EXPENSES	0	200	200	0	1,800	1,800
431	10~43130-1054	E	5410	RENTAL OF REAL PROPERTY	0	80	80	0	0	0
431	10~43130-1054	E	5430	RENTAL OF EQUIPMENT	514	704	704	425	1,853	1,853
431	10~43130-1054	E	5450	INSURANCE AND BONDING	4,073	2,320	2,320	2,800	4,552	4,552
431	10~43130-1054	E	5491	DUES AND MEMBERSHIPS	0	100	100	0	0	0
431	10~43130-1054	E	5540	VEHICLES	26,708	26,708	26,708	26,708	23,966	23,966
431	10~43130-1054	E	5550	OTHER EQUIPMENT	5,881	12,200	12,200	0	0	0
			E Total		211,531	242,447	242,447	206,688	246,679	246,679
431	10~43130-1054	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(209,000)	(218,444)	(218,444)	(218,444)	(222,011)	(222,011)
			R Total		(209,000)	(218,444)	(218,444)	(218,444)	(222,011)	(222,011)
	10~43130-1054 Total				2,531	24,003	24,003	(11,756)	24,668	24,668
431	10~43130-1055	E	5121	SALARIES AND WAGES	28,841	30,535	30,535	30,345	31,466	31,466
431	10~43130-1055	E	5122	SALARIES AND WAGES - OVERTIME	0	450	450	0	500	500
431	10~43130-1055	E	5132	SEPARATION ALLOWANCE	389	418	418	410	432	432
431	10~43130-1055	E	5133	401-K SUPP RET PLAN -LEO	1,442	1,549	1,549	1,518	1,599	1,599
431	10~43130-1055	E	5180	RET CONTRIB-LAW ENFORCEMENT	1,380	1,481	1,481	1,451	1,528	1,528
431	10~43130-1055	E	5181	FICA CONTRIBUTIONS	2,108	2,370	2,370	2,322	2,446	2,446
431	10~43130-1055	E	5183	HEALTH INSURANCE	4,260	4,260	4,260	3,102	4,686	4,686
431	10~43130-1055	E	5186	WORKERS COMPENSATION	0	794	794	0	0	0
431	10~43130-1055	E	5187	DENTAL INSURANCE	0	0	0	260	314	314
431	10~43130-1055	E	5189	OTHER FRINGE BENEFITS	0	0	0	0	9	9
431	10~43130-1055	E	5212	WEARING APPARREL	479	572	572	25	1,704	1,704
431	10~43130-1055	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	50	50	0	0	0
431	10~43130-1055	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	0	0	150	150
431	10~43130-1055	E	5260	PRINTING AND OFFICE SUPPLIES	0	50	50	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1055	E	5290	TOOLS AND SUPPLIES	749	1,508	1,508	1,700	6,196	6,196
431	10~43130-1055	E	5312	TRAVEL SUBSISTENCE	0	150	150	0	55	55
431	10~43130-1055	E	5321	TELEPHONE AND COMMUNICATIONS	1,017	2,184	2,184	700	0	0
431	10~43130-1055	E	5352	MAINT & REPAIRS-EQUIPMENT	0	500	500	0	0	0
431	10~43130-1055	E	5353	MAINT & REPAIRS-VEHICLES	1,110	1,659	1,659	950	1,590	1,590
431	10~43130-1055	E	5358	MAINT & REPAIRS-VEH INTERDEPT	681	1,048	1,048	800	800	800
431	10~43130-1055	E	5381	PROFESSIONAL SERVICES	0	0	0	0	52	52
431	10~43130-1055	E	5383	MEDICAL SERVICES	40	50	50	0	100	100
431	10~43130-1055	E	5395	EDUCATION EXPENSES	0	50	50	0	450	450
431	10~43130-1055	E	5410	RENTAL OF REAL PROPERTY	0	20	20	0	0	0
431	10~43130-1055	E	5430	RENTAL OF EQUIPMENT	177	176	176	175	463	463
431	10~43130-1055	E	5450	INSURANCE AND BONDING	1,096	580	580	1,000	1,138	1,138
431	10~43130-1055	E	5491	DUES AND MEMBERSHIPS	0	25	25	0	0	0
431	10~43130-1055	E	5540	VEHICLES	6,677	6,677	6,677	6,677	5,992	5,992
431	10~43130-1055	E	5550	OTHER EQUIPMENT	0	3,050	3,050	0	0	0
			E Total		50,445	60,206	60,206	51,435	61,670	61,670
431	10~43130-1055	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(51,464)	(54,611)	(54,611)	(54,611)	(55,503)	(55,503)
			R Total		(51,464)	(54,611)	(54,611)	(54,611)	(55,503)	(55,503)
			10~43130-1055 Total		(1,019)	5,595	5,595	(3,176)	6,167	6,167
431	10~43130-1056	E	5121	SALARIES AND WAGES	67,041	69,295	69,295	69,801	67,048	67,048
431	10~43130-1056	E	5122	SALARIES AND WAGES - OVERTIME	474	900	900	1,000	1,000	1,000
431	10~43130-1056	E	5132	SEPARATION ALLOWANCE	912	948	948	956	919	919
431	10~43130-1056	E	5133	401-K SUPP RET PLAN -LEO	3,376	3,510	3,510	3,541	3,403	3,403
431	10~43130-1056	E	5180	RET CONTRIB-LAW ENFORCEMENT	3,231	3,355	3,355	3,385	3,253	3,253
431	10~43130-1056	E	5181	FICA CONTRIBUTIONS	5,054	5,370	5,370	5,417	5,206	5,206
431	10~43130-1056	E	5183	HEALTH INSURANCE	8,520	8,520	8,520	6,204	9,372	9,372
431	10~43130-1056	E	5186	WORKERS COMPENSATION	0	1,799	1,799	0	0	0
431	10~43130-1056	E	5187	DENTAL INSURANCE	0	0	0	520	628	628
431	10~43130-1056	E	5189	OTHER FRINGE BENEFITS	0	0	0	0	(4,869)	(4,869)
431	10~43130-1056	E	5212	WEARING APPARREL	869	1,144	1,144	50	3,408	3,408
431	10~43130-1056	E	5233	PERIODICALS, BOOKS & OTHER PUB	87	100	100	0	0	0
431	10~43130-1056	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	0	0	300	300
431	10~43130-1056	E	5260	PRINTING AND OFFICE SUPPLIES	3,325	100	100	0	0	0
431	10~43130-1056	E	5290	TOOLS AND SUPPLIES	2,248	3,016	3,016	2,250	12,392	12,392
431	10~43130-1056	E	5312	TRAVEL SUBSISTENCE	0	300	300	0	110	110
431	10~43130-1056	E	5321	TELEPHONE AND COMMUNICATIONS	1,652	4,368	4,368	1,400	0	0
431	10~43130-1056	E	5352	MAINT & REPAIRS-EQUIPMENT	0	1,000	1,000	25	0	0
431	10~43130-1056	E	5353	MAINT & REPAIRS-VEHICLES	2,829	3,318	3,318	5,550	3,180	3,180
431	10~43130-1056	E	5358	MAINT & REPAIRS-VEH INTERDEPT	2,689	2,096	2,096	1,150	1,600	1,600
431	10~43130-1056	E	5381	PROFESSIONAL SERVICES	0	0	0	150	104	104
431	10~43130-1056	E	5383	MEDICAL SERVICES	80	100	100	0	200	200
431	10~43130-1056	E	5395	EDUCATION EXPENSES	0	100	100	0	900	900
431	10~43130-1056	E	5410	RENTAL OF REAL PROPERTY	0	40	40	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1056	E	5430	RENTAL OF EQUIPMENT	353	352	352	375	927	927
431	10~43130-1056	E	5450	INSURANCE AND BONDING	2,230	1,160	1,160	1,608	2,276	2,276
431	10~43130-1056	E	5491	DUES AND MEMBERSHIPS	0	50	50	0	0	0
431	10~43130-1056	E	5540	VEHICLES	13,354	13,354	13,354	13,354	11,983	11,983
431	10~43130-1056	E	5550	OTHER EQUIPMENT	0	6,100	6,100	0	0	0
			E Total		118,323	130,395	130,395	116,736	123,340	123,340
431	10~43130-1056	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(107,738)	(109,222)	(109,222)	(109,222)	(111,006)	(111,006)
			R Total		(107,738)	(109,222)	(109,222)	(109,222)	(111,006)	(111,006)
			10~43130-1056 Total		10,585	21,173	21,173	7,514	12,334	12,334
431	10~43130-1057	E	5121	SALARIES AND WAGES	182,913	178,214	178,214	179,941	180,367	180,367
431	10~43130-1057	E	5122	SALARIES AND WAGES - OVERTIME	2,253	2,700	2,700	4,400	4,800	4,800
431	10~43130-1057	E	5132	SEPARATION ALLOWANCE	2,500	2,442	2,442	2,489	2,500	2,500
431	10~43130-1057	E	5133	401-K SUPP RET PLAN -LEO	9,258	9,046	9,046	9,218	9,259	9,259
431	10~43130-1057	E	5180	RET CONTRIB-LAW ENFORCEMENT	8,861	8,648	8,648	8,812	8,851	8,851
431	10~43130-1057	E	5181	FICA CONTRIBUTIONS	13,591	13,840	13,840	14,103	14,166	14,166
431	10~43130-1057	E	5183	HEALTH INSURANCE	25,560	25,560	25,560	18,612	28,116	28,116
431	10~43130-1057	E	5186	WORKERS COMPENSATION	0	4,637	4,637	0	0	0
431	10~43130-1057	E	5187	DENTAL INSURANCE	0	0	0	1,560	1,884	1,884
431	10~43130-1057	E	5189	OTHER FRINGE BENEFITS	0	0	0	0	7,937	7,937
431	10~43130-1057	E	5212	WEARING APPARREL	2,016	2,394	2,394	700	10,224	10,224
431	10~43130-1057	E	5232	AUDIO VISUAL SUPPLIES	0	150	150	0	0	0
431	10~43130-1057	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	300	300	0	0	0
431	10~43130-1057	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	150	150	0	900	900
431	10~43130-1057	E	5260	PRINTING AND OFFICE SUPPLIES	249	366	1,962	2,150	0	0
431	10~43130-1057	E	5290	TOOLS AND SUPPLIES	2,924	9,354	7,758	1,150	15,276	15,276
431	10~43130-1057	E	5312	TRAVEL SUBSISTENCE	853	2,004	2,004	250	330	330
431	10~43130-1057	E	5352	MAINT & REPAIRS-EQUIPMENT	0	2,502	2,502	0	0	0
431	10~43130-1057	E	5353	MAINT & REPAIRS-VEHICLES	3,893	2,100	2,100	4,350	9,540	9,540
431	10~43130-1057	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	5,040	5,040	0	4,800	4,800
431	10~43130-1057	E	5381	PROFESSIONAL SERVICES	0	0	0	0	312	312
431	10~43130-1057	E	5383	MEDICAL SERVICES	200	300	300	0	600	600
431	10~43130-1057	E	5395	EDUCATION EXPENSES	125	900	900	0	2,700	2,700
431	10~43130-1057	E	5410	RENTAL OF REAL PROPERTY	0	120	120	0	0	0
431	10~43130-1057	E	5430	RENTAL OF EQUIPMENT	1,104	1,002	1,002	1,026	0	0
431	10~43130-1057	E	5450	INSURANCE AND BONDING	3,170	3,480	3,480	3,600	4,974	4,974
431	10~43130-1057	E	5491	DUES AND MEMBERSHIPS	0	150	150	0	0	0
			E Total		259,470	275,399	275,399	252,361	307,536	307,536
431	10~43130-1057	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(190,965)	(308,388)	(308,388)	(360,648)	(276,782)	(276,782)
			R Total		(190,965)	(308,388)	(308,388)	(360,648)	(276,782)	(276,782)
			10~43130-1057 Total		68,505	(32,989)	(32,989)	(108,287)	30,754	30,754
431	10~43130-1058	E	5121	SALARIES AND WAGES	35,000	35,269	35,269	29,056	0	0
431	10~43130-1058	E	5132	SEPARATION ALLOWANCE	472	476	476	393	0	0
431	10~43130-1058	E	5133	401-K SUPP RET PLAN -LEO	0	1,763	1,763	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1058	E	5134	401-K SUPP RET PLAN -OTHER	1,750	0	0	1,453	0	0
431	10~43130-1058	E	5180	RET CONTRIB-LAW ENFORCEMENT	0	1,686	1,686	0	0	0
431	10~43130-1058	E	5181	FICA CONTRIBUTIONS	2,677	2,698	2,698	2,223	0	0
431	10~43130-1058	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,715	0	0	1,421	0	0
431	10~43130-1058	E	5183	HEALTH INSURANCE	4,260	4,260	4,260	3,102	0	0
431	10~43130-1058	E	5186	WORKERS COMPENSATION	0	904	904	0	0	0
431	10~43130-1058	E	5187	DENTAL INSURANCE	0	0	0	260	0	0
431	10~43130-1058	E	5260	PRINTING AND OFFICE SUPPLIES	213	1,625	1,625	0	0	0
431	10~43130-1058	E	5290	TOOLS AND SUPPLIES	13,835	3,711	3,711	775	0	0
431	10~43130-1058	E	5321	TELEPHONE AND COMMUNICATIONS	10,484	7,833	7,833	7,500	0	0
431	10~43130-1058	E	5351	MAINT & REPAIRS-BUILDINGS	0	20,214	20,214	0	0	0
431	10~43130-1058	E	5381	PROFESSIONAL SERVICES	0	1,000	1,000	0	0	0
431	10~43130-1058	E	5395	EDUCATION EXPENSES	125	3,000	3,000	0	0	0
431	10~43130-1058	E	5430	RENTAL OF EQUIPMENT	568	550	550	350	0	0
431	10~43130-1058	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	2,476	0	0
431	10~43130-1058	E	5540	VEHICLES	22,271	0	0	0	0	0
431	10~43130-1058	E	5550	OTHER EQUIPMENT	0	5,329	5,329	4,000	0	0
431	10~43130-1058	E	5580	BUILDINGS AND IMPROVEMENTS	18,036	0	0	0	0	0
			E Total		111,407	90,318	90,318	53,009	0	0
431	10~43130-1058	R	4371	FED GRANT-OJP (LLEBG)	(21,929)	(28,214)	(28,214)	0	0	0
431	10~43130-1058	R	4372	FED GRANT-COMM SAFE TRANS PROG	(1,298)	(20,544)	(20,544)	0	0	0
431	10~43130-1058	R	4407	ST GRANT-GOV.CRIME COMMISSION	(55,553)	(34,822)	(34,822)	(1,450)	0	0
			R Total		(78,780)	(83,580)	(83,580)	(1,450)	0	0
			10~43130-1058 Total		32,627	6,738	6,738	51,559	0	0
431	10~43130-1059	E	5290	TOOLS AND SUPPLIES	0	0	0	0	7,187	7,187
431	10~43130-1059	E	5550	OTHER EQUIPMENT	0	0	0	0	19,000	19,000
			E Total		0	0	0	0	26,187	26,187
431	10~43130-1059	R	4371	FED GRANT-OJP (LLEBG)	0	0	0	(26,187)	0	0
			R Total		0	0	0	(26,187)	0	0
			10~43130-1059 Total		0	0	0	(26,187)	26,187	26,187
431	10~43130-1060	E	5121	SALARIES AND WAGES	0	0	0	14,885	34,864	34,864
431	10~43130-1060	E	5122	SALARIES AND WAGES - OVERTIME	0	0	0	100	500	500
431	10~43130-1060	E	5132	SEPARATION ALLOWANCE	0	0	0	203	478	478
431	10~43130-1060	E	5133	401-K SUPP RET PLAN -LEO	0	0	0	750	1,769	1,769
431	10~43130-1060	E	5180	RET CONTRIB-LAW ENFORCEMENT	0	0	0	717	1,691	1,691
431	10~43130-1060	E	5181	FICA CONTRIBUTIONS	0	0	0	1,147	2,706	2,706
431	10~43130-1060	E	5183	HEALTH INSURANCE	0	0	0	1,293	4,686	4,686
431	10~43130-1060	E	5187	DENTAL INSURANCE	0	0	0	109	314	314
431	10~43130-1060	E	5212	WEARING APPARREL	0	0	0	0	1,704	1,704
431	10~43130-1060	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	0	0	150	150
431	10~43130-1060	E	5290	TOOLS AND SUPPLIES	0	0	0	0	2,546	2,546
431	10~43130-1060	E	5312	TRAVEL SUBSISTENCE	0	0	0	0	505	505
431	10~43130-1060	E	5353	MAINT & REPAIRS-VEHICLES	0	0	0	0	1,590	1,590

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43130-1060	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	0	0	0	800	800
431	10~43130-1060	E	5450	INSURANCE AND BONDING	0	0	0	0	1,138	1,138
431	10~43130-1060	E	5800	INTERDEPARTMENTAL CHARGES	0	0	0	(19,204)	(55,441)	(55,441)
			E Total		0	0	0	0	0	0
	10~43130-1060 Total				0	0	0	0	0	0
431	10~43135-	E	5040	IFT TO GENERAL CAPITAL PROJ FD	0	0	0	30,000	0	0
431	10~43135-	E	5121	SALARIES AND WAGES	1,351,321	1,471,797	1,471,797	1,469,800	1,608,451	1,636,342
431	10~43135-	E	5122	SALARIES AND WAGES - OVERTIME	18,519	20,000	20,000	37,500	30,000	30,000
431	10~43135-	E	5126	SALARIES & WAGES-TEMP AND PART	4,125	11,565	11,565	2,400	11,600	11,600
431	10~43135-	E	5132	SEPARATION ALLOWANCE	18,495	20,139	20,139	20,500	22,187	22,564
431	10~43135-	E	5133	401-K SUPP RET PLAN -LEO	28,907	67,277	32,277	67,500	75,873	77,268
431	10~43135-	E	5134	401-K SUPP RET PLAN -OTHER	39,586	7,302	42,302	8,000	6,164	6,164
431	10~43135-	E	5180	RET CONTRIB-LAW ENFORCEMENT	27,665	64,295	29,295	64,500	72,566	73,900
431	10~43135-	E	5181	FICA CONTRIBUTIONS	102,775	115,007	115,007	115,600	126,261	128,395
431	10~43135-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	38,791	7,189	42,189	7,800	6,005	6,005
431	10~43135-	E	5183	HEALTH INSURANCE	186,758	195,960	195,960	133,100	234,344	239,030
431	10~43135-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	22,800	29,300	29,300
431	10~43135-	E	5185	UNEMPLOYMENT CLAIMS	97	0	0	0	0	0
431	10~43135-	E	5186	WORKERS COMPENSATION	0	38,531	38,531	0	0	0
431	10~43135-	E	5187	DENTAL INSURANCE	0	0	0	12,000	15,756	16,070
431	10~43135-	E	5212	WEARING APPARREL	20,513	24,000	24,000	25,200	35,020	37,224
431	10~43135-	E	5220	FOOD AND PROVISIONS	504,462	525,000	525,000	487,000	497,250	497,250
431	10~43135-	E	5232	AUDIO VISUAL SUPPLIES	995	1,827	1,827	0	1,900	1,900
431	10~43135-	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,767	2,100	2,100	2,100	2,200	2,200
431	10~43135-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	49,458	52,000	52,000	73,000	75,700	75,700
431	10~43135-	E	5260	PRINTING AND OFFICE SUPPLIES	17,121	23,000	23,000	19,300	35,881	35,881
431	10~43135-	E	5290	TOOLS AND SUPPLIES	15,623	30,770	30,770	20,000	40,500	42,000
431	10~43135-	E	5299	MISCELLANEOUS	0	0	0	100	0	0
431	10~43135-	E	5311	TRAVEL	370	321	321	200	300	300
431	10~43135-	E	5312	TRAVEL SUBSISTENCE	637	7,167	7,167	2,900	5,100	5,100
431	10~43135-	E	5321	TELEPHONE AND COMMUNICATIONS	7,134	7,500	7,500	7,000	7,000	7,000
431	10~43135-	E	5325	POSTAGE	75	900	900	100	200	200
431	10~43135-	E	5352	MAINT & REPAIRS-EQUIPMENT	6,470	13,445	13,445	12,000	13,200	13,200
431	10~43135-	E	5353	MAINT & REPAIRS-VEHICLES	5,663	6,668	6,668	5,200	6,200	6,200
431	10~43135-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	5,000	5,000	0	0	0
431	10~43135-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	0	2,500	2,500	1,700	0	0
431	10~43135-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	3,146	5,844	5,844	7,400	8,300	8,300
431	10~43135-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	150	150	0	200	200
431	10~43135-	E	5381	PROFESSIONAL SERVICES	118	2,190	2,190	700	86,617	2,300
431	10~43135-	E	5383	MEDICAL SERVICES	105,646	114,404	114,404	154,000	144,200	144,200
431	10~43135-	E	5395	EDUCATION EXPENSES	565	1,033	1,033	1,100	1,100	1,100
431	10~43135-	E	5430	RENTAL OF EQUIPMENT	10,282	7,500	7,500	6,500	7,200	7,200
431	10~43135-	E	5450	INSURANCE AND BONDING	51,101	0	5,000	36,800	48,900	48,900

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
431	10~43135-	E	5491	DUES AND MEMBERSHIPS	265	500	500	500	500	500
431	10~43135-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	1,100	0	0
431	10~43135-	E	5540	VEHICLES	42,516	44,500	44,500	41,000	42,970	42,970
431	10~43135-	E	5550	OTHER EQUIPMENT	3,832	2,500	2,500	11,000	3,000	3,000
431	10~43135-	E	5630	PAYMENTS TO OTHER GOV UNITS	2,011	23,208	23,208	23,100	23,200	23,200
			E Total		2,666,809	2,923,089	2,928,089	2,930,500	3,325,145	3,282,663
431	10~43135-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(260)	0	0	0	0	0
431	10~43135-	R	4510	DEPT SERVICE CHARGES	(9,305)	(8,800)	(8,800)	(10,900)	(8,950)	(8,950)
431	10~43135-	R	4530	DEPT SRV CHRGS-ST REIMB-CIVLIC	(19,277)	(17,642)	(17,642)	(17,900)	(17,000)	(17,000)
431	10~43135-	R	4531	DEPT SRV CHRGS-ST REIMB-FEES	(164,016)	(151,941)	(151,941)	(162,200)	(162,000)	(162,000)
431	10~43135-	R	4532	DEPT SRV CHRGS-ST REIMB-JUV	0	0	0	(50)	0	0
431	10~43135-	R	4539	DEPT SERVICE CHARGE-FED REIMB	0	0	0	(25)	0	0
431	10~43135-	R	4560	DEPT SERVICE CHRGS-RESALE-MED	(2,337)	(2,164)	(2,164)	0	(2,400)	(2,400)
431	10~43135-	R	4570	DEPT SERVICE CHARGES-PAY PHONE	(25,870)	(29,160)	(29,160)	(22,400)	(22,500)	(22,500)
			R Total		(221,066)	(209,707)	(209,707)	(213,475)	(212,850)	(212,850)
	10~43135- Total				2,445,744	2,713,382	2,718,382	2,717,025	3,112,295	3,069,813
431	10~43135-1081	E	5121	SALARIES AND WAGES	81,976	0	0	0	0	0
431	10~43135-1081	E	5132	SEPARATION ALLOWANCE	702	0	0	0	0	0
431	10~43135-1081	E	5134	401-K SUPP RET PLAN -OTHER	4,099	0	0	0	0	0
431	10~43135-1081	E	5181	FICA CONTRIBUTIONS	5,873	0	0	0	0	0
431	10~43135-1081	E	5182	RET CONTRIB.- OTHER EMPLOYEES	4,016	0	0	0	0	0
431	10~43135-1081	E	5183	HEALTH INSURANCE	8,520	0	0	0	0	0
431	10~43135-1081	E	5211	CLEANING & JANITORIAL SUPPLIES	107	0	0	0	0	0
431	10~43135-1081	E	5220	FOOD AND PROVISIONS	188	0	0	0	0	0
431	10~43135-1081	E	5260	PRINTING AND OFFICE SUPPLIES	767	0	0	0	0	0
431	10~43135-1081	E	5290	TOOLS AND SUPPLIES	74	0	0	0	0	0
431	10~43135-1081	E	5325	POSTAGE	239	0	0	0	0	0
431	10~43135-1081	E	5450	INSURANCE AND BONDING	1,514	0	0	0	0	0
			E Total		108,074	0	0	0	0	0
431	10~43135-1081	R	4307	FED GRANT-LIFE SKILLS GRANT	(86,817)	0	0	1,732	0	0
			R Total		(86,817)	0	0	1,732	0	0
	10~43135-1081 Total				21,257	0	0	1,732	0	0
431 Total					9,023,716	9,700,838	9,789,781	9,856,342	11,458,989	11,299,271
432	10~43200-	E	5121	SALARIES AND WAGES	555,571	571,216	571,216	579,714	701,204	701,204
432	10~43200-	E	5122	SALARIES AND WAGES - OVERTIME	6,721	6,750	6,750	6,750	6,750	6,750
432	10~43200-	E	5126	SALARIES & WAGES-TEMP AND PART	24,572	20,000	20,000	44,610	38,800	38,800
432	10~43200-	E	5132	SEPARATION ALLOWANCE	7,591	7,803	7,803	8,000	9,700	9,700
432	10~43200-	E	5134	401-K SUPP RET PLAN -OTHER	28,115	28,898	28,898	29,400	35,500	35,500
432	10~43200-	E	5181	FICA CONTRIBUTIONS	44,312	45,744	45,744	48,300	57,200	57,200
432	10~43200-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	27,550	28,320	28,320	28,700	34,700	34,700
432	10~43200-	E	5183	HEALTH INSURANCE	85,200	85,200	85,200	58,809	116,220	116,220
432	10~43200-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	6,377	6,567	6,567
432	10~43200-	E	5185	UNEMPLOYMENT CLAIMS	2,854	0	0	0	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
432	10~43200-	E	5186	WORKERS COMPENSATION	0	2,248	2,248	0	0	0
432	10~43200-	E	5187	DENTAL INSURANCE	0	0	0	5,200	6,280	6,280
432	10~43200-	E	5211	CLEANING & JANITORIAL SUPPLIES	443	450	450	450	450	450
432	10~43200-	E	5220	FOOD AND PROVISIONS	13	100	100	100	100	100
432	10~43200-	E	5232	AUDIO VISUAL SUPPLIES	53	350	350	0	350	350
432	10~43200-	E	5233	PERIODICALS, BOOKS & OTHER PUB	733	664	664	518	500	500
432	10~43200-	E	5260	PRINTING AND OFFICE SUPPLIES	10,519	6,766	6,766	6,350	6,500	6,500
432	10~43200-	E	5290	TOOLS AND SUPPLIES	8,405	9,000	8,700	9,650	8,500	8,500
432	10~43200-	E	5311	TRAVEL	948	2,000	2,000	1,322	1,050	1,050
432	10~43200-	E	5312	TRAVEL SUBSISTENCE	736	2,000	2,000	2,000	1,000	1,000
432	10~43200-	E	5321	TELEPHONE AND COMMUNICATIONS	37,309	39,000	39,000	39,703	39,000	39,000
432	10~43200-	E	5325	POSTAGE	146	85	85	85	85	85
432	10~43200-	E	5330	UTILITIES	651	7,500	7,500	2,200	3,600	3,600
432	10~43200-	E	5352	MAINT & REPAIRS-EQUIPMENT	13,561	16,000	16,000	23,500	72,736	72,736
432	10~43200-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	0	0	0	11,500	11,500
432	10~43200-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	0	0	300	300	0	0
432	10~43200-	E	5370	ADVERTISING/EMPL.RECONGNITION	886	1,000	1,000	850	1,000	1,000
432	10~43200-	E	5381	PROFESSIONAL SERVICES	630	0	0	0	0	0
432	10~43200-	E	5383	MEDICAL SERVICES	0	0	0	50	200	200
432	10~43200-	E	5395	EDUCATION EXPENSES	2,381	4,771	4,771	3,770	3,000	3,000
432	10~43200-	E	5410	RENTAL OF REAL PROPERTY	0	24,000	24,000	16,000	24,000	24,000
432	10~43200-	E	5450	INSURANCE AND BONDING	2,814	0	0	3,707	5,127	5,127
432	10~43200-	E	5491	DUES AND MEMBERSHIPS	135	135	135	135	135	135
432	10~43200-	E	5550	OTHER EQUIPMENT	5,197	0	0	0	25,000	25,000
			E Total		868,045	910,000	910,000	926,550	1,216,754	1,216,754
432	10~43200-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	0	0	0	0	(166,900)	(166,900)
432	10~43200-	R	4570	DEPT SRV CHRGS-PAY PHONE	(206)	0	0	(1,300)	(1,200)	(1,200)
			R Total		(206)	0	0	(1,300)	(168,100)	(168,100)
	10~43200- Total				867,839	910,000	910,000	925,250	1,048,654	1,048,654
432 Total					867,839	910,000	910,000	925,250	1,048,654	1,048,654
433	10~43300-1101	E	5121	SALARIES AND WAGES	68,647	69,421	69,421	72,100	111,311	111,311
433	10~43300-1101	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	800	0	0
433	10~43300-1101	E	5132	SEPARATION ALLOWANCE	927	937	937	1,000	1,600	1,600
433	10~43300-1101	E	5134	401-K SUPP RET PLAN -OTHER	3,432	3,471	3,471	3,700	5,600	5,600
433	10~43300-1101	E	5181	FICA CONTRIBUTIONS	5,471	5,678	5,678	5,600	8,600	8,600
433	10~43300-1101	E	5182	RET CONTRIB.- OTHER EMPLOYEES	3,363	3,402	3,402	3,600	5,500	5,500
433	10~43300-1101	E	5183	HEALTH INSURANCE	8,520	8,520	8,520	1,034	4,686	4,686
433	10~43300-1101	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	4,230	5,076	5,076
433	10~43300-1101	E	5186	WORKERS COMPENSATION	0	791	791	0	0	0
433	10~43300-1101	E	5187	DENTAL INSURANCE	0	0	0	87	314	314
433	10~43300-1101	E	5189	OTHER FRINGE BENEFITS	0	0	0	0	5,000	0
433	10~43300-1101	E	5212	WEARING APPARREL	1,608	1,100	1,100	1,100	2,150	2,150
433	10~43300-1101	E	5220	FOOD AND PROVISIONS	539	668	668	700	700	700

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
433	10~43300-1101	E	5232	AUDIO VISUAL SUPPLIES	0	50	50	0	600	600
433	10~43300-1101	E	5233	PERIODICALS, BOOKS & OTHER PUB	620	2,000	1,185	1,060	1,900	1,900
433	10~43300-1101	E	5260	PRINTING AND OFFICE SUPPLIES	3,434	4,207	2,207	1,600	1,900	1,900
433	10~43300-1101	E	5290	TOOLS AND SUPPLIES	7,661	3,770	3,770	33,700	2,859	400
433	10~43300-1101	E	5311	TRAVEL	691	1,400	1,400	2,070	3,300	3,300
433	10~43300-1101	E	5312	TRAVEL SUBSISTENCE	578	1,000	1,000	700	1,600	1,600
433	10~43300-1101	E	5321	TELEPHONE AND COMMUNICATIONS	499	2,700	2,700	1,820	2,160	2,160
433	10~43300-1101	E	5325	POSTAGE	327	800	800	400	400	400
433	10~43300-1101	E	5352	MAINT & REPAIRS-EQUIPMENT	261	500	500	213	220	220
433	10~43300-1101	E	5353	MAINT & REPAIRS-VEHICLES	0	50	50	50	3,950	50
433	10~43300-1101	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	200	200	100	400	100
433	10~43300-1101	E	5370	ADVERTISING/EMPL.RECONGNITION	92	150	965	2,300	100	100
433	10~43300-1101	E	5381	PROFESSIONAL SERVICES	0	5,000	22,000	17,000	2,000	2,000
433	10~43300-1101	E	5395	EDUCATION EXPENSES	180	600	600	182	200	200
433	10~43300-1101	E	5430	RENTAL OF EQUIPMENT	2,647	3,820	3,820	363	570	570
433	10~43300-1101	E	5450	INSURANCE AND BONDING	325	0	0	258	357	357
433	10~43300-1101	E	5491	DUES AND MEMBERSHIPS	50	250	250	100	100	100
433	10~43300-1101	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	1,652	0	0
433	10~43300-1101	E	5540	VEHICLES	0	0	0	0	45,200	0
			E Total		114,673	125,285	140,285	157,519	218,353	161,494
433	10~43300-1101	R	4327	FED GRANT-FEMA	(9,574)	(10,285)	(10,285)	(11,173)	(11,173)	(11,173)
433	10~43300-1101	R	4328	FED GRANT-HAZARD.MAT.PLANNING	(5,000)	0	0	(2,000)	0	0
433	10~43300-1101	R	4329	FED GRANT-PRE DISASTER MITPLAN	0	0	(15,000)	(15,000)	0	0
433	10~43300-1101	R	4371	FED GRANT-OJP TERRORISM GRANT	0	0	0	(32,375)	0	0
			R Total		(14,574)	(10,285)	(25,285)	(60,548)	(11,173)	(11,173)
	10~43300-1101 Total				100,099	115,000	115,000	96,971	207,180	150,321
433	10~43300-1102	E	5212	WEARING APPARREL	1,068	0	0	0	1,975	1,975
433	10~43300-1102	E	5220	FOOD AND PROVISIONS	137	400	400	339	120	120
433	10~43300-1102	E	5232	AUDIO VISUAL SUPPLIES	0	0	0	0	600	600
433	10~43300-1102	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	0	0	0	500	500
433	10~43300-1102	E	5260	PRINTING AND OFFICE SUPPLIES	3,287	2,950	2,950	4,555	1,205	1,205
433	10~43300-1102	E	5290	TOOLS AND SUPPLIES	2,973	3,000	4,709	2,922	2,460	2,460
433	10~43300-1102	E	5311	TRAVEL	228	1,000	1,000	300	150	150
433	10~43300-1102	E	5312	TRAVEL SUBSISTENCE	332	600	600	470	400	400
433	10~43300-1102	E	5321	TELEPHONE AND COMMUNICATIONS	1,061	2,000	2,000	1,370	320	320
433	10~43300-1102	E	5325	POSTAGE	0	200	200	120	120	120
433	10~43300-1102	E	5352	MAINT & REPAIRS-EQUIPMENT	0	500	500	0	0	0
433	10~43300-1102	E	5353	MAINT & REPAIRS-VEHICLES	0	50	50	0	600	600
433	10~43300-1102	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	200	200	0	0	0
433	10~43300-1102	E	5395	EDUCATION EXPENSES	0	180	180	185	300	300
433	10~43300-1102	E	5430	RENTAL OF EQUIPMENT	0	170	170	0	0	0
433	10~43300-1102	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	698	0	0
433	10~43300-1102	E	5550	OTHER EQUIPMENT	3,189	0	0	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
433	10~43300-1102	E	5699	PAYMENTS TO OTHER AGENCIES	2,000	1,250	1,750	1,250	1,250	1,250
			E Total		14,276	12,500	14,709	12,209	10,000	10,000
433	10~43300-1102	R	4535	DEPT SRV CHRGS-AGENCY REIMB	(10,000)	(12,500)	(12,500)	(10,000)	(10,000)	(10,000)
			R Total		(10,000)	(12,500)	(12,500)	(10,000)	(10,000)	(10,000)
	10~43300-1102 Total				4,276	0	2,209	2,209	0	0
433 Total					104,376	115,000	117,209	99,180	207,180	150,321
434	10~43400-	E	5121	SALARIES AND WAGES	163,564	192,480	192,480	187,900	198,300	198,300
434	10~43400-	E	5132	SEPARATION ALLOWANCE	2,210	2,598	2,598	2,600	2,700	2,700
434	10~43400-	E	5134	401-K SUPP RET PLAN -OTHER	8,180	9,624	9,624	9,400	10,000	10,000
434	10~43400-	E	5170	BOARD MEMBER COMPENSATION	735	1,575	1,575	1,440	1,600	1,600
434	10~43400-	E	5181	FICA CONTRIBUTIONS	11,734	14,845	14,845	14,500	15,300	15,300
434	10~43400-	E	5182	RET CONTRIB. - OTHER EMPLOYEES	8,015	9,432	9,432	9,200	9,700	9,700
434	10~43400-	E	5183	HEALTH INSURANCE	19,170	23,430	23,430	15,834	25,773	25,773
434	10~43400-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	1,269	5,076	5,076
434	10~43400-	E	5186	WORKERS COMPENSATION	0	3,480	3,480	0	0	0
434	10~43400-	E	5187	DENTAL INSURANCE	0	0	0	1,024	1,099	1,099
434	10~43400-	E	5211	CLEANING & JANITORIAL SUPPLIES	139	200	200	160	200	200
434	10~43400-	E	5212	WEARING APPARREL	1,552	1,500	1,500	2,000	2,000	2,000
434	10~43400-	E	5220	FOOD AND PROVISIONS	2,693	3,000	3,000	2,600	3,000	3,000
434	10~43400-	E	5232	AUDIO VISUAL SUPPLIES	107	500	500	0	1,000	1,000
434	10~43400-	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,564	1,400	1,400	2,020	1,400	1,400
434	10~43400-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	210	500	500	150	250	250
434	10~43400-	E	5260	PRINTING AND OFFICE SUPPLIES	6,335	1,800	2,500	4,200	2,000	2,000
434	10~43400-	E	5270	INVENTORY	645	1,000	1,000	1,000	1,000	1,000
434	10~43400-	E	5290	TOOLS AND SUPPLIES	6,490	8,947	10,547	8,200	13,000	13,000
434	10~43400-	E	5311	TRAVEL	137	250	250	500	250	250
434	10~43400-	E	5312	TRAVEL SUBSISTENCE	569	3,000	3,000	1,330	3,000	3,000
434	10~43400-	E	5321	TELEPHONE AND COMMUNICATIONS	2,706	3,000	3,000	4,400	5,000	5,000
434	10~43400-	E	5325	POSTAGE	337	600	600	370	450	450
434	10~43400-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,876	3,500	3,500	5,850	3,500	3,500
434	10~43400-	E	5353	MAINT & REPAIRS-VEHICLES	3,655	4,150	4,150	6,750	6,950	6,950
434	10~43400-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	200	200	200	200	1,620	1,620
434	10~43400-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	2,221	2,800	2,800	3,600	2,900	2,900
434	10~43400-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	100	100	812	0	0
434	10~43400-	E	5383	MEDICAL SERVICES	0	0	0	50	50	50
434	10~43400-	E	5395	EDUCATION EXPENSES	392	800	800	760	800	800
434	10~43400-	E	5410	RENTAL OF REAL PROPERTY	0	500	500	0	0	0
434	10~43400-	E	5430	RENTAL OF EQUIPMENT	456	486	486	300	486	486
434	10~43400-	E	5450	INSURANCE AND BONDING	2,587	0	0	3,266	4,517	4,517
434	10~43400-	E	5491	DUES AND MEMBERSHIPS	330	300	300	300	300	300
434	10~43400-	E	5540	VEHICLES	25,235	0	0	0	29,000	29,000
434	10~43400-	E	5550	OTHER EQUIPMENT	5,800	3,900	3,900	2,904	0	0
434	10~43400-	E	5699	PAYMENTS TO OTHER AGENCIES	364,800	551,663	551,663	498,000	1,098,000	498,000

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				E Total	644,643	851,560	853,860	792,889	1,450,221	850,221
	10~43400- Total				644,643	851,560	853,860	792,889	1,450,221	850,221
434 Total					644,643	851,560	853,860	792,889	1,450,221	850,221
435	10~43500-	E	5121	SALARIES AND WAGES	1,093,030	1,189,812	1,189,812	1,100,700	1,246,149	1,246,149
435	10~43500-	E	5122	SALARIES AND WAGES - OVERTIME	0	2,300	2,300	200	200	200
435	10~43500-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
435	10~43500-	E	5132	SEPARATION ALLOWANCE	14,755	16,094	16,094	14,900	17,100	17,100
435	10~43500-	E	5134	401-K SUPP RET PLAN -OTHER	54,651	59,606	59,606	55,100	63,000	63,000
435	10~43500-	E	5170	BOARD MEMBER COMPENSATION	1,170	2,520	2,520	1,200	1,000	1,000
435	10~43500-	E	5181	FICA CONTRIBUTIONS	82,740	91,757	91,757	84,700	96,700	96,700
435	10~43500-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	53,554	58,413	58,413	53,900	61,600	61,600
435	10~43500-	E	5183	HEALTH INSURANCE	120,728	123,540	123,540	146,674	126,522	126,522
435	10~43500-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	15,233	15,423	15,423
435	10~43500-	E	5186	WORKERS COMPENSATION	0	19,086	19,086	0	0	0
435	10~43500-	E	5187	DENTAL INSURANCE	0	0	0	7,540	9,106	9,106
435	10~43500-	E	5212	WEARING APPARREL	0	500	500	0	0	0
435	10~43500-	E	5233	PERIODICALS, BOOKS & OTHER PUB	3,975	3,262	3,262	1,800	1,800	1,800
435	10~43500-	E	5260	PRINTING AND OFFICE SUPPLIES	9,546	16,000	16,000	10,300	10,300	10,300
435	10~43500-	E	5290	TOOLS AND SUPPLIES	2,633	5,250	5,250	2,200	2,200	2,200
435	10~43500-	E	5311	TRAVEL	358	600	600	200	200	200
435	10~43500-	E	5312	TRAVEL SUBSISTENCE	1,112	5,000	5,000	5,100	5,100	5,100
435	10~43500-	E	5321	TELEPHONE AND COMMUNICATIONS	17,625	19,459	19,459	16,300	16,300	16,300
435	10~43500-	E	5325	POSTAGE	4,266	5,400	5,400	4,600	4,600	4,600
435	10~43500-	E	5352	MAINT & REPAIRS-EQUIPMENT	777	1,000	1,000	700	500	500
435	10~43500-	E	5353	MAINT & REPAIRS-VEHICLES	16,953	21,900	21,900	21,000	21,000	21,000
435	10~43500-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	3,600	12,057	12,057	12,100	0	0
435	10~43500-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	8,719	11,342	11,342	16,700	17,100	17,100
435	10~43500-	E	5359	MAINT & REPAIRS-VEH INT-PREVAC	759	0	0	0	0	0
435	10~43500-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	750	750	0	0	0
435	10~43500-	E	5381	PROFESSIONAL SERVICES	1,358	1,260	1,260	1,260	1,260	1,260
435	10~43500-	E	5382	LEGAL SERVICES	3,124	4,200	4,200	3,530	3,530	3,530
435	10~43500-	E	5383	MEDICAL SERVICES	0	0	0	40	40	40
435	10~43500-	E	5395	EDUCATION EXPENSES	1,030	2,095	2,095	1,800	1,800	1,800
435	10~43500-	E	5430	RENTAL OF EQUIPMENT	2,042	2,025	2,025	2,100	1,700	1,700
435	10~43500-	E	5450	INSURANCE AND BONDING	20,226	0	0	15,860	21,934	21,934
435	10~43500-	E	5491	DUES AND MEMBERSHIPS	810	900	900	900	900	900
435	10~43500-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	310,085	310,085	310,100	0	0
435	10~43500-	E	5540	VEHICLES	27,807	16,223	16,223	12,500	39,400	39,400
435	10~43500-	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	0	0	312,275	312,275
				E Total	1,552,150	2,007,236	2,007,236	1,924,037	2,103,539	2,103,539
435	10~43500-	R	4500	DEPT PERMIT CHARGES-BLDG/INSPT	(2,108,852)	(2,310,000)	(2,310,000)	(2,600,000)	(2,750,000)	(2,750,000)
435	10~43500-	R	4501	DEPT PERMIT CHARGES	(219,181)	(247,500)	(247,500)	(265,500)	(265,500)	(265,500)
435	10~43500-	R	4510	DEPT SERVICE CHARGES	(1,290)	(1,000)	(1,000)	(3,000)	(3,000)	(3,000)

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
435	10~43500-	R	4511	DEPT SERVICE CHARGES-COLL FEE	(1,119)	(1,800)	(1,800)	(2,300)	(2,300)	(2,300)
435	10~43500-	R	4512	DEPT SRV CHRGS-CONTRACTOR REIM	(159)	0	0	0	0	0
435	10~43500-	R	4892	MISC REVENUE-NSF CHECK FEE	(80)	0	0	(300)	(300)	(300)
			R Total		(2,330,681)	(2,560,300)	(2,560,300)	(2,871,100)	(3,021,100)	(3,021,100)
	10~43500- Total				(778,531)	(553,064)	(553,064)	(947,063)	(917,561)	(917,561)
435 Total					(778,531)	(553,064)	(553,064)	(947,063)	(917,561)	(917,561)
436	10~43600-	E	5383	MEDICAL SERVICES	23,400	45,000	45,000	22,000	40,000	40,000
			E Total		23,400	45,000	45,000	22,000	40,000	40,000
	10~43600- Total				23,400	45,000	45,000	22,000	40,000	40,000
436 Total					23,400	45,000	45,000	22,000	40,000	40,000
437	10~43700-	E	5381	PROFESSIONAL SERVICES	1,843	1,900	1,900	0	0	0
437	10~43700-	E	5699	PAYMENTS TO OTHER AGENCIES	3,132,196	2,825,535	2,825,535	3,076,977	3,239,566	3,239,566
			E Total		3,134,039	2,827,435	2,827,435	3,076,977	3,239,566	3,239,566
437	10~43700-	R	4520	DPT SRV CHRGS-3RD PRY MDCD	(5,579)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
			R Total		(5,579)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
	10~43700- Total				3,128,461	2,821,435	2,821,435	3,070,977	3,233,566	3,233,566
437 Total					3,128,461	2,821,435	2,821,435	3,070,977	3,233,566	3,233,566
438	10~43800-	E	5121	SALARIES AND WAGES	208,717	233,231	233,231	215,237	262,663	262,663
438	10~43800-	E	5132	SEPARATION ALLOWANCE	2,817	3,149	3,149	3,000	3,600	3,600
438	10~43800-	E	5134	401-K SUPP RET PLAN -OTHER	10,436	11,662	11,662	10,800	13,200	13,200
438	10~43800-	E	5181	FICA CONTRIBUTIONS	15,549	17,842	17,842	16,500	20,200	20,200
438	10~43800-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	10,226	11,428	11,428	10,600	13,000	13,000
438	10~43800-	E	5183	HEALTH INSURANCE	38,340	42,600	42,600	24,430	46,886	46,886
438	10~43800-	E	5186	WORKERS COMPENSATION	0	4,340	4,340	0	0	0
438	10~43800-	E	5187	DENTAL INSURANCE	0	0	0	1,571	3,214	3,214
438	10~43800-	E	5211	CLEANING & JANITORIAL SUPPLIES	2,846	3,091	3,091	3,881	3,259	3,259
438	10~43800-	E	5212	WEARING APPARREL	836	240	240	200	240	240
438	10~43800-	E	5220	FOOD AND PROVISIONS	103	100	100	85	100	100
438	10~43800-	E	5232	AUDIO VISUAL SUPPLIES	0	100	100	80	100	100
438	10~43800-	E	5233	PERIODICALS, BOOKS & OTHER PUB	60	90	90	75	90	90
438	10~43800-	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	10,053	13,656	13,656	13,254	13,656	13,656
438	10~43800-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	100	388	388	440	544	544
438	10~43800-	E	5260	PRINTING AND OFFICE SUPPLIES	6,655	2,150	2,150	2,123	2,150	2,150
438	10~43800-	E	5290	TOOLS AND SUPPLIES	10,585	5,411	5,411	5,366	5,412	5,412
438	10~43800-	E	5312	TRAVEL SUBSISTENCE	538	810	810	758	810	810
438	10~43800-	E	5321	TELEPHONE AND COMMUNICATIONS	8,615	7,915	7,915	9,600	9,600	9,600
438	10~43800-	E	5325	POSTAGE	81	136	136	81	108	108
438	10~43800-	E	5330	UTILITIES	9,575	10,620	10,620	11,000	11,330	11,330
438	10~43800-	E	5351	MAINT & REPAIRS-BUILDINGS	291	250	250	350	250	250
438	10~43800-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,787	800	800	725	800	800
438	10~43800-	E	5353	MAINT & REPAIRS-VEHICLES	8,522	10,296	10,296	15,675	16,145	16,145
438	10~43800-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	4,789	5,029	5,029	9,600	9,400	9,400
438	10~43800-	E	5370	ADVERTISING/EMPL.RECONGNITION	2,364	2,132	2,132	2,192	2,135	2,135

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
438	10~43800-	E	5381	PROFESSIONAL SERVICES	639	2,520	2,520	1,908	2,340	2,340
438	10~43800-	E	5382	LEGAL SERVICES	0	500	500	0	500	500
438	10~43800-	E	5383	MEDICAL SERVICES	36,012	36,500	36,500	32,800	36,500	36,500
438	10~43800-	E	5392	LAUNDRY AND DRY CLEANING	4,571	4,916	4,916	4,530	4,917	4,917
438	10~43800-	E	5395	EDUCATION EXPENSES	640	980	980	770	980	980
438	10~43800-	E	5430	RENTAL OF EQUIPMENT	386	386	386	379	396	396
438	10~43800-	E	5450	INSURANCE AND BONDING	3,383	0	0	4,318	5,972	5,972
438	10~43800-	E	5491	DUES AND MEMBERSHIPS	125	335	335	335	335	335
438	10~43800-	E	5540	VEHICLES	28,883	33,000	33,000	13,231	16,500	16,500
438	10~43800-	E	5550	OTHER EQUIPMENT	0	8,500	8,500	0	0	0
			E Total		428,526	475,103	475,103	415,894	507,332	507,332
438	10~43800-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(18,086)	(30,000)	(30,000)	(11,000)	(58,283)	(58,283)
438	10~43800-	R	4510	DEPT SERVICE CHARGES	(40,804)	(46,375)	(46,375)	(39,000)	(42,000)	(42,000)
438	10~43800-	R	4840	MISC REVENUE-CONTR/DONATIONS	(170)	0	0	(200)	(150)	(150)
438	10~43800-	R	4892	MISC REVENUE-NSF CHECK FEE	0	0	0	(20)	0	0
			R Total		(59,060)	(76,375)	(76,375)	(50,220)	(100,433)	(100,433)
	10~43800- Total				369,466	398,728	398,728	365,674	406,899	406,899
438 Total					369,466	398,728	398,728	365,674	406,899	406,899
439	10~43900-	E	5630	PAYMENTS TO OTHER GOV UNITS	118,008	108,000	108,000	162,000	162,000	162,000
			E Total		118,008	108,000	108,000	162,000	162,000	162,000
	10~43900- Total				118,008	108,000	108,000	162,000	162,000	162,000
439 Total					118,008	108,000	108,000	162,000	162,000	162,000
491	10~49100-	E	5068	TRNS TO STORMWATER FUND	0	0	0	0	140,742	140,742
491	10~49100-	E	5121	SALARIES AND WAGES	246,539	251,688	251,688	261,800	198,100	198,100
491	10~49100-	E	5128	TRAVEL ALLOWANCE	4,400	4,800	4,800	4,800	4,800	4,800
491	10~49100-	E	5132	SEPARATION ALLOWANCE	3,329	3,398	3,398	3,500	2,700	2,700
491	10~49100-	E	5134	401-K SUPP RET PLAN -OTHER	12,328	12,584	12,584	13,000	10,000	10,000
491	10~49100-	E	5170	BOARD MEMBER COMPENSATION	2,070	6,120	6,120	2,600	3,264	3,264
491	10~49100-	E	5181	FICA CONTRIBUTIONS	18,630	20,090	20,090	20,400	15,800	15,800
491	10~49100-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	12,081	12,333	12,333	12,700	9,700	9,700
491	10~49100-	E	5183	HEALTH INSURANCE	24,154	21,300	21,300	15,123	18,744	18,744
491	10~49100-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	6,200	8,400	8,400
491	10~49100-	E	5186	WORKERS COMPENSATION	0	3,566	3,566	0	0	0
491	10~49100-	E	5187	DENTAL INSURANCE	0	0	0	1,300	1,256	1,256
491	10~49100-	E	5220	FOOD AND PROVISIONS	0	100	100	100	100	100
491	10~49100-	E	5232	AUDIO VISUAL SUPPLIES	0	75	75	0	0	0
491	10~49100-	E	5233	PERIODICALS, BOOKS & OTHER PUB	767	1,000	1,000	800	1,000	1,000
491	10~49100-	E	5260	PRINTING AND OFFICE SUPPLIES	4,426	5,000	5,000	5,000	4,900	4,900
491	10~49100-	E	5299	MISCELLANEOUS	203	500	500	100	500	500
491	10~49100-	E	5311	TRAVEL	1,429	1,100	1,100	2,100	1,500	1,500
491	10~49100-	E	5312	TRAVEL SUBSISTENCE	537	100	2,100	2,300	2,200	2,200
491	10~49100-	E	5321	TELEPHONE AND COMMUNICATIONS	173	875	875	0	0	0
491	10~49100-	E	5325	POSTAGE	1,631	2,000	2,000	1,500	1,900	1,900

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
491	10~49100-	E	5352	MAINT & REPAIRS-EQUIPMENT	248	500	500	400	500	500
491	10~49100-	E	5370	ADVERTISING/EMPL.RECONGNITION	2,480	2,500	2,500	1,100	2,000	2,000
491	10~49100-	E	5381	PROFESSIONAL SERVICES	4,025	70,000	68,000	60,000	70,000	70,000
491	10~49100-	E	5383	MEDICAL SERVICES	0	0	0	40	40	40
491	10~49100-	E	5395	EDUCATION EXPENSES	273	2,450	2,450	2,100	2,200	2,200
491	10~49100-	E	5430	RENTAL OF EQUIPMENT	2,029	2,300	2,300	2,200	2,000	2,000
491	10~49100-	E	5450	INSURANCE AND BONDING	1,315	0	0	1,056	1,200	1,200
491	10~49100-	E	5491	DUES AND MEMBERSHIPS	1,605	1,500	1,500	1,500	1,200	1,200
491	10~49100-	E	5510	OFFICE FURNITURE AND EQUIPMENT	3,457	0	0	0	0	0
491	10~49100-	E	5630	PAYMENTS TO OTHER GOV UNITS	0	12,000	10,500	5,100	5,100	5,100
491	10~49100-	E	5699	PAYMENTS TO OTHER AGENCIES	0	0	1,500	1,500	1,500	1,500
			E Total		348,129	437,879	437,879	428,319	511,346	511,346
491	10~49100-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(14,750)	(15,000)	(15,000)	(15,000)	(27,500)	(27,500)
491	10~49100-	R	4510	DEPT SERVICE CHARGES	(10,392)	(10,000)	(10,000)	(15,000)	(15,000)	(15,000)
			R Total		(25,142)	(25,000)	(25,000)	(30,000)	(42,500)	(42,500)
	10~49100- Total				322,987	412,879	412,879	398,319	468,846	468,846
491 Total					322,987	412,879	412,879	398,319	468,846	468,846
492	10~49200-	E	5121	SALARIES AND WAGES	105,925	108,096	108,096	82,100	111,400	111,400
492	10~49200-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	2,800	4,800	4,800
492	10~49200-	E	5132	SEPARATION ALLOWANCE	1,430	1,459	1,459	1,200	1,600	1,600
492	10~49200-	E	5134	401-K SUPP RET PLAN -OTHER	5,296	5,405	5,405	4,200	5,600	5,600
492	10~49200-	E	5181	FICA CONTRIBUTIONS	8,248	8,637	8,637	6,500	8,900	8,900
492	10~49200-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	5,190	5,297	5,297	4,100	5,500	5,500
492	10~49200-	E	5183	HEALTH INSURANCE	8,520	8,520	8,520	4,912	9,372	9,372
492	10~49200-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	3,300	3,312	3,312
492	10~49200-	E	5186	WORKERS COMPENSATION	0	2,129	2,129	0	0	0
492	10~49200-	E	5187	DENTAL INSURANCE	0	0	0	260	628	628
492	10~49200-	E	5211	CLEANING & JANITORIAL SUPPLIES	18	50	50	0	0	0
492	10~49200-	E	5220	FOOD AND PROVISIONS	1,005	5,500	5,500	1,800	5,500	5,500
492	10~49200-	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,043	1,500	1,500	400	500	500
492	10~49200-	E	5260	PRINTING AND OFFICE SUPPLIES	13,835	5,000	5,000	6,400	5,100	5,100
492	10~49200-	E	5290	TOOLS AND SUPPLIES	0	3,000	3,000	40	0	0
492	10~49200-	E	5311	TRAVEL	2,583	5,000	5,000	1,700	5,000	5,000
492	10~49200-	E	5312	TRAVEL SUBSISTENCE	2,780	2,000	2,000	2,800	2,000	2,000
492	10~49200-	E	5321	TELEPHONE AND COMMUNICATIONS	3,180	3,000	3,000	2,900	3,000	3,000
492	10~49200-	E	5325	POSTAGE	853	5,000	3,000	1,200	4,000	4,000
492	10~49200-	E	5352	MAINT & REPAIRS-EQUIPMENT	871	1,000	1,000	800	1,000	1,000
492	10~49200-	E	5370	ADVERTISING/EMPL.RECONGNITION	6,900	16,250	28,450	22,400	25,000	25,000
492	10~49200-	E	5381	PROFESSIONAL SERVICES	42,226	35,000	44,500	31,200	40,000	40,000
492	10~49200-	E	5382	LEGAL SERVICES	0	5,000	1,000	0	0	0
492	10~49200-	E	5393	TEMPORARY HELP SERVICES	970	1,000	1,000	0	1,000	1,000
492	10~49200-	E	5395	EDUCATION EXPENSES	2,282	6,000	4,000	600	2,300	2,300
492	10~49200-	E	5410	RENTAL OF REAL PROPERTY	0	0	0	250	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
492	10~49200-	E	5430	RENTAL OF EQUIPMENT	1,933	2,700	2,700	1,980	2,700	2,700
492	10~49200-	E	5450	INSURANCE AND BONDING	482	0	0	436	603	603
492	10~49200-	E	5491	DUES AND MEMBERSHIPS	1,095	3,000	1,800	595	2,000	2,000
492	10~49200-	E	5510	OFFICE FURNITURE AND EQUIPMENT	2,299	0	0	0	0	0
492	10~49200-	E	5699	PAYMENTS TO OTHER AGENCIES	51,190	438,655	438,655	438,655	450,000	450,000
		E Total			274,952	682,998	695,498	623,528	700,815	700,815
	10~49200- Total				274,952	682,998	695,498	623,528	700,815	700,815
492 Total					274,952	682,998	695,498	623,528	700,815	700,815
495	10~49501-	E	5121	SALARIES AND WAGES	0	22,169	22,169	0	22,326	22,326
495	10~49501-	E	5132	SEPARATION ALLOWANCE	0	299	299	0	400	400
495	10~49501-	E	5134	401-K SUPP RET PLAN -OTHER	0	1,108	1,108	0	1,200	1,200
495	10~49501-	E	5181	FICA CONTRIBUTIONS	0	1,696	1,696	0	1,800	1,800
495	10~49501-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	1,086	1,086	0	1,100	1,100
495	10~49501-	E	5183	HEALTH INSURANCE	2,854	4,260	4,260	0	4,686	4,686
495	10~49501-	E	5186	WORKERS COMPENSATION	0	597	597	0	0	0
495	10~49501-	E	5187	DENTAL INSURANCE	0	0	0	0	314	314
495	10~49501-	E	5211	CLEANING & JANITORIAL SUPPLIES	20	25	25	25	25	25
495	10~49501-	E	5212	WEARING APPARREL	34	100	100	100	250	250
495	10~49501-	E	5220	FOOD AND PROVISIONS	909	3,000	3,520	2,300	3,000	3,000
495	10~49501-	E	5232	AUDIO VISUAL SUPPLIES	346	450	450	350	700	700
495	10~49501-	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,952	750	750	1,750	1,000	1,000
495	10~49501-	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	95	200	200	300	350	350
495	10~49501-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	0	20	20	0	0
495	10~49501-	E	5260	PRINTING AND OFFICE SUPPLIES	11,211	17,625	17,605	15,000	28,000	16,000
495	10~49501-	E	5290	TOOLS AND SUPPLIES	1,342	225	225	100	150	150
495	10~49501-	E	5311	TRAVEL	6,819	5,400	5,400	3,500	5,400	5,400
495	10~49501-	E	5312	TRAVEL SUBSISTENCE	207	2,700	2,700	750	2,700	2,700
495	10~49501-	E	5321	TELEPHONE AND COMMUNICATIONS	2,915	2,650	2,650	4,000	4,500	4,500
495	10~49501-	E	5325	POSTAGE	1,873	2,000	2,000	1,200	1,500	1,500
495	10~49501-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,844	3,800	3,800	2,000	3,800	3,800
495	10~49501-	E	5353	MAINT & REPAIRS-VEHICLES	0	0	0	0	500	500
495	10~49501-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	320	500	500	1,200	1,900	1,900
495	10~49501-	E	5359	MAINT & REPAIRS-VEH INT-PREVAC	1,658	0	0	0	0	0
495	10~49501-	E	5370	ADVERTISING/EMPL.RECONGNITION	6,778	6,600	6,397	5,500	5,500	5,500
495	10~49501-	E	5383	MEDICAL SERVICES	0	0	0	20	0	0
495	10~49501-	E	5393	TEMPORARY HELP SERVICES	0	0	203	300	500	500
495	10~49501-	E	5395	EDUCATION EXPENSES	967	1,800	1,800	750	1,800	1,800
495	10~49501-	E	5410	RENTAL OF REAL PROPERTY	300	3,600	3,600	1,000	1,500	1,500
495	10~49501-	E	5430	RENTAL OF EQUIPMENT	2,256	2,600	2,600	2,600	2,600	2,600
495	10~49501-	E	5450	INSURANCE AND BONDING	597	0	0	514	711	711
495	10~49501-	E	5491	DUES AND MEMBERSHIPS	873	975	975	975	1,000	1,000
495	10~49501-	E	5630	PAYMENTS TO OTHER GOV UNITS	201,113	205,300	205,300	189,800	170,400	170,400
495	10~49501-	E	5699	PAYMENTS TO OTHER AGENCIES	6,500	6,500	6,500	6,500	6,500	6,500

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				E Total	253,783	298,015	298,535	240,554	276,112	264,112
495	10~49501-	R	4492	ST GRANT-NC DEPT OF AGRICULTR	(1,200)	0	0	0	0	0
495	10~49501-	R	4510	DEPT SRV CHRGS	(5,466)	(2,000)	(2,000)	(2,200)	(2,200)	(2,200)
				R Total	(6,666)	(2,000)	(2,000)	(2,200)	(2,200)	(2,200)
	10~49501- Total				247,117	296,015	296,535	238,354	273,912	261,912
495	10~49540-	E	5220	FOOD AND PROVISIONS	898	1,300	1,300	700	1,000	1,000
495	10~49540-	E	5232	AUDIO VISUAL SUPPLIES	0	200	200	200	200	200
495	10~49540-	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,012	1,500	1,500	1,000	1,500	1,500
495	10~49540-	E	5260	PRINTING AND OFFICE SUPPLIES	822	900	900	900	1,500	1,500
495	10~49540-	E	5290	TOOLS AND SUPPLIES	125	600	600	800	1,000	1,000
495	10~49540-	E	5311	TRAVEL	0	400	400	400	400	400
495	10~49540-	E	5312	TRAVEL SUBSISTENCE	242	400	400	400	400	400
495	10~49540-	E	5325	POSTAGE	0	0	0	0	300	300
495	10~49540-	E	5353	MAINT & REPAIRS-VEHICLES	29	500	500	250	500	500
495	10~49540-	E	5370	ADVERTISING/EMPL.RECONGNITION	570	1,100	1,100	700	1,000	1,000
495	10~49540-	E	5381	PROFESSIONAL SERVICES	700	2,000	2,000	2,000	2,000	2,000
495	10~49540-	E	5393	TEMPORARY HELP SERVICES	0	0	0	700	700	700
495	10~49540-	E	5395	EDUCATION EXPENSES	13,164	15,000	15,000	10,000	2,500	2,500
495	10~49540-	E	5410	RENTAL OF REAL PROPERTY	175	800	800	300	500	500
495	10~49540-	E	5430	RENTAL OF EQUIPMENT	975	1,500	1,500	1,250	1,000	1,000
495	10~49540-	E	5450	INSURANCE AND BONDING	0	0	0	0	300	300
				E Total	18,712	26,200	26,200	19,600	14,800	14,800
495	10~49540-	R	4510	DEPT SERVICE CHARGES	(12,685)	(15,000)	(15,000)	(1,200)	(1,200)	(1,200)
				R Total	(12,685)	(15,000)	(15,000)	(1,200)	(1,200)	(1,200)
	10~49540- Total				6,027	11,200	11,200	18,400	13,600	13,600
495	10~49541-	E	5220	FOOD AND PROVISIONS	0	0	90	87	0	0
495	10~49541-	E	5232	AUDIO VISUAL SUPPLIES	0	0	275	275	0	0
495	10~49541-	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	0	54	54	0	0
495	10~49541-	E	5260	PRINTING AND OFFICE SUPPLIES	70	0	296	296	0	0
495	10~49541-	E	5325	POSTAGE	0	0	235	166	0	0
495	10~49541-	E	5370	ADVERTISING/EMPL.RECONGNITION	310	0	1,610	1,440	0	0
				E Total	380	0	2,560	2,318	0	0
495	10~49541-	R	4510	DEPT SERVICE CHARGES	58	0	0	0	0	0
				R Total	58	0	0	0	0	0
	10~49541- Total				438	0	2,560	2,318	0	0
495 Total					253,583	307,215	310,295	259,072	287,512	275,512
496	10~49600-1240	E	5121	SALARIES AND WAGES	97,568	98,479	98,479	102,800	102,600	102,600
496	10~49600-1240	E	5132	SEPARATION ALLOWANCE	1,317	1,329	1,329	1,400	1,400	1,400
496	10~49600-1240	E	5134	401-K SUPP RET PLAN -OTHER	4,879	4,924	4,924	5,200	5,200	5,200
496	10~49600-1240	E	5181	FICA CONTRIBUTIONS	7,464	7,534	7,534	7,900	7,900	7,900
496	10~49600-1240	E	5182	RET CONTRIB.- OTHER EMPLOYEES	4,781	4,825	4,825	5,100	5,100	5,100
496	10~49600-1240	E	5183	HEALTH INSURANCE	12,780	12,780	12,780	9,306	14,058	14,058
496	10~49600-1240	E	5186	WORKERS COMPENSATION	0	1,395	1,395	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
496	10~49600-1240	E	5187	DENTAL INSURANCE	0	0	0	780	942	942
496	10~49600-1240	E	5260	PRINTING AND OFFICE SUPPLIES	0	1,900	1,900	1,900	1,900	1,900
496	10~49600-1240	E	5311	TRAVEL	117	500	500	500	600	600
496	10~49600-1240	E	5312	TRAVEL SUBSISTENCE	472	1,700	1,700	1,500	1,700	1,700
496	10~49600-1240	E	5325	POSTAGE	136	300	300	200	300	300
496	10~49600-1240	E	5353	MAINT & REPAIRS-VEHICLES	281	400	400	400	600	600
496	10~49600-1240	E	5358	MAINT & REPAIRS-VEH INTERDEPT	193	704	704	900	900	900
496	10~49600-1240	E	5395	EDUCATION EXPENSES	215	500	500	500	500	500
496	10~49600-1240	E	5450	INSURANCE AND BONDING	1,504	0	0	1,314	1,817	1,817
496	10~49600-1240	E	5491	DUES AND MEMBERSHIPS	825	1,200	1,200	1,200	1,200	1,200
			E Total		132,532	138,470	138,470	140,900	146,717	146,717
496	10~49600-1240	R	4490	ST GRANT-NC DEPT NR & CD	(19,200)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
			R Total		(19,200)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	10~49600-1240 Total				113,332	118,470	118,470	120,900	126,717	126,717
496 Total					113,332	118,470	118,470	120,900	126,717	126,717
497	10~49700-	E	5699	PAYMENTS TO OTHER AGENCIES	37,916	50,553	50,553	50,553	50,081	50,081
			E Total		37,916	50,553	50,553	50,553	50,081	50,081
	10~49700- Total				37,916	50,553	50,553	50,553	50,081	50,081
497 Total					37,916	50,553	50,553	50,553	50,081	50,081
511	10~51101-1300	E	5121	SALARIES AND WAGES	1,464,099	869,076	863,351	819,844	933,060	933,060
511	10~51101-1300	E	5126	SALARIES & WAGES-TEMP AND PART	10,965	0	0	153	0	0
511	10~51101-1300	E	5128	TRAVEL ALLOWANCE	2,560	4,800	4,800	4,800	4,800	4,800
511	10~51101-1300	E	5132	SEPARATION ALLOWANCE	19,734	11,732	11,654	11,100	12,700	12,700
511	10~51101-1300	E	5134	401-K SUPP RET PLAN -OTHER	73,086	43,454	43,167	41,000	46,800	46,800
511	10~51101-1300	E	5170	BOARD MEMBER COMPENSATION	1,185	1,800	1,800	1,455	3,960	1,980
511	10~51101-1300	E	5181	FICA CONTRIBUTIONS	109,239	66,989	66,550	62,900	71,900	71,700
511	10~51101-1300	E	5182	RET CONTRIB.- OTHER EMPLOYEES	71,618	42,585	42,304	40,100	45,700	45,700
511	10~51101-1300	E	5183	HEALTH INSURANCE	154,894	87,117	85,697	58,006	100,515	100,515
511	10~51101-1300	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	27,600	33,863	33,863
511	10~51101-1300	E	5186	WORKERS COMPENSATION	0	16,173	16,066	0	0	0
511	10~51101-1300	E	5187	DENTAL INSURANCE	0	0	0	4,863	6,735	6,735
511	10~51101-1300	E	5211	CLEANING & JANITORIAL SUPPLIES	50	50	50	50	50	50
511	10~51101-1300	E	5212	WEARING APPARREL	2,093	800	800	800	800	800
511	10~51101-1300	E	5220	FOOD AND PROVISIONS	418	225	300	310	330	330
511	10~51101-1300	E	5233	PERIODICALS, BOOKS & OTHER PUB	1,546	542	542	216	509	509
511	10~51101-1300	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	28,718	35,250	35,250	35,250	38,370	38,370
511	10~51101-1300	E	5260	PRINTING AND OFFICE SUPPLIES	69,110	9,244	9,167	9,107	8,900	8,900
511	10~51101-1300	E	5270	INVENTORY	200	0	0	0	0	0
511	10~51101-1300	E	5290	TOOLS AND SUPPLIES	15,546	420	422	2,000	395	395
511	10~51101-1300	E	5311	TRAVEL	3,712	5,485	5,485	4,985	5,480	5,480
511	10~51101-1300	E	5312	TRAVEL SUBSISTENCE	4,358	4,882	4,882	3,214	4,949	4,949
511	10~51101-1300	E	5321	TELEPHONE AND COMMUNICATIONS	23,724	13,663	13,663	11,500	13,172	13,172
511	10~51101-1300	E	5325	POSTAGE	4,764	3,245	3,245	3,245	3,196	3,196

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51101-1300	E	5351	MAINT & REPAIRS-BUILDINGS	360	0	0	0	0	0
511	10~51101-1300	E	5352	MAINT & REPAIRS-EQUIPMENT	2,478	5,821	5,821	5,821	5,822	5,822
511	10~51101-1300	E	5353	MAINT & REPAIRS-VEHICLES	6,334	0	0	0	0	0
511	10~51101-1300	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	6,350	6,497	6,497	6,497	6,375	6,375
511	10~51101-1300	E	5357	MAINT & REPAIRS-K CORP ALLOC	79,145	100,000	100,000	92,400	100,000	100,000
511	10~51101-1300	E	5358	MAINT & REPAIRS-VEH INTERDEPT	3,921	0	0	0	0	0
511	10~51101-1300	E	5370	ADVERTISING/EMPL.RECONGNITION	1,508	1,380	1,380	676	1,170	1,170
511	10~51101-1300	E	5381	PROFESSIONAL SERVICES	2,440	7,558	52,558	52,558	5,172	5,172
511	10~51101-1300	E	5383	MEDICAL SERVICES	46,522	55,113	55,113	55,113	55,113	55,113
511	10~51101-1300	E	5389	OTHER PROF SERVICES	0	0	0	4,801	13,860	13,860
511	10~51101-1300	E	5392	LAUNDRY AND DRY CLEANING	0	400	400	300	400	400
511	10~51101-1300	E	5393	TEMPORARY HELP SERVICES	959	6,384	6,384	6,384	8,812	8,812
511	10~51101-1300	E	5395	EDUCATION EXPENSES	2,231	2,045	2,045	1,190	2,045	2,045
511	10~51101-1300	E	5398	TRANSPORTATION	0	110	110	0	0	0
511	10~51101-1300	E	5410	RENTAL OF REAL PROPERTY	108,290	119,119	119,119	108,290	119,119	119,119
511	10~51101-1300	E	5430	RENTAL OF EQUIPMENT	2,784	3,517	3,517	3,517	5,245	5,245
511	10~51101-1300	E	5450	INSURANCE AND BONDING	18,624	0	9,123	22,300	23,824	23,824
511	10~51101-1300	E	5491	DUES AND MEMBERSHIPS	2,632	1,598	1,598	1,406	1,598	1,598
511	10~51101-1300	E	5540	VEHICLES	27,807	0	0	0	0	0
511	10~51101-1300	E	5800	INTERDEPARTMENTAL CHARGES	0	0	0	0	(250,000)	(250,000)
			E Total		2,374,002	1,527,074	1,572,860	1,503,751	1,434,739	1,432,559
511	10~51101-1300	R	4411	ST GRANT-FOR HEALTH ADMIN	(46,725)	(46,725)	(38,388)	(38,388)	(38,388)	(38,388)
511	10~51101-1300	R	4500	DEPT PERMIT CHARGES	(221,624)	0	0	0	0	0
511	10~51101-1300	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(25,419)	(32,000)	(32,000)	(14,600)	(14,500)	(14,500)
511	10~51101-1300	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(14,136)	(14,000)	(14,000)	(14,000)	(13,000)	(13,000)
511	10~51101-1300	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	(269)	0	0	0	0	0
511	10~51101-1300	R	4892	MISC REVENUE-NSF CHECK FEE	(20)	0	0	0	0	0
511	10~51101-1300	R	4895	HEALTH - OTHER REVENUE	(240)	0	0	(2,500)	0	0
			R Total		(308,432)	(92,725)	(84,388)	(69,488)	(65,888)	(65,888)
			10~51101-1300 Total		2,065,570	1,434,349	1,488,472	1,434,263	1,368,851	1,366,671
511	10~51150-1320	E	5121	SALARIES AND WAGES	23,607	30,135	30,135	18,574	20,546	20,546
511	10~51150-1320	E	5132	SEPARATION ALLOWANCE	318	407	407	304	275	275
511	10~51150-1320	E	5134	401-K SUPP RET PLAN -OTHER	1,180	1,507	1,507	1,122	1,020	1,020
511	10~51150-1320	E	5181	FICA CONTRIBUTIONS	1,803	2,305	2,305	1,690	1,558	1,558
511	10~51150-1320	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,157	1,477	1,477	1,097	1,000	1,000
511	10~51150-1320	E	5183	HEALTH INSURANCE	3,280	3,834	3,834	1,615	2,343	2,343
511	10~51150-1320	E	5186	WORKERS COMPENSATION	0	561	561	0	0	0
511	10~51150-1320	E	5187	DENTAL INSURANCE	0	0	0	174	157	157
511	10~51150-1320	E	5211	CLEANING & JANITORIAL SUPPLIES	50	0	0	0	0	0
511	10~51150-1320	E	5212	WEARING APPARREL	250	150	150	150	150	150
511	10~51150-1320	E	5220	FOOD AND PROVISIONS	0	0	300	1,200	0	0
511	10~51150-1320	E	5232	AUDIO VISUAL SUPPLIES	0	0	100	900	0	0
511	10~51150-1320	E	5233	PERIODICALS, BOOKS & OTHER PUB	421	100	200	800	90	90

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1320	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	948	1,200	1,200	1,200	963	963
511	10~51150-1320	E	5260	PRINTING AND OFFICE SUPPLIES	2,492	1,000	2,550	10,150	785	785
511	10~51150-1320	E	5311	TRAVEL	1,740	2,771	4,271	4,700	1,075	1,075
511	10~51150-1320	E	5312	TRAVEL SUBSISTENCE	468	884	1,384	1,267	540	540
511	10~51150-1320	E	5321	TELEPHONE AND COMMUNICATIONS	292	300	300	293	300	300
511	10~51150-1320	E	5325	POSTAGE	1,390	600	600	600	550	550
511	10~51150-1320	E	5352	MAINT & REPAIRS-EQUIPMENT	175	175	175	183	175	175
511	10~51150-1320	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	440	526	526	526	577	577
511	10~51150-1320	E	5370	ADVERTISING/EMPL.RECONGNITION	0	0	0	300	0	0
511	10~51150-1320	E	5381	PROFESSIONAL SERVICES	1,435	675	675	1,675	1,740	1,740
511	10~51150-1320	E	5383	MEDICAL SERVICES	3,253	3,804	3,804	11,262	9,653	9,653
511	10~51150-1320	E	5392	LAUNDRY AND DRY CLEANING	244	500	500	384	400	400
511	10~51150-1320	E	5395	EDUCATION EXPENSES	310	1,100	1,600	2,000	220	220
511	10~51150-1320	E	5430	RENTAL OF EQUIPMENT	200	200	200	200	210	210
511	10~51150-1320	E	5450	INSURANCE AND BONDING	130	0	0	161	222	222
511	10~51150-1320	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	10,000	0	0
			E Total		45,583	54,211	58,761	72,527	44,549	44,549
511	10~51150-1320	R	4313	FED GRANT-BIOTERRORISM	0	0	0	(34,300)	(4,000)	(4,000)
511	10~51150-1320	R	4367	FED GRANT - RYAN WHITE HIV	(397)	(13,000)	(13,000)	(1,400)	0	0
511	10~51150-1320	R	4413	ST GRANT-NC DEPT EHNHR	(7,603)	(23,967)	(26,967)	(23,967)	(23,967)	(23,967)
511	10~51150-1320	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(18,412)	(14,244)	(14,244)	(15,570)	(16,582)	(16,582)
511	10~51150-1320	R	4840	MISC REVENUE-CONTR/DONATIONS	(6,742)	(3,000)	(4,550)	(1,550)	0	0
			R Total		(33,155)	(54,211)	(58,761)	(76,787)	(44,549)	(44,549)
			10~51150-1320 Total		12,428	0	0	(4,260)	0	0
511	10~51150-1321	E	5121	SALARIES AND WAGES	29,480	29,757	29,757	30,790	45,387	45,387
511	10~51150-1321	E	5122	SALARIES AND WAGES - OVERTIME	0	0	3,680	528	0	0
511	10~51150-1321	E	5132	SEPARATION ALLOWANCE	398	402	402	500	700	700
511	10~51150-1321	E	5134	401-K SUPP RET PLAN -OTHER	1,474	1,488	1,672	1,600	2,300	2,300
511	10~51150-1321	E	5181	FICA CONTRIBUTIONS	2,131	2,276	2,558	2,400	3,500	3,500
511	10~51150-1321	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,444	1,458	1,639	1,600	2,300	2,300
511	10~51150-1321	E	5183	HEALTH INSURANCE	4,686	4,686	4,686	3,439	7,500	7,500
511	10~51150-1321	E	5186	WORKERS COMPENSATION	0	554	623	0	0	0
511	10~51150-1321	E	5187	DENTAL INSURANCE	0	0	0	289	600	600
511	10~51150-1321	E	5211	CLEANING & JANITORIAL SUPPLIES	174	100	100	100	100	100
511	10~51150-1321	E	5212	WEARING APPARREL	250	250	250	250	250	250
511	10~51150-1321	E	5220	FOOD AND PROVISIONS	95	150	450	450	150	150
511	10~51150-1321	E	5233	PERIODICALS, BOOKS & OTHER PUB	250	300	300	0	300	300
511	10~51150-1321	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	3,719	4,371	14,413	14,795	5,236	5,236
511	10~51150-1321	E	5260	PRINTING AND OFFICE SUPPLIES	1,339	600	1,600	1,600	1,600	1,600
511	10~51150-1321	E	5290	TOOLS AND SUPPLIES	570	400	3,400	700	0	0
511	10~51150-1321	E	5311	TRAVEL	242	1,041	1,241	1,063	1,100	1,100
511	10~51150-1321	E	5312	TRAVEL SUBSISTENCE	7	260	310	544	260	260
511	10~51150-1321	E	5325	POSTAGE	270	420	420	420	420	420

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1321	E	5352	MAINT & REPAIRS-EQUIPMENT	862	175	175	175	175	175
511	10~51150-1321	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	1,151	1,302	1,302	1,302	1,429	1,429
511	10~51150-1321	E	5370	ADVERTISING/EMPL.RECONGNITION	0	0	382	382	0	0
511	10~51150-1321	E	5381	PROFESSIONAL SERVICES	0	210	210	210	210	210
511	10~51150-1321	E	5393	TEMPORARY HELP SERVICES	974	1,440	2,070	2,070	1,440	1,440
511	10~51150-1321	E	5395	EDUCATION EXPENSES	100	155	155	0	155	155
511	10~51150-1321	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	500	400	400
511	10~51150-1321	E	5430	RENTAL OF EQUIPMENT	468	468	468	468	914	914
511	10~51150-1321	E	5450	INSURANCE AND BONDING	144	0	0	184	254	254
			E Total		50,228	52,263	72,263	66,359	76,680	76,680
511	10~51150-1321	R	4320	FEDERAL GRANT - IAP	0	0	0	(37,236)	(37,236)	(37,236)
511	10~51150-1321	R	4321	FEDERAL GRANT - SI	0	0	0	(20,000)	0	0
511	10~51150-1321	R	4420	ST GRANT-CHILDHOOD IMMUNIZATN	(37,235)	(37,236)	(57,236)	0	0	0
511	10~51150-1321	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(50,803)	(15,027)	(15,027)	(68,600)	(39,444)	(39,444)
			R Total		(88,038)	(52,263)	(72,263)	(125,836)	(76,680)	(76,680)
			10~51150-1321 Total		(37,809)	0	0	(59,477)	0	0
511	10~51150-1323	E	5121	SALARIES AND WAGES	13,809	13,942	13,942	12,303	11,838	11,838
511	10~51150-1323	E	5132	SEPARATION ALLOWANCE	186	188	188	200	200	200
511	10~51150-1323	E	5134	401-K SUPP RET PLAN -OTHER	690	697	697	700	600	600
511	10~51150-1323	E	5181	FICA CONTRIBUTIONS	1,056	1,067	1,067	1,000	1,000	1,000
511	10~51150-1323	E	5182	RET CONTRIB.- OTHER EMPLOYEES	677	683	683	700	600	600
511	10~51150-1323	E	5183	HEALTH INSURANCE	1,278	1,278	1,278	776	1,500	1,500
511	10~51150-1323	E	5186	WORKERS COMPENSATION	0	259	259	0	0	0
511	10~51150-1323	E	5187	DENTAL INSURANCE	0	0	0	65	100	100
511	10~51150-1323	E	5212	WEARING APPARREL	50	50	50	50	0	0
511	10~51150-1323	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	191	150	150	150	173	173
511	10~51150-1323	E	5260	PRINTING AND OFFICE SUPPLIES	229	137	137	137	137	137
511	10~51150-1323	E	5290	TOOLS AND SUPPLIES	100	100	100	0	0	0
511	10~51150-1323	E	5311	TRAVEL	0	145	145	75	370	370
511	10~51150-1323	E	5312	TRAVEL SUBSISTENCE	92	116	116	180	156	156
511	10~51150-1323	E	5325	POSTAGE	162	100	100	100	100	100
511	10~51150-1323	E	5352	MAINT & REPAIRS-EQUIPMENT	52	52	52	52	52	52
511	10~51150-1323	E	5383	MEDICAL SERVICES	3,697	3,879	3,879	3,512	3,478	3,478
511	10~51150-1323	E	5395	EDUCATION EXPENSES	0	0	0	87	0	0
511	10~51150-1323	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	100	100	100
511	10~51150-1323	E	5430	RENTAL OF EQUIPMENT	30	30	30	30	35	35
511	10~51150-1323	E	5450	INSURANCE AND BONDING	63	0	0	60	82	82
			E Total		22,363	22,873	22,873	20,277	20,521	20,521
511	10~51150-1323	R	4366	FED GRANT-FOR CANCER PROGRAMS	(15,083)	(20,027)	(20,027)	(20,027)	(20,027)	(20,027)
511	10~51150-1323	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(269)	(2,846)	(2,846)	(250)	(494)	(494)
			R Total		(15,352)	(22,873)	(22,873)	(20,277)	(20,521)	(20,521)
			10~51150-1323 Total		7,011	0	0	0	0	0
511	10~51150-1324	E	5121	SALARIES AND WAGES	151,575	223,367	223,367	215,000	219,570	219,570

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1324	E	5132	SEPARATION ALLOWANCE	2,046	3,015	3,015	3,000	3,000	3,000
511	10~51150-1324	E	5134	401-K SUPP RET PLAN -OTHER	7,578	11,168	11,168	10,800	11,000	11,000
511	10~51150-1324	E	5181	FICA CONTRIBUTIONS	10,915	17,088	17,088	16,500	16,800	16,800
511	10~51150-1324	E	5182	RET CONTRIB.- OTHER EMPLOYEES	7,426	10,945	10,945	10,600	10,800	10,800
511	10~51150-1324	E	5183	HEALTH INSURANCE	17,892	22,152	22,152	13,800	20,900	20,900
511	10~51150-1324	E	5186	WORKERS COMPENSATION	0	4,157	4,157	0	0	0
511	10~51150-1324	E	5187	DENTAL INSURANCE	0	0	0	1,157	1,400	1,400
511	10~51150-1324	E	5211	CLEANING & JANITORIAL SUPPLIES	263	300	300	300	200	200
511	10~51150-1324	E	5212	WEARING APPARREL	250	250	250	270	250	250
511	10~51150-1324	E	5233	PERIODICALS, BOOKS & OTHER PUB	711	100	114	114	100	100
511	10~51150-1324	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	47,818	54,750	54,736	45,500	52,250	52,250
511	10~51150-1324	E	5260	PRINTING AND OFFICE SUPPLIES	5,356	4,600	4,600	5,957	3,195	3,195
511	10~51150-1324	E	5290	TOOLS AND SUPPLIES	16	200	200	20	0	0
511	10~51150-1324	E	5311	TRAVEL	226	680	680	287	676	676
511	10~51150-1324	E	5312	TRAVEL SUBSISTENCE	189	380	380	272	380	380
511	10~51150-1324	E	5325	POSTAGE	2,624	2,200	2,200	1,700	1,700	1,700
511	10~51150-1324	E	5352	MAINT & REPAIRS-EQUIPMENT	260	260	260	260	260	260
511	10~51150-1324	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	1,186	1,272	1,272	1,272	1,396	1,396
511	10~51150-1324	E	5370	ADVERTISING/EMPL.RECONGNITION	0	100	100	100	100	100
511	10~51150-1324	E	5381	PROFESSIONAL SERVICES	758	1,000	1,000	718	915	915
511	10~51150-1324	E	5383	MEDICAL SERVICES	276	1,000	1,000	273	1,000	1,000
511	10~51150-1324	E	5392	LAUNDRY AND DRY CLEANING	42	250	250	250	150	150
511	10~51150-1324	E	5395	EDUCATION EXPENSES	278	350	350	275	350	350
511	10~51150-1324	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	180	150	150
511	10~51150-1324	E	5430	RENTAL OF EQUIPMENT	237	312	312	312	327	327
511	10~51150-1324	E	5450	INSURANCE AND BONDING	773	0	0	1,016	1,405	1,405
			E Total		258,696	359,896	359,896	329,932	348,274	348,274
511	10~51150-1324	R	4344	FED GRANT-BLOCK GRANT-FP	(113,837)	(124,124)	(124,124)	(103,081)	(106,494)	(106,494)
511	10~51150-1324	R	4442	ST GRANT-MCH BLOCK GRANT	0	0	0	(2,546)	(5,000)	(5,000)
511	10~51150-1324	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(159,563)	(146,124)	(146,124)	(129,305)	(149,306)	(149,306)
511	10~51150-1324	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(83,514)	(89,648)	(89,648)	(95,000)	(87,474)	(87,474)
			R Total		(356,914)	(359,896)	(359,896)	(329,932)	(348,274)	(348,274)
	10~51150-1324 Total				(98,218)	0	0	0	0	0
511	10~51150-1325	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	3,000	3,000	3,000	3,000	3,000	3,000
511	10~51150-1325	E	5383	MEDICAL SERVICES	8,987	10,000	10,000	12,000	10,000	10,000
			E Total		11,987	13,000	13,000	15,000	13,000	13,000
	10~51150-1325 Total				11,987	13,000	13,000	15,000	13,000	13,000
511	10~51150-1327	E	5121	SALARIES AND WAGES	432,529	616,223	606,946	517,712	704,827	704,827
511	10~51150-1327	E	5126	SALARIES & WAGES-TEMP AND PART	5,307	5,210	14,487	13,901	32,323	32,323
511	10~51150-1327	E	5132	SEPARATION ALLOWANCE	5,839	8,319	8,319	7,000	9,600	9,600
511	10~51150-1327	E	5134	401-K SUPP RET PLAN -OTHER	21,626	30,811	30,811	25,900	35,300	35,300
511	10~51150-1327	E	5181	FICA CONTRIBUTIONS	32,777	47,540	47,540	40,700	56,400	56,400
511	10~51150-1327	E	5182	RET CONTRIB.- OTHER EMPLOYEES	21,193	30,195	30,195	25,400	34,500	34,500

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1327	E	5183	HEALTH INSURANCE	30,223	41,961	41,961	21,236	45,220	45,220
511	10~51150-1327	E	5186	WORKERS COMPENSATION	0	11,565	11,565	0	0	0
511	10~51150-1327	E	5187	DENTAL INSURANCE	0	0	0	1,773	3,030	3,030
511	10~51150-1327	E	5211	CLEANING & JANITORIAL SUPPLIES	91	100	100	100	50	50
511	10~51150-1327	E	5212	WEARING APPARREL	406	928	928	928	717	717
511	10~51150-1327	E	5220	FOOD AND PROVISIONS	163	275	275	275	300	300
511	10~51150-1327	E	5232	AUDIO VISUAL SUPPLIES	172	0	0	0	0	0
511	10~51150-1327	E	5233	PERIODICALS, BOOKS & OTHER PUB	466	313	353	315	114	114
511	10~51150-1327	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	8,743	9,380	9,235	9,235	7,330	7,330
511	10~51150-1327	E	5260	PRINTING AND OFFICE SUPPLIES	13,503	4,415	4,415	7,215	2,350	2,350
511	10~51150-1327	E	5290	TOOLS AND SUPPLIES	1,577	1,472	1,472	528	910	910
511	10~51150-1327	E	5311	TRAVEL	7,671	12,203	12,203	11,703	10,548	10,548
511	10~51150-1327	E	5312	TRAVEL SUBSISTENCE	1,083	1,645	1,645	1,192	1,615	1,615
511	10~51150-1327	E	5321	TELEPHONE AND COMMUNICATIONS	338	660	660	660	660	660
511	10~51150-1327	E	5325	POSTAGE	1,263	2,310	2,075	2,075	1,300	1,300
511	10~51150-1327	E	5351	MAINT & REPAIRS-BUILDINGS	2,542	0	0	0	0	0
511	10~51150-1327	E	5352	MAINT & REPAIRS-EQUIPMENT	820	1,020	1,020	1,020	1,020	1,020
511	10~51150-1327	E	5353	MAINT & REPAIRS-VEHICLES	0	600	600	55	600	600
511	10~51150-1327	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	1,210	1,296	1,296	1,296	2,750	2,750
511	10~51150-1327	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	289	289	0	289	289
511	10~51150-1327	E	5370	ADVERTISING/EMPL.RECOGNITION	270	500	830	830	500	500
511	10~51150-1327	E	5381	PROFESSIONAL SERVICES	2,150	3,020	3,020	3,020	2,020	2,020
511	10~51150-1327	E	5383	MEDICAL SERVICES	5,993	14,580	14,440	5,780	9,530	9,530
511	10~51150-1327	E	5393	TEMPORARY HELP SERVICES	0	0	0	3,000	0	0
511	10~51150-1327	E	5395	EDUCATION EXPENSES	1,522	2,120	2,270	962	1,570	1,570
511	10~51150-1327	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	944	631	631
511	10~51150-1327	E	5398	TRANSPORTATION	392	400	400	70	91	91
511	10~51150-1327	E	5430	RENTAL OF EQUIPMENT	825	2,172	2,172	948	1,149	1,149
511	10~51150-1327	E	5450	INSURANCE AND BONDING	1,955	0	0	2,141	2,961	2,961
511	10~51150-1327	E	5491	DUES AND MEMBERSHIPS	85	965	965	500	980	980
511	10~51150-1327	E	5510	OFFICE FURNITURE AND EQUIPMENT	12,237	0	0	0	0	0
511	10~51150-1327	E	5540	VEHICLES	15,899	0	0	0	0	0
511	10~51150-1327	E	5580	BUILDINGS AND IMPROVEMENTS	9,373	0	0	0	0	0
		E Total			640,246	852,487	852,487	708,414	971,185	971,185
511	10~51150-1327	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(283,282)	(383,774)	(383,774)	(334,939)	(392,102)	(392,102)
511	10~51150-1327	R	4345	FED GRANT-MCH BLOCK GRANT	(36,243)	(48,764)	(48,764)	(38,752)	(38,768)	(38,768)
511	10~51150-1327	R	4346	FED GRANT-DIV MED ASSIST-MEDC	0	(33,873)	(33,873)	0	0	0
511	10~51150-1327	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(519,035)	(370,076)	(370,076)	(450,000)	(520,697)	(520,697)
511	10~51150-1327	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(10,823)	(16,000)	(16,000)	(18,000)	(19,618)	(19,618)
		R Total			(849,382)	(852,487)	(852,487)	(841,691)	(971,185)	(971,185)
		10~51150-1327 Total			(209,136)	0	0	(133,277)	0	0
511	10~51150-1328	E	5121	SALARIES AND WAGES	5,226	0	0	0	0	0
511	10~51150-1328	E	5132	SEPARATION ALLOWANCE	70	0	0	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1328	E	5134	401-K SUPP RET PLAN -OTHER	261	0	0	0	0	0
511	10~51150-1328	E	5181	FICA CONTRIBUTIONS	400	0	0	0	0	0
511	10~51150-1328	E	5182	RET CONTRIB.- OTHER EMPLOYEES	256	0	0	0	0	0
511	10~51150-1328	E	5183	HEALTH INSURANCE	852	0	0	0	0	0
511	10~51150-1328	E	5212	WEARING APPARREL	150	0	0	0	0	0
511	10~51150-1328	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	549	0	0	0	0	0
511	10~51150-1328	E	5260	PRINTING AND OFFICE SUPPLIES	565	0	0	0	0	0
511	10~51150-1328	E	5325	POSTAGE	100	0	0	0	0	0
511	10~51150-1328	E	5352	MAINT & REPAIRS-EQUIPMENT	100	0	0	0	0	0
511	10~51150-1328	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	550	0	0	0	0	0
511	10~51150-1328	E	5430	RENTAL OF EQUIPMENT	75	0	0	0	0	0
511	10~51150-1328	E	5450	INSURANCE AND BONDING	26	0	0	0	0	0
			E Total		9,181	0	0	0	0	0
511	10~51150-1328	R	4345	FED GRANT-MCH BLOCK GRANT	(2,678)	0	0	0	0	0
511	10~51150-1328	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(699)	0	0	0	0	0
			R Total		(3,377)	0	0	0	0	0
			10~51150-1328 Total		5,804	0	0	0	0	0
511	10~51150-1329	E	5121	SALARIES AND WAGES	224,243	182,121	182,121	147,317	117,749	117,749
511	10~51150-1329	E	5132	SEPARATION ALLOWANCE	3,028	2,459	2,459	2,000	1,600	1,600
511	10~51150-1329	E	5134	401-K SUPP RET PLAN -OTHER	11,212	9,106	9,106	7,400	5,900	5,900
511	10~51150-1329	E	5181	FICA CONTRIBUTIONS	15,889	13,932	13,932	11,300	9,100	9,100
511	10~51150-1329	E	5182	RET CONTRIB.- OTHER EMPLOYEES	10,987	8,924	8,924	7,300	5,800	5,800
511	10~51150-1329	E	5183	HEALTH INSURANCE	26,199	21,939	21,939	14,087	14,058	14,058
511	10~51150-1329	E	5186	WORKERS COMPENSATION	0	3,389	3,389	0	0	0
511	10~51150-1329	E	5187	DENTAL INSURANCE	0	0	0	1,181	942	942
511	10~51150-1329	E	5212	WEARING APPARREL	200	200	200	200	47	47
511	10~51150-1329	E	5233	PERIODICALS, BOOKS & OTHER PUB	100	100	100	0	0	0
511	10~51150-1329	E	5260	PRINTING AND OFFICE SUPPLIES	1,369	1,300	1,300	1,300	200	200
511	10~51150-1329	E	5290	TOOLS AND SUPPLIES	155	300	300	0	0	0
511	10~51150-1329	E	5311	TRAVEL	545	1,338	1,338	330	250	250
511	10~51150-1329	E	5312	TRAVEL SUBSISTENCE	307	1,039	1,039	290	400	400
511	10~51150-1329	E	5321	TELEPHONE AND COMMUNICATIONS	295	360	360	280	360	360
511	10~51150-1329	E	5325	POSTAGE	593	1,056	1,056	1,056	100	100
511	10~51150-1329	E	5352	MAINT & REPAIRS-EQUIPMENT	405	405	405	405	405	405
511	10~51150-1329	E	5353	MAINT & REPAIRS-VEHICLES	263	480	480	575	600	600
511	10~51150-1329	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	1,210	1,210	1,210	1,210	0	0
511	10~51150-1329	E	5358	MAINT & REPAIRS-VEH INTERDEPT	325	510	510	200	333	333
511	10~51150-1329	E	5381	PROFESSIONAL SERVICES	6,767	8,604	8,604	8,604	2,030	2,030
511	10~51150-1329	E	5395	EDUCATION EXPENSES	349	450	450	150	200	200
511	10~51150-1329	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	300	0	0
511	10~51150-1329	E	5430	RENTAL OF EQUIPMENT	400	400	400	400	0	0
511	10~51150-1329	E	5450	INSURANCE AND BONDING	1,313	0	0	1,833	2,535	2,535
			E Total		306,154	259,622	259,622	207,718	162,609	162,609

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1329	R	4313	FED GRANT-NC DEHNR-MCH BG	0	0	0	(38,599)	(38,599)	(38,599)
511	10~51150-1329	R	4413	ST GRANT-NC DEPT EHNR	(38,599)	(38,599)	(38,599)	0	0	0
511	10~51150-1329	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(184,818)	(221,023)	(221,023)	(128,000)	(124,010)	(124,010)
			R Total		(223,417)	(259,622)	(259,622)	(166,599)	(162,609)	(162,609)
	10~51150-1329 Total				82,737	0	0	41,119	0	0
511	10~51150-1330	E	5212	WEARING APPARREL	150	150	250	250	200	200
511	10~51150-1330	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	50	50	0	0	0
511	10~51150-1330	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	929	500	800	800	500	500
511	10~51150-1330	E	5260	PRINTING AND OFFICE SUPPLIES	32	200	750	800	200	200
511	10~51150-1330	E	5290	TOOLS AND SUPPLIES	2,833	0	0	0	0	0
511	10~51150-1330	E	5311	TRAVEL	10	0	0	0	0	0
511	10~51150-1330	E	5370	ADVERTISING/EMPL.RECONGNITION	0	0	0	0	100	100
511	10~51150-1330	E	5430	RENTAL OF EQUIPMENT	0	100	100	100	0	0
511	10~51150-1330	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	3,000	3,000	0	0
			E Total		3,955	1,000	4,950	4,950	1,000	1,000
511	10~51150-1330	R	4413	ST GRANT-NC DEPT EHNR	(5,572)	(1,000)	(4,950)	(4,950)	(1,000)	(1,000)
			R Total		(5,572)	(1,000)	(4,950)	(4,950)	(1,000)	(1,000)
	10~51150-1330 Total				(1,617)	0	0	0	0	0
511	10~51150-1332	E	5383	MEDICAL SERVICES	1,150	1,150	1,150	1,150	1,150	1,150
			E Total		1,150	1,150	1,150	1,150	1,150	1,150
511	10~51150-1332	R	4413	ST GRANT-NC DEPT EHNR	(696)	(1,150)	(1,150)	(1,150)	(1,150)	(1,150)
			R Total		(696)	(1,150)	(1,150)	(1,150)	(1,150)	(1,150)
	10~51150-1332 Total				454	0	0	0	0	0
511	10~51150-1334	E	5121	SALARIES AND WAGES	30,580	62,363	62,363	40,842	47,441	47,441
511	10~51150-1334	E	5132	SEPARATION ALLOWANCE	413	842	842	600	666	666
511	10~51150-1334	E	5134	401-K SUPP RET PLAN -OTHER	1,529	3,118	3,118	2,100	2,444	2,444
511	10~51150-1334	E	5181	FICA CONTRIBUTIONS	2,339	4,771	4,771	3,200	3,674	3,674
511	10~51150-1334	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,498	3,056	3,056	2,000	2,339	2,339
511	10~51150-1334	E	5183	HEALTH INSURANCE	4,260	4,260	4,260	2,456	4,686	4,686
511	10~51150-1334	E	5186	WORKERS COMPENSATION	0	1,161	1,161	0	0	0
511	10~51150-1334	E	5187	DENTAL INSURANCE	0	0	0	206	314	314
511	10~51150-1334	E	5211	CLEANING & JANITORIAL SUPPLIES	30	200	200	200	200	200
511	10~51150-1334	E	5212	WEARING APPARREL	194	700	700	292	300	300
511	10~51150-1334	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	75	75	170	75	75
511	10~51150-1334	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	12,078	20,000	20,000	20,750	27,000	27,000
511	10~51150-1334	E	5260	PRINTING AND OFFICE SUPPLIES	1,941	2,211	2,211	2,211	1,900	1,900
511	10~51150-1334	E	5290	TOOLS AND SUPPLIES	1,623	2,000	2,000	783	2,902	2,902
511	10~51150-1334	E	5311	TRAVEL	0	250	250	0	250	250
511	10~51150-1334	E	5312	TRAVEL SUBSISTENCE	0	300	300	0	300	300
511	10~51150-1334	E	5321	TELEPHONE AND COMMUNICATIONS	0	192	192	0	0	0
511	10~51150-1334	E	5325	POSTAGE	144	243	243	243	243	243
511	10~51150-1334	E	5351	MAINT & REPAIRS-BUILDINGS	0	300	300	0	300	300
511	10~51150-1334	E	5352	MAINT & REPAIRS-EQUIPMENT	1,120	3,500	3,500	3,500	5,000	5,000

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51150-1334	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	386	386	386	424	424
511	10~51150-1334	E	5370	ADVERTISING/EMPL.RECONGNITION	0	100	100	0	100	100
511	10~51150-1334	E	5381	PROFESSIONAL SERVICES	5,162	8,320	8,320	8,620	8,920	8,920
511	10~51150-1334	E	5383	MEDICAL SERVICES	109,878	130,000	130,000	130,184	130,000	130,000
511	10~51150-1334	E	5392	LAUNDRY AND DRY CLEANING	0	84	84	0	84	84
511	10~51150-1334	E	5395	EDUCATION EXPENSES	0	200	200	0	160	160
511	10~51150-1334	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	1,217	600	600
511	10~51150-1334	E	5450	INSURANCE AND BONDING	229	0	0	227	314	314
511	10~51150-1334	E	5491	DUES AND MEMBERSHIPS	153	0	0	0	0	0
			E Total		173,170	248,632	248,632	220,187	240,636	240,636
511	10~51150-1334	R	4520	DEPT SRV CHRGS-3RD PARTY	(92,760)	(225,545)	(225,545)	(213,000)	(217,900)	(217,900)
511	10~51150-1334	R	4521	DEPT SRV CHRGS-PATIENT FEES	(30,292)	(23,087)	(23,087)	(44,000)	(22,736)	(22,736)
511	10~51150-1334	R	4840	MISC REVENUE-CONTR/DONATIONS	2,638	0	0	0	0	0
			R Total		(120,414)	(248,632)	(248,632)	(257,000)	(240,636)	(240,636)
	10~51150-1334 Total				52,756	0	0	(36,813)	0	0
511	10~51150-1335	E	5121	SALARIES AND WAGES	28,446	38,454	32,215	29,019	36,931	36,931
511	10~51150-1335	E	5126	SALARIES & WAGES-TEMP AND PART	3,610	0	0	0	0	0
511	10~51150-1335	E	5132	SEPARATION ALLOWANCE	384	519	435	400	500	500
511	10~51150-1335	E	5134	401-K SUPP RET PLAN -OTHER	1,422	1,923	1,610	1,500	1,900	1,900
511	10~51150-1335	E	5181	FICA CONTRIBUTIONS	2,438	2,942	2,463	2,300	2,900	2,900
511	10~51150-1335	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,394	1,884	1,577	1,500	1,900	1,900
511	10~51150-1335	E	5183	HEALTH INSURANCE	4,260	4,260	2,271	1,422	4,686	4,686
511	10~51150-1335	E	5186	WORKERS COMPENSATION	0	716	432	0	0	0
511	10~51150-1335	E	5187	DENTAL INSURANCE	0	0	0	120	314	314
511	10~51150-1335	E	5212	WEARING APPARREL	187	200	0	150	150	150
511	10~51150-1335	E	5232	AUDIO VISUAL SUPPLIES	25	0	0	0	0	0
511	10~51150-1335	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	50	0	0	100	100
511	10~51150-1335	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	702	1,200	1,100	4,310	1,200	1,200
511	10~51150-1335	E	5260	PRINTING AND OFFICE SUPPLIES	3,122	1,600	1,510	4,312	1,600	1,600
511	10~51150-1335	E	5290	TOOLS AND SUPPLIES	406	500	0	0	0	0
511	10~51150-1335	E	5311	TRAVEL	1,099	2,837	1,400	862	2,098	2,098
511	10~51150-1335	E	5312	TRAVEL SUBSISTENCE	0	320	0	256	320	320
511	10~51150-1335	E	5321	TELEPHONE AND COMMUNICATIONS	304	300	150	280	300	300
511	10~51150-1335	E	5325	POSTAGE	300	600	0	200	300	300
511	10~51150-1335	E	5352	MAINT & REPAIRS-EQUIPMENT	85	100	0	891	550	550
511	10~51150-1335	E	5381	PROFESSIONAL SERVICES	0	7,510	160	0	160	160
511	10~51150-1335	E	5383	MEDICAL SERVICES	40	500	0	0	0	0
511	10~51150-1335	E	5393	TEMPORARY HELP SERVICES	2,594	0	9,537	3,451	14,434	14,434
511	10~51150-1335	E	5395	EDUCATION EXPENSES	0	200	0	125	200	200
511	10~51150-1335	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	100	500	500
511	10~51150-1335	E	5430	RENTAL OF EQUIPMENT	140	140	140	140	148	148
511	10~51150-1335	E	5450	INSURANCE AND BONDING	179	0	0	188	260	260
511	10~51150-1335	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	9,000	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				E Total	51,135	66,755	55,000	60,526	71,451	71,451
511	10~51150-1335	R	4447	STATE GRANT - SMART START	(46,596)	(66,755)	(55,000)	(60,526)	(71,451)	(71,451)
				R Total	(46,596)	(66,755)	(55,000)	(60,526)	(71,451)	(71,451)
				10~51150-1335 Total	4,539	0	0	0	0	0
511	10~51150-1336	E	5121	SALARIES AND WAGES	10,093	9,295	9,295	7,725	7,892	7,892
511	10~51150-1336	E	5132	SEPARATION ALLOWANCE	136	125	125	200	200	200
511	10~51150-1336	E	5134	401-K SUPP RET PLAN -OTHER	505	465	465	400	400	400
511	10~51150-1336	E	5181	FICA CONTRIBUTIONS	772	711	711	600	700	700
511	10~51150-1336	E	5182	RET CONTRIB.- OTHER EMPLOYEES	494	455	455	400	400	400
511	10~51150-1336	E	5183	HEALTH INSURANCE	852	852	852	492	937	937
511	10~51150-1336	E	5186	WORKERS COMPENSATION	0	173	173	0	0	0
511	10~51150-1336	E	5187	DENTAL INSURANCE	0	0	0	42	63	63
511	10~51150-1336	E	5212	WEARING APPARREL	100	100	100	100	0	0
511	10~51150-1336	E	5233	PERIODICALS, BOOKS & OTHER PUB	37	0	0	0	0	0
511	10~51150-1336	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	266	300	300	1,800	1,260	1,260
511	10~51150-1336	E	5260	PRINTING AND OFFICE SUPPLIES	295	250	250	800	250	250
511	10~51150-1336	E	5311	TRAVEL	66	186	186	0	362	362
511	10~51150-1336	E	5312	TRAVEL SUBSISTENCE	11	66	66	0	106	106
511	10~51150-1336	E	5325	POSTAGE	96	96	96	96	96	96
511	10~51150-1336	E	5383	MEDICAL SERVICES	482	1,346	1,346	1,702	945	945
511	10~51150-1336	E	5395	EDUCATION EXPENSES	0	0	0	0	800	800
511	10~51150-1336	E	5398	TRANSPORTATION	0	50	50	0	0	0
511	10~51150-1336	E	5430	RENTAL OF EQUIPMENT	50	50	50	50	54	54
511	10~51150-1336	E	5450	INSURANCE AND BONDING	42	0	0	40	55	55
				E Total	14,299	14,520	14,520	14,447	14,520	14,520
511	10~51150-1336	R	4313	FED GRANT-NC DEHNR-BCC/WW PROJ	0	0	0	(14,447)	(14,520)	(14,520)
511	10~51150-1336	R	4413	ST GRANT-NC DEPT EHNR	(18,840)	(14,520)	(14,520)	0	0	0
				R Total	(18,840)	(14,520)	(14,520)	(14,447)	(14,520)	(14,520)
				10~51150-1336 Total	(4,541)	0	0	0	0	0
511	10~51151-1350	E	5121	SALARIES AND WAGES	11,900	17,104	17,104	17,810	17,457	17,457
511	10~51151-1350	E	5132	SEPARATION ALLOWANCE	161	231	231	300	300	300
511	10~51151-1350	E	5134	401-K SUPP RET PLAN -OTHER	595	855	855	900	900	900
511	10~51151-1350	E	5181	FICA CONTRIBUTIONS	910	1,308	1,308	1,400	1,400	1,400
511	10~51151-1350	E	5182	RET CONTRIB.- OTHER EMPLOYEES	583	838	838	900	900	900
511	10~51151-1350	E	5186	WORKERS COMPENSATION	0	318	318	0	0	0
511	10~51151-1350	E	5220	FOOD AND PROVISIONS	21	0	1,185	1,160	0	0
511	10~51151-1350	E	5232	AUDIO VISUAL SUPPLIES	527	0	0	20	0	0
511	10~51151-1350	E	5233	PERIODICALS, BOOKS & OTHER PUB	224	0	0	0	0	0
511	10~51151-1350	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	38	0	100	0	800	800
511	10~51151-1350	E	5260	PRINTING AND OFFICE SUPPLIES	1,332	0	1,750	3,305	1,879	1,879
511	10~51151-1350	E	5290	TOOLS AND SUPPLIES	562	0	2,000	1,995	0	0
511	10~51151-1350	E	5299	MISCELLANEOUS	1,431	0	400	400	0	0
511	10~51151-1350	E	5311	TRAVEL	224	250	250	250	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51151-1350	E	5312	TRAVEL SUBSISTENCE	10	57	57	0	0	0
511	10~51151-1350	E	5325	POSTAGE	261	0	100	100	0	0
511	10~51151-1350	E	5352	MAINT & REPAIRS-EQUIPMENT	50	0	0	50	50	50
511	10~51151-1350	E	5370	ADVERTISING/EMPL.RECONGNITION	185	0	0	0	0	0
511	10~51151-1350	E	5381	PROFESSIONAL SERVICES	1,015	0	15,916	15,916	0	0
511	10~51151-1350	E	5393	TEMPORARY HELP SERVICES	0	0	8,088	8,088	0	0
511	10~51151-1350	E	5395	EDUCATION EXPENSES	75	50	50	0	0	0
511	10~51151-1350	E	5430	RENTAL OF EQUIPMENT	0	0	0	50	0	0
511	10~51151-1350	E	5450	INSURANCE AND BONDING	47	0	0	90	125	125
			E Total		20,152	21,011	50,550	52,734	23,811	23,811
511	10~51151-1350	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	0	0	0	(1,000)	(1,000)	(1,000)
511	10~51151-1350	R	4322	FED GRANT-US DEPT HEALTH & HR	(21,011)	(21,011)	(21,011)	(14,989)	(14,989)	(14,989)
511	10~51151-1350	R	4442	ST GRANT-PREVLHTH BLOCK GRANT	0	0	0	(6,022)	(6,022)	(6,022)
511	10~51151-1350	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(19)	0	0	0	0	0
511	10~51151-1350	R	4840	MISC REVENUE-CONTR/DONATIONS	(606)	0	0	(30,723)	(1,800)	(1,800)
511	10~51151-1350	R	4841	MISC REVENUE-CONTR/DONATIONS	0	0	(29,539)	0	0	0
			R Total		(21,636)	(21,011)	(50,550)	(52,734)	(23,811)	(23,811)
			10~51151-1350 Total		(1,484)	0	0	0	0	0
511	10~51151-1352	E	5220	FOOD AND PROVISIONS	1,160	1,000	1,100	889	0	0
511	10~51151-1352	E	5233	PERIODICALS, BOOKS & OTHER PUB	277	290	1,760	146	0	0
511	10~51151-1352	E	5260	PRINTING AND OFFICE SUPPLIES	784	500	1,136	640	0	0
511	10~51151-1352	E	5290	TOOLS AND SUPPLIES	1,668	2,500	3,360	5,946	0	0
511	10~51151-1352	E	5299	MISCELLANEOUS	1,909	1,000	1,000	960	0	0
511	10~51151-1352	E	5312	TRAVEL SUBSISTENCE	0	300	300	0	0	0
511	10~51151-1352	E	5325	POSTAGE	14	100	100	300	0	0
511	10~51151-1352	E	5370	ADVERTISING/EMPL.RECONGNITION	1,232	1,500	1,500	300	0	0
511	10~51151-1352	E	5381	PROFESSIONAL SERVICES	0	1,750	1,750	0	0	0
511	10~51151-1352	E	5395	EDUCATION EXPENSES	598	1,000	1,000	0	0	0
511	10~51151-1352	E	5491	DUES AND MEMBERSHIPS	130	60	60	0	0	0
			E Total		7,772	10,000	13,066	9,181	0	0
511	10~51151-1352	R	4413	ST GRANT-NC DEPT EHNR	(7,131)	(10,000)	(10,000)	(7,500)	0	0
511	10~51151-1352	R	4510	DEPT SRV CHRGS	0	0	(1,681)	(1,681)	0	0
511	10~51151-1352	R	4840	MISC REVENUE-CONTR/DONATIONS	(1,386)	0	(1,385)	0	0	0
			R Total		(8,517)	(10,000)	(13,066)	(9,181)	0	0
			10~51151-1352 Total		(746)	0	0	0	0	0
511	10~51152-1360	E	5121	SALARIES AND WAGES	187,207	224,949	220,930	221,450	235,106	235,106
511	10~51152-1360	E	5126	SALARIES & WAGES-TEMP AND PART	12,046	18,002	17,557	16,426	18,535	18,535
511	10~51152-1360	E	5132	SEPARATION ALLOWANCE	2,528	3,037	2,984	3,000	3,127	3,127
511	10~51152-1360	E	5134	401-K SUPP RET PLAN -OTHER	9,361	11,247	11,051	11,100	11,583	11,583
511	10~51152-1360	E	5181	FICA CONTRIBUTIONS	14,491	18,586	18,252	18,200	19,139	19,139
511	10~51152-1360	E	5182	RET CONTRIB.- OTHER EMPLOYEES	9,173	11,023	10,831	11,700	11,328	11,328
511	10~51152-1360	E	5183	HEALTH INSURANCE	31,396	37,062	35,997	25,178	40,768	40,768
511	10~51152-1360	E	5186	WORKERS COMPENSATION	0	4,521	4,448	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51152-1360	E	5187	DENTAL INSURANCE	0	0	0	2,110	2,732	2,732
511	10~51152-1360	E	5211	CLEANING & JANITORIAL SUPPLIES	101	100	0	0	97	97
511	10~51152-1360	E	5212	WEARING APPARREL	318	300	300	300	300	300
511	10~51152-1360	E	5220	FOOD AND PROVISIONS	69	50	50	50	50	50
511	10~51152-1360	E	5232	AUDIO VISUAL SUPPLIES	299	200	200	0	0	0
511	10~51152-1360	E	5233	PERIODICALS, BOOKS & OTHER PUB	2,426	750	253	1,475	1,777	1,777
511	10~51152-1360	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	15,559	16,000	8,539	6,332	4,603	4,603
511	10~51152-1360	E	5260	PRINTING AND OFFICE SUPPLIES	15,053	5,100	4,497	3,700	1,800	1,800
511	10~51152-1360	E	5290	TOOLS AND SUPPLIES	1,746	0	100	949	1,000	1,000
511	10~51152-1360	E	5299	MISCELLANEOUS	0	200	200	0	0	0
511	10~51152-1360	E	5311	TRAVEL	1,353	920	920	571	600	600
511	10~51152-1360	E	5312	TRAVEL SUBSISTENCE	932	844	844	844	516	516
511	10~51152-1360	E	5321	TELEPHONE AND COMMUNICATIONS	332	800	800	800	0	0
511	10~51152-1360	E	5325	POSTAGE	1,793	5,213	4,713	2,459	800	800
511	10~51152-1360	E	5351	MAINT & REPAIRS-BUILDINGS	219	0	1,240	1,240	0	0
511	10~51152-1360	E	5352	MAINT & REPAIRS-EQUIPMENT	434	33	333	333	330	330
511	10~51152-1360	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	591	591	591	591	649	649
511	10~51152-1360	E	5370	ADVERTISING/EMPL.RECONGNITION	548	900	600	686	200	200
511	10~51152-1360	E	5381	PROFESSIONAL SERVICES	2,135	2,500	2,500	2,500	1,023	1,023
511	10~51152-1360	E	5392	LAUNDRY AND DRY CLEANING	51	100	100	0	0	0
511	10~51152-1360	E	5393	TEMPORARY HELP SERVICES	2,070	0	5,898	4,990	540	540
511	10~51152-1360	E	5395	EDUCATION EXPENSES	1,463	1,285	1,285	1,705	1,525	1,525
511	10~51152-1360	E	5430	RENTAL OF EQUIPMENT	440	440	440	440	462	462
511	10~51152-1360	E	5450	INSURANCE AND BONDING	1,021	0	0	1,466	2,028	2,028
			E Total		315,154	364,753	356,453	340,595	360,618	360,618
511	10~51152-1360	R	4316	FED GRANT-FOR WIC PROGRAMS	(257,981)	(337,453)	(337,453)	(319,195)	(340,665)	(340,665)
511	10~51152-1360	R	4447	STATE GRANT - SMART START	(16,322)	(27,300)	(19,000)	(21,400)	(19,953)	(19,953)
			R Total		(274,302)	(364,753)	(356,453)	(340,595)	(360,618)	(360,618)
			10~51152-1360 Total		40,851	0	0	(0)	0	0
511	10~51152-1361	E	5381	PROFESSIONAL SERVICES	0	0	16,000	16,000	15,000	15,000
			E Total		0	0	16,000	16,000	15,000	15,000
511	10~51152-1361	R	4840	MISC REVENUE-CONTR/DONATIONS	0	0	(16,000)	(16,000)	(15,000)	(15,000)
			R Total		0	0	(16,000)	(16,000)	(15,000)	(15,000)
			10~51152-1361 Total		0	0	0	0	0	0
511	10~51153-1370	E	5121	SALARIES AND WAGES	404,521	500,780	492,886	456,000	453,676	453,676
511	10~51153-1370	E	5126	SALARIES & WAGES-TEMP AND PART	65,962	58,149	66,043	44,727	0	0
511	10~51153-1370	E	5132	SEPARATION ALLOWANCE	5,461	6,761	6,761	6,200	6,200	6,200
511	10~51153-1370	E	5134	401-K SUPP RET PLAN -OTHER	20,226	25,039	25,039	22,800	22,700	22,700
511	10~51153-1370	E	5181	FICA CONTRIBUTIONS	34,885	42,758	42,758	38,400	34,800	34,800
511	10~51153-1370	E	5182	RET CONTRIB.- OTHER EMPLOYEES	19,820	24,538	24,538	22,300	22,200	22,200
511	10~51153-1370	E	5183	HEALTH INSURANCE	47,371	53,889	53,889	33,212	50,843	50,843
511	10~51153-1370	E	5186	WORKERS COMPENSATION	0	10,402	10,402	0	0	0
511	10~51153-1370	E	5187	DENTAL INSURANCE	0	0	0	2,784	3,407	3,407

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51153-1370	E	5211	CLEANING & JANITORIAL SUPPLIES	270	270	270	50	100	100
511	10~51153-1370	E	5212	WEARING APPARREL	665	700	700	700	600	600
511	10~51153-1370	E	5220	FOOD AND PROVISIONS	151	200	200	10	100	100
511	10~51153-1370	E	5232	AUDIO VISUAL SUPPLIES	0	100	100	0	0	0
511	10~51153-1370	E	5233	PERIODICALS, BOOKS & OTHER PUB	455	350	350	300	200	200
511	10~51153-1370	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	33,097	32,320	32,320	34,543	32,065	32,065
511	10~51153-1370	E	5260	PRINTING AND OFFICE SUPPLIES	24,180	6,320	6,320	6,320	5,300	5,300
511	10~51153-1370	E	5290	TOOLS AND SUPPLIES	1,127	400	400	0	0	0
511	10~51153-1370	E	5311	TRAVEL	201	920	920	620	430	430
511	10~51153-1370	E	5312	TRAVEL SUBSISTENCE	486	1,700	1,700	590	1,570	1,570
511	10~51153-1370	E	5321	TELEPHONE AND COMMUNICATIONS	994	880	880	816	880	880
511	10~51153-1370	E	5325	POSTAGE	2,064	2,640	2,640	2,640	2,140	2,140
511	10~51153-1370	E	5330	UTILITIES	0	10,712	10,712	0	0	0
511	10~51153-1370	E	5352	MAINT & REPAIRS-EQUIPMENT	625	1,000	1,000	1,000	3,500	3,500
511	10~51153-1370	E	5353	MAINT & REPAIRS-VEHICLES	298	960	960	750	720	720
511	10~51153-1370	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	1,210	1,296	1,296	1,296	1,397	1,397
511	10~51153-1370	E	5358	MAINT & REPAIRS-VEH INTERDEPT	155	648	648	500	700	700
511	10~51153-1370	E	5370	ADVERTISING/EMPL.RECONGNITION	0	200	200	185	0	0
511	10~51153-1370	E	5381	PROFESSIONAL SERVICES	6,098	9,570	9,570	6,660	14,000	14,000
511	10~51153-1370	E	5383	MEDICAL SERVICES	4,866	3,600	3,600	6,210	4,800	4,800
511	10~51153-1370	E	5392	LAUNDRY AND DRY CLEANING	46	200	200	200	152	152
511	10~51153-1370	E	5395	EDUCATION EXPENSES	745	1,250	1,250	1,015	1,050	1,050
511	10~51153-1370	E	5397	PUBLIC ASSISTANCE INCENTIVES	0	0	0	400	400	400
511	10~51153-1370	E	5398	TRANSPORTATION	392	400	400	200	200	200
511	10~51153-1370	E	5430	RENTAL OF EQUIPMENT	650	650	650	650	682	682
511	10~51153-1370	E	5450	INSURANCE AND BONDING	2,735	0	0	3,392	4,691	4,691
511	10~51153-1370	E	5491	DUES AND MEMBERSHIPS	0	120	120	110	100	100
511	10~51153-1370	E	5540	VEHICLES	15,899	0	0	0	0	0
511	10~51153-1370	E	5550	OTHER EQUIPMENT	32,995	0	0	0	0	0
			E Total		728,651	799,722	799,722	695,580	669,603	669,603
511	10~51153-1370	R	4345	FED GRANT-MCH BLOCK GRANT	(97,041)	(104,244)	(104,244)	(106,467)	(123,704)	(123,704)
511	10~51153-1370	R	4520	DEPT SERVICE CHARGES-3RD PRTY	(594,239)	(610,478)	(610,478)	(515,113)	(460,899)	(460,899)
511	10~51153-1370	R	4521	DEPT SERVICE CHARGES-PTNT FEES	(72,061)	(85,000)	(85,000)	(74,000)	(85,000)	(85,000)
			R Total		(763,341)	(799,722)	(799,722)	(695,580)	(669,603)	(669,603)
			10~51153-1370 Total		(34,691)	0	0	0	0	0
511	10~51153-1371	E	5121	SALARIES AND WAGES	7,961	8,037	8,037	8,279	8,298	8,298
511	10~51153-1371	E	5126	SALARIES & WAGES-TEMP AND PART	11,543	10,892	10,892	7,500	11,857	11,857
511	10~51153-1371	E	5132	SEPARATION ALLOWANCE	108	108	108	200	111	111
511	10~51153-1371	E	5134	401-K SUPP RET PLAN -OTHER	398	402	402	500	411	411
511	10~51153-1371	E	5181	FICA CONTRIBUTIONS	1,465	1,448	1,448	1,300	1,535	1,535
511	10~51153-1371	E	5182	RET CONTRIB.- OTHER EMPLOYEES	390	394	394	500	402	402
511	10~51153-1371	E	5183	HEALTH INSURANCE	1,278	1,278	1,278	851	1,406	1,406
511	10~51153-1371	E	5186	WORKERS COMPENSATION	0	352	352	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51153-1371	E	5187	DENTAL INSURANCE	0	0	0	72	94	94
511	10~51153-1371	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	391	700	700	4,015	494	494
511	10~51153-1371	E	5260	PRINTING AND OFFICE SUPPLIES	670	650	650	800	250	250
511	10~51153-1371	E	5290	TOOLS AND SUPPLIES	1,273	600	600	0	0	0
511	10~51153-1371	E	5311	TRAVEL	149	100	100	45	0	0
511	10~51153-1371	E	5312	TRAVEL SUBSISTENCE	10	50	50	20	0	0
511	10~51153-1371	E	5325	POSTAGE	319	150	150	150	97	97
511	10~51153-1371	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	332	332	332	364	364
511	10~51153-1371	E	5381	PROFESSIONAL SERVICES	810	800	800	800	603	603
511	10~51153-1371	E	5395	EDUCATION EXPENSES	35	57	57	57	0	0
511	10~51153-1371	E	5397	PUBLIC ASSITANCE-INCENTIVES	0	0	0	1,011	484	484
511	10~51153-1371	E	5398	TRANSPORTATION	237	150	150	0	0	0
511	10~51153-1371	E	5450	INSURANCE AND BONDING	85	0	0	68	94	94
			E Total		27,121	26,500	26,500	26,500	26,500	26,500
511	10~51153-1371	R	4413	ST GRANT-NC DEPT EHNR	(24,785)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
			R Total		(24,785)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
	10~51153-1371 Total				2,337	0	0	0	0	0
511	10~51154-1390	E	5121	SALARIES AND WAGES	0	734,445	734,445	760,550	758,792	758,792
511	10~51154-1390	E	5132	SEPARATION ALLOWANCE	0	9,915	9,915	10,300	10,300	10,300
511	10~51154-1390	E	5134	401-K SUPP RET PLAN -OTHER	0	36,722	36,722	38,100	38,000	38,000
511	10~51154-1390	E	5181	FICA CONTRIBUTIONS	0	56,185	56,185	58,200	58,100	58,100
511	10~51154-1390	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	35,988	35,988	37,200	37,200	37,200
511	10~51154-1390	E	5183	HEALTH INSURANCE	0	80,940	80,940	51,183	89,034	89,034
511	10~51154-1390	E	5186	WORKERS COMPENSATION	0	13,668	13,668	0	0	0
511	10~51154-1390	E	5187	DENTAL INSURANCE	0	0	0	4,291	5,966	5,966
511	10~51154-1390	E	5211	CLEANING & JANITORIAL SUPPLIES	0	50	50	0	50	50
511	10~51154-1390	E	5212	WEARING APPARREL	0	1,642	1,642	2,575	1,642	1,642
511	10~51154-1390	E	5220	FOOD AND PROVISIONS	21	240	240	240	150	150
511	10~51154-1390	E	5232	AUDIO VISUAL SUPPLIES	0	480	480	480	480	480
511	10~51154-1390	E	5233	PERIODICALS, BOOKS & OTHER PUB	2,121	4,633	4,633	4,633	4,633	4,633
511	10~51154-1390	E	5260	PRINTING AND OFFICE SUPPLIES	2,476	4,341	7,191	8,391	10,115	10,115
511	10~51154-1390	E	5270	INVENTORY	0	850	850	850	850	850
511	10~51154-1390	E	5290	TOOLS AND SUPPLIES	6,459	11,670	8,820	14,552	12,363	12,363
511	10~51154-1390	E	5311	TRAVEL	0	276	276	650	280	280
511	10~51154-1390	E	5312	TRAVEL SUBSISTENCE	411	4,095	4,095	5,925	4,095	4,095
511	10~51154-1390	E	5321	TELEPHONE AND COMMUNICATIONS	0	13,712	13,712	17,262	13,712	13,712
511	10~51154-1390	E	5325	POSTAGE	72	2,338	2,338	2,338	2,400	2,400
511	10~51154-1390	E	5352	MAINT & REPAIRS-EQUIPMENT	708	3,484	3,484	2,484	2,951	2,951
511	10~51154-1390	E	5353	MAINT & REPAIRS-VEHICLES	0	11,444	11,444	11,775	12,130	12,130
511	10~51154-1390	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	143	350	350	0	0	0
511	10~51154-1390	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	6,783	6,783	4,900	5,600	5,600
511	10~51154-1390	E	5370	ADVERTISING/EMPL.RECONGNITION	0	50	50	50	50	50
511	10~51154-1390	E	5381	PROFESSIONAL SERVICES	0	2,000	2,000	3,900	10,000	10,000

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
511	10~51154-1390	E	5382	LEGAL SERVICES	0	300	300	0	300	300
511	10~51154-1390	E	5395	EDUCATION EXPENSES	0	3,350	3,350	3,350	3,350	3,350
511	10~51154-1390	E	5430	RENTAL OF EQUIPMENT	1,560	1,600	1,600	1,700	1,600	1,600
511	10~51154-1390	E	5450	INSURANCE AND BONDING	0	0	0	11,034	15,259	15,259
511	10~51154-1390	E	5491	DUES AND MEMBERSHIPS	0	995	995	995	995	995
511	10~51154-1390	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	0	5,000	5,000
511	10~51154-1390	E	5540	VEHICLES	0	37,976	37,976	37,482	0	0
			E Total		13,972	1,080,522	1,080,522	1,095,390	1,105,397	1,105,397
511	10~51154-1390	R	4413	ST GRANT-NC DEPT EHNR	(10,798)	(6,750)	(6,750)	(20,131)	(6,000)	(6,000)
511	10~51154-1390	R	4500	DEPT PERMIT CHARGES	0	(226,450)	(226,450)	(200,000)	(274,758)	(274,758)
511	10~51154-1390	R	4510	DEPT SRV CHRGS	(2,104)	(4,290)	(4,290)	(3,600)	(4,290)	(4,290)
511	10~51154-1390	R	4892	MISC REVENUE-NSF CHECK FEE	0	0	0	(20)	0	0
			R Total		(12,902)	(237,490)	(237,490)	(223,751)	(285,048)	(285,048)
	10~51154-1390 Total				1,070	843,032	843,032	871,639	820,349	820,349
511 Total					1,899,301	2,290,381	2,344,504	2,128,194	2,202,200	2,200,020
520	10~52000-	E	5410	RENTAL OF REAL PROPERTY	99,961	109,956	109,956	99,961	102,960	102,960
520	10~52000-	E	5698	PAYMENTS TO AGENCIES-5CENTS/B	16,184	18,000	18,000	15,900	15,900	15,900
520	10~52000-	E	5699	PAYMENTS TO OTHER AGENCIES	518,802	518,802	518,802	518,802	518,802	518,802
			E Total		634,947	646,758	646,758	634,663	637,662	637,662
520	10~52000-	R	4291	ABC5 PER BOTTLE-MONROE RIG-LSR	(13,650)	(15,000)	(15,000)	(13,600)	(13,600)	(13,600)
520	10~52000-	R	4292	ABC5 PER BOTTLE-WAXHAW RIG-LSR	(2,534)	(3,000)	(3,000)	(2,300)	(2,300)	(2,300)
520	10~52000-	R	4860	MISC REVENUE-RENT INCOME	(333,000)	(333,000)	(333,000)	(333,000)	(333,000)	(333,000)
			R Total		(349,184)	(351,000)	(351,000)	(348,900)	(348,900)	(348,900)
	10~52000- Total				285,763	295,758	295,758	285,763	288,762	288,762
520 Total					285,763	295,758	295,758	285,763	288,762	288,762
531	10~53101-1450	E	5121	SALARIES AND WAGES	4,822,260	5,141,500	5,141,500	5,105,000	5,397,551	5,397,551
531	10~53101-1450	E	5122	SALARIES AND WAGES - OVERTIME	11,306	15,000	15,000	20,000	15,000	15,000
531	10~53101-1450	E	5126	SALARIES & WAGES-TEMP AND PART	111,351	115,834	115,834	115,834	147,194	147,194
531	10~53101-1450	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
531	10~53101-1450	E	5132	SEPARATION ALLOWANCE	65,254	69,612	69,612	69,200	73,273	73,273
531	10~53101-1450	E	5134	401-K SUPP RET PLAN -OTHER	241,654	257,825	257,825	256,300	270,870	270,870
531	10~53101-1450	E	5170	BOARD MEMBER COMPENSATION	2,165	2,625	2,625	2,100	2,625	2,625
531	10~53101-1450	E	5181	FICA CONTRIBUTIONS	365,892	403,902	403,902	401,500	424,513	424,513
531	10~53101-1450	E	5182	RET CONTRIB.- OTHER EMPLOYEES	236,799	252,668	252,668	250,700	264,864	264,864
531	10~53101-1450	E	5183	HEALTH INSURANCE	644,751	667,457	667,457	457,481	763,830	763,830
531	10~53101-1450	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	130,700	150,000	150,000
531	10~53101-1450	E	5185	UNEMPLOYMENT CLAIMS	4,081	0	3,094	0	0	0
531	10~53101-1450	E	5186	WORKERS COMPENSATION	0	76,449	76,449	0	0	0
531	10~53101-1450	E	5187	DENTAL INSURANCE	0	0	0	38,347	51,182	51,182
531	10~53101-1450	E	5211	CLEANING & JANITORIAL SUPPLIES	329	1,000	1,000	750	1,020	1,020
531	10~53101-1450	E	5212	WEARING APPARREL	265	1,100	1,100	800	1,100	1,100
531	10~53101-1450	E	5220	FOOD AND PROVISIONS	1,230	2,000	2,000	2,000	3,250	3,250
531	10~53101-1450	E	5232	AUDIO VISUAL SUPPLIES	1,064	800	800	800	816	816

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53101-1450	E	5233	PERIODICALS, BOOKS & OTHER PUB	2,160	3,600	3,600	3,600	3,780	3,780
531	10~53101-1450	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	378	600	350	350	364	364
531	10~53101-1450	E	5260	PRINTING AND OFFICE SUPPLIES	132,869	135,000	135,000	135,000	164,460	164,460
531	10~53101-1450	E	5290	TOOLS AND SUPPLIES	4,813	6,000	6,000	3,800	3,900	3,900
531	10~53101-1450	E	5299	MISCELLANEOUS	810	30,000	20,000	13,500	30,000	30,000
531	10~53101-1450	E	5311	TRAVEL	41,989	44,000	44,000	38,000	44,880	44,880
531	10~53101-1450	E	5312	TRAVEL SUBSISTENCE	16,203	18,000	18,000	15,000	18,360	18,360
531	10~53101-1450	E	5321	TELEPHONE AND COMMUNICATIONS	29,953	33,000	33,000	33,000	33,000	33,000
531	10~53101-1450	E	5325	POSTAGE	34,339	36,000	36,000	46,000	46,000	46,000
531	10~53101-1450	E	5351	MAINT & REPAIRS-BUILDINGS	3,563	5,000	5,000	8,500	12,500	12,500
531	10~53101-1450	E	5352	MAINT & REPAIRS-EQUIPMENT	15,499	21,000	21,000	16,500	20,600	20,600
531	10~53101-1450	E	5353	MAINT & REPAIRS-VEHICLES	6,604	8,880	8,880	9,150	9,150	9,150
531	10~53101-1450	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	23,949	29,564	29,564	24,600	31,101	31,101
531	10~53101-1450	E	5357	MAINT & REPAIRS-K CORP ALLOC	117,962	140,000	140,000	140,000	140,000	140,000
531	10~53101-1450	E	5358	MAINT & REPAIRS-VEH INTERDEPT	3,629	8,008	8,008	8,900	9,400	9,400
531	10~53101-1450	E	5370	ADVERTISING/EMPL.RECONGNITION	1,540	2,000	2,000	2,000	2,600	2,600
531	10~53101-1450	E	5381	PROFESSIONAL SERVICES	365,876	475,000	476,950	420,000	509,433	509,433
531	10~53101-1450	E	5382	LEGAL SERVICES	67,252	87,000	87,000	87,000	90,000	90,000
531	10~53101-1450	E	5383	MEDICAL SERVICES	500	500	750	1,050	1,200	1,200
531	10~53101-1450	E	5389	OTHER PROF SRVS / N/A	0	0	0	14,403	41,581	41,581
531	10~53101-1450	E	5392	LAUNDRY AND DRY CLEANING	0	200	200	200	204	204
531	10~53101-1450	E	5395	EDUCATION EXPENSES	24,015	25,000	25,000	18,000	27,500	27,500
531	10~53101-1450	E	5396	TRANSPORTATION-DOT	15,036	15,851	15,851	15,851	14,289	14,289
531	10~53101-1450	E	5398	TRANSPORTATION	132,336	130,000	130,000	133,000	153,900	153,900
531	10~53101-1450	E	5399	PUBLIC ASSISTANCE	275,024	315,822	315,822	275,000	325,000	325,000
531	10~53101-1450	E	5410	RENTAL OF REAL PROPERTY	245,000	269,533	269,533	245,000	252,350	252,350
531	10~53101-1450	E	5430	RENTAL OF EQUIPMENT	24,935	30,000	30,000	30,000	30,600	30,600
531	10~53101-1450	E	5450	INSURANCE AND BONDING	28,369	0	0	35,079	48,513	48,513
531	10~53101-1450	E	5491	DUES AND MEMBERSHIPS	1,607	1,575	1,575	1,575	1,907	1,907
531	10~53101-1450	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	5,065	5,065	4,350	0	0
531	10~53101-1450	E	5540	VEHICLES	38,170	0	0	0	89,300	89,300
531	10~53101-1450	E	5550	OTHER EQUIPMENT	0	0	0	0	10,000	10,000
531	10~53101-1450	E	5580	BUILDINGS AND IMPROVEMENTS	0	0	10,000	12,500	0	0
531	10~53101-1450	E	5630	PAYMENTS TO OTHER GOV UNITS	21,644	40,000	40,000	40,000	42,800	42,800
531	10~53101-1450	E	5699	PAYMENTS TO OTHER AGENCIES	0	0	2,500	2,500	0	0
			E Total		8,189,226	8,928,770	8,936,314	8,689,720	9,780,560	9,780,560
531	10~53101-1450	R	4342	FED GRANT-BLOCK GRANT	0	0	0	(4,284,000)	(4,671,972)	(4,671,972)
531	10~53101-1450	R	4350	FED GRANT-RESTITUTION	0	0	0	(3,900)	0	0
531	10~53101-1450	R	4395	FED GRANT-FOR SERVICES	(15,036)	(15,851)	(15,851)	(15,851)	(14,289)	(14,289)
531	10~53101-1450	R	4442	ST GRANT-MAIN BG-1571 REIMB	(4,911,443)	(4,363,204)	(4,363,204)	(476,000)	(527,951)	(527,951)
531	10~53101-1450	R	4446	STATE-PROG INTEGRITY-INCENTIVE	(2,875)	(3,230)	(3,230)	(480)	(2,000)	(2,000)
531	10~53101-1450	R	4458	ST GRANT-STATE AID TO CO'S	(93,710)	(93,710)	(93,710)	(93,710)	(93,710)	(93,710)
531	10~53101-1450	R	4510	DEPT SERVICE CHARGES-ADOPT FEE	(2,250)	(2,500)	(2,500)	(4,950)	(2,500)	(2,500)

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53101-1450	R	4522	DEPT SERV CHGS - HEALTH CHOICE	(19,650)	(16,600)	(16,600)	(33,700)	(16,817)	(16,817)
531	10~53101-1450	R	4532	DEPT SRV CHRGS-ST REIMB-TRANSP	(73,639)	(85,000)	(85,000)	(109,000)	(109,000)	(109,000)
531	10~53101-1450	R	4535	DEPT SRV CHRGS-AGENCY REIMB	(37,495)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
531	10~53101-1450	R	4540	DEPT SERVICE CHARGES-RESTITUTN	(3,630)	0	0	0	0	0
531	10~53101-1450	R	4892	MISC REVENUE-NSF CHECK FEE	(20)	0	0	0	0	0
			R Total		(5,159,748)	(4,623,095)	(4,623,095)	(5,064,591)	(5,481,239)	(5,481,239)
			10~53101-1450 Total		3,029,478	4,305,675	4,313,219	3,625,129	4,299,321	4,299,321
531	10~53101-1451	E	5399	PUBLIC ASSISTANCE	1,566	6,000	15,270	5,400	5,400	5,400
			E Total		1,566	6,000	15,270	5,400	5,400	5,400
531	10~53101-1451	R	4840	MISC REVENUE-CONTR/DONATIONS	(7,210)	(6,000)	(6,000)	(5,400)	(5,400)	(5,400)
			R Total		(7,210)	(6,000)	(6,000)	(5,400)	(5,400)	(5,400)
			10~53101-1451 Total		(5,644)	0	9,270	0	0	0
531	10~53105-1480	E	5126	SALARIES & WAGES-TEMP AND PART	135	300	300	145	300	300
531	10~53105-1480	E	5181	FICA CONTRIBUTIONS	10	23	23	20	23	23
531	10~53105-1480	E	5186	WORKERS COMPENSATION	0	4	4	0	0	0
531	10~53105-1480	E	5220	FOOD AND PROVISIONS	1,138	1,400	1,400	900	1,400	1,400
531	10~53105-1480	E	5260	PRINTING AND OFFICE SUPPLIES	524	600	600	400	600	600
531	10~53105-1480	E	5290	TOOLS AND SUPPLIES	0	200	200	350	200	200
531	10~53105-1480	E	5325	POSTAGE	315	400	400	500	600	600
531	10~53105-1480	E	5393	TEMPORARY HELP SERVICES	0	1,400	1,400	600	1,400	1,400
531	10~53105-1480	E	5410	RENTAL OF REAL PROPERTY	450	1,200	1,200	500	1,000	1,000
531	10~53105-1480	E	5430	RENTAL OF EQUIPMENT	460	1,200	1,200	400	1,200	1,200
531	10~53105-1480	E	5450	INSURANCE AND BONDING	1	0	0	1	1	1
			E Total		3,034	6,727	6,727	3,816	6,724	6,724
531	10~53105-1480	R	4301	FED GRANT-FOR FOOD & NUTRITION	(3,033)	(6,727)	(6,727)	(3,816)	(6,724)	(6,724)
			R Total		(3,033)	(6,727)	(6,727)	(3,816)	(6,724)	(6,724)
			10~53105-1480 Total		1	0	0	0	0	0
531	10~53160-1500	E	5630	PAYMENTS TO OTHER GOV UNITS	0	250	250	250	250	250
			E Total		0	250	250	250	250	250
			10~53160-1500 Total		0	250	250	250	250	250
531	10~53160-1501	E	5121	SALARIES AND WAGES	292,929	315,682	315,682	310,974	310,974	310,974
531	10~53160-1501	E	5122	SALARIES AND WAGES - OVERTIME	49	0	0	0	0	0
531	10~53160-1501	E	5126	SALARIES & WAGES-TEMP AND PART	16,204	17,000	17,000	17,000	17,000	17,000
531	10~53160-1501	E	5132	SEPARATION ALLOWANCE	3,955	4,262	4,262	4,200	4,200	4,200
531	10~53160-1501	E	5134	401-K SUPP RET PLAN -OTHER	14,649	15,784	15,784	15,600	15,600	15,600
531	10~53160-1501	E	5181	FICA CONTRIBUTIONS	22,674	25,450	25,450	25,100	25,100	25,100
531	10~53160-1501	E	5182	RET CONTRIB.- OTHER EMPLOYEES	14,355	15,468	15,468	15,300	15,300	15,300
531	10~53160-1501	E	5183	HEALTH INSURANCE	51,120	53,974	53,974	37,224	56,232	56,232
531	10~53160-1501	E	5186	WORKERS COMPENSATION	0	4,824	4,824	0	0	0
531	10~53160-1501	E	5187	DENTAL INSURANCE	0	0	0	3,120	3,768	3,768
531	10~53160-1501	E	5212	WEARING APPARREL	1,207	1,000	1,000	1,000	1,000	1,000
531	10~53160-1501	E	5233	PERIODICALS, BOOKS & OTHER PUB	502	300	300	630	300	300
531	10~53160-1501	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	2,047	3,000	3,000	2,300	2,500	2,500

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53160-1501	E	5260	PRINTING AND OFFICE SUPPLIES	1,906	2,195	2,195	2,195	2,195	2,195
531	10~53160-1501	E	5290	TOOLS AND SUPPLIES	790	1,200	1,200	800	900	900
531	10~53160-1501	E	5311	TRAVEL	27,482	37,784	37,784	35,000	40,000	40,000
531	10~53160-1501	E	5312	TRAVEL SUBSISTENCE	199	450	450	450	450	450
531	10~53160-1501	E	5352	MAINT & REPAIRS-EQUIPMENT	0	525	525	525	525	525
531	10~53160-1501	E	5353	MAINT & REPAIRS-VEHICLES	10	0	0	0	0	0
531	10~53160-1501	E	5381	PROFESSIONAL SERVICES	51	100	100	100	100	100
531	10~53160-1501	E	5392	LAUNDRY AND DRY CLEANING	0	300	300	300	300	300
531	10~53160-1501	E	5395	EDUCATION EXPENSES	1,361	1,315	1,315	1,315	1,315	1,315
531	10~53160-1501	E	5450	INSURANCE AND BONDING	2,084	0	0	1,998	2,763	2,763
			E Total		453,573	500,613	500,613	475,131	500,522	500,522
531	10~53160-1501	R	4333	FED GRANT-TITLE III FOR AGING	(18,228)	(16,528)	(16,528)	(16,528)	(16,528)	(16,528)
531	10~53160-1501	R	4339	FED GRANT-HOME & COMM.CARE BG	(52,589)	(51,020)	(51,020)	(70,121)	(65,121)	(65,121)
531	10~53160-1501	R	4342	FED GRANT-BLOCK GRANT-IHA	0	0	0	(135,000)	(135,000)	(135,000)
531	10~53160-1501	R	4344	FED GRANT-BG-ADULT CARE HOME C	0	0	0	(28,609)	(28,609)	(28,609)
531	10~53160-1501	R	4442	ST GRANT-MAIN BG-1571 REIMB	(125,000)	(135,000)	(135,000)	0	0	0
531	10~53160-1501	R	4444	ST GRANT-1571-ADULT CARE HOME	(54,208)	(60,000)	(60,000)	(16,100)	(16,100)	(16,100)
531	10~53160-1501	R	4510	DEPT SERVICE CHARGES	(2,200)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
			R Total		(252,225)	(264,548)	(264,548)	(268,358)	(263,358)	(263,358)
			10~53160-1501 Total		201,348	236,065	236,065	206,773	237,164	237,164
531	10~53160-1502	E	5121	SALARIES AND WAGES	109,185	131,309	131,309	131,000	137,507	137,507
531	10~53160-1502	E	5126	SALARIES & WAGES-TEMP AND PART	11,465	14,000	14,000	7,000	14,000	14,000
531	10~53160-1502	E	5132	SEPARATION ALLOWANCE	1,474	1,773	1,773	1,800	1,900	1,900
531	10~53160-1502	E	5134	401-K SUPP RET PLAN -OTHER	5,459	6,565	6,565	6,600	6,900	6,900
531	10~53160-1502	E	5181	FICA CONTRIBUTIONS	8,688	11,116	11,116	10,600	11,600	11,600
531	10~53160-1502	E	5182	RET CONTRIB.- OTHER EMPLOYEES	5,350	6,434	6,434	6,500	6,800	6,800
531	10~53160-1502	E	5183	HEALTH INSURANCE	12,780	12,780	12,780	9,306	14,058	14,058
531	10~53160-1502	E	5186	WORKERS COMPENSATION	0	2,107	2,107	0	0	0
531	10~53160-1502	E	5187	DENTAL INSURANCE	0	0	0	780	942	942
531	10~53160-1502	E	5220	FOOD AND PROVISIONS	142	150	150	150	150	150
531	10~53160-1502	E	5233	PERIODICALS, BOOKS & OTHER PUB	189	200	200	310	200	200
531	10~53160-1502	E	5260	PRINTING AND OFFICE SUPPLIES	1,437	1,500	1,500	1,500	1,500	1,500
531	10~53160-1502	E	5311	TRAVEL	2,885	4,000	4,000	3,000	4,000	4,000
531	10~53160-1502	E	5312	TRAVEL SUBSISTENCE	151	680	680	200	680	680
531	10~53160-1502	E	5352	MAINT & REPAIRS-EQUIPMENT	0	500	500	500	500	500
531	10~53160-1502	E	5395	EDUCATION EXPENSES	395	800	800	600	800	800
531	10~53160-1502	E	5399	PUBLIC ASSISTANCE	44,160	60,000	60,000	54,000	60,000	60,000
531	10~53160-1502	E	5450	INSURANCE AND BONDING	599	0	0	614	849	849
			E Total		204,359	253,914	253,914	234,460	262,386	262,386
531	10~53160-1502	R	4531	DEPT SRV CHRGS-ST REIMB-MEDICD	(164,982)	(185,000)	(185,000)	(165,000)	(169,876)	(169,876)
			R Total		(164,982)	(185,000)	(185,000)	(165,000)	(169,876)	(169,876)
			10~53160-1502 Total		39,378	68,914	68,914	69,460	92,510	92,510
531	10~53160-1503	E	5381	PROFESSIONAL SERVICES	32	100	100	100	100	100

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53160-1503	E	5399	PUBLIC ASSISTANCE	114,517	107,000	107,000	120,000	120,000	120,000
			E Total		114,549	107,100	107,100	120,100	120,100	120,100
531	10~53160-1503	R	4334	FED GRANT-FOR ADULT DAY CARE	(46,892)	(52,733)	(52,733)	(57,233)	(57,233)	(57,233)
531	10~53160-1503	R	4339	FED GRANT-HOME & COMM.CARE BG	(51,434)	(39,305)	(39,305)	(48,555)	(48,555)	(48,555)
			R Total		(98,326)	(92,038)	(92,038)	(105,788)	(105,788)	(105,788)
			10~53160-1503 Total		16,223	15,062	15,062	14,312	14,312	14,312
531	10~53160-1504	E	5260	PRINTING AND OFFICE SUPPLIES	0	2,000	2,000	1,500	2,000	2,000
531	10~53160-1504	E	5352	MAINT & REPAIRS-EQUIPMENT	0	2,808	2,808	2,000	2,808	2,808
531	10~53160-1504	E	5370	ADVERTISING/EMPL.RECONGNITION	6,129	12,075	12,075	6,000	8,000	8,000
531	10~53160-1504	E	5381	PROFESSIONAL SERVICES	89,213	133,000	133,000	126,000	126,000	126,000
531	10~53160-1504	E	5399	PUBLIC ASSISTANCE	39,809	39,423	39,423	25,000	25,000	25,000
			E Total		135,150	189,306	189,306	160,500	163,808	163,808
531	10~53160-1504	R	4379	FED GRANT-FOR AFDC FOSTER CARE	(94,947)	(79,516)	(79,516)	(79,516)	(79,516)	(79,516)
531	10~53160-1504	R	4440	ST GRANT-TANF,TEA,TEA-MAX	0	(70,036)	(70,036)	0	0	0
531	10~53160-1504	R	4479	ST GRANT-BG-IV E WAIVER	0	0	0	(38,000)	(38,000)	(38,000)
531	10~53160-1504	R	4510	DEPT SERVICE CHARGES	(3,959)	0	0	0	0	0
			R Total		(98,906)	(149,552)	(149,552)	(117,516)	(117,516)	(117,516)
			10~53160-1504 Total		36,245	39,754	39,754	42,984	46,292	46,292
531	10~53160-1505	E	5397	PUBLIC ASSISTANCE-LINK SPECIAL	0	0	0	7,500	7,500	7,500
531	10~53160-1505	E	5399	PUBLIC ASSISTANCE	19,299	25,000	25,000	17,500	20,000	20,000
			E Total		19,299	25,000	25,000	25,000	27,500	27,500
531	10~53160-1505	R	4332	FED GRANT-FOR INDEPEND LIVING	(19,908)	(17,313)	(17,313)	(2,472)	(12,040)	(12,040)
531	10~53160-1505	R	4432	ST GRANT-BLOCK GRANT-1571	0	0	0	(14,841)	(3,010)	(3,010)
531	10~53160-1505	R	4444	ST GRANT - LINKS - SPECIAL	0	0	0	(7,500)	(7,500)	(7,500)
			R Total		(19,908)	(17,313)	(17,313)	(24,813)	(22,550)	(22,550)
			10~53160-1505 Total		(609)	7,687	7,687	187	4,950	4,950
531	10~53160-1506	E	5220	FOOD AND PROVISIONS	1,164	3,000	3,000	3,000	3,000	3,000
531	10~53160-1506	E	5381	PROFESSIONAL SERVICES	366	1,000	1,000	1,000	1,000	1,000
531	10~53160-1506	E	5383	MEDICAL SERVICES	16,038	15,600	15,600	15,600	15,600	15,600
531	10~53160-1506	E	5399	PUBLIC ASSISTANCE	221,910	428,324	428,324	407,674	428,324	428,324
			E Total		239,477	447,924	447,924	427,274	447,924	447,924
531	10~53160-1506	R	4379	FED GRANT-FOR AFDC FOSTER CARE	(110,849)	(162,000)	(162,000)	(84,564)	(84,564)	(84,564)
531	10~53160-1506	R	4380	FED GRANT-FOSTER CARE T#IV-E	(41,758)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
531	10~53160-1506	R	4381	FEDERAL GRANT - AFDC F/C - TEA	(8,740)	(6,000)	(6,000)	0	0	0
531	10~53160-1506	R	4478	ST GRANT-FOSTER CARE STATE	0	0	0	(77,436)	(77,436)	(77,436)
531	10~53160-1506	R	4480	ST GRANT-FOSTER CARE-IV E	0	0	0	(12,000)	(12,000)	(12,000)
531	10~53160-1506	R	4510	DEPT SERVICE CHARGES	(22,559)	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
531	10~53160-1506	R	4533	DEPT SRV CHRGS-ST REIMB-CHLDSP	(23,830)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)
			R Total		(207,737)	(242,000)	(242,000)	(248,000)	(248,000)	(248,000)
			10~53160-1506 Total		31,740	205,924	205,924	179,274	199,924	199,924
531	10~53160-1507	E	5630	PAYMENTS TO OTHER GOV UNITS	7,933	8,000	8,000	8,000	8,000	8,000
			E Total		7,933	8,000	8,000	8,000	8,000	8,000
			10~53160-1507 Total		7,933	8,000	8,000	8,000	8,000	8,000

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53160-1508	E	5381	PROFESSIONAL SERVICES	12,782	22,000	12,500	17,500	22,000	22,000
531	10~53160-1508	E	5399	PUBLIC ASSISTANCE	14,405	6,000	15,500	20,500	40,000	40,000
531	10~53160-1508	E	5630	PAYMENTS TO OTHER GOV UNITS	70,357	72,000	72,000	72,000	72,000	72,000
			E Total		97,544	100,000	100,000	110,000	134,000	134,000
531	10~53160-1508	R	4530	DEPT SRV CHRGS-ST REIMB	(19,053)	(22,000)	(22,000)	(35,000)	(48,000)	(48,000)
			R Total		(19,053)	(22,000)	(22,000)	(35,000)	(48,000)	(48,000)
			10~53160-1508 Total		78,491	78,000	78,000	75,000	86,000	86,000
531	10~53160-1509	E	5399	PUBLIC ASSISTANCE	107,169	61,436	123,490	184,724	57,730	57,730
			E Total		107,169	61,436	123,490	184,724	57,730	57,730
531	10~53160-1509	R	4340	FED GRANT-LOW INCOME EA BG	(100,983)	(61,436)	(123,490)	(184,724)	(57,730)	(57,730)
			R Total		(100,983)	(61,436)	(123,490)	(184,724)	(57,730)	(57,730)
			10~53160-1509 Total		6,186	0	0	0	0	0
531	10~53160-1510	E	5121	SALARIES AND WAGES	80,585	85,688	85,688	89,004	112,239	112,239
531	10~53160-1510	E	5122	SALARIES AND WAGES - OVERTIME	5,564	10,000	10,000	10,000	10,000	10,000
531	10~53160-1510	E	5126	SALARIES & WAGES-TEMP AND PART	19,135	22,000	22,000	19,000	22,000	22,000
531	10~53160-1510	E	5132	SEPARATION ALLOWANCE	1,163	1,292	1,292	1,400	1,800	1,800
531	10~53160-1510	E	5134	401-K SUPP RET PLAN -OTHER	4,308	4,784	4,784	5,000	5,400	5,400
531	10~53160-1510	E	5181	FICA CONTRIBUTIONS	8,014	9,003	9,003	9,100	11,200	11,200
531	10~53160-1510	E	5182	RET CONTRIB.- OTHER EMPLOYEES	4,221	4,689	4,689	4,900	5,300	5,300
531	10~53160-1510	E	5183	HEALTH INSURANCE	17,040	17,040	17,040	12,408	23,430	23,430
531	10~53160-1510	E	5186	WORKERS COMPENSATION	0	1,706	1,706	0	0	0
531	10~53160-1510	E	5187	DENTAL INSURANCE	0	0	0	1,041	1,570	1,570
531	10~53160-1510	E	5211	CLEANING & JANITORIAL SUPPLIES	3,038	2,500	2,500	2,500	2,500	2,500
531	10~53160-1510	E	5220	FOOD AND PROVISIONS	18,292	18,000	18,000	18,000	18,000	18,000
531	10~53160-1510	E	5233	PERIODICALS, BOOKS & OTHER PUB	137	350	350	350	350	350
531	10~53160-1510	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	453	500	500	500	500	500
531	10~53160-1510	E	5260	PRINTING AND OFFICE SUPPLIES	62	800	800	500	1,915	1,915
531	10~53160-1510	E	5290	TOOLS AND SUPPLIES	54	1,500	1,500	1,500	1,500	1,500
531	10~53160-1510	E	5299	MISCELLANEOUS	2,734	3,500	3,500	3,500	3,500	3,500
531	10~53160-1510	E	5311	TRAVEL	16	100	100	100	100	100
531	10~53160-1510	E	5312	TRAVEL SUBSISTENCE	25	900	900	700	900	900
531	10~53160-1510	E	5321	TELEPHONE AND COMMUNICATIONS	1,909	1,500	1,500	2,000	2,000	2,000
531	10~53160-1510	E	5325	POSTAGE	0	50	50	50	50	50
531	10~53160-1510	E	5330	UTILITIES	9,438	9,350	9,350	9,350	9,350	9,350
531	10~53160-1510	E	5351	MAINT & REPAIRS-BUILDINGS	1,172	7,500	7,500	7,500	7,500	7,500
531	10~53160-1510	E	5352	MAINT & REPAIRS-EQUIPMENT	344	1,200	1,200	1,200	1,200	1,200
531	10~53160-1510	E	5353	MAINT & REPAIRS-VEHICLES	0	0	0	1,350	1,350	1,350
531	10~53160-1510	E	5358	MAINT & REPAIRS-VEH INTERDEPT	460	756	756	300	500	500
531	10~53160-1510	E	5381	PROFESSIONAL SERVICES	0	200	200	100	200	200
531	10~53160-1510	E	5392	LAUNDRY AND DRY CLEANING	0	200	200	200	200	200
531	10~53160-1510	E	5395	EDUCATION EXPENSES	395	1,250	1,250	1,250	1,250	1,250
531	10~53160-1510	E	5450	INSURANCE AND BONDING	1,053	0	0	684	945	945
531	10~53160-1510	E	5491	DUES AND MEMBERSHIPS	0	550	550	0	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53160-1510	E	5800	INTERDEPARTMENTAL CHARGES	(27,412)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
			E Total		152,201	181,908	181,908	178,487	221,749	221,749
531	10~53160-1510	R	4342	FED GRANT-SS BLOCK GRANT (XX)	0	0	0	0	(7,829)	(7,829)
531	10~53160-1510	R	4442	ST GRANT-MAIN BLOCK GRANT	0	0	0	0	(7,227)	(7,227)
			R Total		0	0	0	0	(15,056)	(15,056)
			10~53160-1510 Total		152,201	181,908	181,908	178,487	206,693	206,693
531	10~53160-1511	E	5399	PUBLIC ASSISTANCE	139,422	200,000	200,000	150,000	200,000	200,000
			E Total		139,422	200,000	200,000	150,000	200,000	200,000
			10~53160-1511 Total		139,422	200,000	200,000	150,000	200,000	200,000
531	10~53160-1512	E	5383	MEDICAL SERVICES	858	1,000	1,000	500	1,000	1,000
531	10~53160-1512	E	5399	PUBLIC ASSISTANCE	35,671	39,000	39,000	39,000	40,200	40,200
			E Total		36,529	40,000	40,000	39,500	41,200	41,200
			10~53160-1512 Total		36,529	40,000	40,000	39,500	41,200	41,200
531	10~53160-1513	E	5220	FOOD AND PROVISIONS	2,157	0	0	0	0	0
531	10~53160-1513	E	5260	PRINTING AND OFFICE SUPPLIES	3,239	0	0	0	0	0
531	10~53160-1513	E	5352	MAINT & REPAIRS-EQUIPMENT	453	0	0	0	0	0
531	10~53160-1513	E	5370	ADVERTISING/EMPL.RECONGNITION	2,550	0	0	0	0	0
531	10~53160-1513	E	5381	PROFESSIONAL SERVICES	121,625	0	0	0	0	0
531	10~53160-1513	E	5399	PUBLIC ASSISTANCE	2,084	0	0	0	0	0
531	10~53160-1513	E	5510	OFFICE FURNITURE AND EQUIPMENT	2,219	0	0	0	0	0
531	10~53160-1513	E	5550	OTHER EQUIPMENT	2,950	0	0	0	0	0
			E Total		137,276	0	0	0	0	0
531	10~53160-1513	R	4446	ST GRANT - FAMILIES FOR KIDS	(199,311)	0	0	0	0	0
			R Total		(199,311)	0	0	0	0	0
			10~53160-1513 Total		(62,035)	0	0	0	0	0
531	10~53160-1514	E	5399	PUBLIC ASSISTANCE	1,660	6,470	6,470	2,000	5,772	5,772
			E Total		1,660	6,470	6,470	2,000	5,772	5,772
531	10~53160-1514	R	4442	ST GRANT-MAIN BG-1571 REIMB	(1,660)	(6,470)	(6,470)	(2,000)	(5,772)	(5,772)
			R Total		(1,660)	(6,470)	(6,470)	(2,000)	(5,772)	(5,772)
			10~53160-1514 Total		0	0	0	0	0	0
531	10~53161-1531	E	5399	PUBLIC ASSISTANCE	4,400,734	4,792,241	4,792,241	4,792,241	5,030,773	5,030,773
			E Total		4,400,734	4,792,241	4,792,241	4,792,241	5,030,773	5,030,773
531	10~53161-1531	R	4443	ST GRANT-FOR CHILD WELFARE	(3,097,247)	(3,792,241)	(3,792,241)	(3,792,241)	(4,030,773)	(4,030,773)
531	10~53161-1531	R	4447	ST GRANT-SMART START	(1,278,083)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
			R Total		(4,375,330)	(4,792,241)	(4,792,241)	(4,792,241)	(5,030,773)	(5,030,773)
			10~53161-1531 Total		25,405	0	0	0	0	0
531	10~53161-1532	E	5121	SALARIES AND WAGES	59,827	0	0	0	0	0
531	10~53161-1532	E	5132	SEPARATION ALLOWANCE	808	0	0	0	0	0
531	10~53161-1532	E	5134	401-K SUPP RET PLAN -OTHER	2,991	0	0	0	0	0
531	10~53161-1532	E	5181	FICA CONTRIBUTIONS	4,166	0	0	0	0	0
531	10~53161-1532	E	5182	RET CONTRIB.- OTHER EMPLOYEES	2,931	0	0	0	0	0
531	10~53161-1532	E	5183	HEALTH INSURANCE	12,780	0	0	0	0	0
531	10~53161-1532	E	5211	CLEANING & JANITORIAL SUPPLIES	1,489	0	0	0	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53161-1532	E	5220	FOOD AND PROVISIONS	46,489	0	0	0	0	0
531	10~53161-1532	E	5290	TOOLS AND SUPPLIES	2,627	0	0	0	0	0
531	10~53161-1532	E	5299	MISCELLANEOUS	832	0	0	0	0	0
531	10~53161-1532	E	5330	UTILITIES	2,857	0	0	0	0	0
531	10~53161-1532	E	5352	MAINT & REPAIRS-EQUIPMENT	103	0	0	0	0	0
531	10~53161-1532	E	5392	LAUNDRY AND DRY CLEANING	238	0	0	0	0	0
531	10~53161-1532	E	5410	RENTAL OF REAL PROPERTY	1,200	0	0	0	0	0
531	10~53161-1532	E	5450	INSURANCE AND BONDING	306	0	0	0	0	0
			E Total		139,644	0	0	0	0	0
531	10~53161-1532	R	4301	FED GRANT-FOR FOOD & NUTRITION	(23,019)	0	0	0	0	0
531	10~53161-1532	R	4510	DEPT SERVICE CHARGES	(104,722)	0	0	0	0	0
			R Total		(127,741)	0	0	0	0	0
			10~53161-1532 Total		11,902	0	0	0	0	0
531	10~53161-1533	E	5121	SALARIES AND WAGES	285,776	0	0	0	0	0
531	10~53161-1533	E	5126	SALARIES & WAGES-TEMP AND PART	11,100	0	0	0	0	0
531	10~53161-1533	E	5132	SEPARATION ALLOWANCE	3,858	0	0	0	0	0
531	10~53161-1533	E	5134	401-K SUPP RET PLAN -OTHER	14,289	0	0	0	0	0
531	10~53161-1533	E	5181	FICA CONTRIBUTIONS	22,098	0	0	0	0	0
531	10~53161-1533	E	5182	RET CONTRIB.- OTHER EMPLOYEES	14,002	0	0	0	0	0
531	10~53161-1533	E	5183	HEALTH INSURANCE	59,640	0	0	0	0	0
531	10~53161-1533	E	5185	UNEMPLOYMENT CLAIMS	1,062	0	0	0	0	0
531	10~53161-1533	E	5211	CLEANING & JANITORIAL SUPPLIES	2,889	0	0	0	0	0
531	10~53161-1533	E	5220	FOOD AND PROVISIONS	950	0	0	0	0	0
531	10~53161-1533	E	5232	AUDIO VISUAL SUPPLIES	40	0	0	0	0	0
531	10~53161-1533	E	5233	PERIODICALS, BOOKS & OTHER PUB	377	0	0	0	0	0
531	10~53161-1533	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	26	0	0	0	0	0
531	10~53161-1533	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	42	0	0	0	0	0
531	10~53161-1533	E	5260	PRINTING AND OFFICE SUPPLIES	1,050	0	0	0	0	0
531	10~53161-1533	E	5290	TOOLS AND SUPPLIES	6,386	0	0	0	0	0
531	10~53161-1533	E	5311	TRAVEL	158	0	0	0	0	0
531	10~53161-1533	E	5325	POSTAGE	20	0	0	0	0	0
531	10~53161-1533	E	5330	UTILITIES	11,160	0	0	0	0	0
531	10~53161-1533	E	5351	MAINT & REPAIRS-BUILDINGS	423	0	0	0	0	0
531	10~53161-1533	E	5352	MAINT & REPAIRS-EQUIPMENT	1,387	0	0	0	0	0
531	10~53161-1533	E	5370	ADVERTISING/EMPL.RECONGNITION	140	0	0	0	0	0
531	10~53161-1533	E	5392	LAUNDRY AND DRY CLEANING	192	0	0	0	0	0
531	10~53161-1533	E	5395	EDUCATION EXPENSES	90	0	0	0	0	0
531	10~53161-1533	E	5398	TRANSPORTATION	12,285	0	0	0	0	0
531	10~53161-1533	E	5410	RENTAL OF REAL PROPERTY	1,500	0	0	0	0	0
531	10~53161-1533	E	5430	RENTAL OF EQUIPMENT	1,379	0	0	0	0	0
531	10~53161-1533	E	5450	INSURANCE AND BONDING	1,975	0	0	0	0	0
			E Total		454,294	0	0	0	0	0
531	10~53161-1533	R	4443	ST GRANT-FOR CHILD WELFARE	(156,338)	0	0	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
531	10~53161-1533	R	4510	DEPT SERVICE CHARGES	(14,972)	0	0	0	0	0
			R Total		(171,310)	0	0	0	0	0
	10~53161-1533 Total				282,984	0	0	0	0	0
531	10~53162-1561	E	5399	PUBLIC ASSISTANCE	58,368	69,000	69,000	69,000	71,070	71,070
			E Total		58,368	69,000	69,000	69,000	71,070	71,070
	10~53162-1561 Total				58,368	69,000	69,000	69,000	71,070	71,070
531	10~53162-1562	E	5630	PAYMENTS TO OTHER GOV UNITS	903,872	900,000	900,000	830,000	900,000	860,000
			E Total		903,872	900,000	900,000	830,000	900,000	860,000
	10~53162-1562 Total				903,872	900,000	900,000	830,000	900,000	860,000
531	10~53162-1563	E	5630	PAYMENTS TO OTHER GOV UNITS	3,654,642	4,410,000	4,410,000	4,000,000	4,600,000	4,410,000
			E Total		3,654,642	4,410,000	4,410,000	4,000,000	4,600,000	4,410,000
	10~53162-1563 Total				3,654,642	4,410,000	4,410,000	4,000,000	4,600,000	4,410,000
531 Total					8,644,059	10,766,239	10,783,053	9,488,356	11,007,686	10,777,686
569	10~56900-	E	5699	PAYMENTS TO OTHER AGENCIES	0	0	0	0	70,060	70,060
			E Total		0	0	0	0	70,060	70,060
569	10~56900-	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	0	0	0	0	(35,030)	(35,030)
			R Total		0	0	0	0	(35,030)	(35,030)
	10~56900- Total				0	0	0	0	35,030	35,030
569 Total					0	0	0	0	35,030	35,030
570	10~57000-1600	E	5220	FOOD AND PROVISIONS	72	250	160	160	160	160
570	10~57000-1600	E	5260	PRINTING AND OFFICE SUPPLIES	0	250	40	40	40	40
570	10~57000-1600	E	5311	TRAVEL	174	250	0	0	0	0
570	10~57000-1600	E	5370	ADVERTISING/EMPL.RECONGNITION	137	250	90	90	90	90
570	10~57000-1600	E	5381	PROFESSIONAL SERVICES	0	7,000	7,710	7,710	9,710	9,710
			E Total		382	8,000	8,000	8,000	10,000	10,000
570	10~57000-1600	R	4496	ST GRANT-FOR COMM BASED PROGS	(382)	(8,000)	(8,000)	(8,000)	(10,000)	(10,000)
			R Total		(382)	(8,000)	(8,000)	(8,000)	(10,000)	(10,000)
	10~57000-1600 Total				0	0	0	0	0	0
570	10~57000-1610	E	5699	PAYMENTS TO OTHER AGENCIES	0	0	0	0	20,000	20,000
			E Total		0	0	0	0	20,000	20,000
570	10~57000-1610	R	4496	ST GRANT-FOR COMM BASED PROGS	0	0	0	0	(20,000)	(20,000)
			R Total		0	0	0	0	(20,000)	(20,000)
	10~57000-1610 Total				0	0	0	0	0	0
570 Total					0	0	0	0	0	0
571	10~57100-1601	E	5699	PAYMENTS TO OTHER AGENCIES	224,800	292,866	292,866	290,699	279,933	279,933
			E Total		224,800	292,866	292,866	290,699	279,933	279,933
571	10~57100-1601	R	4496	ST GRANT-FOR COMM BASED PROGS	(223,345)	(292,866)	(292,866)	(290,699)	(279,933)	(279,933)
			R Total		(223,345)	(292,866)	(292,866)	(290,699)	(279,933)	(279,933)
	10~57100-1601 Total				1,455	0	0	0	0	0
571 Total					1,455	0	0	0	0	0
572	10~57200-1602	E	5699	PAYMENTS TO OTHER AGENCIES	9,431	9,360	9,360	3,900	0	0
			E Total		9,431	9,360	9,360	3,900	0	0
572	10~57200-1602	R	4496	ST GRANT-FOR COMM BASED PROGS	(9,320)	(7,200)	(7,200)	(3,000)	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				R Total	(9,320)	(7,200)	(7,200)	(3,000)	0	0
				10~57200-1602 Total	111	2,160	2,160	900	0	0
				572 Total	111	2,160	2,160	900	0	0
574	10~57400-1603	E	5121	SALARIES AND WAGES	34,415	34,737	34,737	36,000	36,000	36,000
574	10~57400-1603	E	5132	SEPARATION ALLOWANCE	465	469	469	500	500	500
574	10~57400-1603	E	5134	401-K SUPP RET PLAN -OTHER	1,721	1,737	1,737	1,800	1,800	1,800
574	10~57400-1603	E	5181	FICA CONTRIBUTIONS	2,633	2,657	2,657	2,800	2,800	2,800
574	10~57400-1603	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,686	1,702	1,702	1,800	1,800	1,800
574	10~57400-1603	E	5183	HEALTH INSURANCE	4,260	4,260	4,260	3,102	4,686	4,686
574	10~57400-1603	E	5186	WORKERS COMPENSATION	0	504	504	0	0	0
574	10~57400-1603	E	5187	DENTAL INSURANCE	0	0	0	260	314	314
574	10~57400-1603	E	5220	FOOD AND PROVISIONS	0	100	100	0	0	0
574	10~57400-1603	E	5232	AUDIO VISUAL SUPPLIES	84	100	100	0	0	0
574	10~57400-1603	E	5233	PERIODICALS, BOOKS & OTHER PUB	42	50	50	50	0	0
574	10~57400-1603	E	5290	TOOLS AND SUPPLIES	351	312	312	312	50	50
574	10~57400-1603	E	5311	TRAVEL	1,139	600	600	1,066	278	278
574	10~57400-1603	E	5312	TRAVEL SUBSISTENCE	49	1,300	1,300	600	0	0
574	10~57400-1603	E	5395	EDUCATION EXPENSES	0	300	300	317	200	200
574	10~57400-1603	E	5399	PUBLIC ASSISTANCE	0	200	200	240	49	49
574	10~57400-1603	E	5450	INSURANCE AND BONDING	162	0	0	181	251	251
				E Total	47,006	49,028	49,028	49,028	48,728	48,728
574	10~57400-1603	R	4496	ST GRANT-FOR COMM BASED PROGS	(31,196)	(31,196)	(31,196)	(31,196)	(31,196)	(31,196)
				R Total	(31,196)	(31,196)	(31,196)	(31,196)	(31,196)	(31,196)
				10~57400-1603 Total	15,810	17,832	17,832	17,832	17,532	17,532
				574 Total	15,810	17,832	17,832	17,832	17,532	17,532
575	10~57500-1604	E	5699	PAYMENTS TO OTHER AGENCIES	20,194	24,814	24,814	24,814	24,814	24,814
				E Total	20,194	24,814	24,814	24,814	24,814	24,814
575	10~57500-1604	R	4496	ST GRANT-FOR COMM BASED PROGS	(24,163)	(24,814)	(24,814)	(24,814)	(24,814)	(24,814)
				R Total	(24,163)	(24,814)	(24,814)	(24,814)	(24,814)	(24,814)
				10~57500-1604 Total	(3,969)	0	0	0	0	0
				575 Total	(3,969)	0	0	0	0	0
577	10~57700-1606	E	5630	PAYMENTS TO OTHER GOV UNITS	25,965	0	0	0	0	0
				E Total	25,965	0	0	0	0	0
577	10~57700-1606	R	4496	ST GRANT-FOR COMM BASED PROGS	(25,965)	0	0	0	0	0
				R Total	(25,965)	0	0	0	0	0
				10~57700-1606 Total	0	0	0	0	0	0
				577 Total	0	0	0	0	0	0
578	10~57800-1607	E	5699	PAYMENTS TO OTHER AGENCIES	41,458	41,458	41,458	39,813	29,813	29,813
				E Total	41,458	41,458	41,458	39,813	29,813	29,813
578	10~57800-1607	R	4496	ST GRANT-FOR COMM BASED PROGS	(41,458)	(41,458)	(41,458)	(39,813)	(29,813)	(29,813)
				R Total	(41,458)	(41,458)	(41,458)	(39,813)	(29,813)	(29,813)
				10~57800-1607 Total	0	0	0	0	0	0
				578 Total	0	0	0	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
580	10~58000-	E	5699	PAYMENTS TO OTHER AGENCIES	25,000	25,000	25,000	25,000	25,000	25,000
			E Total		25,000	25,000	25,000	25,000	25,000	25,000
	10~58000- Total				25,000	25,000	25,000	25,000	25,000	25,000
580 Total					25,000	25,000	25,000	25,000	25,000	25,000
581	10~58100-1680	E	5121	SALARIES AND WAGES	181,586	212,319	212,319	218,000	253,786	253,786
581	10~58100-1680	E	5126	SALARIES & WAGES-TEMP AND PART	176,676	163,212	175,485	208,900	253,300	253,300
581	10~58100-1680	E	5132	SEPARATION ALLOWANCE	2,451	2,866	2,866	3,000	3,500	3,500
581	10~58100-1680	E	5134	401-K SUPP RET PLAN -OTHER	9,079	10,616	10,616	10,900	12,800	12,800
581	10~58100-1680	E	5181	FICA CONTRIBUTIONS	26,972	28,728	28,728	32,700	38,900	38,900
581	10~58100-1680	E	5182	RET CONTRIB.- OTHER EMPLOYEES	8,897	10,404	10,404	10,700	12,500	12,500
581	10~58100-1680	E	5183	HEALTH INSURANCE	29,820	34,080	34,080	23,782	42,200	42,200
581	10~58100-1680	E	5186	WORKERS COMPENSATION	0	14,879	14,879	0	0	0
581	10~58100-1680	E	5187	DENTAL INSURANCE	0	0	0	1,994	2,914	2,914
581	10~58100-1680	E	5211	CLEANING & JANITORIAL SUPPLIES	181	500	500	100	110	110
581	10~58100-1680	E	5212	WEARING APPARREL	0	0	0	4,750	4,885	4,885
581	10~58100-1680	E	5220	FOOD AND PROVISIONS	0	400	400	990	1,300	1,300
581	10~58100-1680	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	342	350	350	960	1,000	1,000
581	10~58100-1680	E	5260	PRINTING AND OFFICE SUPPLIES	3,764	2,835	6,265	9,400	12,048	12,048
581	10~58100-1680	E	5290	TOOLS AND SUPPLIES	6,142	5,350	5,350	6,650	10,205	10,205
581	10~58100-1680	E	5311	TRAVEL	914	900	900	900	920	920
581	10~58100-1680	E	5312	TRAVEL SUBSISTENCE	822	600	600	600	610	610
581	10~58100-1680	E	5321	TELEPHONE AND COMMUNICATIONS	1,672	8,400	8,400	7,596	7,596	7,596
581	10~58100-1680	E	5325	POSTAGE	43	125	125	133	150	150
581	10~58100-1680	E	5352	MAINT & REPAIRS-EQUIPMENT	1,082	800	4,800	4,800	4,950	4,950
581	10~58100-1680	E	5353	MAINT & REPAIRS-VEHICLES	30,770	31,560	31,560	37,348	38,470	38,470
581	10~58100-1680	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	0	0	0	4,200	4,200
581	10~58100-1680	E	5358	MAINT & REPAIRS-VEH INTERDEPT	12,696	23,000	23,000	34,200	31,600	31,600
581	10~58100-1680	E	5370	ADVERTISING/EMPL.RECONGNITION	194	1,700	1,700	825	880	880
581	10~58100-1680	E	5381	PROFESSIONAL SERVICES	177	4,500	4,500	4,720	230	230
581	10~58100-1680	E	5383	MEDICAL SERVICES	273	3,315	1,915	3,760	1,600	1,600
581	10~58100-1680	E	5395	EDUCATION EXPENSES	346	1,400	2,800	4,700	5,100	5,100
581	10~58100-1680	E	5430	RENTAL OF EQUIPMENT	0	100	100	0	0	0
581	10~58100-1680	E	5450	INSURANCE AND BONDING	7,588	0	0	10,378	14,353	14,353
581	10~58100-1680	E	5491	DUES AND MEMBERSHIPS	300	400	400	400	410	410
581	10~58100-1680	E	5510	OFFICE FURNITURE AND EQUIPMENT	25,540	17,723	10,293	5,891	0	0
581	10~58100-1680	E	5540	VEHICLES	156,758	147,000	167,735	141,487	98,500	98,500
581	10~58100-1680	E	5550	OTHER EQUIPMENT	5,970	0	0	0	0	0
581	10~58100-1680	E	5630	PAYMENTS TO OTHER GOV UNITS	0	46,949	46,949	0	5,950	5,950
581	10~58100-1680	E	5800	INTERDEPT CHARGES-INSIDE BILLS	(229,981)	(240,225)	(240,225)	(208,700)	(242,915)	(242,915)
			E Total		461,073	534,786	567,794	581,864	622,052	622,052
581	10~58100-1680	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(67)	(21,750)	(21,750)	0	0	0
581	10~58100-1680	R	4393	FED GRANT-HSTM FOR COORDINATO	0	(104,671)	(104,671)	(88,780)	(99,021)	(99,021)
581	10~58100-1680	R	4394	FED GRANT-VEHICLE/EQUIPMENT	(151,346)	(130,500)	(130,500)	0	0	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
581	10~58100-1680	R	4395	FED GRANT-FOR SRV-EDTAP	(64,698)	(93,841)	(62,795)	(62,795)	(64,098)	(64,098)
581	10~58100-1680	R	4396	FED GRANT-HCC BLOCK GRANT	(62,434)	(59,893)	(59,893)	(75,193)	(59,893)	(59,893)
581	10~58100-1680	R	4493	ST GRANT-HSTM COORDINATOR	(41,980)	0	0	(5,549)	(6,189)	(6,189)
581	10~58100-1680	R	4494	ST GRANT-VEHICLE/EQUIPMENT	0	0	0	(138,227)	(102,848)	(102,848)
581	10~58100-1680	R	4495	STATE GRANT - RGP	0	0	(43,319)	(43,319)	(53,530)	(53,530)
581	10~58100-1680	R	4510	DEPT SRV CHRGS-OUTSIDE BILLING	(23,494)	(25,023)	(25,023)	(50,000)	(38,670)	(38,670)
581	10~58100-1680	R	4840	MISC REVENUE-CONTR/HCCBG	(1,819)	(1,200)	(1,200)	(1,890)	(1,890)	(1,890)
581	10~58100-1680	R	4841	MISC REVENUE-CONTR/RGP	0	(800)	(800)	(4,090)	(4,090)	(4,090)
			R Total		(345,838)	(437,678)	(449,951)	(469,843)	(430,229)	(430,229)
	10~58100-1680 Total				115,236	97,108	117,843	112,021	191,823	191,823
581	10~58700-1681	E	5121	SALARIES AND WAGES	93,639	111,746	111,746	100,600	100,848	100,848
581	10~58700-1681	E	5126	SALARIES & WAGES-TEMP AND PART	17,444	6,304	6,304	3,154	6,304	6,304
581	10~58700-1681	E	5128	TRAVEL ALLOWANCE	240	0	0	0	0	0
581	10~58700-1681	E	5132	SEPARATION ALLOWANCE	1,264	1,509	1,509	1,400	1,400	1,400
581	10~58700-1681	E	5134	401-K SUPP RET PLAN -OTHER	4,682	5,587	5,587	5,100	5,100	5,100
581	10~58700-1681	E	5181	FICA CONTRIBUTIONS	8,507	9,031	9,031	8,000	8,200	8,200
581	10~58700-1681	E	5182	RET CONTRIB. - OTHER EMPLOYEES	4,588	5,476	5,476	5,000	5,000	5,000
581	10~58700-1681	E	5183	HEALTH INSURANCE	4,686	8,520	8,520	4,395	9,400	9,400
581	10~58700-1681	E	5186	WORKERS COMPENSATION	0	4,677	4,677	0	0	0
581	10~58700-1681	E	5187	DENTAL INSURANCE	0	0	0	369	628	628
581	10~58700-1681	E	5211	CLEANING & JANITORIAL SUPPLIES	767	1,100	1,100	830	850	850
581	10~58700-1681	E	5220	FOOD AND PROVISIONS	238,763	246,000	246,000	190,000	212,400	212,400
581	10~58700-1681	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	100	100	100	100	100
581	10~58700-1681	E	5260	PRINTING AND OFFICE SUPPLIES	2,543	1,900	1,900	1,180	2,840	2,840
581	10~58700-1681	E	5290	TOOLS AND SUPPLIES	1,645	1,200	2,348	2,420	1,250	1,250
581	10~58700-1681	E	5311	TRAVEL	2,495	4,200	4,200	2,500	3,570	3,570
581	10~58700-1681	E	5312	TRAVEL SUBSISTENCE	0	1,100	1,100	200	480	480
581	10~58700-1681	E	5321	TELEPHONE AND COMMUNICATIONS	1,312	2,376	2,376	1,800	3,420	3,420
581	10~58700-1681	E	5325	POSTAGE	273	600	600	220	260	260
581	10~58700-1681	E	5352	MAINT & REPAIRS-EQUIPMENT	642	700	700	330	400	400
581	10~58700-1681	E	5370	ADVERTISING/EMPL.RECONGNITION	243	500	500	1,200	1,236	1,236
581	10~58700-1681	E	5381	PROFESSIONAL SERVICES	803	0	0	945	975	975
581	10~58700-1681	E	5382	LEGAL SERVICES	0	5,000	5,000	0	0	0
581	10~58700-1681	E	5383	MEDICAL SERVICES	0	0	0	80	80	80
581	10~58700-1681	E	5395	EDUCATION EXPENSES	100	750	750	330	510	510
581	10~58700-1681	E	5398	TRANSPORTATION	49,021	50,400	50,400	50,400	51,000	51,000
581	10~58700-1681	E	5410	RENTAL OF REAL PROPERTY	1,800	2,500	2,500	2,500	2,500	2,500
581	10~58700-1681	E	5450	INSURANCE AND BONDING	435	0	0	419	579	579
581	10~58700-1681	E	5491	DUES AND MEMBERSHIPS	17	175	175	75	0	0
581	10~58700-1681	E	5699	PAYMENTS TO OTHER AGENCIES	1,994	2,400	2,400	2,190	2,920	2,920
			E Total		437,904	473,851	474,999	385,737	422,250	422,250
581	10~58700-1681	R	4339	FED GRANT-HOME & COMM.CARE BG	(206,421)	(185,828)	(185,828)	(209,570)	(209,570)	(209,570)
581	10~58700-1681	R	4840	MISC REVENUE-CONTR/DONATIONS	(24,208)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				R Total	(230,629)	(206,828)	(206,828)	(230,570)	(230,570)	(230,570)
				10~58700-1681 Total	207,275	267,023	268,171	155,167	191,680	191,680
				581 Total	322,511	364,131	386,014	267,188	383,503	383,503
582	10~58200-	R	4840	MISC REVENUE-CONTR/DONATIONS	(2,131)	(50)	0	0	0	0
				R Total	(2,131)	(50)	0	0	0	0
				10~58200- Total	(2,131)	(50)	0	0	0	0
582	10~58200-1650	E	5121	SALARIES AND WAGES	73,880	74,688	74,688	77,257	91,270	91,270
582	10~58200-1650	E	5126	SALARIES & WAGES-TEMP AND PART	0	10,924	10,924	6,000	10,218	10,218
582	10~58200-1650	E	5132	SEPARATION ALLOWANCE	997	1,008	1,008	1,100	1,300	1,300
582	10~58200-1650	E	5134	401-K SUPP RET PLAN -OTHER	3,694	3,734	3,734	3,900	4,700	4,700
582	10~58200-1650	E	5181	FICA CONTRIBUTIONS	5,314	6,549	6,549	6,400	7,800	7,800
582	10~58200-1650	E	5182	RET CONTRIB. - OTHER EMPLOYEES	3,620	3,660	3,660	3,800	4,500	4,500
582	10~58200-1650	E	5183	HEALTH INSURANCE	8,520	8,520	8,520	6,204	14,058	14,058
582	10~58200-1650	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	3,196	3,312	3,312
582	10~58200-1650	E	5186	WORKERS COMPENSATION	0	976	976	0	0	0
582	10~58200-1650	E	5187	DENTAL INSURANCE	0	0	0	520	942	942
582	10~58200-1650	E	5260	PRINTING AND OFFICE SUPPLIES	1,020	1,100	1,100	950	2,460	2,460
582	10~58200-1650	E	5311	TRAVEL	321	323	323	470	475	475
582	10~58200-1650	E	5312	TRAVEL SUBSISTENCE	317	265	265	450	300	300
582	10~58200-1650	E	5321	TELEPHONE AND COMMUNICATIONS	0	285	285	0	50	50
582	10~58200-1650	E	5325	POSTAGE	1,122	1,200	1,200	1,200	1,225	1,225
582	10~58200-1650	E	5353	MAINT & REPAIRS-VEHICLES	134	200	200	170	300	300
582	10~58200-1650	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	0	0	225	225	225
582	10~58200-1650	E	5398	TRANSPORTATION	35,343	35,000	35,000	30,375	31,725	31,725
582	10~58200-1650	E	5450	INSURANCE AND BONDING	347	0	0	389	538	538
				E Total	134,626	148,432	148,432	142,606	175,398	175,398
582	10~58200-1650	R	4402	ST GRANT-FOR VET SRV OFFICER	0	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
582	10~58200-1650	R	4840	MISC REVENUE-CONTR/DONATIONS	0	0	(50)	(50)	(50)	(50)
				R Total	0	(2,000)	(2,050)	(2,050)	(2,050)	(2,050)
				10~58200-1650 Total	134,626	146,432	146,382	140,556	173,348	173,348
				582 Total	132,495	146,382	146,382	140,556	173,348	173,348
583	10~58300-	E	5699	PAYMENTS TO OTHER AGENCIES	26,500	26,500	26,500	26,500	26,500	26,500
				E Total	26,500	26,500	26,500	26,500	26,500	26,500
				10~58300- Total	26,500	26,500	26,500	26,500	26,500	26,500
				583 Total	26,500	26,500	26,500	26,500	26,500	26,500
584	10~58400-	E	5699	PAYMENTS TO OTHER AGENCIES	10,000	10,000	10,000	10,000	15,000	15,000
				E Total	10,000	10,000	10,000	10,000	15,000	15,000
				10~58400- Total	10,000	10,000	10,000	10,000	15,000	15,000
				584 Total	10,000	10,000	10,000	10,000	15,000	15,000
585	10~58500-	E	5695	PYMTS TO AGENCIES-HEAD START/A	35,804	35,804	35,804	35,804	35,804	35,804
585	10~58500-	E	5698	PAYMENTS TO AGENCIES-5CENTS/B	40,534	40,534	40,534	40,534	40,534	40,534
				E Total	76,338	76,338	76,338	76,338	76,338	76,338
				10~58500- Total	76,338	76,338	76,338	76,338	76,338	76,338

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
585 Total					76,338	76,338	76,338	76,338	76,338	76,338
586	10~58600-	R	4339	FED GRANT-HOME & COMM.CARE BG	0	0	(300,759)	(226,411)	(226,411)	(226,411)
R Total					0	0	(300,759)	(226,411)	(226,411)	(226,411)
10~58600- Total					0	0	(300,759)	(226,411)	(226,411)	(226,411)
586	10~58600-1670	E	5699	PAYMENTS TO OTHER AGENCIES	230,371	333,259	333,259	258,911	258,911	258,911
E Total					230,371	333,259	333,259	258,911	258,911	258,911
586	10~58600-1670	R	4339	FED GRANT-HOME & COMM.CARE BG	(197,871)	(300,759)	0	0	0	0
R Total					(197,871)	(300,759)	0	0	0	0
10~58600-1670 Total					32,500	32,500	333,259	258,911	258,911	258,911
586 Total					32,500	32,500	32,500	32,500	32,500	32,500
589	10~58900-	E	5381	PROFESSIONAL SERVICES	7,000	0	0	0	0	0
E Total					7,000	0	0	0	0	0
10~58900- Total					7,000	0	0	0	0	0
589 Total					7,000	0	0	0	0	0
590	10~59000-	E	5630	PAYMENTS TO OTHER GOV UNITS	330,089	0	126,304	126,304	0	0
E Total					330,089	0	126,304	126,304	0	0
590	10~59000-	R	4253	PUBLIC SCHOOL STATE BOND FUNDS	(330,089)	0	0	(126,304)	0	0
R Total					(330,089)	0	0	(126,304)	0	0
10~59000- Total					0	0	126,304	0	0	0
590 Total					0	0	126,304	0	0	0
591	10~59100-	E	5630	CURR EXP.-REG INSTRUCTION PROG	17,860,537	20,519,344	20,519,344	20,519,344	23,750,051	21,955,698
E Total					17,860,537	20,519,344	20,519,344	20,519,344	23,750,051	21,955,698
10~59100- Total					17,860,537	20,519,344	20,519,344	20,519,344	23,750,051	21,955,698
591 Total					17,860,537	20,519,344	20,519,344	20,519,344	23,750,051	21,955,698
592	10~59200-	E	5040	IFT TO GENERAL CAPITAL PROJ FD	764,300	0	2,800,000	2,800,000	5,595,520	3,000,000
592	10~59200-	E	5630	CAP ALLOC-CAPITAL OUTLAY PROJS	2,094,504	3,148,000	0	0	0	0
592	10~59200-	E	5639	BUDGET FIGURE	1,284,863	7,000,000	0	0	0	0
592	10~59200-	E	5640	ROLL OVER OF UNREQUESTED FUNDS	1,167,933	0	0	0	0	0
E Total					5,311,599	10,148,000	2,800,000	2,800,000	5,595,520	3,000,000
10~59200- Total					5,311,599	10,148,000	2,800,000	2,800,000	5,595,520	3,000,000
592	10~59209-	E	5710	G O BOND PRINCIPAL	0	0	6,347,838	6,347,838	6,319,921	6,319,921
592	10~59209-	E	5710	G O BOND PRINCIPAL	6,441,223	6,347,838	0	0	0	0
592	10~59209-	E	5711	G O BOND INTEREST	0	0	6,045,578	6,045,578	5,747,138	5,747,138
592	10~59209-	E	5711	G O BOND INTEREST	6,348,672	6,045,578	0	0	0	0
592	10~59209-	E	5712	G O BOND SERVICE CHARGES	0	0	3,000	800	800	800
592	10~59209-	E	5712	G O BOND SERVICE CHARGES	1,203	3,000	0	0	0	0
592	10~59209-	E	5715	G O BOND ISSUANCE COSTS	0	80,000	80,000	0	0	0
592	10~59209-	E	5719	G O BOND PRINCIPAL BUDGETARY	0	0	0	0	1,441,083	1,441,083
592	10~59209-	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	664,669	664,669	698,318	698,318
592	10~59209-	E	5730	COPS/LEASE/INST PRINCIPAL	632,641	664,669	0	0	0	0
592	10~59209-	E	5731	COPS/LEASE/INST INTEREST	0	0	175,660	175,660	142,011	142,011
592	10~59209-	E	5731	COPS/LEASE/INST INTEREST	207,687	175,660	0	0	0	0
592	10~59209-	E	5739	COPS/LEASE/INST BUDGETARY	0	0	0	0	543,745	543,745

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				E Total	13,631,424	13,316,745	13,316,745	13,234,545	14,893,016	14,893,016
592	10~59209-	R	4055	IFT FROM SCHOOL CAP PROJ FD 55	(1,088,510)	0	0	0	0	0
592	10~59209-	R	4055	IFT FROM SCHOOL CAP PROJ FD 55	0	0	0	(55,283)	0	0
592	10~59209-	R	4058	IFT FROM SCHOOL CAP PROJ FD 58	(806,983)	0	0	0	0	0
592	10~59209-	R	4058	IFT FROM SCHOOL CAP PROJ FD 58	0	0	0	(28,844)	0	0
592	10~59209-	R	4251	PUB SCHOOL BLDG FUNDS RIG-SSR	0	0	(1,001,220)	(423,000)	0	0
592	10~59209-	R	4251	PUB SCH BLDG CAP OUTLY RIG-SSR	(1,001,220)	(1,001,220)	0	0	0	0
				R Total	(2,896,713)	(1,001,220)	(1,001,220)	(507,127)	0	0
	10~59209- Total				10,734,711	12,315,525	12,315,525	12,727,418	14,893,016	14,893,016
592 Total					16,046,311	22,463,525	15,115,525	15,527,418	20,488,536	17,893,016
593	10~59300-	E	5121	SALARIES AND WAGES	13,508	13,732	13,732	14,100	14,100	14,100
593	10~59300-	E	5126	SALARIES & WAGES-TEMP AND PART	4,080	3,752	3,752	5,400	5,400	5,400
593	10~59300-	E	5132	SEPARATION ALLOWANCE	182	185	185	200	200	200
593	10~59300-	E	5134	401-K SUPP RET PLAN -OTHER	675	687	687	800	800	800
593	10~59300-	E	5181	FICA CONTRIBUTIONS	1,346	1,338	1,338	1,500	2,000	2,000
593	10~59300-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	662	673	673	700	700	700
593	10~59300-	E	5183	HEALTH INSURANCE	2,130	2,130	2,130	1,700	2,500	2,500
593	10~59300-	E	5186	WORKERS COMPENSATION	0	316	316	0	0	0
593	10~59300-	E	5212	WEARING APPARREL	533	700	700	650	700	700
593	10~59300-	E	5290	TOOLS AND SUPPLIES	70	75	75	70	75	75
593	10~59300-	E	5450	INSURANCE AND BONDING	83	0	0	79	79	79
				E Total	23,269	23,588	23,588	25,199	26,554	26,554
	10~59300- Total				23,269	23,588	23,588	25,199	26,554	26,554
593 Total					23,269	23,588	23,588	25,199	26,554	26,554
597	10~59700-	E	5580	BUILDINGS AND IMPROVEMENTS	0	2,764,264	2,764,264	0	0	0
597	10~59700-	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	0	0	286,712	286,712
				E Total	0	2,764,264	2,764,264	0	286,712	286,712
	10~59700- Total				0	2,764,264	2,764,264	0	286,712	286,712
597 Total					0	2,764,264	2,764,264	0	286,712	286,712
598	10~59800-	E	5699	PAYMENTS TO OTHER AGENCIES	525,000	525,000	525,000	525,000	667,000	667,000
				E Total	525,000	525,000	525,000	525,000	667,000	667,000
	10~59800- Total				525,000	525,000	525,000	525,000	667,000	667,000
598 Total					525,000	525,000	525,000	525,000	667,000	667,000
599	10~59900-	E	5699	PAYMENTS TO OTHER AGENCIES	2,000	2,000	2,000	2,000	3,000	3,000
				E Total	2,000	2,000	2,000	2,000	3,000	3,000
	10~59900- Total				2,000	2,000	2,000	2,000	3,000	3,000
599 Total					2,000	2,000	2,000	2,000	3,000	3,000
611	10~61100-	E	5051	IFT TO LIBRARY CAPITAL PROJECT	2,683,347	2,187,879	0	0	0	0
				E Total	2,683,347	2,187,879	0	0	0	0
	10~61100- Total				2,683,347	2,187,879	0	0	0	0
611	10~61100-1800	E	5051	TRNS TO LIBRARY CAP PROJECT	0	0	2,187,879	0	0	0
611	10~61100-1800	E	5121	SALARIES AND WAGES	971,620	1,209,230	1,209,230	1,248,896	1,499,847	1,478,500
611	10~61100-1800	E	5122	SALARIES AND WAGES - OVERTIME	0	0	0	0	7,500	0

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
611	10~61100-1800	E	5126	SALARIES & WAGES-TEMP AND PART	73,354	231,720	231,720	229,977	321,537	321,537
611	10~61100-1800	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
611	10~61100-1800	E	5132	SEPARATION ALLOWANCE	13,110	16,325	16,325	16,900	20,700	20,400
611	10~61100-1800	E	5134	401-K SUPP RET PLAN -OTHER	48,556	60,462	60,462	62,500	75,600	74,500
611	10~61100-1800	E	5181	FICA CONTRIBUTIONS	78,005	110,600	110,600	113,200	140,500	138,200
611	10~61100-1800	E	5182	RET CONTRIB. - OTHER EMPLOYEES	47,581	59,252	59,252	61,100	73,800	72,700
611	10~61100-1800	E	5183	HEALTH INSURANCE	144,840	172,530	172,530	115,033	253,044	248,358
611	10~61100-1800	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	40,877	42,015	42,015
611	10~61100-1800	E	5186	WORKERS COMPENSATION	0	12,090	12,090	0	0	0
611	10~61100-1800	E	5187	DENTAL INSURANCE	0	0	0	10,400	16,956	16,642
611	10~61100-1800	E	5211	CLEANING & JANITORIAL SUPPLIES	504	300	300	300	300	300
611	10~61100-1800	E	5212	WEARING APPARREL	0	0	0	400	400	400
611	10~61100-1800	E	5220	FOOD AND PROVISIONS	150	450	450	450	450	450
611	10~61100-1800	E	5232	AUDIO VISUAL SUPPLIES	54,074	68,000	68,000	68,000	75,000	69,360
611	10~61100-1800	E	5233	PERIODICALS, BOOKS & OTHER PUB	160,233	121,535	116,615	116,615	145,000	145,000
611	10~61100-1800	E	5234	PERIOD.,BOOKS & OTH PUB - S.O.	99,346	152,228	161,267	161,267	169,331	169,331
611	10~61100-1800	E	5260	PRINTING AND OFFICE SUPPLIES	156,474	75,000	121,700	195,700	125,000	125,000
611	10~61100-1800	E	5290	TOOLS AND SUPPLIES	599	0	0	3	0	0
611	10~61100-1800	E	5311	TRAVEL	3,244	2,900	2,900	2,900	3,300	3,300
611	10~61100-1800	E	5312	TRAVEL SUBSISTENCE	757	1,000	1,000	210	1,000	1,000
611	10~61100-1800	E	5321	TELEPHONE AND COMMUNICATIONS	49,126	50,000	50,000	62,387	60,000	60,000
611	10~61100-1800	E	5325	POSTAGE	6,565	6,300	6,300	4,741	6,300	6,300
611	10~61100-1800	E	5330	UTILITIES	34,377	0	0	0	0	0
611	10~61100-1800	E	5351	MAINT & REPAIRS-BUILDINGS	596	500	500	285	500	500
611	10~61100-1800	E	5352	MAINT & REPAIRS-EQUIPMENT	10,488	12,253	12,253	15,190	19,616	19,616
611	10~61100-1800	E	5353	MAINT & REPAIRS-VEHICLES	1,217	1,490	1,490	2,400	3,075	3,075
611	10~61100-1800	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	25,924	20,232	20,232	52,440	45,300	38,900
611	10~61100-1800	E	5358	MAINT & REPAIRS-VEH INTERDEPT	1,741	1,250	1,250	200	1,250	1,250
611	10~61100-1800	E	5370	ADVERTISING/EMPL.RECONGNITION	450	1,000	1,000	400	1,000	1,000
611	10~61100-1800	E	5381	PROFESSIONAL SERVICES	12,235	20,000	20,000	34,400	8,000	8,000
611	10~61100-1800	E	5383	MEDICAL SERVICES	0	0	0	170	200	200
611	10~61100-1800	E	5395	EDUCATION EXPENSES	670	1,250	1,250	500	1,000	1,000
611	10~61100-1800	E	5430	RENTAL OF EQUIPMENT	3,293	19,280	19,280	19,280	24,364	24,364
611	10~61100-1800	E	5450	INSURANCE AND BONDING	6,111	0	0	8,813	12,187	12,187
611	10~61100-1800	E	5491	DUES AND MEMBERSHIPS	1,841	2,000	2,000	1,480	1,480	1,480
611	10~61100-1800	E	5510	OFFICE FURNITURE AND EQUIPMENT	34,741	151,750	105,050	6,116	65,000	17,000
611	10~61100-1800	E	5540	VEHICLES	14,700	15,450	15,450	14,075	15,400	14,087
611	10~61100-1800	E	5580	BUILDINGS AND IMPROVEMENTS	5,506	13,777	13,777	6,777	0	0
611	10~61100-1800	E	5730	COPS/LEASE/INST PRINCIPAL	0	0	0	0	176,415	176,415
			E Total		2,066,829	2,614,954	4,806,952	2,679,182	3,417,167	3,317,167
611	10~61100-1800	R	4290	DEPT INTERGOV RECEIPTS RIG-LSR	(5,000)	(5,000)	(5,000)	0	0	0
611	10~61100-1800	R	4468	ST GRANT-FOR PUBLIC ED	(147,495)	(159,954)	(159,954)	(171,928)	(171,928)	(171,928)
611	10~61100-1800	R	4510	DEPT SERVICE CHARGES	(64,946)	(50,000)	(50,000)	(65,000)	(60,000)	(60,000)

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
611	10~61100-1800	R	4840	MISC REVENUE-CONTR/DONATIONS	(5,885)	0	0	(1,354)	0	0
611	10~61100-1800	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	5	0	0	(3)	0	0
611	10~61100-1800	R	4892	MISC REVENUE-NSF CHECK FEE	(80)	0	0	0	0	0
			R Total		(223,401)	(214,954)	(214,954)	(238,285)	(231,928)	(231,928)
			10~61100-1800 Total		1,843,428	2,400,000	4,591,998	2,440,897	3,185,239	3,085,239
611	10~61100-1801	E	5232	AUDIO VISUAL SUPPLIES	1,767	2,000	2,000	3,000	1,400	1,400
611	10~61100-1801	E	5233	PERIODICALS, BOOKS & OTHER PUB	17,355	5,000	22,023	16,645	6,000	6,000
611	10~61100-1801	E	5260	PRINTING AND OFFICE SUPPLIES	0	0	0	5	100	100
611	10~61100-1801	E	5321	TELEPHONE AND COMMUNICATIONS	261	500	500	350	500	500
			E Total		19,384	7,500	24,523	20,000	8,000	8,000
611	10~61100-1801	R	4840	MISC REVENUE-CONTR/DONATIONS	(25,413)	(7,500)	(7,500)	(9,940)	(8,000)	(8,000)
			R Total		(25,413)	(7,500)	(7,500)	(9,940)	(8,000)	(8,000)
			10~61100-1801 Total		(6,029)	0	17,023	10,060	0	0
611	10~61100-1802	E	5121	SALARIES AND WAGES	0	0	26,250	23,978	0	0
611	10~61100-1802	E	5132	SEPARATION ALLOWANCE	0	0	357	400	0	0
611	10~61100-1802	E	5134	401-K SUPP RET PLAN -OTHER	0	0	1,323	1,200	0	0
611	10~61100-1802	E	5181	FICA CONTRIBUTIONS	0	0	2,024	1,900	0	0
611	10~61100-1802	E	5182	RET CONTRIB. - OTHER EMPLOYEES	0	0	1,296	1,200	0	0
611	10~61100-1802	E	5232	AUDIO VISUAL SUPPLIES	0	0	5,000	5,000	0	0
611	10~61100-1802	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	0	17,762	17,762	0	0
611	10~61100-1802	E	5260	PRINTING AND OFFICE SUPPLIES	4,316	0	110	2,577	0	0
611	10~61100-1802	E	5370	ADVERTISING/EMPL.RECONGNITION	0	0	0	105	0	0
611	10~61100-1802	E	5510	OFFICE FURNITURE AND EQUIPMENT	5,655	0	0	0	0	0
			E Total		9,971	0	54,122	54,122	0	0
611	10~61100-1802	R	4368	FED GRANT-FOR PUBLIC ED/LSCA	(9,971)	0	(49,202)	(49,202)	0	0
			R Total		(9,971)	0	(49,202)	(49,202)	0	0
			10~61100-1802 Total		0	0	4,920	4,920	0	0
611 Total					4,520,745	4,587,879	4,613,941	2,455,877	3,185,239	3,085,239
613	10~61301-	E	5121	SALARIES AND WAGES	321,435	314,829	314,829	309,336	320,700	320,700
613	10~61301-	E	5122	SALARIES AND WAGES - OVERTIME	888	1,000	1,000	1,000	1,000	1,000
613	10~61301-	E	5126	SALARIES & WAGES-TEMP AND PART	74,863	87,500	87,500	92,993	87,500	87,500
613	10~61301-	E	5128	TRAVEL ALLOWANCE	3,840	3,840	3,840	3,900	3,900	3,900
613	10~61301-	E	5132	SEPARATION ALLOWANCE	4,352	4,264	4,264	4,190	4,400	4,400
613	10~61301-	E	5134	401-K SUPP RET PLAN -OTHER	16,116	15,791	15,791	15,516	16,100	16,100
613	10~61301-	E	5181	FICA CONTRIBUTIONS	30,064	31,148	31,148	30,728	31,300	31,300
613	10~61301-	E	5182	RET CONTRIB. - OTHER EMPLOYEES	15,792	15,476	15,476	15,207	15,800	15,800
613	10~61301-	E	5183	HEALTH INSURANCE	43,750	41,748	41,748	26,885	42,175	42,175
613	10~61301-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	4,788	4,788	4,788
613	10~61301-	E	5186	WORKERS COMPENSATION	0	15,790	15,790	0	0	0
613	10~61301-	E	5187	DENTAL INSURANCE	0	0	0	3,973	4,798	4,798
613	10~61301-	E	5211	CLEANING & JANITORIAL SUPPLIES	1,734	1,800	1,800	1,800	1,840	1,840
613	10~61301-	E	5212	WEARING APPARREL	3,670	4,000	4,000	4,450	4,000	4,000
613	10~61301-	E	5220	FOOD AND PROVISIONS	530	750	774	1,330	900	900

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
613	10~61301-	E	5232	AUDIO VISUAL SUPPLIES	0	100	100	100	100	100
613	10~61301-	E	5233	PERIODICALS, BOOKS & OTHER PUB	92	125	125	175	200	200
613	10~61301-	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	1,804	4,000	4,149	2,150	4,000	4,000
613	10~61301-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	543	700	700	450	750	750
613	10~61301-	E	5260	PRINTING AND OFFICE SUPPLIES	5,002	8,500	8,500	15,000	6,800	6,800
613	10~61301-	E	5290	TOOLS AND SUPPLIES	19,780	20,000	14,563	19,663	14,900	14,900
613	10~61301-	E	5311	TRAVEL	309	500	500	60	100	100
613	10~61301-	E	5312	TRAVEL SUBSISTENCE	1,161	1,700	1,700	400	1,750	1,750
613	10~61301-	E	5321	TELEPHONE AND COMMUNICATIONS	6,249	8,400	8,400	9,700	8,900	8,900
613	10~61301-	E	5325	POSTAGE	524	750	750	700	650	650
613	10~61301-	E	5330	UTILITIES	12,913	15,000	17,181	5,100	25,000	25,000
613	10~61301-	E	5351	MAINT & REPAIRS-BUILDINGS	7,800	7,000	7,000	5,100	5,000	5,000
613	10~61301-	E	5352	MAINT & REPAIRS-EQUIPMENT	8,118	7,000	7,057	8,100	6,750	6,750
613	10~61301-	E	5353	MAINT & REPAIRS-VEHICLES	7,385	7,500	7,500	8,800	9,500	9,500
613	10~61301-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	7,128	9,000	14,904	12,004	15,000	15,000
613	10~61301-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	4,922	4,000	4,000	8,000	7,900	7,900
613	10~61301-	E	5370	ADVERTISING/EMPL.RECONGNITION	1,339	4,000	5,496	5,000	4,900	4,900
613	10~61301-	E	5381	PROFESSIONAL SERVICES	8,821	23,000	89,200	85,200	2,000	2,000
613	10~61301-	E	5382	LEGAL SERVICES	0	1,000	1,000	0	0	0
613	10~61301-	E	5383	MEDICAL SERVICES	900	1,500	1,500	1,100	1,500	1,500
613	10~61301-	E	5395	EDUCATION EXPENSES	3,252	3,500	3,500	1,900	3,500	3,500
613	10~61301-	E	5430	RENTAL OF EQUIPMENT	3,561	3,500	10,648	9,400	6,500	6,500
613	10~61301-	E	5450	INSURANCE AND BONDING	5,825	0	0	6,677	9,234	9,234
613	10~61301-	E	5491	DUES AND MEMBERSHIPS	340	600	600	750	1,950	1,950
613	10~61301-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	29,234	29,234	16,850	0	0
613	10~61301-	E	5540	VEHICLES	0	38,800	38,800	32,755	55,700	20,000
613	10~61301-	E	5550	OTHER EQUIPMENT	10,059	45,750	72,589	56,100	11,700	5,500
613	10~61301-	E	5570	LAND AND IMPROVEMENTS	0	15,800	251,832	267,500	60,000	53,000
613	10~61301-	E	5580	BUILDINGS AND IMPROVEMENTS	22,043	2,800	46,800	44,000	0	0
			E Total		656,902	801,695	1,186,289	1,138,830	803,485	754,585
613	10~61301-	R	4415	ST GRANT - ADOPT-A-TRAIL	(4,800)	(5,000)	(5,000)	0	(5,000)	(5,000)
613	10~61301-	R	4510	DEPT SERVICE CHARGES	(147,498)	(157,771)	(157,771)	(135,000)	(150,000)	(150,000)
613	10~61301-	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	15	0	0	0	0	0
613	10~61301-	R	4892	MISC REVENUE-NSF CHECK FEE	(120)	0	0	0	0	0
			R Total		(152,402)	(162,771)	(162,771)	(135,000)	(155,000)	(155,000)
			10~61301- Total		504,499	638,924	1,023,518	1,003,830	648,485	599,585
613	10~61370-	E	5211	CLEANING & JANITORIAL SUPPLIES	92	250	250	0	250	250
613	10~61370-	E	5270	INVENTORY	28,103	29,000	29,000	29,000	13,000	13,000
613	10~61370-	E	5271	PURCHASES FOR RESALE-WILDLIFE	0	0	0	0	16,000	16,000
613	10~61370-	E	5290	TOOLS AND SUPPLIES	0	0	0	91	0	0
613	10~61370-	E	5352	MAINT & REPAIRS-EQUIPMENT	445	1,000	1,000	500	500	500
			E Total		28,640	30,250	30,250	29,591	29,750	29,750
613	10~61370-	R	4570	DEPT SERVICE CHARGES-CONCESSN	(36,673)	(32,000)	(32,000)	(39,000)	(20,150)	(20,150)

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
613	10~61370-	R	4571	DEPT SRV CHRGS-WILDLIFE	0	0	0	0	(16,800)	(16,800)
613	10~61370-	R	4860	MISC REVENUE-RENT/LEASE INCOME	0	(1,000)	(1,000)	(884)	(1,000)	(1,000)
613	10~61370-	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	(13)	0	0	(9)	0	0
			R Total		(36,686)	(33,000)	(33,000)	(39,893)	(37,950)	(37,950)
	10~61370- Total				(8,046)	(2,750)	(2,750)	(10,302)	(8,200)	(8,200)
613	10~61371-	E	5121	SALARIES AND WAGES	54,897	98,389	98,389	101,300	101,100	101,100
613	10~61371-	E	5122	SALARIES AND WAGES - OVERTIME	0	500	500	500	500	500
613	10~61371-	E	5126	SALARIES & WAGES-TEMP AND PART	49,031	62,000	62,000	36,200	62,000	62,000
613	10~61371-	E	5128	TRAVEL ALLOWANCE	960	960	960	960	1,000	1,000
613	10~61371-	E	5132	SEPARATION ALLOWANCE	741	1,335	1,335	1,335	1,400	1,400
613	10~61371-	E	5134	401-K SUPP RET PLAN -OTHER	2,745	4,944	4,944	4,944	5,100	5,100
613	10~61371-	E	5181	FICA CONTRIBUTIONS	7,697	12,381	12,381	10,630	12,600	12,600
613	10~61371-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	2,690	4,846	4,846	4,846	5,000	5,000
613	10~61371-	E	5183	HEALTH INSURANCE	8,946	14,910	14,910	8,014	16,402	16,402
613	10~61371-	E	5185	UNEMPLOYMENT CLAIMS	1,295	0	2,981	2,981	3,000	3,000
613	10~61371-	E	5186	WORKERS COMPENSATION	0	6,299	6,299	0	0	0
613	10~61371-	E	5187	DENTAL INSURANCE	0	0	0	910	1,100	1,100
613	10~61371-	E	5211	CLEANING & JANITORIAL SUPPLIES	3,176	2,700	2,700	1,900	2,700	2,700
613	10~61371-	E	5212	WEARING APPARREL	416	500	500	620	500	500
613	10~61371-	E	5232	AUDIO VISUAL SUPPLIES	3	100	100	0	100	100
613	10~61371-	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	1,856	2,000	2,000	1,940	2,000	2,000
613	10~61371-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	74	100	100	0	100	100
613	10~61371-	E	5260	PRINTING AND OFFICE SUPPLIES	132	300	300	580	300	300
613	10~61371-	E	5270	INVENTORY	17,673	17,500	17,500	17,500	17,500	17,500
613	10~61371-	E	5290	TOOLS AND SUPPLIES	7,592	10,000	10,000	8,100	8,800	8,800
613	10~61371-	E	5312	TRAVEL SUBSISTENCE	0	1,000	1,000	260	500	500
613	10~61371-	E	5321	TELEPHONE AND COMMUNICATIONS	2,001	2,100	2,100	2,400	2,500	2,500
613	10~61371-	E	5325	POSTAGE	209	300	300	32	400	400
613	10~61371-	E	5330	UTILITIES	17,289	20,000	20,000	19,740	23,000	23,000
613	10~61371-	E	5351	MAINT & REPAIRS-BUILDINGS	2,888	4,000	4,000	340	4,000	4,000
613	10~61371-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,750	1,000	1,000	2,300	2,000	2,000
613	10~61371-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	11,150	7,500	7,500	5,765	5,500	5,500
613	10~61371-	E	5370	ADVERTISING/EMPL.RECOGNITION	820	1,000	1,000	600	1,000	1,000
613	10~61371-	E	5381	PROFESSIONAL SERVICES	2,266	1,000	1,000	2,465	3,600	3,600
613	10~61371-	E	5395	EDUCATION EXPENSES	587	600	600	1,008	500	500
613	10~61371-	E	5430	RENTAL OF EQUIPMENT	199	500	500	425	500	500
613	10~61371-	E	5450	INSURANCE AND BONDING	522	0	0	698	965	965
613	10~61371-	E	5491	DUES AND MEMBERSHIPS	235	250	250	285	300	300
613	10~61371-	E	5550	OTHER EQUIPMENT	0	0	52,780	52,780	18,500	18,500
613	10~61371-	E	5570	LAND AND IMPROVEMENTS	0	39,700	83,875	107,705	300,000	300,000
			E Total		199,842	318,714	418,650	400,063	604,467	604,467
613	10~61371-	R	4510	DEPT SERVICE CHARGES-CAMPING	(122,166)	(111,225)	(111,225)	(111,225)	(115,000)	(115,000)
613	10~61371-	R	4511	DEPT SERVICE CHARGES-ANNUAL CP	(26,750)	(29,750)	(29,750)	(35,000)	(35,000)	(35,000)

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
613	10~61371-	R	4512	DEPT SERVICE CHARGES-RESRV TNS	(1,302)	(1,334)	(1,334)	(1,334)	(1,400)	(1,400)
613	10~61371-	R	4570	DEPT SERVICE CHARGES-CONCESSN	(25,633)	(23,000)	(23,000)	(23,000)	(27,125)	(27,125)
613	10~61371-	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	(4)	0	0	5	0	0
613	10~61371-	R	4892	MISC REVENUE-NSF CHECK FEE	(80)	0	0	0	0	0
			R Total		(175,935)	(165,309)	(165,309)	(170,554)	(178,525)	(178,525)
	10~61371- Total				23,907	153,405	253,341	229,509	425,942	425,942
613	10~61372-	E	5121	SALARIES AND WAGES	9,801	24,015	24,015	22,642	23,800	23,800
613	10~61372-	E	5122	SALARIES AND WAGES - OVERTIME	0	500	500	0	0	0
613	10~61372-	E	5126	SALARIES & WAGES-TEMP AND PART	1,175	1,000	1,000	1,769	1,800	1,800
613	10~61372-	E	5132	SEPARATION ALLOWANCE	132	331	331	312	400	400
613	10~61372-	E	5134	401-K SUPP RET PLAN -OTHER	490	1,226	1,226	1,157	1,200	1,200
613	10~61372-	E	5181	FICA CONTRIBUTIONS	780	1,952	1,952	1,847	2,000	2,000
613	10~61372-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	480	1,201	1,201	1,134	1,200	1,200
613	10~61372-	E	5183	HEALTH INSURANCE	1,278	2,982	2,982	1,075	2,344	2,344
613	10~61372-	E	5186	WORKERS COMPENSATION	0	999	999	0	0	0
613	10~61372-	E	5187	DENTAL INSURANCE	0	0	0	183	220	220
613	10~61372-	E	5211	CLEANING & JANITORIAL SUPPLIES	29	500	500	721	500	500
613	10~61372-	E	5220	FOOD AND PROVISIONS	608	750	750	535	750	750
613	10~61372-	E	5232	AUDIO VISUAL SUPPLIES	86	200	200	100	200	200
613	10~61372-	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	50	50	0	0	0
613	10~61372-	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	468	1,400	1,400	1,190	1,000	1,000
613	10~61372-	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	50	50	0	50	50
613	10~61372-	E	5260	PRINTING AND OFFICE SUPPLIES	248	300	300	256	300	300
613	10~61372-	E	5290	TOOLS AND SUPPLIES	11,994	5,500	8,157	6,632	2,000	2,000
613	10~61372-	E	5311	TRAVEL	252	0	0	172	0	0
613	10~61372-	E	5312	TRAVEL SUBSISTENCE	159	1,100	1,100	872	1,000	1,000
613	10~61372-	E	5321	TELEPHONE AND COMMUNICATIONS	0	250	250	69	200	200
613	10~61372-	E	5325	POSTAGE	493	650	650	366	600	600
613	10~61372-	E	5330	UTILITIES	3,130	4,200	4,200	2,800	4,300	4,300
613	10~61372-	E	5351	MAINT & REPAIRS-BUILDINGS	797	500	500	500	400	400
613	10~61372-	E	5353	MAINT & REPAIRS-VEHICLES	0	20	20	0	0	0
613	10~61372-	E	5356	MAINT & REPAIRS-LAND & IMPRVS	609	1,500	1,500	1,500	500	500
613	10~61372-	E	5370	ADVERTISING/EMPL.RECOGNITION	0	600	600	100	600	600
613	10~61372-	E	5381	PROFESSIONAL SERVICES	14,544	10,000	4,400	33,503	53,000	43,000
613	10~61372-	E	5395	EDUCATION EXPENSES	495	600	600	340	400	400
613	10~61372-	E	5398	TRANSPORTATION	228	1,200	1,200	500	660	660
613	10~61372-	E	5430	RENTAL OF EQUIPMENT	165	350	350	350	150	150
613	10~61372-	E	5450	INSURANCE AND BONDING	51	0	0	127	176	176
613	10~61372-	E	5491	DUES AND MEMBERSHIPS	75	100	1,340	2,585	100	100
613	10~61372-	E	5550	OTHER EQUIPMENT	0	0	7,000	6,880	0	0
613	10~61372-	E	5570	LAND AND IMPROVEMENTS	0	18,000	18,000	6,000	2,514,000	14,000
613	10~61372-	E	5699	PAYMENTS TO OTHER AGENCIES	99,306	200,000	200,000	215,715	225,000	225,000
			E Total		147,874	282,026	287,323	311,932	2,838,850	328,850

General Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
613	10~61372-	R	4408	ST GRANT-GENERAL	0	(500)	(500)	(500)	(500)	(500)
613	10~61372-	R	4510	DEPT SERVICE CHARGES	(6,448)	(5,000)	(5,000)	(4,500)	(5,000)	(5,000)
			R Total		(6,448)	(5,500)	(5,500)	(5,000)	(5,500)	(5,500)
	10~61372- Total				141,426	276,526	281,823	306,932	2,833,350	323,350
613	10~61372-1831	E	5570	LAND AND IMPROVEMENTS	1,472,658	0	0	0	1,500,000	390,000
			E Total		1,472,658	0	0	0	1,500,000	390,000
613	10~61372-1831	R	4414	ST GRANT-NC DEPT EHNR	0	(750,000)	(750,000)	0	(750,000)	0
			R Total		0	(750,000)	(750,000)	0	(750,000)	0
	10~61372-1831 Total				1,472,658	(750,000)	(750,000)	0	750,000	390,000
613	10~61372-PR009	E	5040	IFT TO GENERAL CAPITAL PROJ FD	0	0	60,000	60,000	0	0
			E Total		0	0	60,000	60,000	0	0
	10~61372-PR009 Total				0	0	60,000	60,000	0	0
613	10~61373-	E	5710	G O BOND PRINCIPAL	17,000	17,500	0	0	0	0
613	10~61373-	E	5710	G O BOND PRINCIPAL	0	0	17,500	17,500	17,500	17,500
613	10~61373-	E	5711	G O BOND INTEREST	3,584	2,996	0	0	0	0
613	10~61373-	E	5711	G O BOND INTEREST	0	0	2,996	2,996	2,390	2,390
613	10~61373-	E	5712	G O BOND SERVICE CHARGES	0	2,000	0	0	0	0
613	10~61373-	E	5712	G O BOND SERVICE CHARGES	0	0	2,000	0	0	0
			E Total		20,584	22,496	22,496	20,496	19,890	19,890
	10~61373- Total				20,584	22,496	22,496	20,496	19,890	19,890
613 Total					2,155,029	338,601	888,428	1,610,465	4,669,467	1,750,567
614	10~61400-	E	5699	PAYMENTS TO OTHER AGENCIES	45,000	45,000	45,000	45,000	55,000	45,000
			E Total		45,000	45,000	45,000	45,000	55,000	45,000
	10~61400- Total				45,000	45,000	45,000	45,000	55,000	45,000
614 Total					45,000	45,000	45,000	45,000	55,000	45,000
615	10~61500-	E	5699	PAYMENTS TO OTHER AGENCIES	5,000	5,000	5,000	5,000	7,000	7,000
			E Total		5,000	5,000	5,000	5,000	7,000	7,000
615	10~61500-	R	4560	DEPT SERVICE CHARGES-RESALE	(1,220)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
			R Total		(1,220)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
	10~61500- Total				3,780	4,000	4,000	4,000	6,000	6,000
615 Total					3,780	4,000	4,000	4,000	6,000	6,000
616	10~61600-	E	5699	PAYMENTS TO OTHER AGENCIES	2,000	2,000	2,000	2,000	2,000	2,000
			E Total		2,000	2,000	2,000	2,000	2,000	2,000
	10~61600- Total				2,000	2,000	2,000	2,000	2,000	2,000
616 Total					2,000	2,000	2,000	2,000	2,000	2,000
619	10~61900-	E	5699	PAYMENTS TO OTHER AGENCIES	0	0	5,000	5,000	0	0
			E Total		0	0	5,000	5,000	0	0
	10~61900- Total				0	0	5,000	5,000	0	0
619 Total					0	0	5,000	5,000	0	0
912	10~91200-	E	5735	COPS/LS/INST ISSUANCE COSTS	0	100,000	100,000	0	0	0
912	10~91200-	E	5739	COPS/LEASE/INST BUDGETARY	0	45,000	45,000	0	45,259	45,259
			E Total		0	145,000	145,000	0	45,259	45,259
912	10~91200-	R	4730	COPS/LEASE/INST PROCEEDS	0	0	0	(724,653)	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
912	10~91200-	R	4710	PROCEEDS FROM SALE OF BONDS	0	(14,498,000)	(7,150,000)	0	0	0
		R Total			0	(14,498,000)	(7,150,000)	(724,653)	0	0
	10~91200- Total				0	(14,353,000)	(7,005,000)	(724,653)	45,259	45,259
912 Total					0	(14,353,000)	(7,005,000)	(724,653)	45,259	45,259
920	10~92000-	E	5920	CONTINGENCY	0	500,000	402,699	0	500,000	500,000
		E Total			0	500,000	402,699	0	500,000	500,000
	10~92000- Total				0	500,000	402,699	0	500,000	500,000
920 Total					0	500,000	402,699	0	500,000	500,000
930	10~93000-	E	5121	SALARIES AND WAGES	0	949,773	949,773	0	1,264,000	1,264,000
930	10~93000-	E	5126	SALARIES & WAGES-TEMP AND PART	0	(1,134,558)	(1,134,558)	0	0	0
930	10~93000-	E	5132	SEPARATION ALLOWANCE	0	12,822	12,822	0	0	0
930	10~93000-	E	5134	401-K SUPP RET PLAN -OTHER	0	47,489	47,489	0	0	0
930	10~93000-	E	5181	FICA CONTRIBUTIONS	0	72,658	72,658	0	0	0
930	10~93000-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	46,539	46,539	0	0	0
930	10~93000-	E	5183	HEALTH INSURANCE	0	558,403	558,403	0	0	0
930	10~93000-	E	5184	HEALTH INSURANCE - RETIREES	0	15,000	15,000	0	0	0
930	10~93000-	E	5185	UNEMPLOYMENT CLAIMS	0	30,000	23,294	0	0	0
930	10~93000-	E	5186	WORKERS COMPENSATION	0	19,945	19,945	0	0	0
930	10~93000-	E	5189	4M FREEZE-PROBABLE TURN OVER	0	25,000	25,000	0	0	0
930	10~93000-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	75,000	75,000	0	0	0
930	10~93000-	E	5381	PROFESSIONAL SERVICES	0	62,813	62,813	0	0	0
930	10~93000-	E	5395	EDUCATION EXPENSES	0	275,000	275,000	0	0	0
930	10~93000-	E	5450	INSURANCE AND BONDING	0	392,000	382,877	0	0	0
		E Total			0	1,447,884	1,432,055	0	1,264,000	1,264,000
	10~93000- Total				0	1,447,884	1,432,055	0	1,264,000	1,264,000
930 Total					0	1,447,884	1,432,055	0	1,264,000	1,264,000
980	10~98000-	E	5061	TRNS TO WATER & SEWER FUND	1,262,148	1,209,028	1,209,028	0	0	0
		E Total			1,262,148	1,209,028	1,209,028	0	0	0
980	10~98000-	R	4061	IFT FROM WATER & SEWER	(1,308,214)	(1,209,028)	(1,209,028)	(406,500)	0	0
		R Total			(1,308,214)	(1,209,028)	(1,209,028)	(406,500)	0	0
	10~98000- Total				(46,066)	0	0	(406,500)	0	0
980 Total					(46,066)	0	0	(406,500)	0	0
991	10~99100-	R	4991	FUND BALANCE APPROPRIATED	0	(13,060,308)	(14,964,998)	0	(14,795,449)	(5,988,556)
		R Total			0	(13,060,308)	(14,964,998)	0	(14,795,449)	(5,988,556)
	10~99100- Total				0	(13,060,308)	(14,964,998)	0	(14,795,449)	(5,988,556)
991 Total					0	(13,060,308)	(14,964,998)	0	(14,795,449)	(5,988,556)
		Grand Total			7,596,247	0	(1,676)	6,350,055	0	0
	Grand Total				7,596,247	0	(1,676)	6,350,055	0	0
Grand Total					7,596,247	0	(1,676)	6,350,055	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
711	61~71101	E	5121	SALARIES AND WAGES	607,191	569,794	569,794	603,000	650,174	624,475
711	61~71101	E	5122	SALARIES AND WAGES - OVERTIME	22,590	25,000	25,000	35,000	35,308	35,308
711	61~71101	E	5128	TRAVEL ALLOWANCE	6,629	4,320	4,320	4,320	4,320	4,320
711	61~71101	E	5132	SEPARATION ALLOWANCE	8,502	8,030	8,030	8,800	9,247	8,900
711	61~71101	E	5134	401-K SUPP RET PLAN -OTHER	31,489	29,740	29,740	32,500	34,285	33,000
711	61~71101	E	5181	FICA CONTRIBUTIONS	47,140	45,832	45,832	50,000	52,766	50,800
711	61~71101	E	5182	RET CONTRIB.- OTHER EMPLOYEES	30,857	29,145	29,145	31,800	33,559	32,300
711	61~71101	E	5183	HEALTH INSURANCE	69,651	60,863	60,863	47,400	79,300	74,300
711	61~71101	E	5184	HEALTH INSURANCE - RETIREES	5,354	24,886	24,886	25,050	25,050	25,050
711	61~71101	E	5185	UNEMPLOYMENT CLAIMS	2,060	0	0	0	0	0
711	61~71101	E	5187	DENTAL INSURANCE	0	0	0	4,000	4,800	4,800
711	61~71101	E	5211	CLEANING & JANITORIAL SUPPLIES	0	0	0	100	100	100
711	61~71101	E	5212	WEARING APPARREL	78	84	84	85	100	100
711	61~71101	E	5220	FOOD AND PROVISIONS	0	0	550	350	700	700
711	61~71101	E	5232	AUDIO VISUAL SUPPLIES	0	100	100	100	100	100
711	61~71101	E	5233	PERIODICALS, BOOKS & OTHER PUB	149	150	150	350	300	300
711	61~71101	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	45	15	15	50	50	50
711	61~71101	E	5260	PRINTING AND OFFICE SUPPLIES	17,590	25,000	22,660	17,000	21,500	21,500
711	61~71101	E	5290	TOOLS AND SUPPLIES	351	350	350	100	350	350
711	61~71101	E	5311	TRAVEL	99	3,100	3,100	200	1,500	1,500
711	61~71101	E	5312	TRAVEL SUBSISTENCE	1,326	2,400	2,400	2,400	2,400	2,400
711	61~71101	E	5321	TELEPHONE AND COMMUNICATIONS	5,786	6,500	6,500	5,000	5,500	5,500
711	61~71101	E	5325	POSTAGE	318	300	300	625	625	625
711	61~71101	E	5351	MAINT & REPAIRS-BUILDINGS	0	225	225	0	225	225
711	61~71101	E	5352	MAINT & REPAIRS-EQUIPMENT	1,390	850	850	1,500	1,500	1,500
711	61~71101	E	5353	MAINT & REPAIRS-VEHICLES	974	950	950	1,500	1,500	1,500
711	61~71101	E	5357	MAINT & REPAIRS-K CORP ALLOC	0	0	0	43,000	43,000	43,000
711	61~71101	E	5358	MAINT & REPAIRS-VEH INTERDEPT	179	1,000	1,000	900	800	800
711	61~71101	E	5370	ADVERTISING/EMPL.RECONGNITION	0	100	100	100	100	100
711	61~71101	E	5381	PROFESSIONAL SERVICES	37,375	100	42,225	43,000	29,000	29,000
711	61~71101	E	5382	LEGAL SERVICES	4,565	50	50	0	0	0
711	61~71101	E	5383	MEDICAL SERVICES	0	0	90	100	150	150
711	61~71101	E	5392	LAUNDRY AND DRY CLEANING	0	0	0	100	100	100
711	61~71101	E	5393	TEMPORARY HELP SERVICES	0	0	22,260	30,000	15,000	15,000
711	61~71101	E	5395	EDUCATION EXPENSES	264	3,500	3,500	300	1,500	1,500
711	61~71101	E	5430	RENTAL OF EQUIPMENT	1,625	1,500	1,500	2,000	2,000	2,000
711	61~71101	E	5450	INSURANCE AND BONDING	4,498	0	0	4,299	5,945	5,945
711	61~71101	E	5491	DUES AND MEMBERSHIPS	491	650	650	500	650	650
711	61~71101	E	5510	OFFICE FURNITURE AND EQUIPMENT	91,250	12,800	143,848	131,100	0	0
711	61~71101	E	5550	OTHER EQUIPMENT	0	33,000	33,000	2,100	98,200	98,200
			E Total		999,818	890,334	1,084,067	1,128,729	1,161,704	1,126,148
	61~71101 Total				999,818	890,334	1,084,067	1,128,729	1,161,704	1,126,148
711	61~71185	E	5121	SALARIES AND WAGES	719,936	1,013,199	1,013,199	855,000	1,093,678	1,057,578

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
711	61~71185	E	5122	SALARIES AND WAGES - OVERTIME	77,619	100,000	100,000	100,000	114,000	114,000
711	61~71185	E	5126	SALARIES & WAGES-TEMP AND PART	15,869	0	0	600	0	0
711	61~71185	E	5132	SEPARATION ALLOWANCE	10,772	14,799	14,799	12,900	16,257	16,247
711	61~71185	E	5134	401-K SUPP RET PLAN -OTHER	39,897	54,810	54,810	47,800	59,925	58,640
711	61~71185	E	5181	FICA CONTRIBUTIONS	61,810	83,859	83,859	73,100	91,626	89,660
711	61~71185	E	5182	RET CONTRIB.- OTHER EMPLOYEES	39,095	53,714	53,714	46,700	57,300	57,300
711	61~71185	E	5183	HEALTH INSURANCE	115,063	138,775	138,775	88,000	173,700	168,700
711	61~71185	E	5187	DENTAL INSURANCE	0	0	0	8,064	11,944	11,400
711	61~71185	E	5211	CLEANING & JANITORIAL SUPPLIES	495	1,000	1,000	500	500	500
711	61~71185	E	5212	WEARING APPARREL	3,410	6,000	6,000	7,900	7,900	7,900
711	61~71185	E	5220	FOOD AND PROVISIONS	0	0	400	700	700	700
711	61~71185	E	5232	AUDIO VISUAL SUPPLIES	0	100	100	100	100	100
711	61~71185	E	5233	PERIODICALS, BOOKS & OTHER PUB	454	700	700	500	500	500
711	61~71185	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	253	600	600	300	300	300
711	61~71185	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	823	600	600	600	600	600
711	61~71185	E	5260	PRINTING AND OFFICE SUPPLIES	43,370	62,000	58,000	20,000	25,000	25,000
711	61~71185	E	5270	INVENTORY	9,337	100	0	0	0	0
711	61~71185	E	5271	PURCHASES FOR RESALE-CATAWBA	1,057,737	1,100,000	1,100,000	1,100,000	1,300,000	1,300,000
711	61~71185	E	5272	PURCHASES FOR RESALE-CMUD	31,988	20,000	20,000	0	0	0
711	61~71185	E	5273	PURCHASE FOR RESALE-ANSON	432,188	500,000	500,000	450,000	450,000	450,000
711	61~71185	E	5276	PURCHASES FOR RESALE - MONROE	0	0	100	0	0	0
711	61~71185	E	5290	TOOLS AND SUPPLIES	86,142	110,000	104,930	85,000	90,000	90,000
711	61~71185	E	5311	TRAVEL	0	300	300	100	100	100
711	61~71185	E	5312	TRAVEL SUBSISTENCE	2,276	5,820	5,820	5,100	5,100	5,100
711	61~71185	E	5321	TELEPHONE AND COMMUNICATIONS	21,300	21,600	21,600	23,000	23,000	23,000
711	61~71185	E	5325	POSTAGE	108,694	150,000	150,000	130,000	110,000	110,000
711	61~71185	E	5330	UTILITIES	135,193	130,000	130,000	145,000	170,000	170,000
711	61~71185	E	5351	MAINT & REPAIRS-BUILDINGS	488	4,000	4,000	2,000	2,000	2,000
711	61~71185	E	5352	MAINT & REPAIRS-EQUIPMENT	35,296	40,000	40,194	40,000	40,000	40,000
711	61~71185	E	5353	MAINT & REPAIRS-VEHICLES	37,721	45,000	45,000	47,000	47,000	47,000
711	61~71185	E	5356	MAINT & REPAIRS-LAND & IMPRVS	185,432	250,000	245,300	200,000	200,000	200,000
711	61~71185	E	5358	MAINT & REPAIRS-VEH INTERDEPT	26,679	35,000	35,000	45,600	45,600	45,600
711	61~71185	E	5370	ADVERTISING/EMPL.RECOGNITION	574	600	600	600	600	600
711	61~71185	E	5381	PROFESSIONAL SERVICES	145,231	168,000	266,600	150,000	150,000	150,000
711	61~71185	E	5382	LEGAL SERVICES	739	2,500	2,500	1,000	1,000	1,000
711	61~71185	E	5383	MEDICAL SERVICES	0	0	70	1,000	1,000	1,000
711	61~71185	E	5392	LAUNDRY AND DRY CLEANING	12,417	18,000	18,000	16,500	16,500	16,500
711	61~71185	E	5395	EDUCATION EXPENSES	1,506	4,850	4,850	3,000	3,000	3,000
711	61~71185	E	5410	RENTAL OF REAL PROPERTY	0	600	600	600	600	600
711	61~71185	E	5430	RENTAL OF EQUIPMENT	1,301	2,200	2,200	2,200	2,200	2,200
711	61~71185	E	5450	INSURANCE AND BONDING	22,902	0	0	27,705	38,315	38,315
711	61~71185	E	5491	DUES AND MEMBERSHIPS	2,235	4,000	4,000	3,500	3,500	3,500
711	61~71185	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	0	3,500	3,500

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
711	61~71185	E	5540	VEHICLES	83,396	92,000	92,000	69,344	263,000	148,000
711	61~71185	E	5550	OTHER EQUIPMENT	15,180	820,800	691,650	300,000	226,000	183,500
711	61~71185	E	5570	LAND AND IMPROVEMENTS	0	49,503	49,503	49,503	314,503	314,503
711	61~71185	E	5630	PAYMENTS TO OTHER GOV UNITS	164,153	164,154	164,154	164,154	164,154	164,154
			E Total		3,748,971	5,269,183	5,225,527	4,324,670	5,324,702	5,122,297
711	61~71185	R	4326	FED GRANT-U.S. EPA-ASSESSMENT	0	0	(115,000)	(115,000)	0	0
711	61~71185	R	4610	SERVICE CHARGES-WATER	(7,077,389)	(7,000,000)	(7,000,000)	(7,250,000)	(7,400,000)	(7,400,000)
711	61~71185	R	4612	SERVICE-MARSHVILLE/MONROE	(119,299)	(100,000)	(100,000)	(33,589)	0	0
711	61~71185	R	4630	TAP FEES-WATER	(1,240,704)	(900,000)	(900,000)	(1,200,000)	(1,250,000)	(1,250,000)
711	61~71185	R	4680	NEW ACCOUNT FEES	(98,332)	(90,000)	(90,000)	(12,575)	0	0
711	61~71185	R	4690	LATE PAYMENT PENALTIES	0	(30,000)	(30,000)	(1,000)	(5,000)	(5,000)
711	61~71185	R	4692	RESTORATION OF SERVICE CHRG	0	(15,000)	(15,000)	0	0	0
			R Total		(8,535,725)	(8,135,000)	(8,250,000)	(8,612,164)	(8,655,000)	(8,655,000)
	61~71185 Total				(4,786,753)	(2,865,817)	(3,024,473)	(4,287,494)	(3,330,298)	(3,532,703)
711	61~71186	E	5121	SALARIES AND WAGES	963,406	1,120,565	1,120,565	1,060,000	1,171,405	1,171,405
711	61~71186	E	5122	SALARIES AND WAGES - OVERTIME	122,795	110,000	110,000	198,878	114,000	114,000
711	61~71186	E	5126	SALARIES & WAGES-TEMP AND PART	3,472	5,572	5,572	5,500	5,500	5,500
711	61~71186	E	5132	SEPARATION ALLOWANCE	14,664	16,613	16,613	17,000	17,360	17,360
711	61~71186	E	5134	401-K SUPP RET PLAN -OTHER	54,310	61,528	61,528	63,000	64,326	64,326
711	61~71186	E	5181	FICA CONTRIBUTIONS	81,639	94,564	94,564	96,800	98,847	98,847
711	61~71186	E	5182	RET CONTRIB.- OTHER EMPLOYEES	53,220	60,298	60,298	61,600	62,922	62,922
711	61~71186	E	5183	HEALTH INSURANCE	137,087	144,723	144,723	102,592	178,100	178,100
711	61~71186	E	5187	DENTAL INSURANCE	0	0	0	9,408	12,000	12,000
711	61~71186	E	5211	CLEANING & JANITORIAL SUPPLIES	29,988	40,000	40,000	35,000	47,250	47,250
711	61~71186	E	5212	WEARING APPARREL	6,266	8,100	8,100	7,000	7,000	7,000
711	61~71186	E	5220	FOOD AND PROVISIONS	547	300	600	600	600	600
711	61~71186	E	5232	AUDIO VISUAL SUPPLIES	0	200	200	200	200	200
711	61~71186	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	600	600	600	600	600
711	61~71186	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	2,899	3,500	3,500	3,500	3,500	3,500
711	61~71186	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	1,827	2,320	2,320	1,500	1,500	1,500
711	61~71186	E	5260	PRINTING AND OFFICE SUPPLIES	5,443	7,500	10,000	19,000	15,000	15,000
711	61~71186	E	5290	TOOLS AND SUPPLIES	205,729	220,000	220,000	230,000	230,000	230,000
711	61~71186	E	5311	TRAVEL	0	200	200	200	200	200
711	61~71186	E	5312	TRAVEL SUBSISTENCE	2,191	5,985	5,985	2,500	4,000	4,000
711	61~71186	E	5321	TELEPHONE AND COMMUNICATIONS	36,673	37,000	37,000	47,000	47,000	47,000
711	61~71186	E	5325	POSTAGE	730	700	700	1,000	2,000	2,000
711	61~71186	E	5330	UTILITIES	386,163	360,000	360,000	461,000	377,000	377,000
711	61~71186	E	5351	MAINT & REPAIRS-BUILDINGS	1,995	8,000	8,000	2,500	2,500	2,500
711	61~71186	E	5352	MAINT & REPAIRS-EQUIPMENT	136,594	175,000	175,000	217,000	217,000	217,000
711	61~71186	E	5353	MAINT & REPAIRS-VEHICLES	39,044	38,000	38,000	45,000	45,000	45,000
711	61~71186	E	5356	MAINT & REPAIRS-LAND & IMPRVS	60,632	65,000	58,924	58,924	58,924	58,924
711	61~71186	E	5358	MAINT & REPAIRS-VEH INTERDEPT	34,786	27,000	27,000	58,200	59,200	59,200
711	61~71186	E	5359	MAINT & REPAIRS-VEH INT-PREVAC	0	0	1,776	2,000	2,000	2,000

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
711	61~71186	E	5370	ADVERTISING/EMPL.RECONGNITION	585	1,100	1,100	2,000	2,000	2,000
711	61~71186	E	5381	PROFESSIONAL SERVICES	322,107	275,000	267,000	220,000	220,000	220,000
711	61~71186	E	5382	LEGAL SERVICES	117	20,000	20,000	0	0	0
711	61~71186	E	5383	MEDICAL SERVICES	690	0	1,500	1,000	1,000	1,000
711	61~71186	E	5390	SEWER TREATMENT-REGULAR	0	0	0	0	132,500	132,500
711	61~71186	E	5391	SEWER TREATMENT-EXPANSION	0	0	0	0	205,456	205,456
711	61~71186	E	5392	LAUNDRY AND DRY CLEANING	11,209	14,000	14,000	16,500	16,500	16,500
711	61~71186	E	5395	EDUCATION EXPENSES	2,447	5,755	5,755	4,900	4,900	4,900
711	61~71186	E	5430	RENTAL OF EQUIPMENT	8,221	15,000	15,000	10,000	10,000	10,000
711	61~71186	E	5450	INSURANCE AND BONDING	22,671	0	0	26,077	36,063	36,063
711	61~71186	E	5491	DUES AND MEMBERSHIPS	20,177	21,000	21,000	21,000	21,000	21,000
711	61~71186	E	5492	UNCOLLECTIBLE ACCOUNTS	145	0	0	0	0	0
711	61~71186	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	120,000	120,000	0	9,000	9,000
711	61~71186	E	5540	VEHICLES	100,905	192,000	192,000	160,000	344,000	293,000
711	61~71186	E	5550	OTHER EQUIPMENT	147,740	621,300	637,100	544,422	446,100	190,500
711	61~71186	E	5570	LAND AND IMPROVEMENTS	0	30,000	30,000	25,235	15,000	15,000
711	61~71186	E	5580	BUILDINGS AND IMPROVEMENTS	2,470	45,000	45,000	39,000	0	0
711	61~71186	E	5630	PAYMENTS TO OTHER GOV UNITS	361,088	362,000	489,150	537,456	0	0
		E Total			3,382,674	4,335,423	4,470,373	4,415,092	4,308,453	4,001,853
711	61~71186	R	4327	FED GRANT-FEMA	0	0	0	(9,000)	0	0
711	61~71186	R	4610	SERVICE CHARGES-SEWER/COUNTY	(4,642,558)	(4,500,000)	(4,500,000)	(4,800,000)	(4,900,000)	(4,900,000)
711	61~71186	R	4630	TAP FEES-ALL SEWER CUSTOMERS	325	(1,000)	(1,000)	(2,000,000)	(2,600,000)	(2,600,000)
711	61~71186	R	4631	CAP/TAP-12MILE(BAKER/WAXHAW)	(1,081,718)	(900,000)	(900,000)	(327,963)	0	0
711	61~71186	R	4633	CAP/TAP FEES-CROOKED	(832,867)	(750,000)	(750,000)	(145,210)	0	0
711	61~71186	R	4634	CAP/TAP-6MILE	(512,018)	(500,000)	(500,000)	(113,000)	0	0
711	61~71186	R	4635	CAP/TAP FEES-LANCASTER	14,450	0	0	900	0	0
711	61~71186	R	4653	COLL/MGNT FEE-ST/IT(HUNLEY CRK	(24,000)	(20,000)	(20,000)	(4,000)	0	0
711	61~71186	R	4656	COLL/MGNT FEE-FAIRFEILD	(6,335)	0	0	0	0	0
711	61~71186	R	4820	MISC REVENUE-SALE OF PROPERTY	0	0	0	(50,000)	0	0
		R Total			(7,084,720)	(6,671,000)	(6,671,000)	(7,448,273)	(7,500,000)	(7,500,000)
	61~71186 Total				(3,702,046)	(2,335,577)	(2,200,627)	(3,033,181)	(3,191,547)	(3,498,147)
711	61~71187	E	5121	SALARIES AND WAGES	47,319	44,385	44,385	48,465	45,338	45,338
711	61~71187	E	5122	SALARIES AND WAGES - OVERTIME	3,716	8,500	8,500	7,500	9,000	9,000
711	61~71187	E	5126	SALARIES & WAGES-TEMP AND PART	5,131	835	835	835	835	835
711	61~71187	E	5132	SEPARATION ALLOWANCE	689	714	714	800	800	800
711	61~71187	E	5134	401-K SUPP RET PLAN -OTHER	2,552	2,644	2,644	2,800	3,000	3,000
711	61~71187	E	5181	FICA CONTRIBUTIONS	4,249	4,110	4,110	4,400	4,600	4,600
711	61~71187	E	5182	RET CONTRIB.- OTHER EMPLOYEES	2,501	2,591	2,591	2,800	2,900	2,900
711	61~71187	E	5183	HEALTH INSURANCE	6,390	5,948	5,948	4,580	7,029	7,029
711	61~71187	E	5187	DENTAL INSURANCE	0	0	0	420	471	471
711	61~71187	E	5211	CLEANING & JANITORIAL SUPPLIES	11,434	12,000	12,000	7,000	14,560	14,560
711	61~71187	E	5212	WEARING APPARREL	234	450	0	0	0	0
711	61~71187	E	5220	FOOD AND PROVISIONS	0	0	450	450	450	450

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
711	61~71187	E	5232	AUDIO VISUAL SUPPLIES	0	100	100	100	100	100
711	61~71187	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	100	100	100	100	100
711	61~71187	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	0	250	250	250	250	250
711	61~71187	E	5260	PRINTING AND OFFICE SUPPLIES	0	100	100	100	100	100
711	61~71187	E	5290	TOOLS AND SUPPLIES	2,411	5,203	5,203	10,406	5,000	5,000
711	61~71187	E	5311	TRAVEL	0	100	100	100	100	100
711	61~71187	E	5312	TRAVEL SUBSISTENCE	0	960	960	960	960	960
711	61~71187	E	5321	TELEPHONE AND COMMUNICATIONS	3,385	2,400	2,400	4,667	4,667	4,667
711	61~71187	E	5325	POSTAGE	0	50	50	50	50	50
711	61~71187	E	5330	UTILITIES	79,604	79,000	79,000	80,000	88,764	88,764
711	61~71187	E	5351	MAINT & REPAIRS-BUILDINGS	0	1,000	1,000	1,000	1,000	1,000
711	61~71187	E	5352	MAINT & REPAIRS-EQUIPMENT	35,170	21,000	26,000	26,000	26,000	26,000
711	61~71187	E	5353	MAINT & REPAIRS-VEHICLES	3,221	2,600	2,600	4,145	4,145	4,145
711	61~71187	E	5356	MAINT & REPAIRS-LAND & IMPRVS	0	1,200	1,200	1,200	1,200	1,200
711	61~71187	E	5358	MAINT & REPAIRS-VEH INTERDEPT	20	2,000	2,000	2,000	2,000	2,000
711	61~71187	E	5370	ADVERTISING/EMPL.RECONGNITION	0	50	50	50	50	50
711	61~71187	E	5381	PROFESSIONAL SERVICES	2,005	5,000	10,300	10,300	10,300	10,300
711	61~71187	E	5382	LEGAL SERVICES	0	100	100	100	100	100
711	61~71187	E	5390	SEWER TREATMENT-REGULAR	401,271	402,000	402,000	453,847	515,000	515,000
711	61~71187	E	5391	SEWER TREATMENT-EXPANSION	303,168	303,168	303,168	208,381	140,676	140,676
711	61~71187	E	5392	LAUNDRY AND DRY CLEANING	710	1,000	1,000	884	884	884
711	61~71187	E	5395	EDUCATION EXPENSES	0	1,040	1,040	1,040	1,040	1,040
711	61~71187	E	5430	RENTAL OF EQUIPMENT	135	2,500	2,500	2,500	2,500	2,500
711	61~71187	E	5450	INSURANCE AND BONDING	472	0	0	272	376	376
711	61~71187	E	5491	DUES AND MEMBERSHIPS	20	1,000	1,000	250	250	250
711	61~71187	E	5550	OTHER EQUIPMENT	0	117,600	107,300	0	0	0
711	61~71187	E	5580	BUILDINGS AND IMPROVEMENTS	0	5,100	5,100	0	0	0
		E Total			915,807	1,036,798	1,036,798	888,752	894,595	894,595
711	61~71187	R	4610	SERVICE CHARGES	0	0	0	(800,000)	(1,050,000)	(1,050,000)
711	61~71187	R	4612	SERVICE-MARSHVILLE/MONROE	(955,160)	(850,000)	(850,000)	(205,252)	0	0
711	61~71187	R	4632	CAP/TAP FEES-MARSHVILLE/MONROE	(54,275)	(10,000)	(10,000)	(37,309)	(5,000)	(5,000)
		R Total			(1,009,435)	(860,000)	(860,000)	(1,042,561)	(1,055,000)	(1,055,000)
	61~71187 Total				(93,627)	176,798	176,798	(153,809)	(160,405)	(160,405)
711 Total					(7,582,609)	(4,134,262)	(3,964,235)	(6,345,755)	(5,520,546)	(6,065,107)
913	61~91300	E	5710	G O BOND PRINCIPAL	1,972,447	2,062,622	2,062,622	2,062,622	2,056,976	2,056,976
913	61~91300	E	5711	G O BOND INTEREST	866,647	772,253	772,253	772,252	675,157	675,157
913	61~91300	E	5720	REV BOND PRINCIPAL	94,000	98,000	98,000	98,000	2,218,242	2,218,242
913	61~91300	E	5721	REV BOND INTEREST	207,672	203,207	203,207	203,207	198,454	198,454
913	61~91300	E	5722	REV BOND SERVICE CHARGES	738	2,000	2,000	1,000	1,000	1,000
913	61~91300	E	5725	REV BOND ISSUE EXPENDITURES	0	125,000	125,000	0	0	0
913	61~91300	E	5726	REV BOND STUDY EXPENSE	9,000	25,000	25,000	0	0	0
913	61~91300	E	5780	INTERFUND LOAN PRINCIPAL	0	0	0	406,500	0	0
913	61~91300	E	5781	MISC LOAN/ADVANCE INTEREST	13,286	30,000	30,000	3,800	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				E Total	3,163,789	3,318,082	3,318,082	3,547,381	5,149,829	5,149,829
	61~91300 Total				3,163,789	3,318,082	3,318,082	3,547,381	5,149,829	5,149,829
913 Total					3,163,789	3,318,082	3,318,082	3,547,381	5,149,829	5,149,829
914	61~91400	E	5710	G O BOND PRINCIPAL	915,531	918,043	918,043	918,043	911,803	911,803
914	61~91400	E	5711	G O BOND INTEREST	418,619	374,568	374,568	374,567	330,199	330,199
914	61~91400	E	5712	G O BOND SERVICE CHARGES	197	1,000	1,000	1,000	1,000	1,000
914	61~91400	E	5720	REV BOND PRINCIPAL	376,000	392,000	392,000	392,000	412,000	412,000
914	61~91400	E	5721	REV BOND INTEREST	830,686	812,826	812,826	812,826	793,814	793,814
914	61~91400	E	5722	REV BOND SERVICE CHARGES	1,888	3,000	3,000	3,000	3,000	3,000
914	61~91400	E	5725	REV BOND ISSUE EXPENDITURES	0	125,000	125,000	0	0	0
914	61~91400	E	5726	REV BOND STUDY EXPENSE	31,000	25,000	25,000	0	0	0
914	61~91400	E	5740	STATE S.SEWER LOAN PRINCIPAL	233,697	233,697	233,697	233,697	233,697	233,697
914	61~91400	E	5741	STATE S.SEWER LOAN INTEREST	198,175	185,789	185,789	153,013	112,221	112,221
914	61~91400	E	5751	CMUD DEBT/6M CRK INTEREST	0	0	0	144,840	141,546	141,546
				E Total	3,005,793	3,070,923	3,070,923	3,032,986	2,939,280	2,939,280
	61~91400 Total				3,005,793	3,070,923	3,070,923	3,032,986	2,939,280	2,939,280
914 Total					3,005,793	3,070,923	3,070,923	3,032,986	2,939,280	2,939,280
920	61~92000	E	5920	CONTINGENCY	0	50,000	50,000	0	50,000	50,000
				E Total	0	50,000	50,000	0	50,000	50,000
	61~92000 Total				0	50,000	50,000	0	50,000	50,000
920 Total					0	50,000	50,000	0	50,000	50,000
930	61~93000	E	5121	SALARIES AND WAGES	0	109,918	109,918	0	0	0
930	61~93000	E	5132	SEPARATION ALLOWANCE	0	1,484	1,484	0	0	0
930	61~93000	E	5134	401-K SUPP RET PLAN -OTHER	0	5,496	5,496	0	0	0
930	61~93000	E	5181	FICA CONTRIBUTIONS	0	8,409	8,409	0	0	0
930	61~93000	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	5,386	5,386	0	0	0
930	61~93000	E	5450	INSURANCE AND BONDING	0	40,250	40,250	0	0	0
				E Total	0	170,943	170,943	0	0	0
930	61~93000	R	4680	NEW ACCOUNT FEES	0	0	0	(86,564)	(100,000)	(100,000)
930	61~93000	R	4692	RESTORATION OF SERVICE CHRG	0	0	0	(70,000)	(80,000)	(80,000)
930	61~93000	R	4810	INVESTMENT EARNINGS	(733,657)	(600,000)	(600,000)	(528,011)	(528,011)	(528,011)
930	61~93000	R	4812	INVESTMENT EARNING-REV BONDS	(14,965)	0	0	0	0	0
930	61~93000	R	4820	MISC REVENUE-SALE OF PROPERTY	(123,244)	0	0	0	0	0
930	61~93000	R	4850	MISC REVENUE-INSURANCE REFUNDS	(14,738)	0	0	(400)	0	0
930	61~93000	R	4860	MISC REVENUE-RENT INCOME	0	0	0	(1,600)	0	0
930	61~93000	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	(5)	0	0	(1,000)	0	0
930	61~93000	R	4892	MISC REVENUE-NSF CHECK FEE	(700)	0	0	(1,500)	0	0
930	61~93000	R	4895	MISC REVENUE-OTHER MISC	(289,888)	0	0	(3,800)	0	0
				R Total	(1,177,197)	(600,000)	(600,000)	(692,875)	(708,011)	(708,011)
	61~93000 Total				(1,177,197)	(429,057)	(429,057)	(692,875)	(708,011)	(708,011)
930 Total					(1,177,197)	(429,057)	(429,057)	(692,875)	(708,011)	(708,011)
980	61~98000	E	5010	TRNS TO GENERAL FUND	1,308,214	1,209,028	1,209,028	0	0	0
980	61~98000	E	5052	IFT TO SEWER CAPITAL PROJECT	0	5,201,332	5,201,332	939,454	7,196,376	7,196,376

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
980	61~98000	E	5053	TRNS TO WATER CAP PROJECT	1,118,653	4,416,662	5,237,557	2,704,144	2,535,707	2,535,707
			E Total		2,426,867	10,827,022	11,647,917	3,643,598	9,732,083	9,732,083
980	61~98000	R	4010	IFT FROM GENERAL FUND	(1,262,148)	(1,209,028)	(1,209,028)	0	0	0
			R Total		(1,262,148)	(1,209,028)	(1,209,028)	0	0	0
	61~98000 Total				1,164,719	9,617,994	10,438,889	3,643,598	9,732,083	9,732,083
980 Total					1,164,719	9,617,994	10,438,889	3,643,598	9,732,083	9,732,083
991	61~99100	R	4991	FUND BALANCE APPROPRIATED	0	(11,493,680)	(12,484,602)	0	(11,642,635)	(11,098,074)
			R Total		0	(11,493,680)	(12,484,602)	0	(11,642,635)	(11,098,074)
	61~99100 Total				0	(11,493,680)	(12,484,602)	0	(11,642,635)	(11,098,074)
991 Total					0	(11,493,680)	(12,484,602)	0	(11,642,635)	(11,098,074)
			Grand Total		(1,425,505)	0	0	3,185,336	0	0
	Grand Total				(1,425,505)	0	0	3,185,336	0	0
Grand Total					(1,425,505)	0	0	3,185,336	0	0

Water and Sewer Line Capital Reserve

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
930	24~93000-	R	4810	INVESTMENT EARNINGS	(4,767)	(4,000)	(4,000)	(3,900)	(4,000)	(4,000)
			R Total		(4,767)	(4,000)	(4,000)	(3,900)	(4,000)	(4,000)
	24~93000- Total				(4,767)	(4,000)	(4,000)	(3,900)	(4,000)	(4,000)
930 Total					(4,767)	(4,000)	(4,000)	(3,900)	(4,000)	(4,000)
991	24~99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	4,000	4,000	4,000	4,000	4,000
			E Total		0	4,000	4,000	4,000	4,000	4,000
	24~99100- Total				0	4,000	4,000	4,000	4,000	4,000
991 Total					0	4,000	4,000	4,000	4,000	4,000
			Grand Total		(4,767)	0	0	100	0	0
	Grand Total				(4,767)	0	0	100	0	0
Grand Total					(4,767)	0	0	100	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
472	66~47201	E	5121	SALARIES AND WAGES	27,187	28,073	28,073	29,044	44,044	44,044
472	66~47201	E	5128	TRAVEL ALLOWANCE	480	480	480	480	480	480
472	66~47201	E	5132	SEPARATION ALLOWANCE	367	379	379	400	600	600
472	66~47201	E	5134	401-K SUPP RET PLAN -OTHER	1,359	1,404	1,404	1,500	2,300	2,300
472	66~47201	E	5181	FICA CONTRIBUTIONS	2,091	2,184	2,184	2,300	3,500	3,500
472	66~47201	E	5182	RET CONTRIB.- OTHER EMPLOYEES	1,332	1,376	1,376	1,500	2,200	2,200
472	66~47201	E	5183	HEALTH INSURANCE	2,769	2,577	2,577	2,100	4,000	4,000
472	66~47201	E	5184	HEALTH INSURANCE - RETIREES	1,892	22,703	22,703	24,000	24,000	24,000
472	66~47201	E	5187	DENTAL INSURANCE	0	0	0	200	300	300
472	66~47201	E	5232	AUDIO VISUAL SUPPLIES	0	25	25	25	25	25
472	66~47201	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	100	100	100	100	100
472	66~47201	E	5260	PRINTING AND OFFICE SUPPLIES	1,789	2,500	2,500	1,500	2,500	2,500
472	66~47201	E	5290	TOOLS AND SUPPLIES	33	100	100	100	100	100
472	66~47201	E	5311	TRAVEL	0	300	300	0	300	300
472	66~47201	E	5312	TRAVEL SUBSISTENCE	0	600	600	0	600	600
472	66~47201	E	5321	TELEPHONE AND COMMUNICATIONS	1,677	1,500	1,500	1,800	1,800	1,800
472	66~47201	E	5325	POSTAGE	129	100	100	50	50	50
472	66~47201	E	5352	MAINT & REPAIRS-EQUIPMENT	1,293	1,500	1,500	1,500	1,500	1,500
472	66~47201	E	5370	ADVERTISING/EMPL.RECONGNITION	0	200	200	0	200	200
472	66~47201	E	5382	LEGAL SERVICES	0	50	50	0	50	50
472	66~47201	E	5392	LAUNDRY AND DRY CLEANING	235	300	300	300	300	300
472	66~47201	E	5395	EDUCATION EXPENSES	0	500	500	0	500	500
472	66~47201	E	5430	RENTAL OF EQUIPMENT	1,625	1,825	1,825	1,825	1,825	1,825
472	66~47201	E	5450	INSURANCE AND BONDING	386	0	0	128	176	176
472	66~47201	E	5491	DUES AND MEMBERSHIPS	119	210	210	0	210	210
472	66~47201	E	5540	VEHICLES	0	0	0	0	4,500	4,500
			E Total		44,762	68,986	68,986	68,852	96,160	96,160
	66~47201 Total				44,762	68,986	68,986	68,852	96,160	96,160
472	66~47281	E	5121	SALARIES AND WAGES	379,355	384,332	384,332	396,768	396,768	396,768
472	66~47281	E	5122	SALARIES AND WAGES - OVERTIME	33,435	50,000	50,000	34,000	50,000	50,000
472	66~47281	E	5126	SALARIES & WAGES-TEMP AND PART	124,793	137,610	137,610	134,000	137,610	137,610
472	66~47281	E	5132	SEPARATION ALLOWANCE	5,573	5,863	5,863	5,900	6,100	6,100
472	66~47281	E	5133	401-K SUPP RET PLAN -LEO	1,525	1,512	1,512	1,500	1,500	1,500
472	66~47281	E	5134	401-K SUPP RET PLAN -OTHER	19,114	20,211	20,211	21,600	22,400	22,400
472	66~47281	E	5180	RET CONTRIB-LAW ENFORCEMENT	1,460	1,446	1,446	1,500	1,500	1,500
472	66~47281	E	5181	FICA CONTRIBUTIONS	39,984	43,754	43,754	43,300	44,800	44,800
472	66~47281	E	5182	RET CONTRIB.- OTHER EMPLOYEES	18,730	19,836	19,836	21,100	21,900	21,900
472	66~47281	E	5183	HEALTH INSURANCE	55,380	51,545	51,545	40,400	61,000	61,000
472	66~47281	E	5187	DENTAL INSURANCE	0	0	0	3,400	4,100	4,100
472	66~47281	E	5211	CLEANING & JANITORIAL SUPPLIES	1,199	1,100	1,100	250	500	500
472	66~47281	E	5212	WEARING APPARREL	1,554	3,000	3,000	1,500	1,500	1,500
472	66~47281	E	5235	AGRICULT, ANIMAL SUPP AND EQUIP	793	1,000	1,000	1,000	1,000	1,000
472	66~47281	E	5239	MEDICAL SUPPLIES AND EQUIPMENT	173	400	400	305	400	400

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
472	66~47281	E	5260	PRINTING AND OFFICE SUPPLIES	6,032	3,800	3,800	4,500	4,500	4,500
472	66~47281	E	5290	TOOLS AND SUPPLIES	28,428	15,700	15,630	14,251	15,700	15,700
472	66~47281	E	5299	MISCELLANEOUS	(11,486)	0	0	0	550	550
472	66~47281	E	5311	TRAVEL	0	100	100	0	0	0
472	66~47281	E	5312	TRAVEL SUBSISTENCE	0	1,500	1,500	1,500	1,500	1,500
472	66~47281	E	5321	TELEPHONE AND COMMUNICATIONS	7,688	6,700	6,700	8,100	8,500	8,500
472	66~47281	E	5325	POSTAGE	474	800	800	200	200	200
472	66~47281	E	5330	UTILITIES	14,362	17,800	17,800	14,500	17,800	17,800
472	66~47281	E	5351	MAINT & REPAIRS-BUILDINGS	1,228	10,000	10,000	2,000	10,000	10,000
472	66~47281	E	5352	MAINT & REPAIRS-EQUIPMENT	101,750	100,000	100,000	110,000	110,000	110,000
472	66~47281	E	5353	MAINT & REPAIRS-VEHICLES	15,631	20,000	20,000	15,000	20,000	20,000
472	66~47281	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	0	500	500	0	0	0
472	66~47281	E	5356	MAINT & REPAIRS-LAND & IMPRVS	2,628	6,000	6,000	0	0	0
472	66~47281	E	5358	MAINT & REPAIRS-VEH INTERDEPT	33,792	25,000	25,000	19,200	24,600	24,600
472	66~47281	E	5370	ADVERTISING/EMPL.RECONGNITION	0	500	500	0	500	500
472	66~47281	E	5381	PROFESSIONAL SERVICES	1,784,331	2,000,000	2,000,000	2,000,000	1,900,000	1,900,000
472	66~47281	E	5382	LEGAL SERVICES	0	17,000	17,000	0	0	0
472	66~47281	E	5383	MEDICAL SERVICES	120	0	70	150	150	150
472	66~47281	E	5392	LAUNDRY AND DRY CLEANING	3,396	4,175	4,175	4,100	4,100	4,100
472	66~47281	E	5395	EDUCATION EXPENSES	10	1,000	1,000	1,500	1,500	1,500
472	66~47281	E	5410	RENTAL OF REAL PROPERTY	300	300	300	300	300	300
472	66~47281	E	5430	RENTAL OF EQUIPMENT	17,783	8,500	8,500	8,500	8,500	8,500
472	66~47281	E	5450	INSURANCE AND BONDING	7,028	0	0	9,839	13,607	13,607
472	66~47281	E	5491	DUES AND MEMBERSHIPS	613	500	500	500	500	500
472	66~47281	E	5492	UNCOLLECTIBLE ACCOUNTS	5,508	0	0	0	0	0
472	66~47281	E	5540	VEHICLES	0	163,000	163,000	25,000	320,000	230,000
472	66~47281	E	5550	OTHER EQUIPMENT	19,309	0	0	3,500	180,000	40,000
472	66~47281	E	5570	LAND AND IMPROVEMENTS	0	0	59,000	12,000	125,000	125,000
472	66~47281	E	5580	BUILDINGS AND IMPROVEMENTS	19,223	115,700	168,406	28,000	300,000	0
		E Total			2,741,217	3,240,184	3,351,890	2,989,163	3,818,585	3,288,585
472	66~47281	R	4163	SCRAP TIRE DISPOSAL TAX	(115,027)	(100,000)	(100,000)	(115,000)	(115,000)	(115,000)
472	66~47281	R	4164	WHITE GOODS DISPOSAL TAX	(48,440)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
472	66~47281	R	4600	VEHICLE PERMIT FEES	(8,325)	(6,000)	(6,000)	(7,000)	(7,000)	(7,000)
472	66~47281	R	4650	TIPPING FEES-LF SCALEHOUSE	(2,309,401)	(2,120,000)	(2,120,000)	(2,200,000)	(2,300,000)	(2,300,000)
472	66~47281	R	4651	TIPPING FEES-ARMFIELD ROAD	0	(15,000)	(15,000)	(17,740)	(17,740)	(17,740)
472	66~47281	R	4652	TIPPING FEES-NEW SALEM	0	(6,000)	(6,000)	(7,556)	(7,556)	(7,556)
472	66~47281	R	4653	TIPPING FEES-PARKWOOD	0	(45,000)	(45,000)	(56,354)	(56,354)	(56,354)
472	66~47281	R	4654	TIPPING FEES-PIEDMONT SCHOOL	0	(37,000)	(37,000)	(41,573)	(41,573)	(41,573)
472	66~47281	R	4655	TIPPING FEES-SUN VALLEY SCHOOL	0	(32,000)	(32,000)	(38,561)	(38,561)	(38,561)
472	66~47281	R	4656	TIPPING FEES-WHITE STORE RD	0	(13,000)	(13,000)	(19,499)	(19,499)	(19,499)
472	66~47281	R	4657	TIPPING FEES-LANDFILL	0	0	0	(20,358)	(20,358)	(20,358)
472	66~47281	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	193	0	0	700	700	700
472	66~47281	R	4892	MISC REVENUE-NSF CHECK FEE	(381)	0	0	(20)	(20)	(20)

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
				R Total	(2,481,380)	(2,424,000)	(2,424,000)	(2,572,961)	(2,672,961)	(2,672,961)
	66~47281 Total				259,837	816,184	927,890	416,202	1,145,624	615,624
472	66~47282	R	4650	TIPPING FEES-LANDFILL SITE	(23,271)	0	0	0	0	0
472	66~47282	R	4651	TIPPING FEES-ARMFIELD ROAD	(17,596)	0	0	0	0	0
472	66~47282	R	4652	TIPPING FEES-NEW SALEM	(7,635)	0	0	0	0	0
472	66~47282	R	4653	TIPPING FEES-PARKWOOD SCHOOL	(51,465)	0	0	0	0	0
472	66~47282	R	4654	TIPPING FEES-PIEDMONT SCHOOL	(42,349)	0	0	0	0	0
472	66~47282	R	4655	TIPPING FEES-SUN VALLEY SCHOOL	(35,472)	0	0	0	0	0
472	66~47282	R	4656	TIPPING FEES-WHITE STORE RD	(17,540)	0	0	0	0	0
472	66~47282	R	4890	MISC REVENUE-OVERAGE/SHORTAGE	(46)	0	0	0	0	0
				R Total	(195,374)	0	0	0	0	0
	66~47282 Total				(195,374)	0	0	0	0	0
472 Total					109,225	885,170	996,876	485,054	1,241,784	711,784
920	66~92000	E	5920	CONTINGENCY	0	50,000	50,000	0	50,000	50,000
				E Total	0	50,000	50,000	0	50,000	50,000
	66~92000 Total				0	50,000	50,000	0	50,000	50,000
920 Total					0	50,000	50,000	0	50,000	50,000
930	66~93000	E	5121	SALARIES AND WAGES	0	16,496	16,496	0	0	0
930	66~93000	E	5132	SEPARATION ALLOWANCE	0	223	223	0	0	0
930	66~93000	E	5134	401-K SUPP RET PLAN -OTHER	0	825	825	0	0	0
930	66~93000	E	5181	FICA CONTRIBUTIONS	0	1,262	1,262	0	0	0
930	66~93000	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	808	808	0	0	0
930	66~93000	E	5450	INSURANCE AND BONDING	0	30,350	30,350	0	30,350	30,350
				E Total	0	49,964	49,964	0	30,350	30,350
930	66~93000	R	4810	INVESTMENT EARNINGS	(58,965)	(45,000)	(45,000)	(47,000)	(50,000)	(50,000)
930	66~93000	R	4820	MISC REVENUE-SALE OF PROPERTY	(950)	0	0	0	0	0
				R Total	(59,915)	(45,000)	(45,000)	(47,000)	(50,000)	(50,000)
	66~93000 Total				(59,915)	4,964	4,964	(47,000)	(19,650)	(19,650)
930 Total					(59,915)	4,964	4,964	(47,000)	(19,650)	(19,650)
980	66~98000	E	5025	TRNS TO SOLID WASTE CAP RESRV	62,946	0	0	0	0	0
				E Total	62,946	0	0	0	0	0
	66~98000 Total				62,946	0	0	0	0	0
980 Total					62,946	0	0	0	0	0
991	66~99100	R	4991	FUND BALANCE APPROPRIATED	0	(940,134)	(1,051,840)	0	(1,272,134)	(742,134)
				R Total	0	(940,134)	(1,051,840)	0	(1,272,134)	(742,134)
	66~99100 Total				0	(940,134)	(1,051,840)	0	(1,272,134)	(742,134)
991 Total					0	(940,134)	(1,051,840)	0	(1,272,134)	(742,134)
				Grand Total	112,257	0	0	438,054	0	0
	Grand Total				112,257	0	0	438,054	0	0
Grand Total					112,257	0	0	438,054	0	0

Solid Waste Capital Reserve Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
930	25~93000-	R	4810	INVESTMENT EARNINGS	(121,921)	(100,000)	(100,000)	(92,300)	(93,000)	(93,000)
			R Total		(121,921)	(100,000)	(100,000)	(92,300)	(93,000)	(93,000)
	25~93000- Total				(121,921)	(100,000)	(100,000)	(92,300)	(93,000)	(93,000)
930 Total					(121,921)	(100,000)	(100,000)	(92,300)	(93,000)	(93,000)
980	25~98000-	R	4066	IFT FROM SOLID WASTE	(62,946)	0	0	0	0	0
			R Total		(62,946)	0	0	0	0	0
	25~98000- Total				(62,946)	0	0	0	0	0
980 Total					(62,946)	0	0	0	0	0
991	25~99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	100,000	100,000	92,300	93,000	93,000
			E Total		0	100,000	100,000	92,300	93,000	93,000
	25~99100- Total				0	100,000	100,000	92,300	93,000	93,000
991 Total					0	100,000	100,000	92,300	93,000	93,000
			Grand Total		(184,867)	0	0	0	0	0
	Grand Total				(184,867)	0	0	0	0	0
Grand Total					(184,867)	0	0	0	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
491	68~49100-	E	5121	SALARIES AND WAGES	0	0	0	0	67,500	67,500
491	68~49100-	E	5132	SEPARATION ALLOWANCE	0	0	0	0	1,000	1,000
491	68~49100-	E	5134	401-K SUPP RET PLAN -OTHER	0	0	0	0	3,400	3,400
491	68~49100-	E	5181	FICA CONTRIBUTIONS	0	0	0	0	5,200	5,200
491	68~49100-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	0	0	0	3,400	3,400
491	68~49100-	E	5183	HEALTH INSURANCE	0	0	0	0	6,500	6,500
491	68~49100-	E	5186	WORKERS COMPENSATION	0	0	0	0	0	0
491	68~49100-	E	5187	DENTAL INSURANCE	0	0	0	0	500	500
491	68~49100-	E	5260	PRINTING AND OFFICE SUPPLIES	0	0	0	0	1,000	1,000
491	68~49100-	E	5311	TRAVEL	0	0	0	0	534	534
491	68~49100-	E	5312	TRAVEL SUBSISTENCE	0	0	0	0	450	450
491	68~49100-	E	5325	POSTAGE	0	0	0	0	100	100
491	68~49100-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	0	0	0	100	100
491	68~49100-	E	5381	PROFESSIONAL SERVICES	0	0	0	0	50,000	50,000
491	68~49100-	E	5383	MEDICAL SERVICES	0	0	0	0	100	100
491	68~49100-	E	5395	EDUCATION EXPENSES	0	0	0	0	325	325
491	68~49100-	E	5450	INSURANCE AND BONDING	0	0	0	0	293	293
491	68~49100-	E	5491	DUES AND MEMBERSHIPS	0	0	0	0	340	340
			E Total		0	0	0	0	140,742	140,742
491	68~49100-	R	4010	IFT FROM GENERAL FUND	0	0	0	0	(140,742)	(140,742)
			R Total		0	0	0	0	(140,742)	(140,742)
491 Total					0	0	0	0	0	0
	68~49100- Total				0	0	0	0	0	0
			Grand Total		0	0	0	0	0	0
Grand Total					0	0	0	0	0	0
	Grand Total				0	0	0	0	0	0



Workers' Compensation Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
400	70~40000-	E	5232	AUDIO VISUAL SUPPLIES	139	350	350	0	350	350
400	70~40000-	E	5233	PERIODICALS, BOOKS & OTHER PUB	724	500	500	500	500	500
400	70~40000-	E	5260	PRINTING AND OFFICE SUPPLIES	2,217	1,500	1,500	1,500	1,500	1,500
400	70~40000-	E	5290	TOOLS AND SUPPLIES	3,150	3,600	3,600	0	0	0
400	70~40000-	E	5299	EMPLOYEE SAFETY SUPPLIES/SRVS	0	49,475	49,475	15,000	50,000	50,000
400	70~40000-	E	5311	TRAVEL	469	1,200	1,200	1,200	2,100	2,100
400	70~40000-	E	5312	TRAVEL SUBSISTENCE	306	1,200	1,200	800	1,600	1,600
400	70~40000-	E	5325	POSTAGE	29	50	50	0	0	0
400	70~40000-	E	5370	ADVERTISING/EMPL.RECONGNITION	1,143	2,000	2,000	2,000	2,000	2,000
400	70~40000-	E	5381	PROFESSIONAL SERVICES	55,756	75,000	75,000	70,000	85,000	85,000
400	70~40000-	E	5382	LEGAL SERVICES	9,374	10,000	10,000	11,300	15,000	15,000
400	70~40000-	E	5383	MEDICAL SERVICES	273,341	200,000	200,000	200,000	200,000	200,000
400	70~40000-	E	5384	SETTLEMENT CHARGES/FEES	20,355	100,000	100,000	95,000	150,000	150,000
400	70~40000-	E	5395	EDUCATION EXPENSES	349	1,200	1,200	2,000	2,500	2,500
400	70~40000-	E	5491	DUES AND MEMBERSHIPS	345	500	500	400	400	400
400	70~40000-	E	5550	OTHER EQUIPMENT	16,140	0	0	0	0	0
	70~40000- Total				383,837	446,575	446,575	399,700	510,950	510,950
400 Total					383,837	446,575	446,575	399,700	510,950	510,950
930	70~93000-	R	4810	INVESTMENT EARNINGS	(88,618)	(76,000)	(76,000)	(55,600)	(44,900)	(44,900)
930	70~93000-	R	4850	MISC REVENUE-INSURANCE REFUNDS	0	0	0	(6,478)	0	0
	70~93000- Total				(88,618)	(76,000)	(76,000)	(62,078)	(44,900)	(44,900)
930 Total					(88,618)	(76,000)	(76,000)	(62,078)	(44,900)	(44,900)
991	70~99100-	R	4991	FUND BALANCE APPROPRIATED	0	(370,575)	(370,575)	0	(466,050)	(466,050)
	70~99100- Total				0	(370,575)	(370,575)	0	(466,050)	(466,050)
991 Total					0	(370,575)	(370,575)	0	(466,050)	(466,050)
	Grand Total				295,218	0	0	337,622	0	0
Grand Total					295,218	0	0	337,622	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
400	80~40000-	E	5183	HEALTH INSURANCE	3,698,585	3,642,744	3,642,744	2,827,596	0	0
400	80~40000-	E	5183A	HEALTH INSUR-EMPLOYEES	0	0	0	1,257,953	0	0
400	80~40000-	E	5183C	HEALTH INSUR-EMPLOYEE + 1	0	0	0	1,173,751	0	0
400	80~40000-	E	5183F	HEALTH INSUR-EMPLOYEE + FAMILY	0	0	0	1,043,481	0	0
400	80~40000-	E	5184	HEALTH INSUR-RETIREEES	428,865	455,576	455,576	511,759	0	0
400	80~40000-	E	5189	OTHER FRINGE BENEFITS	854	0	0	750	0	0
400	80~40000-	E	5260	PRINTING AND OFFICE SUPPLIES	0	2,000	2,000	0	0	0
400	80~40000-	E	5381	PROFESSIONAL SERVICES	13,567	40,000	40,000	20,000	0	0
	80~40000- Total				4,141,871	4,140,320	4,140,320	6,835,290	0	0
400 Total					4,141,871	4,140,320	4,140,320	6,835,290	0	0
930	80~93000-	R	4810	INVESTMENT EARNINGS	(10,383)	(6,000)	(6,000)	(4,200)	0	0
930	80~93000-	R	4816	INVESTMENT EARNINGS (C2)	0	0	0	0	0	0
930	80~93000-	R	4840	MISC REVENUE-CONTR FR PAYROLL	(564,299)	0	0	0	0	0
930	80~93000-	R	4841	MISC REVENUE-CONTR FR CASH	(55,219)	0	0	0	0	0
930	80~93000-	R	4850	MISC REVENUE-INSURANCE REFUNDS	(19,151)	0	0	0	0	0
	80~93000- Total				(649,051)	(6,000)	(6,000)	(4,200)	0	0
930 Total					(649,051)	(6,000)	(6,000)	(4,200)	0	0
980	80~98000-	R	4000	INTERFUND CHARGES FROM THE FDS	(1,192)	0	0	0	0	0
980	80~98000-	R	4010	IFT FROM GENERAL FUND	(2,619,360)	(2,097,883)	(2,097,883)	(2,029,234)	0	0
980	80~98000-	R	4011	IFT FROM GENERAL FOR RETIREES	(384,502)	(455,576)	(455,576)	(457,018)	0	0
980	80~98000-	R	4033	IFT FROM EMERGENCY TELEPHONE	(12,010)	(9,306)	(9,306)	(9,306)	0	0
980	80~98000-	R	4035	IFT FROM REAPPRAISAL	(40,035)	(31,020)	(31,020)	0	0	0
980	80~98000-	R	4061	IFT FROM WATER & SEWER	(308,427)	(274,062)	(274,062)	(242,572)	0	0
980	80~98000-	R	4066	IFT FROM SOLID WASTE	(54,647)	(42,342)	(42,342)	(42,500)	0	0
980	80~98000-	R	4066	IFT FROM STORMWATER	0	0	0	0	0	0
980	80~98000-	R	4080	IFT FROM THE EMPLOYEES	0	(596,904)	(596,904)	(596,904)	0	0
	80~98000- Total				(3,420,174)	(3,507,093)	(3,507,093)	(3,377,534)	0	0
980 Total					(3,420,174)	(3,507,093)	(3,507,093)	(3,377,534)	0	0
991	80~99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	0	0	0	0	0
991	80~99100-	R	4991	FUND BALANCE APPROPRIATED	0	(627,227)	(627,227)	0	0	0
	80~99100- Total				0	(627,227)	(627,227)	0	0	0
991 Total					0	(627,227)	(627,227)	0	0	0
	Grand Total				72,646	0	0	3,453,556	0	0
Grand Total					72,646	0	0	3,453,556	0	0

Dental Benefits Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
400	81~40000-	E	5183	DENTAL INSURANCE	256,222	302,961	302,961	422,800	0	0
400	81~40000-	E	5184	DENTAL INSURANCE - RETIREES	0	0	0	0	0	0
400	81~40000-	E	5260	PRINTING AND OFFICE SUPPLIES	0	1,000	1,000	0	0	0
400	81~40000-	E	5383	MEDICAL SERVICES	0	0	0	37,300	0	0
	81~40000- Total				256,222	303,961	303,961	460,100	0	0
400 Total					256,222	303,961	303,961	460,100	0	0
930	81~93000-	R	4810	INVESTMENT EARNINGS	(1,461)	(2,000)	(2,000)	(1,700)	0	0
930	81~93000-	R	4840	MISC REVENUE-CONTR/DONATIONS	(71,413)	0	0	0	0	0
930	81~93000-	R	4841	MISC REVENUE-CONTR/DONATIONS	(3,150)	0	0	0	0	0
	81~93000- Total				(76,023)	(2,000)	(2,000)	(1,700)	0	0
930 Total					(76,023)	(2,000)	(2,000)	(1,700)	0	0
980	81~98000-	R	4000	INTERFUND CHARGES FROM THE FDS	0	0	0	(159,300)	0	0
980	81~98000-	R	4001	IFC FROM EMPLOYEES-EE+CHD/SP	0	0	0	(39,200)	0	0
980	81~98000-	R	4002	IFC FROM EMPLOYEES-EE+FAMILY	0	0	0	(46,600)	0	0
980	81~98000-	R	4010	IFT FROM GENERAL FUND	(169,535)	(175,784)	(175,784)	0	0	0
980	81~98000-	R	4011	IFT FROM GENERAL FOR RETIREES	(11,385)	0	0	(13,100)	0	0
980	81~98000-	R	4033	IFT FROM EMERGENCY TELEPHONE	(770)	(780)	(780)	0	0	0
980	81~98000-	R	4035	IFT FROM REAPPRAISAL	(2,565)	(2,599)	(2,599)	0	0	0
980	81~98000-	R	4061	IFT FROM WATER & SEWER	(19,764)	(22,964)	(22,964)	0	0	0
980	81~98000-	R	4066	IFT FROM SOLID WASTE	(3,502)	(3,548)	(3,548)	0	0	0
980	81~98000-	R	4081	IFT FROM THE EMPLOYEES	524	(98,409)	(98,409)	0	0	0
	81~98000- Total				(206,996)	(304,084)	(304,084)	(258,200)	0	0
980 Total					(206,996)	(304,084)	(304,084)	(258,200)	0	0
991	81~99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	2,123	2,123	0	0	0
	81~99100- Total				0	2,123	2,123	0	0	0
991 Total					0	2,123	2,123	0	0	0
	Grand Total				(26,797)	0	0	200,200	0	0
Grand Total					(26,797)	0	0	200,200	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
100	76~10000-	R	4110	AD VALOREM TAXES	(857,339)	(865,802)	(865,802)	(849,893)	(910,371)	(910,371)
100	76~10000-	R	4111	AD VALOREM TAXES - AUTO	(79,421)	(95,725)	(95,725)	(87,107)	(96,663)	(96,663)
100 Total					(936,760)	(961,527)	(961,527)	(937,000)	(1,007,034)	(1,007,034)
101	76~10100-	R	4120	AD VALOREM LATE LISTING	(6,788)	(1,500)	(1,500)	(2,500)	(2,500)	(2,500)
101	76~10100-	R	4140	AD VALOREM INTEREST	(1,928)	(2,000)	(2,000)	(1,892)	(2,005)	(2,005)
101	76~10100-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(579)	(500)	(500)	(759)	(956)	(956)
101 Total					(9,295)	(4,000)	(4,000)	(5,151)	(5,461)	(5,461)
102	76~10200-	R	4110	AD VALOREM TAXES	(8,660)	(7,000)	(7,000)	(14,770)	(21,859)	(21,859)
102	76~10200-	R	4111	AD VALOREM TAXES - AUTO	(10,844)	(11,000)	(11,000)	(12,503)	(13,127)	(13,127)
102 Total					(19,504)	(18,000)	(18,000)	(27,273)	(34,986)	(34,986)
103	76~10300-	R	4120	AD VALOREM LATE LISTING	(31)	(25)	(25)	(1,443)	(1,400)	(1,400)
103	76~10300-	R	4140	AD VALOREM INTEREST	(771)	(600)	(600)	(1,409)	(1,367)	(1,367)
103	76~10300-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(812)	(800)	(800)	(1,030)	(1,000)	(1,000)
103 Total					(1,614)	(1,425)	(1,425)	(3,882)	(3,767)	(3,767)
230	76~23000-	R	4150	LOCAL SALES TAX-1 CENT	(143,119)	(136,000)	(136,000)	(162,056)	(163,676)	(163,676)
230	76~23000-	R	4151	LOCAL SALES TAX-1/2 CENT (40)	(85,442)	(82,000)	(82,000)	(100,420)	(103,432)	(103,432)
230	76~23000-	R	4152	LOCAL SALES TAX-1/2 CENT (42)	(84,674)	(82,000)	(82,000)	(99,373)	(102,354)	(102,354)
230	76~23000-	R	4153	LOCAL SALES TAX-1/2 CENT (44)	0	0	0	(36,400)	(73,534)	(73,534)
230 Total					(313,235)	(300,000)	(300,000)	(398,249)	(442,996)	(442,996)
251	76~25100-	R	4221	FOOD STAMP PURCH TAX URIG-SSR	(695)	0	0	0	0	0
251	76~25100-	R	4222	SENIOR CIT TAX EXEMPT URIG-SSR	0	0	0	0	0	0
251	76~25100-	R	4223	INVENTORY TAX EXEMPT URIG-SSR	(57,101)	0	0	0	0	0
251 Total					(57,796)	0	0	0	0	0
594	76~59492-	E	5630	PAYMENTS TO OTHER GOV UNITS	1,338,490	1,284,952	1,284,952	1,371,555	1,494,244	1,494,244
594 Total					1,338,490	1,284,952	1,284,952	1,371,555	1,494,244	1,494,244
Grand Total					288	0	0	0	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
100	77~10000-	R	4110	AD VALOREM TAXES	(4,924,671)	(5,244,071)	(5,244,071)	(5,318,462)	(5,682,362)	(5,682,362)
100	77~10000-	R	4111	AD VALOREM TAXES - AUTO	(571,153)	(639,429)	(639,429)	(662,633)	(662,669)	(662,669)
100 Total					(5,495,824)	(5,883,500)	(5,883,500)	(5,981,095)	(6,345,031)	(6,345,031)
101	77~10100-	R	4120	AD VALOREM LATE LISTING	(7,619)	(5,000)	(5,000)	(9,236)	(10,898)	(10,898)
101	77~10100-	R	4140	AD VALOREM INTEREST	(10,642)	(9,000)	(9,000)	(9,547)	(10,788)	(10,788)
101	77~10100-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(2,347)	(2,000)	(2,000)	(3,000)	(3,570)	(3,570)
101 Total					(20,608)	(16,000)	(16,000)	(21,783)	(25,256)	(25,256)
102	77~10200-	R	4110	AD VALOREM TAXES	(50,135)	(40,000)	(40,000)	(87,830)	(115,935)	(115,935)
102	77~10200-	R	4111	AD VALOREM TAXES - AUTO	(39,381)	(44,000)	(44,000)	(55,243)	(61,872)	(61,872)
102 Total					(89,515)	(84,000)	(84,000)	(143,073)	(177,807)	(177,807)
103	77~10300-	R	4120	AD VALOREM LATE LISTING	(235)	(250)	(250)	(305)	(323)	(323)
103	77~10300-	R	4140	AD VALOREM INTEREST	(4,293)	(4,400)	(4,400)	(6,410)	(7,500)	(7,500)
103	77~10300-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(2,518)	(2,600)	(2,600)	(3,900)	(4,600)	(4,600)
103 Total					(7,046)	(7,250)	(7,250)	(10,615)	(12,423)	(12,423)
230	77~23000-	R	4150	LOCAL SALES TAX-1 CENT	(819,340)	(760,000)	(760,000)	(968,017)	(977,697)	(977,697)
230	77~23000-	R	4151	LOCAL SALES TAX-1/2 CENT (40)	(489,174)	(460,000)	(460,000)	(599,757)	(617,750)	(617,750)
230	77~23000-	R	4152	LOCAL SALES TAX-1/2 CENT (42)	(484,764)	(457,000)	(457,000)	(593,499)	(611,304)	(611,304)
230	77~23000-	R	4153	LOCAL SALES TAX-1/2 CENT (44)	0	0	0	(214,800)	(463,891)	(463,891)
230 Total					(1,793,278)	(1,677,000)	(1,677,000)	(2,376,073)	(2,670,642)	(2,670,642)
251	77~25100-	R	4221	FOOD STAMP PURCH TAX URIG-SSR	(3,931)	0	0	0	0	0
251	77~25100-	R	4222	SENIOR CIT TAX EXEMPT URIG-SSR	0	0	0	0	0	0
251	77~25100-	R	4223	INVENTORY TAX EXEMPT URIG-SSR	(8,203)	0	0	0	0	0
251 Total					(12,135)	0	0	0	0	0
594	77~59493-	E	5630	PAYMENTS TO OTHER GOV UNITS	7,464,877	7,667,750	7,667,750	8,532,639	9,231,159	9,231,159
594 Total					7,464,877	7,667,750	7,667,750	8,532,639	9,231,159	9,231,159
Grand Total					46,470	0	0	0	0	0
Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002 Actual	FY2003			FY2004	
						Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
Summary										
100				AD VALOREM TAXES - CURRENT	(6,432,584)	(6,845,027)	(6,845,027)	(6,918,095)	(7,352,065)	(7,352,065)
101				AD VALOREM TAXES - CURRENT MISC.	(29,903)	(20,000)	(20,000)	(26,934)	(30,717)	(30,717)
102				AD VALOREM TAXES - PRIOR	(109,019)	(102,000)	(102,000)	(170,346)	(212,793)	(212,793)
103				AD VALOREM TAXES - PRIOR MISC.	(8,659)	(8,675)	(8,675)	(14,497)	(16,190)	(16,190)
230				LOCAL OPTION SALES TAXES	(2,106,513)	(1,977,000)	(1,977,000)	(2,774,322)	(3,113,638)	(3,113,638)
251				INTERGOVERNMENTAL REVENUE	(69,930)	0	0	0	0	0
594				PAYMENTS TO OTHER GOV UNITS	8,803,367	8,952,702	8,952,702	9,904,194	10,725,403	10,725,403
Grand Total					46,758	0	0	0	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
004	36-00400-	E	5699	PAYMENTS TO OTHER AGENCIES	61,000	59,800	59,800	59,800	0	0
004	36-00400-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(61,655)	(59,800)	(59,800)	(60,700)	0	0
004 Total					(655)	0	0	(900)	0	0
011	36-01100-	E	5699	PAYMENTS TO OTHER AGENCIES	46,542	48,515	48,515	48,515	0	0
011	36-01100-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(47,034)	(48,515)	(48,515)	(48,800)	0	0
011 Total					(492)	0	0	(285)	0	0
012	36-01200-	E	5699	PAYMENTS TO OTHER AGENCIES	112,595	143,406	143,406	142,300	0	0
012	36-01200-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(109,998)	(143,406)	(143,406)	(142,300)	0	0
012 Total					2,597	0	0	0	0	0
014	36-01400-	E	5699	PAYMENTS TO OTHER AGENCIES	111,578	114,451	114,451	114,451	0	0
014	36-01400-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(113,608)	(114,451)	(114,451)	(115,800)	0	0
014 Total					(2,030)	0	0	(1,349)	0	0
016	36-01600-	E	5699	PAYMENTS TO OTHER AGENCIES	73,250	70,800	70,800	70,800	0	0
016	36-01600-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(74,534)	(70,800)	(70,800)	(72,200)	0	0
016 Total					(1,284)	0	0	(1,400)	0	0
018	36-01800-	E	5699	PAYMENTS TO OTHER AGENCIES	29,160	25,700	25,700	25,600	0	0
018	36-01800-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(29,099)	(25,700)	(25,700)	(25,600)	0	0
018 Total					61	0	0	0	0	0
020	36-02000-	E	5699	PAYMENTS TO OTHER AGENCIES	0	42,000	42,000	40,900	0	0
020	36-02000-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	0	(42,000)	(42,000)	(40,900)	0	0
020 Total					0	0	0	0	0	0
024	36-02400-	E	5699	PAYMENTS TO OTHER AGENCIES	47,200	50,216	50,216	50,216	0	0
024	36-02400-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(47,478)	(50,216)	(50,216)	(51,400)	0	0
024 Total					(278)	0	0	(1,184)	0	0
028	36-02800-	E	5699	PAYMENTS TO OTHER AGENCIES	39,289	39,500	39,500	39,500	0	0
028	36-02800-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(40,447)	(39,500)	(39,500)	(39,700)	0	0
028 Total					(1,158)	0	0	(200)	0	0
030	36-03000-	E	5699	PAYMENTS TO OTHER AGENCIES	60,000	59,000	59,000	59,000	0	0
030	36-03000-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(60,150)	(59,000)	(59,000)	(60,700)	0	0
030 Total					(150)	0	0	(1,700)	0	0
032	36-03200-	E	5699	PAYMENTS TO OTHER AGENCIES	117,900	127,250	127,250	127,250	0	0
032	36-03200-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(116,440)	(127,250)	(127,250)	(128,100)	0	0
032 Total					1,460	0	0	(850)	0	0
034	36-03400-	E	5699	PAYMENTS TO OTHER AGENCIES	55,547	51,170	51,170	51,170	0	0
034	36-03400-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(56,330)	(51,170)	(51,170)	(51,200)	0	0
034 Total					(783)	0	0	(30)	0	0
036	36-03600-	E	5699	PAYMENTS TO OTHER AGENCIES	16,461	10,461	10,461	10,100	0	0
036	36-03600-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(17,117)	(10,461)	(10,461)	(10,100)	0	0
036 Total					(656)	0	0	0	0	0
038	36-03800-	E	5699	PAYMENTS TO OTHER AGENCIES	126,822	114,722	114,722	114,722	0	0
038	36-03800-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(126,179)	(114,722)	(114,722)	(117,300)	0	0
038 Total					643	0	0	(2,578)	0	0
040	36-04000-	E	5699	PAYMENTS TO OTHER AGENCIES	168,065	178,189	178,189	178,189	0	0

Fee Supported Fire Districts Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
040	36-04000-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(168,541)	(178,189)	(178,189)	(181,000)	0	0
040 Total					(476)	0	0	(2,811)	0	0
042	36-04200-	E	5699	PAYMENTS TO OTHER AGENCIES	191,846	204,900	204,900	204,900	0	0
042	36-04200-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(191,783)	(204,900)	(204,900)	(205,800)	0	0
042 Total					63	0	0	(900)	0	0
044	36-04400-	E	5699	PAYMENTS TO OTHER AGENCIES	78,331	80,119	80,119	80,119	0	0
044	36-04400-	R	4502	DEPT PERMIT CHARGES-FIRE FEES	(80,682)	(80,119)	(80,119)	(82,100)	0	0
044 Total					(2,351)	0	0	(1,981)	0	0
Grand Total					(5,489)	0	0	(16,168)	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
100	38~10100-	R	4110	AD VALOREM TAXES	(228,664)	(333,365)	(333,365)	(340,300)	0	0
100	38~10100-	R	4111	AD VALOREM TAXES - AUTO	(25,640)	(39,800)	(39,800)	(36,800)	0	0
	38~10100- Total				(254,304)	(373,165)	(373,165)	(377,100)	0	0
100 Total					(254,304)	(373,165)	(373,165)	(377,100)	0	0
102	38~10100-	R	4120	AD VALOREM LATE LISTING	(93)	(50)	(50)	(205)	(100)	(100)
102	38~10100-	R	4140	AD VALOREM INTEREST	(460)	(300)	(300)	(500)	(450)	(450)
102	38~10100-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(98)	(70)	(70)	(150)	(100)	(100)
	38~10100- Total				(652)	(420)	(420)	(855)	(650)	(650)
102	38~10200-	R	4110	AD VALOREM TAXES	(1,277)	(1,300)	(1,300)	(5,000)	(1,300)	(1,300)
102	38~10200-	R	4111	AD VALOREM TAXES - AUTO	(1,462)	(1,500)	(1,500)	(2,200)	(1,600)	(1,600)
102	38~10200-	R	4120	AD VALOREM LATE LISTING	(5)	0	0	(10)	0	0
102	38~10200-	R	4140	AD VALOREM INTEREST	(139)	(125)	(125)	(200)	(150)	(150)
102	38~10200-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(88)	(90)	(90)	(150)	(100)	(100)
	38~10200- Total				(2,970)	(3,015)	(3,015)	(7,560)	(3,150)	(3,150)
102 Total					(3,622)	(3,435)	(3,435)	(8,415)	(3,800)	(3,800)
230	38~23000-	R	4150	LOCAL SALES TAX-1 CENT	(35,663)	(32,000)	(32,000)	(46,400)	(46,850)	(46,850)
230	38~23000-	R	4151	LOCAL SALES TAX-1/2 CENT (40)	(21,295)	(19,500)	(19,500)	(28,750)	(29,600)	(29,600)
230	38~23000-	R	4152	LOCAL SALES TAX-1/2 CENT (42)	(21,102)	(19,300)	(19,300)	(28,450)	(29,300)	(29,300)
230	38~23000-	R	4153	LOCAL SALES TAX-1/2 CENT (44)	0	0	0	(10,000)	(28,700)	(28,700)
	38~23000- Total				(78,060)	(70,800)	(70,800)	(113,600)	(134,450)	(134,450)
230 Total					(78,060)	(70,800)	(70,800)	(113,600)	(134,450)	(134,450)
251	38~25100-	R	4221	FOOD STAMP PURCH TAX URIG-SSR	(166)	0	0	0	0	0
251	38~25100-	R	4222	SENIOR CIT TAX EXEMPT URIG-SSR	0	0	0	0	0	0
251	38~25100-	R	4223	INVENTORY TAX EXEMPT URIG-SSR	(367)	0	0	0	0	0
	38~25100- Total				(533)	0	0	0	0	0
251 Total					(533)	0	0	0	0	0
434	38~43400-	E	5630	PAYMENTS TO OTHER GOV UNITS	334,400	485,400	485,400	485,400	0	0
	38~43400- Total				334,400	485,400	485,400	485,400	0	0
434 Total					334,400	485,400	485,400	485,400	0	0
991	38~99100-	R	4991	FUND BALANCE APPROPRIATED	0	(38,000)	(38,000)	0	0	0
	38~99100- Total				0	(38,000)	(38,000)	0	0	0
991 Total					0	(38,000)	(38,000)	0	0	0
	Grand Total				(2,119)	0	0	(13,715)	(138,250)	(138,250)
Grand Total					(2,119)	0	0	(13,715)	(138,250)	(138,250)

Stallings Fire District Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
101	39~10100-	R	4110	AD VALOREM TAXES	(214,352)	(280,555)	(280,555)	(286,200)	0	0
101	39~10100-	R	4111	AD VALOREM TAXES - AUTO	(15,664)	(31,726)	(31,726)	(28,800)	0	0
	39~10100- Total				(230,016)	(312,281)	(312,281)	(315,000)	0	0
101 Total					(230,016)	(312,281)	(312,281)	(315,000)	0	0
102	39~10100-	R	4120	AD VALOREM LATE LISTING	(498)	(300)	(300)	(375)	(400)	(400)
102	39~10100-	R	4140	AD VALOREM INTEREST	(346)	(250)	(250)	(450)	(350)	(350)
102	39~10100-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(47)	(50)	(50)	(150)	(75)	(75)
	39~10100- Total				(891)	(600)	(600)	(975)	(825)	(825)
102	39~10200-	R	4110	AD VALOREM TAXES	(777)	(800)	(800)	(1,450)	(900)	(900)
102	39~10200-	R	4111	AD VALOREM TAXES - AUTO	(553)	(550)	(550)	(1,650)	(1,200)	(1,200)
102	39~10200-	R	4120	AD VALOREM LATE LISTING	(5)	(5)	(5)	(10)	(10)	(10)
102	39~10200-	R	4140	AD VALOREM INTEREST	(40)	(40)	(40)	(150)	(100)	(100)
102	39~10200-	R	4141	AD VALOREM TAXES INTEREST-AUTO	(42)	(50)	(50)	(110)	(50)	(50)
	39~10200- Total				(1,417)	(1,445)	(1,445)	(3,370)	(2,260)	(2,260)
102 Total					(2,309)	(2,045)	(2,045)	(4,345)	(3,085)	(3,085)
230	39~23000-	R	4150	LOCAL SALES TAX-1 CENT	(17,681)	(11,000)	(11,000)	(59,550)	(60,150)	(60,150)
230	39~23000-	R	4151	LOCAL SALES TAX-1/2 CENT (40)	(10,573)	(6,600)	(6,600)	(36,750)	(37,850)	(37,850)
230	39~23000-	R	4152	LOCAL SALES TAX-1/2 CENT (42)	(10,472)	(6,600)	(6,600)	(36,350)	(37,450)	(37,450)
230	39~23000-	R	4153	LOCAL SALES TAX-1/2 CENT (44)	0	0	0	(8,600)	(24,150)	(24,150)
	39~23000- Total				(38,725)	(24,200)	(24,200)	(141,250)	(159,600)	(159,600)
230 Total					(38,725)	(24,200)	(24,200)	(141,250)	(159,600)	(159,600)
251	39~25100-	R	4221	FOOD STAMP PURCH TAX URIG-SSR	(55)	0	0	0	0	0
251	39~25100-	R	4222	SENIOR CIT TAX EXEMPT URIG-SSR	0	0	0	0	0	0
251	39~25100-	R	4223	INVENTORY TAX EXEMPT URIG-SSR	(116)	0	0	0	0	0
	39~25100- Total				(171)	0	0	0	0	0
251 Total					(171)	0	0	0	0	0
434	39~43400-	E	5630	PAYMENTS TO OTHER GOV UNITS	272,285	338,526	338,526	338,526	0	0
	39~43400- Total				272,285	338,526	338,526	338,526	0	0
434 Total					272,285	338,526	338,526	338,526	0	0
991	39~99100-	R	4991	FUND BALANCE APPROPRIATED	0	0	0	0	0	0
	39~99100- Total				0	0	0	0	0	0
991 Total					0	0	0	0	0	0
	Grand Total				1,064	0	0	(122,069)	(162,685)	(162,685)
Grand Total					1,064	0	0	(122,069)	(162,685)	(162,685)

Emergency Telephone System Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
432	33-43200-	E	5040	IFT TO GENERAL CAPITAL PROJ FD	0	0	0	66,000	0	0
432	33-43200-	E	5121	SALARIES AND WAGES	106,286	107,468	107,468	110,603	110,400	110,400
432	33-43200-	E	5128	TRAVEL ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800
432	33-43200-	E	5132	SEPARATION ALLOWANCE	1,435	1,451	1,451	1,500	1,500	1,500
432	33-43200-	E	5134	401-K SUPP RET PLAN -OTHER	5,314	5,373	5,373	5,600	5,600	5,600
432	33-43200-	E	5181	FICA CONTRIBUTIONS	8,433	8,589	8,589	8,900	8,900	8,900
432	33-43200-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	5,208	5,266	5,266	5,500	5,400	5,400
432	33-43200-	E	5183	HEALTH INSURANCE	12,780	11,895	11,895	9,306	14,058	14,058
432	33-43200-	E	5187	DENTAL INSURANCE	0	0	0	780	942	942
432	33-43200-	E	5212	WEARING APPARREL	3,682	5,000	5,000	3,327	3,500	3,500
432	33-43200-	E	5233	PERIODICALS, BOOKS & OTHER PUB	0	0	0	1,255	0	0
432	33-43200-	E	5260	PRINTING AND OFFICE SUPPLIES	2,412	3,500	3,500	2,975	3,432	3,432
432	33-43200-	E	5290	TOOLS AND SUPPLIES	2,210	3,100	24,100	20,400	6,500	6,500
432	33-43200-	E	5311	TRAVEL	23	1,500	1,500	650	1,500	1,500
432	33-43200-	E	5312	TRAVEL SUBSISTENCE	605	2,500	2,500	560	2,000	2,000
432	33-43200-	E	5321	TELEPHONE AND COMMUNICATIONS	73,897	159,000	159,000	148,684	129,720	129,720
432	33-43200-	E	5325	POSTAGE	199	225	225	200	150	150
432	33-43200-	E	5351	MAINT & REPAIRS-BUILDINGS	0	375	375	260	500	500
432	33-43200-	E	5352	MAINT & REPAIRS-EQUIPMENT	1,439	25,000	48,000	73,422	40,920	40,920
432	33-43200-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	7,387	5,000	5,000	3,750	4,000	4,000
432	33-43200-	E	5370	ADVERTISING/EMPL.RECONGNITION	0	110	110	0	110	110
432	33-43200-	E	5381	PROFESSIONAL SERVICES	2,600	6,000	11,000	2,800	2,000	2,000
432	33-43200-	E	5383	MEDICAL SERVICES	0	0	0	0	30	30
432	33-43200-	E	5395	EDUCATION EXPENSES	450	950	950	195	500	500
432	33-43200-	E	5430	RENTAL OF EQUIPMENT	6,167	240,000	193,850	95,600	129,152	129,152
432	33-43200-	E	5450	INSURANCE AND BONDING	500	0	0	512	708	708
432	33-43200-	E	5491	DUES AND MEMBERSHIPS	135	210	210	135	210	210
432	33-43200-	E	5510	OFFICE FURNITURE AND EQUIPMENT	317,188	0	0	79,850	233,000	233,000
432	33-43200-	E	5550	OTHER EQUIPMENT	1,360,322	0	289,678	324,525	760,500	760,500
432	33-43200-	E	5580	BUILDINGS AND IMPROVEMENTS	20,635	0	79,365	25,000	0	0
		E Total			1,944,105	597,312	969,205	997,089	1,470,032	1,470,032
432	33-43200-	R	4162	911 CHARGES	(822,897)	(918,000)	(918,000)	(783,500)	(780,000)	(780,000)
		R Total			(822,897)	(918,000)	(918,000)	(783,500)	(780,000)	(780,000)
	33-43200- Total				1,121,208	(320,688)	51,205	213,589	690,032	690,032
432	33-43209-	E	5321	TELEPHONE AND COMMUNICATIONS	0	0	0	0	10,680	10,680
432	33-43209-	E	5352	MAINT & REPAIRS-EQUIPMENT	6,447	0	0	0	28,920	28,920
432	33-43209-	E	5430	RENTAL OF EQUIPMENT	0	0	0	0	30,888	30,888
		E Total			6,447	0	0	0	70,488	70,488
432	33-43209-	R	4162	911 CHARGES	(146,885)	0	0	(150,900)	(156,000)	(156,000)
		R Total			(146,885)	0	0	(150,900)	(156,000)	(156,000)
	33-43209- Total				(140,438)	0	0	(150,900)	(85,512)	(85,512)
432 Total					980,770	(320,688)	51,205	62,689	604,520	604,520
930	33-93000-	E	5121	SALARIES AND WAGES	0	4,299	4,299	0	0	0

Emergency Telephone System Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
930	33-93000-	E	5132	SEPARATION ALLOWANCE	0	58	58	0	0	0
930	33-93000-	E	5134	401-K SUPP RET PLAN -OTHER	0	215	215	0	0	0
930	33-93000-	E	5181	FICA CONTRIBUTIONS	0	329	329	0	0	0
930	33-93000-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	211	211	0	0	0
930	33-93000-	E	5450	INSURANCE AND BONDING	0	525	525	0	0	0
			E Total		0	5,637	5,637	0	0	0
930	33-93000-	R	4810	INVESTMENT EARNINGS	(72,825)	(65,000)	(65,000)	(34,900)	(28,700)	(28,700)
			R Total		(72,825)	(65,000)	(65,000)	(34,900)	(28,700)	(28,700)
			33-93000- Total		(72,825)	(59,363)	(59,363)	(34,900)	(28,700)	(28,700)
930 Total					(72,825)	(59,363)	(59,363)	(34,900)	(28,700)	(28,700)
991	33-99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	380,051	380,051	0	0	0
			E Total		0	380,051	380,051	0	0	0
991	33-99100-	R	4991	FUND BALANCE APPROPRIATED	0	0	(371,893)	0	(575,820)	(575,820)
			R Total		0	0	(371,893)	0	(575,820)	(575,820)
			33-99100- Total		0	380,051	8,158	0	(575,820)	(575,820)
991 Total					0	380,051	8,158	0	(575,820)	(575,820)
			Grand Total		907,945	0	0	27,789	0	0
			Grand Total		907,945	0	0	27,789	0	0
Grand Total					907,945	0	0	27,789	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
414	35-41400-	E	5121	SALARIES AND WAGES	298,761	306,280	306,280	0	0	0
414	35-41400-	E	5122	SALARIES AND WAGES - OVERTIME	0	0	0	0	0	0
414	35-41400-	E	5126	SALARIES & WAGES-TEMP AND PART	0	0	0	0	0	0
414	35-41400-	E	5128	TRAVEL ALLOWANCE	0	0	0	0	0	0
414	35-41400-	E	5132	SEPARATION ALLOWANCE	4,033	4,135	4,135	0	0	0
414	35-41400-	E	5134	401-K SUPP RET PLAN -OTHER	14,938	15,314	15,314	0	0	0
414	35-41400-	E	5139	COMMUTING - NONCASH	0	0	0	0	0	0
414	35-41400-	E	5181	FICA CONTRIBUTIONS	21,134	23,430	23,430	0	0	0
414	35-41400-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	14,638	15,008	15,008	0	0	0
414	35-41400-	E	5183	HEALTH INSURANCE	42,600	39,650	39,650	0	0	0
414	35-41400-	E	5186	WORKERS COMPENSATION	0	0	0	0	0	0
414	35-41400-	E	5212	WEARING APPARREL	556	2,160	2,160	0	0	0
414	35-41400-	E	5233	PERIODICALS, BOOKS & OTHER PUB	896	1,000	1,000	0	0	0
414	35-41400-	E	5260	PRINTING AND OFFICE SUPPLIES	8,966	11,925	11,925	0	0	0
414	35-41400-	E	5290	TOOLS AND SUPPLIES	56	100	100	0	0	0
414	35-41400-	E	5311	TRAVEL	0	400	400	0	0	0
414	35-41400-	E	5312	TRAVEL SUBSISTENCE	3,337	3,780	3,780	0	0	0
414	35-41400-	E	5321	TELEPHONE AND COMMUNICATIONS	1,553	2,500	2,500	0	0	0
414	35-41400-	E	5325	POSTAGE	1,995	2,200	2,200	0	0	0
414	35-41400-	E	5330	UTILITIES	0	0	0	0	0	0
414	35-41400-	E	5352	MAINT & REPAIRS-EQUIPMENT	691	1,980	1,980	0	0	0
414	35-41400-	E	5353	MAINT & REPAIRS-VEHICLES	0	0	0	0	0	0
414	35-41400-	E	5354	MAINT AGREEMNTS-COMP.SOFTWAR	15,000	18,000	18,000	0	0	0
414	35-41400-	E	5358	MAINT & REPAIRS-VEH INTERDEPT	0	500	500	0	0	0
414	35-41400-	E	5370	ADVERTISING/EMPL.RECONGNITION	444	500	500	0	0	0
414	35-41400-	E	5381	PROFESSIONAL SERVICES	2,000	2,000	2,000	0	0	0
414	35-41400-	E	5382	LEGAL SERVICES	0	1,000	1,000	0	0	0
414	35-41400-	E	5393	TEMPORARY HELP SERVICES	0	0	0	0	0	0
414	35-41400-	E	5395	EDUCATION EXPENSES	1,695	1,800	1,800	0	0	0
414	35-41400-	E	5410	RENTAL OF REAL PROPERTY	0	0	0	0	0	0
414	35-41400-	E	5430	RENTAL OF EQUIPMENT	0	0	0	0	0	0
414	35-41400-	E	5450	INSURANCE AND BONDING	1,459	0	0	0	0	0
414	35-41400-	E	5491	DUES AND MEMBERSHIPS	780	1,200	1,200	0	0	0
414	35-41400-	E	5510	OFFICE FURNITURE AND EQUIPMENT	0	0	0	0	0	0
414	35-41400-	E	5540	VEHICLES	0	0	0	0	0	0
			E Total		435,533	454,862	454,862	0	0	0
	35-41400- Total				435,533	454,862	454,862	0	0	0
414 Total					435,533	454,862	454,862	0	0	0
930	35-93000-	E	5121	SALARIES AND WAGES	0	12,251	12,251	0	0	0
930	35-93000-	E	5126	SALARIES & WAGES-TEMP AND PART	0	0	0	0	0	0
930	35-93000-	E	5132	SEPARATION ALLOWANCE	0	165	165	0	0	0
930	35-93000-	E	5134	401-K SUPP RET PLAN -OTHER	0	613	613	0	0	0
930	35-93000-	E	5181	FICA CONTRIBUTIONS	0	937	937	0	0	0

Reappraisal Fund (being relocated to General Fund)

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
930	35-93000-	E	5182	RET CONTRIB.- OTHER EMPLOYEES	0	600	600	0	0	0
930	35-93000-	E	5183	HEALTH INSURANCE	0	0	0	0	0	0
930	35-93000-	E	5184	HEALTH INSURANCE - RETIREES	0	0	0	0	0	0
930	35-93000-	E	5186	WORKERS COMPENSATION	0	0	0	0	0	0
930	35-93000-	E	5450	INSURANCE AND BONDING	0	1,650	1,650	0	0	0
			E Total		0	16,216	16,216	0	0	0
930	35-93000-	R	4810	INVESTMENT EARNINGS	(8,132)	(8,000)	(8,000)	0	0	0
930	35-93000-	R	4816	INVESTMENT EARNINGS (C2)	0	0	0	0	0	0
			R Total		(8,132)	(8,000)	(8,000)	0	0	0
	35-93000- Total				(8,132)	8,216	8,216	0	0	0
930 Total					(8,132)	8,216	8,216	0	0	0
980	35-98000-	E	5010	TRNS TO GENERAL FUND	0	0	0	164,075	0	0
			E Total		0	0	0	164,075	0	0
980	35-98000-	R	4010	IFT FROM GENERAL FUND	(425,000)	(458,500)	(458,500)	0	0	0
			R Total		(425,000)	(458,500)	(458,500)	0	0	0
	35-98000- Total				(425,000)	(458,500)	(458,500)	164,075	0	0
980 Total					(425,000)	(458,500)	(458,500)	164,075	0	0
991	35-99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	0	0	0	0	0
			E Total		0	0	0	0	0	0
991	35-99100-	R	4991	FUND BALANCE APPROPRIATED	0	(4,578)	(4,578)	0	0	0
			R Total		0	(4,578)	(4,578)	0	0	0
	35-99100- Total				0	(4,578)	(4,578)	0	0	0
991 Total					0	(4,578)	(4,578)	0	0	0
			Grand Total		2,401	0	0	164,075	0	0
	Grand Total				2,401	0	0	164,075	0	0
Grand Total					2,401	0	0	164,075	0	0

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
400	73~40000-	E	5132	SEPARATION ALLOWANCE	209,690	386,885	386,885	333,950	400,206	399,471
400	73~40000-	E	5181	FICA CONTRIBUTIONS	16,041	29,597	29,597	25,550	30,616	30,559
400	73~40000-	E	5183	HEALTH INSURANCE	0	0	0	0	0	0
400 Total					225,731	416,482	416,482	359,500	430,822	430,030
930	73~93000-	R	4810	INVESTMENT EARNINGS	(33,028)	(27,000)	(27,000)	(26,950)	(27,000)	(27,000)
930	73~93000-	R	4816	INVESTMENT EARNINGS (C2)	0	0	0	0	0	0
930 Total					(33,028)	(27,000)	(27,000)	(26,950)	(27,000)	(27,000)
980	73~98000-	R	4010	IFT FROM GENERAL FUND	(292,324)	(335,568)	(335,568)	(370,885)	(350,958)	(350,523)
980	73~98000-	R	4033	IFT FROM EMERGENCY TELEPHONE	(1,414)	(1,509)	(1,509)	(1,500)	(1,500)	(1,500)
980	73~98000-	R	4035	IFT FROM REAPPRAISAL	(3,990)	(4,300)	(4,300)	0	0	0
980	73~98000-	R	4061	IFT FROM WATER & SEWER	(33,991)	(41,640)	(41,640)	(39,500)	(43,664)	(43,307)
980	73~98000-	R	4066	IFT FROM SOLID WASTE	(5,916)	(6,465)	(6,465)	(6,300)	(6,700)	(6,700)
980	73~98000-	R	4068	IFT FROM SOLID WASTE	0	0	0	0	(1,000)	(1,000)
980 Total					(337,635)	(389,482)	(389,482)	(418,185)	(403,822)	(403,030)
Grand Total					(144,932)	0	0	(85,635)	0	0

Detention Facility Debt Service Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
930	15-93000-	R	4810	INVESTMENT EARNINGS	(17,709)	(19,000)	(19,000)	(15,000)	(15,000)	(15,000)
			R Total		(17,709)	(19,000)	(19,000)	(15,000)	(15,000)	(15,000)
	15-93000- Total				(17,709)	(19,000)	(19,000)	(15,000)	(15,000)	(15,000)
930 Total					(17,709)	(19,000)	(19,000)	(15,000)	(15,000)	(15,000)
980	15-98000-	R	4054	IFT FROM DET FAC CAP PROJ FUND	0	0	0	0	0	0
			R Total		0	0	0	0	0	0
980	15-98000-	E	5010	TRNS TO GENERAL FUND	23,439	19,000	19,000	4,740	15,000	15,000
			E Total		23,439	19,000	19,000	4,740	15,000	15,000
	15-98000- Total				23,439	19,000	19,000	4,740	15,000	15,000
980 Total					23,439	19,000	19,000	4,740	15,000	15,000
			Grand Total		5,730	0	0	(10,260)	0	0
	Grand Total				5,730	0	0	(10,260)	0	0
Grand Total					5,730	0	0	(10,260)	0	0

Library Capital Reserve Fund

General Ledger Detail

Dept No.	Agency Org/Proj	R E	Obj	Object Description	FY2002	FY2003			FY2004	
					Actual	Original Bud.	Current Bud.	YE Estimate	Requested	Recommended
930	23-93000-	R	4810	INVESTMENT EARNINGS	(20,953)	(5,000)	(5,000)	(16,000)	(1,000)	(1,000)
930	23-93000-	R	4816	INVESTMENT EARNINGS (C2)	0	0	0	0	0	0
		R Total			(20,953)	(5,000)	(5,000)	(16,000)	(1,000)	(1,000)
	23-93000- Total				(20,953)	(5,000)	(5,000)	(16,000)	(1,000)	(1,000)
930 Total					(20,953)	(5,000)	(5,000)	(16,000)	(1,000)	(1,000)
980	23-98000-	E	5051	IFT TO LIBRARY CAPITAL PROJECT	0	0	0	680,000	0	0
		E Total			0	0	0	680,000	0	0
980	23-98000-	R	4010	IFT FROM GENERAL FUND	0	0	0	0	0	0
		R Total			0	0	0	0	0	0
	23-98000- Total				0	0	0	680,000	0	0
980 Total					0	0	0	680,000	0	0
991	23-99100-	E	5991	CONTRIBUTION TO FUND BALANCE	0	5,000	5,000	16,000	1,000	1,000
		E Total			0	5,000	5,000	16,000	1,000	1,000
991	23-99100-	R	4991	FUND BALANCE APPROPRIATED	0	0	0	(680,000)	0	0
		R Total			0	0	0	(680,000)	0	0
	23-99100- Total				0	5,000	5,000	(664,000)	1,000	1,000
991 Total					0	5,000	5,000	(664,000)	1,000	1,000
		Grand Total			(20,953)	0	0	0	0	0
	Grand Total				(20,953)	0	0	0	0	0
Grand Total					(20,953)	0	0	0	0	0