

## Public Works

### Mission

The mission of Public Works is to ensure the delivery of a safe and reliable water supply to the residents and businesses of Union County; to protect and enhance the water quality of the streams and creeks within Union County by meeting or exceeding the wastewater treatment and stormwater management regulatory requirements; to assure that adequate water, wastewater and solid waste management facilities are in place and properly maintained to meet the current and projected needs of our customers; to provide professional and courteous service to all our customers at affordable rates; to plan, build, operate and maintain County facilities that serve the needs of our employees and residents in a safe and efficient manner that maximizes their useful life and provides a productive environment for employees and the public; to provide Solid Waste infrastructure and programs that support residential, commercial/industrial and agricultural needs while meeting federal and State regulations and providing our customer base with acceptable levels of service.

### Service Summary

The Public Works Department consists of the following primary functions:

- **Water and Wastewater**

- Provide safe and high-quality drinking water that meets State, federal, and operating requirements.
- Provide an adequate supply of water at sufficient pressure through the efficient operation and maintenance of the water pumping system and pump stations.
- Provide reliable and cost-effective collection, treatment, and recycling of wastewater conforming to State and federal regulations.
- Provide responses to customer service requests; ensure accurate metering of delivered water, and timely repair or replacement of malfunctioning meters.
- Provide billing to utility customers for collection of revenues.
- Educate the public concerning water conservation, water-wise landscaping, and wastewater recycling.
- Provide engineered, water resource planning to manage and protect water resources and infrastructure.

- Review, approve and inspect all new developer contributed infrastructure to assure conformance with our standards and master plan
- Perform predictive, preventative, and emergency maintenance of water lines, sewer lines, lift stations, man holes, and fire hydrants.

- **Solid Waste**

- Operate a construction and demolition (C&D) landfill.
- Provide municipal solid waste (MSW) transportation and disposal.
- Provide scrap tire, electronics, used motor oil and white goods recycling.
- Provide six convenience site locations for residents to dispose of household waste and recycling.
- Provide volume reduction services for pallets and yard debris.
- Educate residents within the County of solid waste disposal and recycling.
- Provide recycling and household hazardous waste collection services.

- **Facilities Management**

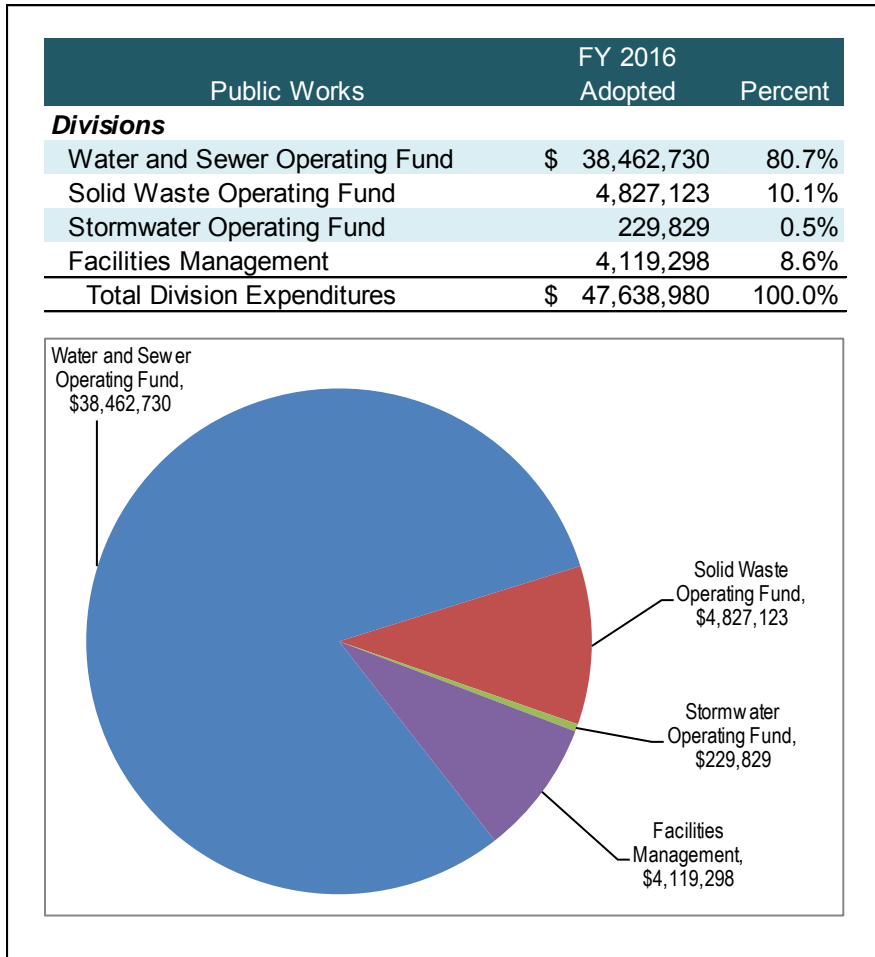
- Responsible for managing the planning, design and construction of capital projects for the development of County facilities (such as libraries, parks, human services and detention facilities).
- Provide property management, tenant services, maintenance and housekeeping to County departments located within the buildings they occupy.
- Responsible for the design, maintenance and support of surveillance and access control systems for County properties.
- Provide signage for general directional purposes for the general public by repairing and/or replacing missing, damaged or illegible road signs and erecting new signs in new subdivisions.
- Provide ADA and directional signage for County facilities.

- **Water and Land Resources**

- Coordinate and update the County's Water and Wastewater Master Plan.
- Manage and implement the County's Water Conservation and Water Shortage Response plans.



- Review and approve developers' stormwater and flood management plans ensuring proper planning, reducing the risk of flooding, and ensuring compliance.



**FY 2015-2016 Opportunities**

- **Water & Wastewater**
  - Declining water usage in the past years has created opportunities for more efficient operations to stay within the fiscal constraints of affordable rates.
  - Rebound in the housing market could significantly increase revenue from capacity fees, but also accelerate need for capacity expansion.

- Planned implementation of a work management system is anticipated to enhance system reliability and extend asset life.
- Initiation of a water meter replacement program will increase billing accuracy, increase revenue and reduce water losses.

- **Solid Waste**
  - The open competitive market with the private sector for the receipt of MSW creates a significant challenge for the MSW Transfer Station operation to maintain and grow its market share.
  - Opportunities exist to partner with our more urban municipalities on solid waste and recycling collection programs to improve service to our citizens.
  - Enhancing capabilities to handle additional recyclables at the landfill site will allow for an increase in the percent of total solid wastes recycled.
- **Facilities Management**
  - With a site secured and zoning approved, Facilities Management is challenged to expeditiously complete the design and delivery of the new Human Services building by June 2017.
- **Engineering**
  - Meeting future water and wastewater capacity needs is contingent on the timely execution of our Capital Improvement Program.
- **Water & Land Resources Management**
  - Execution of an interlocal agreement with the Town of Norwood and completion of the Environmental Impact Statement (EIS) will allow Union County to move forward with preliminary design and permitting of new Yadkin River water supply.

**Goals and Objectives**

- **Water and Wastewater**
  - **Engineering:** Ensure timely implementation of water and sewer CIP to meet projected service demands; to assure that new developer-contributed



infrastructure is in conformance with County standards and master plan objectives.

- **Operations:** Safely and efficiently operate and maintain current infrastructure to reliably meet performance and regulatory standards while maximizing the useful life of assets and facilities; to meet and/or exceed local, state and federal regulations for potable water and wastewater discharge.
- **Business Operations:** Maintain affordable, equitable water and sewer rates; to provide professional and courteous service to all customers.
- **Solid Waste**
  - **Collection:** Provide collection sites for the convenient receipt of solid waste and recyclable materials from the residents of unincorporated Union County.
  - **Disposal:** Provide facilities for the disposal of MSW and C&D from industrial, commercial, residential, and collections programs.
  - **Recycling:** Expand and enhance our recycling programs to achieve North Carolina objectives for waste reduction and reuse.
- **Facilities Management**
  - Plan, build, operate and maintain County facilities that serve the needs of our employees and citizens in a safe and efficient manner that maximizes their useful life and provides a productive environment for employees and the public.
- **Water & Land Resource Management**
  - Implement the Water Conservation Ordinance and develop a more comprehensive Water Conservation Program & Water Shortage Response Plan.
  - Timely review and resolve developer improvements impacting stormwater and/or floodplain management.

## Related Capital Projects

PWCP Six-Year Program	Program Total
<b>System Improvements and Expansion Programs</b>	
762 Zone Improvements	\$ 4,960,700
853 South Zone Improvements	1,711,000
853 West Zone Improvements	27,815,000
935 Zone Improvements	418,000
Crooked Creek Basin Improvements	38,068,800
CRWTP Improvements	43,740,814
Developer Funded Projects	38,412,000
Eastside Wastewater Improvements	51,759,957
New 880 Pressure Zone	10,900,245
New Lake Twitty Sewer Shed	5,569,000
Short Line Extensions	5,587,000
Town Center Sewer Development	2,107,440
Twelve Mile Creek WWTP System Improvements	63,937,615
UCPW Buildings and Improvements	10,915,376
Yadkin Water Supply	161,804,510
Total System I & E Programs	\$ 467,707,457
<b>System Rehabilitation and Renewal</b>	
Wastewater Pump Station Improvements	\$ 6,214,000
Wastewater Rehabilitation and Replacement	15,702,960
Water & Wastewater Master Plan	681,000
Water Rehabilitation and Replacement	17,577,979
Water Tank Rehabilitation	1,674,000
Total System R & R Programs	\$ 41,849,939
<b>Total PWCP Six Year Program</b>	<b>\$ 509,557,396</b>



## Rate Increases

### Water and Sewer Projection

	Revenues	Expenditures	Revenue Over/(Under) Expenditures	Projected Rate Increases
FY 2014	\$ 40,262,029	36,735,257	3,526,772	3.50%
FY 2015	34,902,409	52,022,675	(17,120,266)	6.50%
FY 2016	38,462,730	35,784,011	2,678,719	6.50%
FY 2017	42,660,472	44,745,587	(2,085,115)	6.50%
FY 2018	45,593,126	46,026,133	(433,007)	7.00%
FY 2019	50,084,792	55,176,029	(5,091,237)	7.50%
FY 2020	55,020,569	65,171,250	(10,150,681)	7.50%
FY 2021	60,485,456	69,394,784	(8,909,328)	7.50%

Note: Rate increases for FY 2015, FY 2016, and FY 2017 Approved in June 2014.

## Personnel Summary

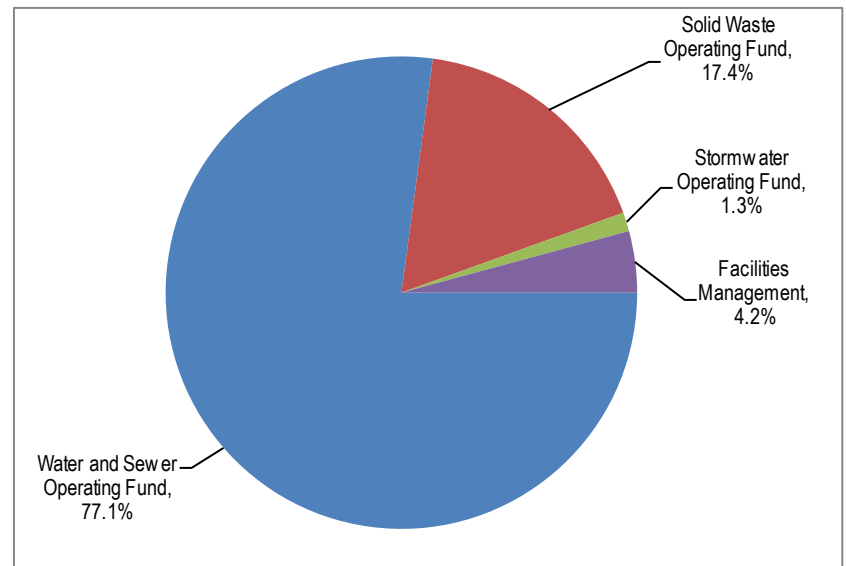
- Five new positions are for the Water and Sewer Operating Fund:
  - Community Relations Manager
  - Administrative Assistant
  - Meter Technician
  - Utility Mechanic I
  - Utility Crewleader.
- A new Project Manager position is included in the Facilities Management Fund.

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Public Works	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2016 Percent
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### Personnel FTE Summary

Water and Sewer Operating Fund	84.82	87.98	92.68	77.1%
Solid Waste Operating Fund	19.45	20.95	20.87	17.4%
Stormwater Operating Fund	2.06	1.40	1.55	1.3%
Facilities Management	4.03	4.03	5.05	4.2%
<b>Total FTE's</b>	<b>110.36</b>	<b>114.36</b>	<b>120.15</b>	<b>100.00%</b>



## Revenue Highlights

### Water and Wastewater

- In 2014, the Board of County Commissioners adopted its second consecutive three-year water and wastewater rate ordinance. The FY 2016 rates established in the ordinance are projected to produce a 6.5 percent increase in rate revenue from both water and wastewater services.
- The typical single-family residential household will notice a minimal increase in monthly base charges for



both water and wastewater (\$0.80 and \$0.65, respectively). Volumetric rates, or cost per 1,000 gallons, will increase by \$0.15 for residential water usage, \$0.25 for irrigation water usage and \$0.30 for wastewater services.

- These moderate rate increases will help facilitate the current operating and long-term capital plan needs.
- PayGo capital and debt service for capital are the largest drivers of the water and wastewater operating budget. Debt funding, paid primarily by future users of the system, is used to fund expansion and long-term improvements to the system. PayGo funding is used for renewal and replacement of existing infrastructure. Current users carry these costs.

### **Solid Waste**

- There are no changes to the Solid Waste rate structure for FY 2016. Rates implemented in FY 2014 are expected to generate sufficient revenues for FY 2016.
- Municipal Solid Waste (MSW) revenue was much less predictable in FY 2015 than in years past. Major haulers went out of business or changed ownership creating instability in the marketplace, which resulted in upswings, and downturns in solid waste revenue over the past two years. The FY 2016 budget assumes approximately 5,967 tons per month of municipal solid waste disposal as compared to the FY 2015 estimate of 6,450 tons per month.
- Revenue from the County's six convenience sites are anticipated to meet the FY 2015 budget. Unlike revenues collected at the MSW transfer station, convenience site revenues are collected based upon the size of each garbage bag, rather than its weight. There can be significant variability in the weight of refuse contained in a bag of any size. While total volume (tonnage) of refuse collected at the convenience sites is consistent year to year, it is difficult to predict the amount of revenue that volume will generate due to the variability in weight per bag.

### **Water and Land Resources Management**

- The FY 2016 revenues for Water and Land Resources include fees to cover the cost of reviews for major and commercial development, floodplain reviews, and final plat reviews.

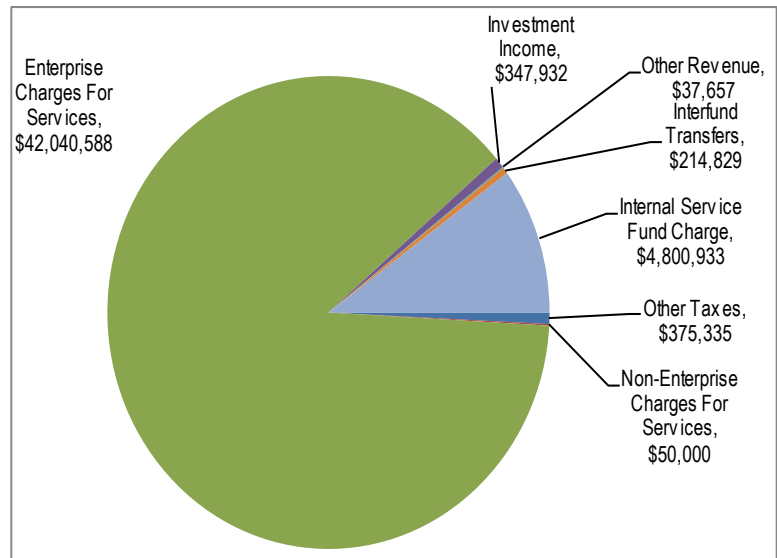
### **Facilities Management**

- The FY 2016 revenues will come from internal service fund charges for the allocation of services provided to other internal divisions.

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Public Works	FY 2016	
	Adopted	Percent
<b>REVENUE</b>		
Other Taxes	\$ 375,335	0.8%
Non-Enterprise Charges For Services	50,000	0.1%
Enterprise Charges For Services	42,040,588	87.0%
Investment Income	347,932	0.7%
Other Revenue	37,657	0.1%
Interfund Transfers	214,829	0.4%
Internal Service Fund Charge	4,800,933	9.9%
Other Funding Sources	453,341	0.9%
<b>Total Revenue</b>	<b>\$ 48,320,615</b>	<b>100.0%</b>

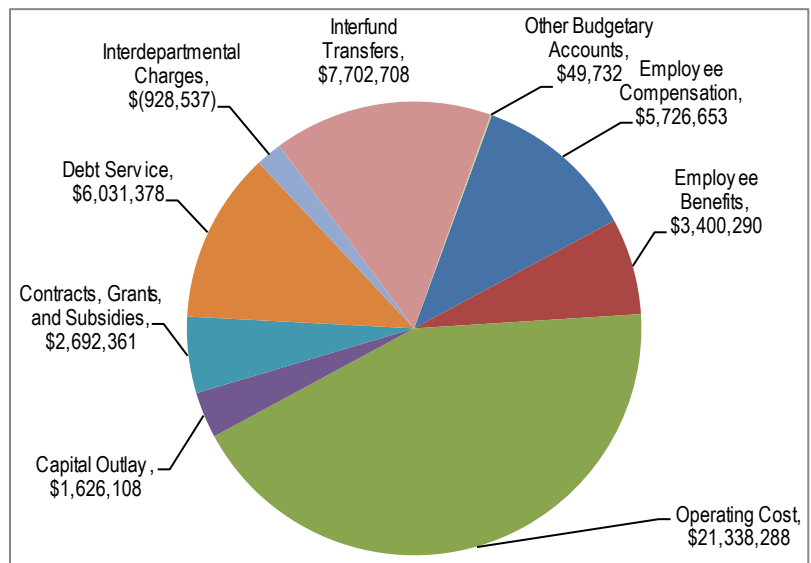


## Expenditure Highlights

- Compensation for employees is increasing by 6.21 percent, from \$5,391,656 to \$5,726,653 for FY 2016, due to the addition of the following positions and anticipated merit pay increases:
  - Community Relations Manager
  - Administrative Assistant
  - Meter Technician
  - Utility Mechanic I
  - Utility Crewleader
  - Project Manager
- Benefits for employees are increasing by 9.59 percent, from \$3,102,698 to \$3,400,290 for FY 2016. Benefits increases are related to the five new positions and the growing cost of employee healthcare, costs of other post-employment benefits (OPEB), and retirement contributions.
- Operating costs are increasing by 0.33 percent, from \$21,268,705 to \$21,338,288 for FY 2016.
- Capital outlay expenditures are increasing by 3.65 percent from \$1,568,880 to \$1,626,108 for FY 2016.
- Contracts, grants, and subsidies are increasing by 2.98 percent from \$2,614,402 to \$2,692,361 in FY 2016.
- Debt service requirement is decreasing by 2.01 percent from \$6,155,226 to \$6,031,378 for FY 2016.
- Interfund transfers are increasing by 57.95 percent from \$4,876,717 to \$7,702,708 for FY 2016. This increase is due to additional pay-go funds being transferred to the capital project funds for CIP projects.



Public Works	FY 2016 Adopted	Percent
<b>EXPENDITURES</b>		
Employee Compensation	\$ 5,726,653	12.0%
Employee Benefits	3,400,290	7.1%
Operating Cost	21,338,288	44.8%
Capital Outlay	1,626,108	3.4%
Contracts, Grants, and Subsidies	2,692,361	5.7%
Debt Service	6,031,378	12.7%
Interdepartmental Charges	(928,537)	-1.9%
Interfund Transfers	7,702,708	16.2%
Other Budgetary Accounts	49,732	0.1%
<b>Total Expenditures</b>	<b>\$ 47,638,981</b>	<b>100.0%</b>



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# Public Works

# Service Area Summary Report

Category	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
<b>REVENUE</b>								
Other Taxes	-344,414	-372,658	-362,703	-381,121	-349,000	-375,335	-26,335	7.55%
Restricted Intergovernmental Revenue	0	0	0	-1,739,243	0	0	0	0.00%
Non-Enterprise Charges For Services	0	-174	-12,722	-53,438	-10,000	-50,000	-40,000	400.00%
Enterprise Charges for Services	-31,971,575	-33,354,292	-33,939,760	-42,760,866	-37,649,413	-42,040,588	-4,391,175	11.66%
Debt Proceeds - Restrcted Revenue	0	-36,420,424	0	0	0	0	0	0.00%
Investment Income	-738,826	-392,435	144,015	-194,736	-360,000	-347,932	12,068	-3.35%
Other Revenue	-110,787	-123,433	-105,131	-257,533	-31,300	-37,657	-6,357	20.31%
Internal Service Fund Charges	0	0	0	0	-4,251,269	-4,800,933	-549,664	12.93%
Interfund Transfers	-179,807	-192,180	-294,626	-1,136,145	-287,282	-214,829	72,453	-25.22%
Other Funding Sources	0	0	0	0	-1,696,385	-453,341	1,243,044	-73.28%
<b>Total REVENUE</b>	<b>-33,345,409</b>	<b>-70,855,596</b>	<b>-34,570,927</b>	<b>-46,523,082</b>	<b>-44,634,649</b>	<b>-48,320,615</b>	<b>-3,685,966</b>	<b>8.26%</b>

<b>EXPENDITURES</b>								
Employee Compensation	4,759,991	4,799,794	4,989,897	5,167,920	5,391,656	5,726,653	334,997	6.21%
Employee Benefits	2,430,086	2,713,027	2,685,966	2,892,652	3,102,698	3,400,289	297,591	9.59%
Operating Cost	13,129,704	13,216,116	15,807,356	18,550,721	21,268,705	21,338,288	69,583	0.33%
Capital Outlay	122,326	296,437	588,069	1,158,194	1,568,880	1,626,108	57,228	3.65%
Contracts, Grants, and Subsidies	164,153	255,858	381,341	489,026	2,614,402	2,692,361	77,959	2.98%
Debt Service	8,103,071	46,265,448	6,769,652	6,112,235	6,155,226	6,031,378	-123,848	-2.01%
Interdepartmental Charges	-891,762	-1,086,613	-1,008,690	-4,339,300	-777,951	-928,537	-150,586	19.36%
Interfund Transfers	3,116,932	4,378,625	7,894,626	5,498,615	4,876,717	7,702,708	2,825,991	57.95%
Other Budgetary Accounts	0	0	0	0	0	49,732	49,732	0.00%
<b>Total EXPENDITURES</b>	<b>30,934,501</b>	<b>70,838,692</b>	<b>38,108,217</b>	<b>35,530,063</b>	<b>44,200,333</b>	<b>47,638,981</b>	<b>3,438,648</b>	<b>7.78%</b>
<b>Total Service Area Revenue (Over)/Under Expenditures</b>	<b>-2,410,908</b>	<b>-16,904</b>	<b>3,537,290</b>	<b>-10,993,019</b>	<b>-434,316</b>	<b>-681,634</b>		

<b>FTE Summary</b>								
Full Time/Part Time	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
Temp-Part-Time	8.40	6.38	6.36	6.36	6.36	6.15	-0.21	-3.30%
Part-Time	0.70	0.70	0.00	0.00	0.00	0.00	0.00	0.00%
Full-Time	112.95	112.95	112.65	104.00	108.00	114.00	6.00	5.56%
<b>Total Public Works</b>	<b>122.05</b>	<b>120.03</b>	<b>119.01</b>	<b>110.36</b>	<b>114.36</b>	<b>120.15</b>	<b>5.79</b>	<b>5.06%</b>



# Public Works

# Program Summary

Project/Program		FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
BRASS	BRASS - WATER/SEWER	36,327	49,562	68,854	67,662	50,000	0	-50,000	-100.00%
61030	Business Operations-Customer Service	0	0	0	0	0	1,342,543	1,342,543	0.00%
61090	Business Operations-Fiscal Management	0	0	0	0	0	271,631	271,631	0.00%
61000	Business Operations-General Administration	0	0	0	0	0	1,605,397	1,605,397	0.00%
68169	Business Operations-Water Resource Mgnt.	0	0	0	0	0	234,776	234,776	0.00%
COP	COPPER - WATER/SEWER	51,711	29,078	42,366	14,281	45,000	0	-45,000	-100.00%
61975	East Regional Transmission System	0	0	0	0	0	219,234	219,234	0.00%
61500	Engineering-Administration	0	0	0	0	0	502,528	502,528	0.00%
61570	Engineering-CIP Management	0	0	0	0	0	643,042	643,042	0.00%
61560	Engineering-New Development	0	0	0	0	0	842,126	842,126	0.00%
61200	Field Services-Administration	0	0	0	0	0	267,935	267,935	0.00%
61210	Field Services-Pump Station O&M	0	0	0	0	0	458,863	458,863	0.00%
61220	Field Services-Regulatory Compliance	0	0	0	0	0	84,094	84,094	0.00%
61215	Field Services-Sewer Line Maintenance	0	0	0	0	0	1,367,916	1,367,916	0.00%
61211	Field Services-Sewer Line Repair	0	0	0	0	0	380,632	380,632	0.00%
61311	Field Services-Water Line Repair	0	0	0	0	0	1,386,710	1,386,710	0.00%
NP	GENERAL ADMINISTRATION	22,978,371	23,925,100	30,927,323	29,338,530	33,521,323	8,910,772	-24,610,551	-73.42%
ST03	HWY 75 BS	0	20,681	21,622	24,274	24,000	0	-24,000	-100.00%
91500D	INFRASTRUCTURE DEBT, WATER & SEWER	5,138,485	44,327,284	4,896,170	4,689,305	4,765,325	4,753,425	-11,900	-0.25%
91400D	INFRASTRUCTURE DEBT, WATER & SEWER	2,075,629	1,926,747	1,873,482	1,422,930	1,389,901	1,277,953	-111,948	-8.05%
ST04	MARSHVILLE - BS	0	35,631	38,841	43,093	42,000	0	-42,000	-100.00%
ST06	NEW STALLINGS BS	0	0	1,922	8,128	7,800	0	-7,800	-100.00%
ST05	OLIVE BRANCH - BS	0	22,815	26,548	26,618	27,600	0	-27,600	-100.00%
42621	PROPERTY MANAGEMENT OPERATIONS	49,807	-342,832	-543,075	-744,235	3,363,055	3,740,434	377,379	11.22%
42623	PROPERTY MANAGEMENT RD SIGNS	94,378	75,133	85,935	87,142	240,911	264,030	23,119	9.60%
42624	PROPERTY MANAGEMENT VACANT PROP.	145,446	257,542	159,376	180,985	213,187	114,834	-98,353	-46.13%
TM25	PS: 21-25	10,598	4,647	4,669	11,926	4,878	0	-4,878	-100.00%
M09	PS: AG CENTER	0	0	0	0	0	0	0	0.00%
M08	PS: ANIMAL SHELTER	0	1,994	0	0	0	0	0	0.00%
TM26	PS: BROOKHAVEN	10,713	11,880	18,478	17,629	15,086	0	-15,086	-100.00%
CC03	PS: COMMUNITY PARK	18,974	6,021	721	663	540	0	-540	-100.00%
CM01	PS: CRANE VALLEY	3,412	64	3,128	102	678	0	-678	-100.00%
CC09	PS: DEESE COURT	247	269	301	323	300	0	-300	-100.00%
CM02	PS: DRAYTON HALL	1,383	1,378	5,327	7,303	1,278	0	-1,278	-100.00%
TP05	PS: FIELDSTONE	211	111	172	185	186	0	-186	-100.00%
CC01	PS: FOREST PARK	3,840	4,442	5,144	5,360	4,620	0	-4,620	-100.00%
M01	PS: FUNDERBURK	824	935	5,768	1,171	1,038	0	-1,038	-100.00%
CC05	PS: GREEN MEADOWS	912	1,049	1,278	1,369	1,698	0	-1,698	-100.00%
CC02	PS: HELMSVILLE	1,968	2,087	2,780	2,872	2,160	0	-2,160	-100.00%

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Project/Program		FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
TM14	PS: HOWIE MINE 14	235	259	279	302	270	0	-270	-100.00%
TM15	PS: HOWIE MINE 15	232	256	290	315	270	0	-270	-100.00%
TM16	PS: HOWIE MINE 16	230	262	281	303	270	0	-270	-100.00%
TM17	PS: HOWIE MINE 17	302	387	369	1,569	396	0	-396	-100.00%
TM18	PS: HOWIE MINE 18	247	273	1,293	508	270	0	-270	-100.00%
TM19	PS: HOWIE MINE 19	262	279	291	335	270	0	-270	-100.00%
TM20	PS: HOWIE MINE 20	234	252	273	294	270	0	-270	-100.00%
TM21	PS: HOWIE MINE 21	237	275	287	299	270	0	-270	-100.00%
TM22	PS: HOWIE MINE 22	263	277	299	366	270	0	-270	-100.00%
TM23	PS: HOWIE MINE 23	247	1,133	291	316	270	0	-270	-100.00%
TM24	PS: HOWIE MINE 24	438	330	1,313	375	360	0	-360	-100.00%
TP04	PS: HUNLEY CREEK	9,033	9,562	9,487	19,917	10,700	0	-10,700	-100.00%
TM04	PS: JAARS # 1	14,734	13,841	5,022	23,371	9,505	0	-9,505	-100.00%
TM28	PS: JACKSON RIDGE	0	4,975	0	1,148	540	0	-540	-100.00%
GB02	PS: LOXDALE	1,261	1,192	8,464	2,373	1,878	0	-1,878	-100.00%
TM01	PS: MAGNOLIA RIDGE	1,702	1,168	1,553	2,224	2,406	0	-2,406	-100.00%
CM04	PS: MARVIN RIDGE	60	63	72	104	678	0	-678	-100.00%
M02	PS: MEADOWS MH 1	547	1,494	1,213	837	618	0	-618	-100.00%
M03	PS: MEADOWS MH 2	496	488	4,390	501	558	0	-558	-100.00%
TM31	PS: MILL BRIDGE	3,734	4,482	5,158	5,556	3,960	0	-3,960	-100.00%
TM29	PS: OLD HICKORY	21,998	2,589	512	510	534	0	-534	-100.00%
OS01	PS: OLD SYCAMORE 1	13,465	4,283	9,494	5,728	3,786	0	-3,786	-100.00%
OS02	PS: OLD SYCAMORE 2	1,732	2,303	1,916	2,137	1,938	0	-1,938	-100.00%
OS03	PS: OLD SYCAMORE 3	8,535	2,601	2,743	3,042	2,742	0	-2,742	-100.00%
OS04	PS: OLD SYCAMORE 4	1,626	1,672	2,001	1,909	1,638	0	-1,638	-100.00%
TM27	PS: PARKWOOD SCHOOL	1,116	63	72	77	78	0	-78	-100.00%
TM30	PS: POPLIN RD	65,866	56,619	49,198	22,905	59,000	0	-59,000	-100.00%
TP01	PS: PORTER RIDGE	5,083	2,180	3,099	2,917	2,586	0	-2,586	-100.00%
TM02	PS: SANDLEWOOD	3,174	1,695	1,818	7,548	1,878	0	-1,878	-100.00%
TM06	PS: SOUTHBROOK	5,563	4,473	6,219	3,248	2,778	142	-2,636	-94.89%
TM03	PS: SOUTHFORK	910	949	1,018	1,057	1,206	0	-1,206	-100.00%
M05	PS: STATION I	29,046	29,661	26,270	17,418	28,600	0	-28,600	-100.00%
M06	PS: STATION II	19,313	22,039	21,677	10,009	25,660	0	-25,660	-100.00%
M07	PS: STATION III	47,840	32,688	26,028	28,508	29,740	0	-29,740	-100.00%
TP02	PS: STEVENS MILL 1	4,842	1,163	1,794	3,113	2,778	0	-2,778	-100.00%
TP03	PS: STEVENS MILL 2	5,153	1,430	1,423	1,450	1,458	0	-1,458	-100.00%
TM32	PS: STONEBRIDGE	1,214	840	1,146	1,333	1,050	0	-1,050	-100.00%
CC06	PS: SUBURBAN 1	3,189	3,156	4,479	16,316	3,618	0	-3,618	-100.00%
CC07	PS: SUBURBAN 2	684	782	2,534	805	720	0	-720	-100.00%

# Public Works

# Program Summary

Project/Program		FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
CC08	PS: SUBURBAN 3	425	405	484	532	456	0	-456	-100.00%
TM05	PS: SUN VALLEY PLACE	466	7,075	3,701	5,044	780	0	-780	-100.00%
CM03	PS: TARKHILL	11,210	12,579	17,531	15,720	18,140	0	-18,140	-100.00%
M04	PS: TRELLIS	0	4,992	0	0	0	0	0	0.00%
GB01	PS: UNIONVILLE	2,522	2,642	2,034	765	600	0	-600	-100.00%
TM33	PS: WESTERN UNION	251	159	366	2,223	186	0	-186	-100.00%
CC04	PS: WOODFERN	20,172	5,849	4,698	9,482	4,200	0	-4,200	-100.00%
TM07	PS: WYSACKY PARK 7	215	224	233	259	270	0	-270	-100.00%
TM08	PS: WYSACKY PARK 8	232	1,369	981	255	240	0	-240	-100.00%
TM10	PS: WYSACKY PARK 10	223	234	1,197	264	270	0	-270	-100.00%
TM11	PS: WYSACKY PARK 11	231	252	276	302	270	0	-270	-100.00%
TM12	PS: WYSACKY PARK 12	224	230	246	265	270	0	-270	-100.00%
TM13	PS: WYSACKY PARK 13	251	258	1,291	322	270	0	-270	-100.00%
66300	Solid Waste Collections-Administration	0	0	0	0	0	99,064	99,064	0.00%
66301	Solid Waste Collections-Armfield	0	0	0	0	0	43,982	43,982	0.00%
66302	Solid Waste Collections-Austin Chaney	0	0	0	0	0	18,751	18,751	0.00%
66303	Solid Waste Collections-New Salem	0	0	0	0	0	25,329	25,329	0.00%
66304	Solid Waste Collections-Parkwood	0	0	0	0	0	83,389	83,389	0.00%
66305	Solid Waste Collections-Piedmont	0	0	0	0	0	63,264	63,264	0.00%
66307	Solid Waste Collections-Sun Valley	0	0	0	0	0	57,855	57,855	0.00%
66308	Solid Waste Collections-White Store	0	0	0	0	0	47,206	47,206	0.00%
66200	Solid Waste Disposal-Administration	0	0	0	0	0	980,486	980,486	0.00%
66281	Solid Waste Disposal-Construction & Demo.	0	0	0	0	0	524,266	524,266	0.00%
66283	Solid Waste Disposal-MSW	0	0	0	0	0	2,070,502	2,070,502	0.00%
66280	Solid Waste Disposal-Recycling	0	0	0	0	0	654,098	654,098	0.00%
61100	W/WW Administration	0	0	0	0	0	190,608	190,608	0.00%
61150	W/WW Health and Safety	0	0	0	0	0	105,448	105,448	0.00%
61300	Water Distribution-Administration	0	0	0	0	0	4,383,738	4,383,738	0.00%
61320	Water Distribution-Meter Services	0	0	0	0	0	1,536,573	1,536,573	0.00%
61310	Water Distribution-System Operations	0	0	0	0	0	782,510	782,510	0.00%
61315	Water Distribution-Water Line Maintenance	0	0	0	0	0	296,463	296,463	0.00%
61325	Water Distribution-Water Quality Mgnt.	0	0	0	0	0	261,373	261,373	0.00%
68168	Water Resources-Floodplain Mgnt	0	0	0	0	0	49,795	49,795	0.00%
68165	Water Resources-Stormwater	0	0	0	0	0	172,523	172,523	0.00%
ST02	WATKINS ROAD - BS	0	93,530	110,736	95,929	102,000	0	-102,000	-100.00%
ST01	WAXHAW MARVIN RD BS	0	134,842	113,247	42	144,000	0	-144,000	-100.00%
61400	WW Operations-Administration	0	0	0	0	0	4,276,652	4,276,652	0.00%
61410	WW Operations-Crooked Creek	0	0	0	0	0	660,437	660,437	0.00%
61413	WW Operations-Small Facilities	0	0	0	0	0	157,488	157,488	0.00%

# Public Works

# Program Summary

Project/Program	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
61415 WW Operations-Twelve Mile Creek	0	0	0	0	0	1,428,167	1,428,167	0.00%
Public Works	30,934,501	70,838,692	38,108,217	35,530,063	44,200,333	47,638,981	3,438,648	7.78%

# Water & Sewer

# Department Summary Report

Category	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
<b>REVENUE</b>								
Restricted Intergovernmental Revenue	0	0	0	-1,739,243	0	0	0	0.00%
Non-Enterprise Charges For Services	0	0	-12,722	-36,504	-5,000	-35,000	-30,000	600.00%
Enterprise Charges for Services	-28,463,940	-29,564,935	-29,554,075	-38,121,756	-33,506,437	-38,077,141	-4,570,704	13.64%
Debt Proceeds - Restrcticted Revenue	0	-36,420,424	0	0	0	0	0	0.00%
Investment Income	-678,688	-347,512	135,667	-168,066	-325,000	-312,932	12,068	-3.71%
Other Revenue	-110,551	-112,171	-90,369	-196,460	-31,100	-37,657	-6,557	21.08%
Other Funding Sources	0	0	0	0	-1,034,872	0	1,034,872	-100.00%
<b>Total REVENUE</b>	<b>-29,253,179</b>	<b>-66,445,042</b>	<b>-29,521,499</b>	<b>-40,262,029</b>	<b>-34,902,409</b>	<b>-38,462,730</b>	<b>-3,560,321</b>	<b>10.20%</b>
<b>EXPENDITURES</b>								
Employee Compensation	3,726,083	3,782,497	3,909,853	4,175,545	4,262,599	4,490,040	227,441	5.34%
Employee Benefits	1,968,198	2,139,500	2,123,314	2,343,198	2,414,677	2,687,878	273,201	11.31%
Operating Cost	9,373,282	9,632,479	12,290,722	12,059,122	13,844,032	14,019,817	175,785	1.27%
Capital Outlay	62,914	136,101	371,359	647,149	748,057	884,108	136,051	18.19%
Contracts, Grants, and Subsidies	164,153	255,858	381,341	489,026	2,614,402	2,692,361	77,959	2.98%
Debt Service	8,101,915	46,254,031	6,769,652	6,112,235	6,155,226	6,031,378	-123,848	-2.01%
Interfund Transfers	3,116,932	4,344,855	7,808,944	4,682,363	4,863,416	7,657,148	2,793,732	57.44%
Other Budgetary Accounts	0	0	0	0	0	0	0	0.00%
<b>Total EXPENDITURES</b>	<b>26,513,477</b>	<b>66,545,321</b>	<b>33,655,185</b>	<b>30,508,638</b>	<b>34,902,409</b>	<b>38,462,730</b>	<b>3,560,321</b>	<b>10.20%</b>
<b>Total Department Revenue (Over)/Under Expenditures</b>	<b>-2,739,702</b>	<b>100,279</b>	<b>4,133,686</b>	<b>-9,753,391</b>	<b>0</b>	<b>0</b>		

## FTE Summary

Full Time/Part Time	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
Temp-Part-Time	0.71	0.32	0.59	0.59	0.59	0.38	-0.21	-35.59%
Part-Time	0.70	0.70	0.00	0.00	0.00	0.00	0.00	0.00%
Full-Time	90.20	90.20	93.91	84.23	87.39	92.30	4.91	5.62%
<b>Total Water &amp; Sewer</b>	<b>91.61</b>	<b>91.22</b>	<b>94.50</b>	<b>84.82</b>	<b>87.98</b>	<b>92.68</b>	<b>4.70</b>	<b>5.34%</b>

# Water & Sewer

# Department FTE Report

Position Title	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
<b>Full-Time</b>								
Accounting Specialist	0.00	0.00	1.00	1.00	0.80	0.80	0.00	0.00%
Accounting Technician	0.85	0.85	0.86	0.85	0.85	0.90	0.05	5.88%
Administrative Assistant	1.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00%
Administrative Assistant - Business Operations	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Administrative Assistant - Customer Service	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00%
Administrative Assistant - Engineering	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00%
Assistant Director, Engineering	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Assistant Director, Infrastructure & Env	0.10	0.10	0.00	0.00	0.00	0.00	0.00	0.00%
Assistant Director, Water	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Assistant Director, WW	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Assistant Public Works Director	0.00	0.00	0.00	0.00	0.70	0.70	0.00	0.00%
Billing Services Representative	1.00	1.00	1.70	1.70	1.70	1.75	0.05	2.94%
Billing Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Business Manager	0.80	0.80	0.80	0.00	0.00	0.00	0.00	0.00%
CIP Construction Manager	2.00	2.00	1.00	1.00	1.00	1.00	0.00	0.00%
CIP Program Manager	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00%
Collections Superintendent	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Community Relations Manager	0.00	0.00	0.00	0.00	0.00	1.00	1.00	0.00%
Construction Inspector	4.00	2.00	1.00	2.00	2.00	2.00	0.00	0.00%
Construction Inspector Coordinator	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00%
Construction Inspector Supervisor	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00%
Customer Service Manager	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00%
Customer Service Representative	4.00	4.00	4.00	5.00	5.00	5.00	0.00	0.00%
Customer Service Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Development Program Manager	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Development Review Manager	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00%
Division Director, Business Operations	0.00	0.00	0.00	0.00	0.80	0.80	0.00	0.00%
Division Director, Engineering	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00%
Division Director, Water & Land Resources	0.00	0.00	0.00	0.00	0.77	0.60	-0.17	-22.08%
Division Manager, Business Operations	0.00	0.00	0.00	0.80	0.00	0.00	0.00	0.00%
Division Manager, Engineering	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00%
Division Manager, Water & Land Resources	0.00	0.00	0.10	0.10	0.00	0.00	0.00	0.00%
Division Manager, Water/WW Operations	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00%
Engineering Assistant	2.00	2.00	2.00	2.00	4.00	4.00	0.00	0.00%
Engineering Technician	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00%
Executive Assistant	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00%
Executive Director, Public Works	0.00	0.00	0.00	0.78	0.77	0.75	-0.02	-2.60%
Fire Service Maintenance Assistant	0.65	0.65	0.65	0.00	0.00	0.00	0.00	0.00%
GIS Project Coordinator	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00%
Health & Safety Program Manager	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00%
Information & Technology Manager	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%

# Water & Sewer

# Department FTE Report

Position Title	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
<b>Full-Time</b>								
Laboratory Coordinator	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00%
Laboratory Technician	2.00	2.00	1.00	0.00	0.00	0.00	0.00	0.00%
Lead Meter Technician	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00%
Meter Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Meter Technician	7.00	7.00	7.00	7.00	7.00	8.00	1.00	14.29%
Project Manager	0.00	0.00	3.00	2.00	3.00	3.00	0.00	0.00%
Public Works Director	0.80	0.80	0.80	0.00	0.00	0.00	0.00	0.00%
Safety and Training Specialist	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Utility Compliance Administrator	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00%
Utility Crewleader	12.00	12.00	12.00	9.00	10.00	11.00	1.00	10.00%
Utility Field Services Superintendent	0.00	0.00	1.00	0.00	1.00	1.00	0.00	0.00%
Utility Mechanic	26.00	26.00	26.00	27.00	26.00	27.00	1.00	3.85%
Utility Services Supervisor	0.00	0.00	0.00	4.00	3.00	3.00	0.00	0.00%
Warehouse Supervisor	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00%
Water Resources Engineer	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00%
Water Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
WW Treatment Plant Chief Operator	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00%
WW Treatment Plant Operator	9.00	9.00	10.00	0.00	0.00	0.00	0.00	0.00%
WW Treatment Plant Superintendent	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00%
<b>Total Full-Time</b>	<b>90.20</b>	<b>90.20</b>	<b>93.91</b>	<b>84.23</b>	<b>87.39</b>	<b>92.30</b>	<b>4.70</b>	<b>5.34%</b>
<b>Part-Time</b>								
Billing Services Representative PT	0.70	0.70	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total Part-Time</b>	<b>0.70</b>	<b>0.70</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4.70</b>	<b>5.34%</b>
<b>Temp-Part-Time</b>								
Assistant Director, Water TPT	0.11	0.11	0.00	0.00	0.00	0.00	0.00	0.00%
Business Operations Supervisor TPT	0.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00%
Meter Technician TPT	0.00	0.00	0.38	0.38	0.38	0.38	0.00	0.00%
WW Treatment Plant Operator TPT	0.21	0.21	0.21	0.21	0.21	0.00	-0.21	-100.00%
<b>Total Temp-Part-Time</b>	<b>0.71</b>	<b>0.32</b>	<b>0.59</b>	<b>0.59</b>	<b>0.59</b>	<b>0.38</b>	<b>4.70</b>	<b>5.34%</b>
<b>Total Water &amp; Sewer</b>	<b>91.61</b>	<b>91.22</b>	<b>94.50</b>	<b>84.82</b>	<b>87.98</b>	<b>92.68</b>	<b>4.70</b>	<b>5.34%</b>

# Solid Waste

# Department Summary Report

Category	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
<b>REVENUE</b>								
Other Taxes	-344,414	-372,658	-362,703	-381,121	-349,000	-375,335	-26,335	7.55%
Enterprise Charges for Services	-3,507,635	-3,789,357	-4,385,685	-4,639,110	-4,142,976	-3,963,447	179,529	-4.33%
Investment Income	-60,138	-44,923	8,348	-26,670	-35,000	-35,000	0	0.00%
Other Revenue	-36	-984	-883	-60,512	0	0	0	0.00%
Interfund Transfers	0	-33,770	-85,682	-816,252	0	0	0	0.00%
Other Funding Sources	0	0	0	0	-645,351	-453,341	192,010	-29.75%
<b>Total REVENUE</b>	<b>-3,912,223</b>	<b>-4,241,692</b>	<b>-4,826,605</b>	<b>-5,923,665</b>	<b>-5,172,327</b>	<b>-4,827,123</b>	<b>345,204</b>	<b>-6.67%</b>
<b>EXPENDITURES</b>								
Employee Compensation	587,039	609,361	620,150	604,645	744,592	793,259	48,667	6.54%
Employee Benefits	312,203	345,064	329,581	342,522	455,200	474,642	19,442	4.27%
Operating Cost	3,032,273	3,145,812	3,312,255	3,069,312	3,276,712	3,099,223	-177,489	-5.42%
Capital Outlay	7,490	24,202	201,791	423,728	695,823	460,000	-235,823	-33.89%
Interfund Transfers	0	33,770	85,682	816,252	0	0	0	0.00%
Other Budgetary Accounts	0	0	0	0	0	0	0	0.00%
<b>Total EXPENDITURES</b>	<b>3,939,005</b>	<b>4,158,209</b>	<b>4,549,459</b>	<b>5,256,459</b>	<b>5,172,327</b>	<b>4,827,123</b>	<b>-345,204</b>	<b>-6.67%</b>
<b>Total Department Revenue (Over)/Under Expenditures</b>	<b>26,782</b>	<b>-83,483</b>	<b>-277,146</b>	<b>-667,206</b>	<b>0</b>	<b>0</b>		

## FTE Summary

Full Time/Part Time	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
Temp-Part-Time	7.69	6.06	5.77	5.77	5.77	5.77	0.00	0.00%
Full-Time	13.70	13.70	12.67	13.68	15.18	15.10	-0.08	-0.53%
<b>Total Solid Waste</b>	<b>21.39</b>	<b>19.76</b>	<b>18.44</b>	<b>19.45</b>	<b>20.95</b>	<b>20.87</b>	<b>-0.08</b>	<b>-0.38%</b>



# Solid Waste

# Department FTE Report

Position Title	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
<b>Full-Time</b>								
Accounting Specialist	0.00	0.00	0.00	0.00	0.20	0.20	0.00	0.00%
Accounting Technician	0.10	0.10	0.07	0.08	0.08	0.05	-0.03	-37.50%
Assistant Public Works Director	0.00	0.00	0.00	0.00	0.30	0.30	0.00	0.00%
Billing Services Representative	0.30	0.30	0.30	0.30	0.30	0.25	-0.05	-16.67%
Business Manager	0.20	0.20	0.20	0.00	0.00	0.00	0.00	0.00%
Division Director, Business Operations	0.00	0.00	0.00	0.00	0.20	0.20	0.00	0.00%
Division Director, Solid Waste	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00%
Division Manager, Business Operations	0.00	0.00	0.00	0.20	0.00	0.00	0.00	0.00%
Division Manager, Solid Waste	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00%
Environmental Patrol Officer	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Equipment Operator	7.00	7.00	7.00	7.00	7.00	7.00	0.00	0.00%
Executive Director, Public Works	0.00	0.00	0.00	0.10	0.10	0.10	0.00	0.00%
General Utility Worker	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00%
Landfill Operations Specialist	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Landfill Operations Superintendent	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00%
Manager - Landfill Operations	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Public Works Director	0.10	0.10	0.10	0.00	0.00	0.00	0.00	0.00%
Recycling Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Scale Operator	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Solid Waste Collections Coordinator	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00%
<b>Total Full-Time</b>	<b>13.70</b>	<b>13.70</b>	<b>12.67</b>	<b>13.68</b>	<b>15.18</b>	<b>15.10</b>	<b>-0.08</b>	<b>-0.38%</b>
<b>Temp-Part-Time</b>								
General Utility Workers TPT (SA's)	7.69	6.06	5.77	5.77	5.77	5.77	0.00	0.00%
<b>Total Temp-Part-Time</b>	<b>7.69</b>	<b>6.06</b>	<b>5.77</b>	<b>5.77</b>	<b>5.77</b>	<b>5.77</b>	<b>-0.08</b>	<b>-0.38%</b>
<b>Total Solid Waste</b>	<b>21.39</b>	<b>19.76</b>	<b>18.44</b>	<b>19.45</b>	<b>20.95</b>	<b>20.87</b>	<b>-0.08</b>	<b>-0.38%</b>

# Stormwater

# Department Summary Report

Category	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
<b>REVENUE</b>								
Non-Enterprise Charges For Services	0	0	0	-16,100	-5,000	-15,000	-10,000	200.00%
Interfund Transfers	-179,807	-158,410	-208,944	-319,893	-287,282	-214,829	72,453	-25.22%
Other Funding Sources	0	0	0	0	-16,162	0	16,162	-100.00%
<b>Total REVENUE</b>	<b>-179,807</b>	<b>-158,410</b>	<b>-208,944</b>	<b>-335,993</b>	<b>-308,444</b>	<b>-229,829</b>	<b>78,615</b>	<b>-25.49%</b>
<b>EXPENDITURES</b>								
Employee Compensation	132,154	88,721	136,273	159,291	124,985	115,901	-9,084	-7.27%
Employee Benefits	42,699	35,960	50,176	56,832	49,398	47,779	-1,619	-3.28%
Operating Cost	17,535	20,638	14,888	18,367	134,061	66,149	-67,912	-50.66%
Capital Outlay	0	0	0	6,584	0	0	0	0.00%
Other Budgetary Accounts	0	0	0	0	0	0	0	0.00%
<b>Total EXPENDITURES</b>	<b>192,388</b>	<b>145,319</b>	<b>201,337</b>	<b>241,074</b>	<b>308,444</b>	<b>229,829</b>	<b>-78,615</b>	<b>-25.49%</b>
<b>Total Department Revenue (Over)/Under Expenditures</b>	<b>12,581</b>	<b>-13,091</b>	<b>-7,607</b>	<b>-94,919</b>	<b>0</b>	<b>0</b>		

## FTE Summary

Full Time/Part Time	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
Full-Time	2.05	2.05	2.07	2.06	1.40	1.55	0.15	10.71%
<b>Total Stormwater</b>	<b>2.05</b>	<b>2.05</b>	<b>2.07</b>	<b>2.06</b>	<b>1.40</b>	<b>1.55</b>	<b>0.15</b>	<b>10.71%</b>

# Stormwater

# Department FTE Report

Position Title	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
<b>Full-Time</b>								
Accounting Technician	0.05	0.05	0.07	0.07	0.07	0.05	-0.02	-28.57%
Assistant Director, Infrastructure & Env	0.90	0.90	0.00	0.00	0.00	0.00	0.00	0.00%
Division Director, Water & Land Resources	0.00	0.00	0.00	0.00	0.23	0.40	0.17	73.91%
Division Manager, Water & Land Resources	0.00	0.00	0.90	0.90	0.00	0.00	0.00	0.00%
Executive Director, Public Works	0.00	0.00	0.00	0.09	0.10	0.10	0.00	0.00%
Public Works Director	0.10	0.10	0.10	0.00	0.00	0.00	0.00	0.00%
Stormwater Engineer	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
<b>Total Full-Time</b>	<b>2.05</b>	<b>2.05</b>	<b>2.07</b>	<b>2.06</b>	<b>1.40</b>	<b>1.55</b>	<b>0.15</b>	<b>10.71%</b>
<b>Total Stormwater</b>	<b>2.05</b>	<b>2.05</b>	<b>2.07</b>	<b>2.06</b>	<b>1.40</b>	<b>1.55</b>	<b>0.15</b>	<b>10.71%</b>

# Facilities Management

# Department Summary Report

Category	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 \$ Change	FY 2015 - 16 % Change
<b>REVENUE</b>								
Non-Enterprise Charges For Services	0	-174	0	-834	0	0	0	0.00%
Other Revenue	-200	-10,278	-13,879	-561	-200	0	200	-100.00%
Internal Service Fund Charges	0	0	0	0	-4,251,269	-4,800,933	-549,664	12.93%
Interfund Transfers	0	0	0	0	0	0	0	0.00%
<b>Total REVENUE</b>	<b>-200</b>	<b>-10,452</b>	<b>-13,879</b>	<b>-1,395</b>	<b>-4,251,469</b>	<b>-4,800,933</b>	<b>-549,464</b>	<b>12.92%</b>
<b>EXPENDITURES</b>								
Employee Compensation	314,715	319,215	323,621	228,439	259,480	327,453	67,973	26.20%
Employee Benefits	106,986	192,503	182,895	150,100	183,423	189,991	6,568	3.58%
Operating Cost	706,614	417,187	189,491	3,403,920	4,013,900	4,153,099	139,199	3.47%
Capital Outlay	51,922	136,134	14,919	80,733	125,000	282,000	157,000	125.60%
Debt Service	1,156	11,417	0	0	0	0	0	0.00%
Interdepartmental Charges	-891,762	-1,086,613	-1,008,690	-4,339,300	-777,951	-928,537	-150,586	19.36%
Interfund Transfers	0	0	0	0	13,301	45,560	32,259	242.53%
Other Budgetary Accounts	0	0	0	0	0	49,732	49,732	0.00%
<b>Total EXPENDITURES</b>	<b>289,631</b>	<b>-10,157</b>	<b>-297,764</b>	<b>-476,108</b>	<b>3,817,153</b>	<b>4,119,298</b>	<b>302,145</b>	<b>7.92%</b>
<b>Total Department Revenue (Over)/Under Expenditures</b>	<b>289,431</b>	<b>-20,609</b>	<b>-311,643</b>	<b>-477,503</b>	<b>-434,316</b>	<b>-681,635</b>		

## FTE Summary

Full Time/Part Time	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
Full-Time	7.00	7.00	4.00	4.03	4.03	5.05	1.02	25.31%
<b>Total Facilities Management</b>	<b>7.00</b>	<b>7.00</b>	<b>4.00</b>	<b>4.03</b>	<b>4.03</b>	<b>5.05</b>	<b>1.02</b>	<b>25.31%</b>

# Facilities Management

# Department FTE Report

Position Title	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Revised	FY 2016 Adopted	FY 2015 - 16 # Change	FY 2015 - 16 % Change
<b>Full-Time</b>								
Accounting Technician	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
Asst Director, General Services	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Construction Manager	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Director of General Services	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00%
Division Director, Facilities	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00%
Executive Director, Public Works	0.00	0.00	0.00	0.03	0.03	0.05	0.02	66.67%
Facilities Construction Manager	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00%
Facilities Division Manager	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00%
Facilities Project Manager	0.00	0.00	0.00	0.00	0.00	1.00	1.00	0.00%
Purchasing Agent	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00%
Sign Technician	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00%
<b>Total Full-Time</b>	<b>7.00</b>	<b>7.00</b>	<b>4.00</b>	<b>4.03</b>	<b>4.03</b>	<b>5.05</b>	<b>1.02</b>	<b>25.31%</b>
<b>Total Facilities Management</b>	<b>7.00</b>	<b>7.00</b>	<b>4.00</b>	<b>4.03</b>	<b>4.03</b>	<b>5.05</b>	<b>1.02</b>	<b>25.31%</b>

