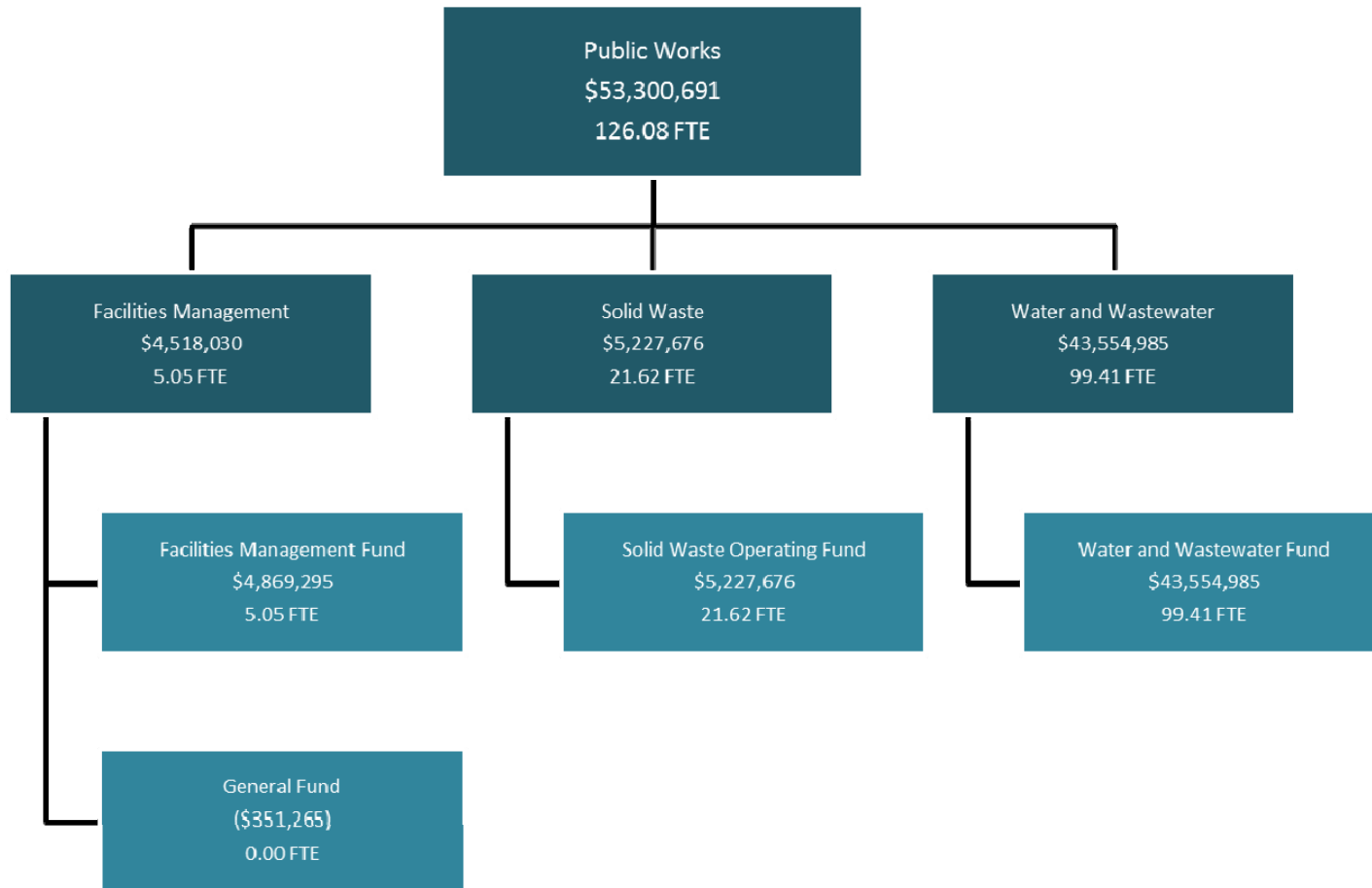


Public Works

Expenditures and FTE Summary by Service Area and Fund





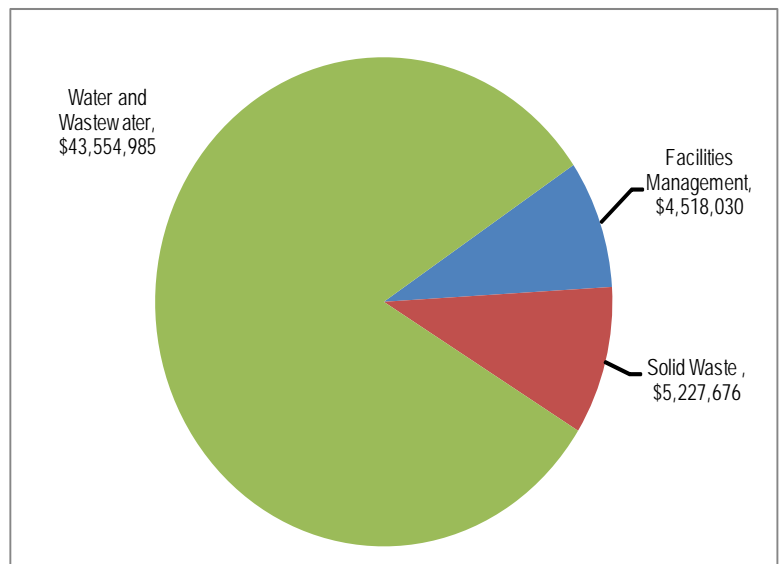
Public Works

Divisions, Budget and Personnel Summary

Public Works consists of the following divisions. Each division operates in separate funds.

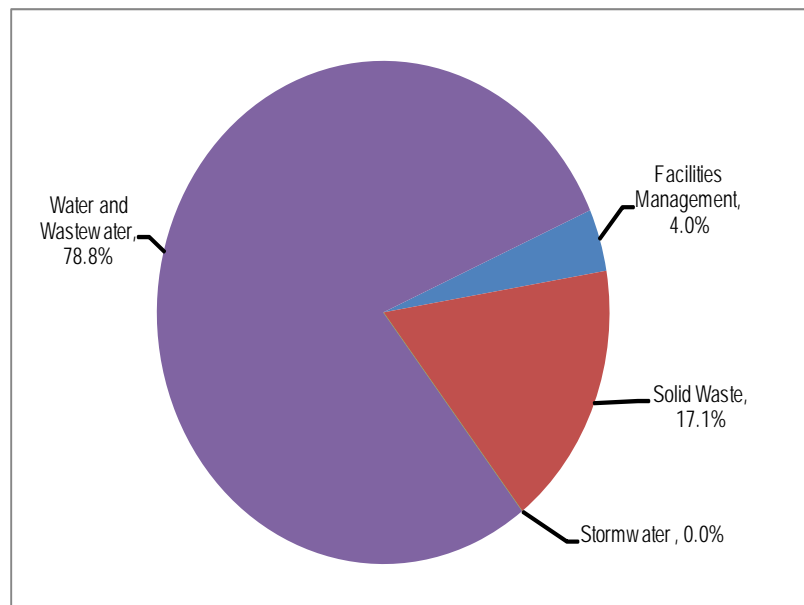
- Facilities Management
- Solid Waste
- Stormwater
- Water and Wastewater

| Public Works | FY 2017 Adopted | Percent |
|------------------------------------|----------------------|---------------|
| Divisions | | |
| Facilities Management | \$ 4,518,030 | 8.5% |
| Solid Waste | 5,227,676 | 9.8% |
| Water and Wastewater | 43,554,985 | 81.7% |
| Total Division Expenditures | \$ 53,300,691 | 100.0% |



The Stormwater division functions of Public Works are being relocated to the Public Works, Water & Wastewater division and the Growth Management, Planning division during FY 2016 and FY 2017. Personnel were reassigned during FY 2016 and the Stormwater Fund will close at the end of FY 2016.

| Public Works | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2017 Percent |
|------------------------------|-------------------|--------------------|--------------------|--------------------|
| Personnel FTE Summary | | | | |
| Facilities Management | 4.03 | 5.05 | 5.05 | 4.0% |
| Solid Waste | 20.95 | 20.62 | 21.62 | 17.1% |
| Stormwater | 1.40 | 1.00 | - | 0.0% |
| Water and Wastewater | 87.98 | 93.93 | 99.41 | 78.8% |
| Total FTE's | 114.36 | 120.60 | 126.08 | 100.00% |



Solid Waste:

- Utility Site Attendant (1.0 FTE): This additional position will be responsible for collecting money, making deposits and overseeing material being disposed of at the Solid Waste Management Facility (SWMF) residential drop off site.



Water & Wastewater:

- Applications and Systems Analyst (1.0 FTE): This additional position will provide additional technical support for the new WOMS (Work Order Management System) estimated to begin implementation at the start of FY 2017.
- Construction Inspector (1.0 FTE): This additional position will assist with the increasing number of projects under construction that have to be inspected daily.
- Utility Crew Leader (1.0 FTE) and Utility Mechanic (1.0 FTE): These additional positions will allow for the existing crew to work solely on valve repairs and an additional crew to work on valves, hydrants, meters and all other related work based on current increasing demands.
- Administrative Assistant (1.0 FTE): This additional position will assist the CIP Program by handling general administrative issues along with some higher administrative and financial functions.
- Customer Service Specialist (0.48 FTE): This additional position will assist the division in lowering the use of temporary employment services, limit compensatory time accruals, improve moral, and manage workload.

Revenue Highlights

Facilities Management

- Total revenue increased by 0.89 percent, from \$4,826,202 to \$4,869,295 due primarily to the increase in internal service fund charges.

Solid Waste

- The changes to the Solid Waste rate structure for FY 2017 establish a new fixed fee (flat rate) for small vehicle or trailer loads in lieu of a fee per ton; creation of a tiered rate structure for C&D (Construction & Demolition) tipping fees; implementation of a fee for Type I Yard Waste Compost & Mulch.
- In FY 2016, steady growth in MSW and C&D generation has been experienced at the SWMF. MSW has consistently exceeded FY 2016 monthly projections with C&D volume most recently double what was anticipated. The FY 2017 budget assumes approximately 6,700 tons per month of municipal solid waste disposal as compared to the FY 2016 estimate of 5,967 tons per month. Also, the FY 2017 budget assumes C&D waste volume in excess of 2,000 tons per month as compared to the FY 2016 budget projection of 900 tons per month.

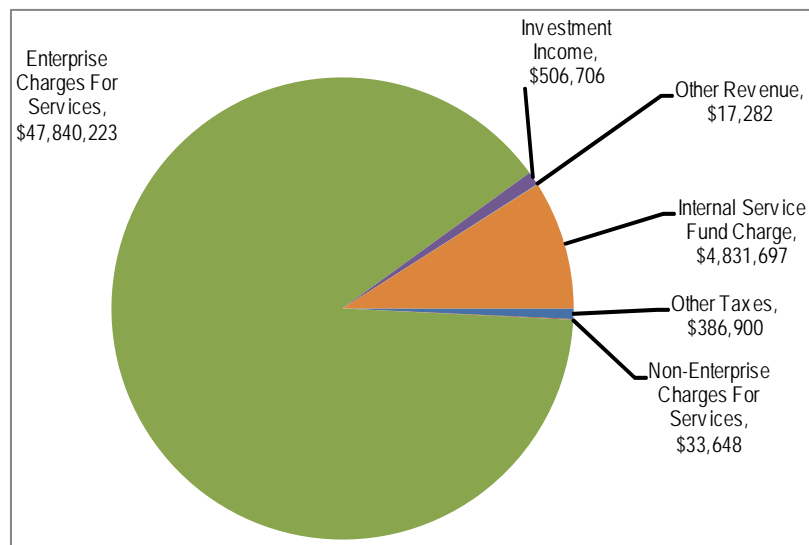
Water and Wastewater

- Board of County Commissioners is entering the third year of an adopted three-year water and wastewater rate ordinance. The FY 2017 rates established in the ordinance are projected to produce a 6.5 percent increase in rate revenue from both water and wastewater services.
- The typical single-family residential household will notice a minimal increase in monthly base charges for both water and wastewater (\$0.85 and \$0.65, respectively). Volumetric rates, or cost per 1,000 gallons, will increase by an average of \$0.14 for residential water usage, an average of \$0.18 for irrigation water usage and \$0.30 for wastewater services.
- These rate increases will help facilitate the current operating and long-term capital plan needs.

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| Public Works | FY 2017 | |
|-------------------------------------|----------------------|---------------|
| | Adopted | Percent |
| Revenue | | |
| Other Taxes | \$ 386,900 | 0.7% |
| Non-Enterprise Charges For Services | 33,648 | 0.1% |
| Enterprise Charges For Services | 47,840,223 | 89.2% |
| Investment Income | 506,706 | 0.9% |
| Other Revenue | 17,282 | 0.0% |
| Internal Service Fund Charge | 4,831,697 | 9.0% |
| Other Funding Sources | 35,500 | 0.1% |
| Total Revenue | \$ 53,651,956 | 100.0% |

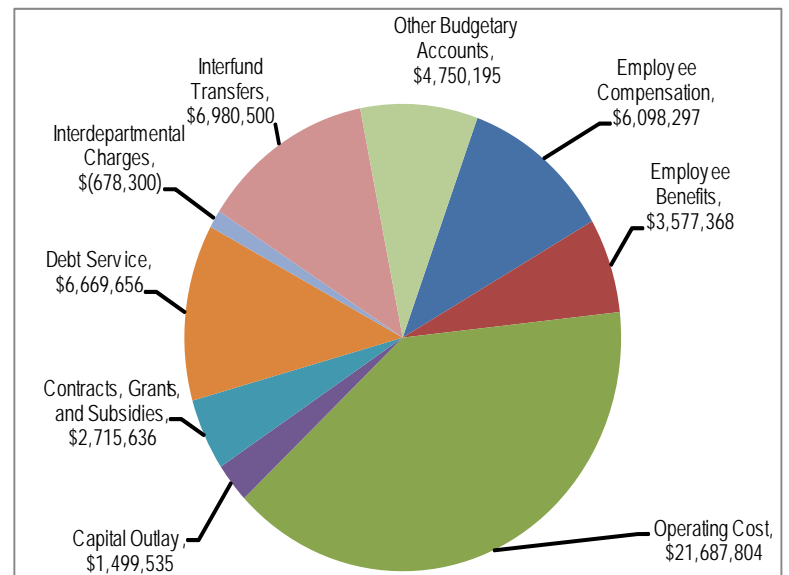


Expenditure Highlights

- Employee compensation is increasing by 6.48 percent, from \$5,727,117 to \$6,098,297 for FY 2017, due to the addition of 5.48 positions and merit pay increases.
- Employee benefits are increasing by 5.20 percent, from \$3,400,397 to \$3,577,368 for FY 2017. Benefits increases are related to the new positions, as well as, higher OPEB costs per position, higher separation allowance rates, and higher State retirement contribution rates.

- Other budgetary accounts are increasing from \$49,732 to \$4,750,195 in FY 2017 due to an anticipated contribution to fund balance of \$4.75 million in FY 2017.

| Public Works | FY 2017 | |
|----------------------------------|----------------------|---------------|
| | Adopted | Percent |
| Expenditures | | |
| Employee Compensation | \$ 6,098,297 | 11.4% |
| Employee Benefits | 3,577,368 | 6.7% |
| Operating Cost | 21,687,804 | 40.7% |
| Capital Outlay | 1,499,535 | 2.8% |
| Contracts, Grants, and Subsidies | 2,715,636 | 5.1% |
| Debt Service | 6,669,656 | 12.5% |
| Interdepartmental Charges | (678,300) | -1.3% |
| Interfund Transfers | 6,980,500 | 13.1% |
| Other Budgetary Accounts | 4,750,195 | 8.9% |
| Total Expenditures | \$ 53,300,691 | 100.0% |



- Debt service is decreasing by 44.69 percent, from \$12,058,378 to \$6,669,656, due to the redemption of debt that was not mandatory and should be considered a one-time event.



Facilities Management

Mission

The mission is to plan, build, operate and maintain County facilities that serve the needs of our employees and residents in a safe and efficient manner that maximizes their useful life and provides a productive environment for employees and the public.

Service Summary

- Responsible for managing the planning, design and construction of capital projects for the development of County facilities (such as libraries, parks, human services and detention facilities).
- Provide property management, tenant services, maintenance and housekeeping to County divisions located within the buildings they occupy.
- Responsible for the design, maintenance and support of surveillance and access control systems for County properties.
- Provide signage for general directional purposes for the general public by repairing and/or replacing missing, damaged or illegible road signs and erecting new signs in new subdivisions.
- Provide ADA and directional signage for County facilities.

FY 2017 Opportunities

With a site secured and zoning approved, Facilities Management is challenged to expeditiously complete the design and delivery of the new Human Services building by June 2017.

Goals and Objectives

Plan, build, operate and maintain County facilities that serve the needs of our employees and citizens in a safe and efficient manner that maximizes their useful life and provides a productive environment for employees and the public.

Related Capital Projects

Facilities Division works with a number of County Divisions in their capital projects. As a result, a number of the projects listed below may be repeated from other Divisions.

Completed:

- Storage Garage – Special Response Vehicles: Project provides for the construction of an enclosed, climate controlled storage facility for the County's specialty and tactical vehicles. \$277,700 has been appropriated and the project was completed in February 2016.
- Government Facility Renovations – Project provides for renovations to existing County Government Facilities. \$5,650,913 has been appropriated. Completed in FY 2016.

Current:

- Replace existing chiller at Monroe Main Library. Project to date appropriation has been \$200,000. Completion anticipated in late FY 2016 or early FY 2017.
- Historic Post Office Renovations: Project provides for renovations to the Historic Old Post Office. To date, \$160,151 has been appropriated, and is an ongoing project.
- Historic Courthouse Renovations: Project provides for a study of the Historic County Courthouse. The study will include a plan for renovation. Once the study is complete the study will be the basis for future renovation and restoration projects. To date, \$325,000 has been appropriated, project total is estimated at \$825,000 and is an ongoing project.
- Energy Savings Project: Project provides for the replacement of heating, ventilation, and air conditioning units (HVAC), installation of lighting controls, and other energy saving technologies at various County facilities. The project has had \$168,235 appropriated to date, and is an ongoing project.
- County Facilities Repair: Project provides working capital for ongoing maintenance and repairs for County facilities. \$250,000 has been appropriated to date, and anticipates funding \$125,000 annual through FY 2022. There is no anticipated completion date as these funds are used for continuous repair.
- Carpet Replacement: This project provides for 43,000 sq. ft. of carpet replacement at the Main Library Branch. The amount estimated for FY 2017 is \$360,000.
- Project provides funding for ongoing Community Services Infrastructure and Facilities. This provides \$125,000 annually for projects over all of Community Services. All expenditures beyond FY 2017 are unappropriated.
- Audio Visual Equipment replacement in County Facilities. The project is estimated to not exceed



\$550,000, the funds are appropriated, and it is an ongoing project.

- **Firearms Training and Qualifications Range:** The County is in the process of building a state of the art range that will allow officers greater opportunity to practice and improve their marksmanship to exceed State qualification guidelines. \$8,555,665 has been appropriated and expectation is to begin operation in the spring of 2017.
- **Sheriff's Office Renovations:** Project provides for the full renovation of the Sheriff's offices to include evidence storage, administrative offices, training space, technology upgrades and other needed upgrades. \$80,000 is adopted in FY 2017, and the project total is currently estimated at \$780,000. Project completion date, unknown.
- **Human Services Campus** will serve both Division of Social Services and Division of Public Health. Based on the updated space needs study, a new Human Services Campus will require a site of approximately 20 acres, will initially be approximately 130,000 square feet in size, and will require staff parking of 400 spaces and separate client parking of 250 spaces. Total project estimate is \$42,150,000; this amount will be provided by PayGo funding.

Future, non-appropriated:

- **South West Union Library construction:** This project provides for the construction, furnishing and opening day collection for a new 35,000-square-foot full-service regional library to serve the southwest side of the County. The project estimate is \$7,754,000 and is unappropriated. The project is expected to come on line sometime after FY 2020.
- **Union West Regional Library expansion:** This project provides for the expansion of the existing Union West Regional Library by approximately 18,000-square-feet. The project estimate is \$9,567,706 and is unappropriated. The project is expected to come on line sometime after FY 2021.

Solid Waste

Mission

The mission is to provide Solid Waste infrastructure and programs that support residential, commercial/industrial and agricultural

needs while meeting federal and State regulations and providing our customer base with acceptable levels of service.

Service Summary

- Operate a construction and demolition (C&D) landfill at the SWMF (Solid Waste Management Facility).
- Provide municipal solid waste (MSW) disposal and waste transfer at the SWMF.
- Provide scrap tire, electronics, used motor oil, and white goods recycling at the SWMF.
- Provide six convenience rural site locations for residents to dispose of household waste and dual stream recycling.
- Provide reprocessing services for pallets and yard waste material composting at the SWMF.
- Educate residents within the County of solid waste disposal and recycling.
- Provide recycling and household hazardous waste collection services.

FY 2017 Opportunities

- The open competitive market with the private sector for the receipt of MSW creates a significant challenge for the MSW Transfer Station operation to maintain and grow its market share.
- Opportunities exist to partner with our more urban municipalities on solid waste and recycling collection programs to improve service to our citizens and secure waste volume to sustain solid waste programs.
- Enhancing capabilities to handle additional recyclables at the SWMF site will allow for an increase in the percent of total solid wastes recycled.

Goals and Objectives

- **Collection:** Provide collection sites for the convenient receipt of solid waste and recyclable materials from the residents of unincorporated Union County.
- **Disposal:** Provide facilities for the disposal and/or transfer of MSW and C&D from industrial, commercial, residential, and collections programs.



- **Recycling:** Expand and enhance our recycling programs to achieve North Carolina objectives for waste reduction and reuse.

Related Capital Projects

Solid Waste does not have capital projects in FY 2017.

Water and Wastewater

Mission

The mission of Public Works is to ensure the delivery of a safe and reliable water supply to the residents and businesses of Union County; to protect and enhance the water quality of the streams and creeks within Union County by meeting or exceeding the wastewater treatment regulatory requirements; to assure that adequate water, wastewater infrastructure are in place and properly maintained to meet the current and projected needs of our customers; to provide professional and courteous service to all our customers at affordable rates while meeting federal and State regulations and providing our customer base with acceptable levels of service.

Service Summary

- Provide safe and high-quality drinking water that meets State, federal, and operating requirements.
- Provide an adequate supply of water at sufficient pressure through the efficient operation and maintenance of the water pumping system and pump stations.
- Provide reliable and cost-effective collection, treatment, and recycling of wastewater conforming to State and federal regulations.
- Provide responses to customer service requests, ensure accurate metering of delivered water, and timely repair or replacement of malfunctioning meters.
- Provide billing to utility customers for collection of revenues.
- Educate the public concerning water conservation, water-wise landscaping, and wastewater recycling.
- Provide engineered, water resource planning to manage and protect water resources and infrastructure.

- Review, approve, and inspect all new developer contributed infrastructure to assure conformance with our standards and master plan.
- Perform predictive, preventative, and emergency maintenance of water lines, sewer lines, lift stations, man holes, and fire hydrants.
- Coordinate and update the County's Water and Wastewater Master Plan.
- Manage and implement the County's Water Conservation and Water Shortage Response plans.

FY 2017 Opportunities

Operations

- Declining water usage in the past years has created opportunities for more efficient operations to stay within the fiscal constraints of affordable rates.
- Rebound in the housing market could significantly increase revenue from capacity fees, but also accelerate need for capacity expansion.
- Planned implementation of a work management system is anticipated to enhance system reliability and extend asset life.
- Continuation of a water meter testing and replacement program will increase billing accuracy, increase revenue and reduce water losses.

Engineering

- Meeting future water and wastewater capacity needs is contingent on the timely execution of our Capital Improvement Program.

Planning & Resource Management

- Obtaining an Interbasin Transfer certificate and completion of the FERC lake use permit will allow Union County to move forward with preliminary design and permitting of new Yadkin River water supply.
- Implementing the new Work Maintenance Management system software will allow for better efficiency in work order execution and the analysis of work completed.



Goals and Objectives

Engineering: Ensure timely implementation of water and wastewater CIP to meet projected service demands, to assure that new developer-contributed infrastructure is in conformance with County standards and master plan objectives.

Operations: Safely and efficiently operate and maintain current infrastructure to reliably meet performance and regulatory standards while maximizing the useful life of assets and facilities, and meet and/or exceed local, State and federal regulations for potable water and wastewater discharge.

Business Operations: Maintain affordable, equitable water and wastewater rates, as well as provide professional and courteous service to all customers.

Planning & Resource Management: Develop Asset Management Program for water and wastewater infrastructure, as well as plan and coordinate technology and other infrastructure needs.

Related Capital Projects

Public Works has a number of Capital Projects in progress and in the near future. Below is an overview of the projects that fall into the Six-Year CIP window. Additional Information is available in the CIP portion of this document.

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| PWCP Six-Year Program | Program Total |
|--|-----------------------|
| <i>System Improvements and Expansion Programs</i> | |
| 762 Zone Improvements | \$ 5,382,700 |
| 853 South Zone Improvements | 412,000 |
| 853 West Zone Improvements | 33,074,000 |
| Crooked Creek Basin Improvements | 31,233,800 |
| CRWTP Improvements | 35,598,522 |
| Developer Funded Projects | 38,412,000 |
| Eastside Wastewater Improvements | 14,837,957 |
| New 880 Pressure Zone | 10,900,245 |
| Short Line Extensions | 6,386,000 |
| Town Center Sewer Development | 2,107,440 |
| Twelve Mile Creek WWTP System Improvements | 64,081,615 |
| UCPW Buildings and Improvements | 10,915,376 |
| Yadkin Basin WRF | 80,377,000 |
| Yadkin Water Supply | 179,270,900 |
| Total System I & E Programs | \$ 512,989,555 |
| <i>System Rehabilitation and Renewal</i> | |
| Wastewater Pump Station Improvements | \$ 6,771,000 |
| Wastewater Rehabilitation and Replacement | 14,077,460 |
| Water & Wastewater Master Plan | 698,000 |
| Water Rehabilitation and Replacement | 18,190,979 |
| Water Tank Rehabilitation | 1,707,000 |
| Total System R & R Programs | \$ 41,444,439 |
| Total PWCP Six Year Program | \$ 554,433,994 |



Public Works

Service Area Summary Report

| Category | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------|-----------------------|
| REVENUE | | | | | | | | |
| Other Taxes | -372,658 | -362,703 | -381,121 | -392,039 | -375,335 | -386,900 | -11,565 | 3.08% |
| Restricted Intergovernmental Revenue | 0 | 0 | -1,739,243 | 0 | 0 | 0 | 0 | 0.00% |
| Non-Enterprise Charges For Services | -174 | -12,722 | -53,439 | -83,463 | -50,000 | -33,648 | 16,352 | -32.70% |
| Enterprise Charges for Services | -33,354,292 | -33,939,760 | -42,760,866 | -42,949,639 | -42,040,588 | -47,840,223 | -5,799,635 | 13.80% |
| Debt Proceeds - Restricted Revenue | -36,420,424 | 0 | 0 | 0 | -550,000 | 0 | 550,000 | -100.00% |
| Investment Income | -392,435 | 144,015 | -194,736 | -144,401 | -347,932 | -506,706 | -158,774 | 45.63% |
| Other Revenue | -123,433 | -105,131 | -257,533 | -238,058 | -37,657 | -17,282 | 20,375 | -54.11% |
| Internal Service Fund Charges | 0 | 0 | 0 | -4,252,431 | -4,800,933 | -4,831,697 | -30,764 | 0.64% |
| Interfund Transfers | -192,180 | -294,626 | -1,136,145 | -300,583 | -259,829 | 0 | 259,829 | -100.00% |
| Other Funding Sources | 0 | 0 | 0 | 0 | -6,848,302 | -35,500 | 6,812,802 | -99.48% |
| Total REVENUE | -70,855,596 | -34,570,927 | -46,523,083 | -48,360,614 | -55,310,576 | -53,651,956 | 1,658,620 | -3.00% |

| | | | | | | | | |
|---|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| EXPENDITURES | | | | | | | | |
| Employee Compensation | 4,799,794 | 4,989,897 | 5,167,920 | 4,935,869 | 5,727,117 | 6,098,297 | 371,180 | 6.48% |
| Employee Benefits | 2,713,027 | 2,685,966 | 2,892,653 | 2,972,209 | 3,400,397 | 3,577,367 | 176,970 | 5.20% |
| Operating Cost | 13,216,116 | 15,807,356 | 18,550,733 | 18,798,218 | 21,960,706 | 21,687,805 | -272,901 | -1.24% |
| Capital Outlay | 296,437 | 588,069 | 1,158,194 | 790,168 | 1,911,079 | 1,499,535 | -411,544 | -21.53% |
| Contracts, Grants, and Subsidies | 255,858 | 381,341 | 489,026 | 2,542,114 | 2,692,361 | 2,715,636 | 23,275 | 0.86% |
| Debt Service | 46,265,448 | 6,769,652 | 6,112,235 | 6,003,887 | 12,058,378 | 6,669,656 | -5,388,722 | -44.69% |
| Interdepartmental Charges | -1,086,613 | -1,008,690 | -4,339,300 | -777,951 | -928,537 | -678,300 | 250,237 | -26.95% |
| Interfund Transfers | 4,378,625 | 7,894,626 | 5,498,615 | 5,001,717 | 7,747,708 | 6,980,500 | -767,208 | -9.90% |
| Other Budgetary Accounts | 0 | 0 | 0 | 0 | 49,732 | 4,750,195 | 4,700,463 | 9451.59% |
| Total EXPENDITURES | 70,838,692 | 38,108,217 | 35,530,076 | 40,266,231 | 54,618,941 | 53,300,691 | -1,318,250 | -2.41% |
| Total Service Area Revenue (Over)/Under Expenditures | -16,904 | 3,537,290 | -10,993,007 | -8,094,383 | -691,635 | -351,265 | | |

| FTE Summary | | | | | | | | |
|---------------------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------------|-----------------------|
| Full Time/Part Time | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 # Change | FY 2016 - 17 % Change |
| Temp-Part-Time | 6.38 | 6.36 | 6.36 | 6.36 | 6.60 | 7.08 | 0.48 | 7.27% |
| Part-Time | 0.70 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| Full-Time | 112.95 | 112.65 | 104.00 | 108.00 | 114.00 | 119.00 | 5.00 | 4.39% |
| Total Public Works | 120.03 | 119.01 | 110.36 | 114.36 | 120.60 | 126.08 | 5.48 | 4.54% |

Public Works

Program Summary

| Project/Program | | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|-----------------|--|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|--------------------------|
| BRASS | BRASS - WATER/SEWER | 49,562 | 68,854 | 67,662 | 104,973 | 0 | 0 | 0 | 0.00% |
| 61030 | Business Operations-Customer Service | 0 | 0 | 0 | 0 | 1,342,543 | 1,606,251 | 263,708 | 19.64% |
| 61090 | Business Operations-Fiscal Management | 0 | 0 | 0 | 0 | 209,630 | 231,310 | 21,680 | 10.34% |
| 61000 | Business Operations-General Administration | 0 | 0 | 0 | 0 | 1,635,397 | 1,463,586 | -171,811 | -10.51% |
| 68169 | Business Operations-Water Resource Mgnt. | 0 | 0 | 0 | 0 | 234,776 | 700,577 | 465,801 | 198.40% |
| COP | COPPER - WATER/SEWER | 29,078 | 42,366 | 14,281 | 43,776 | 0 | 0 | 0 | 0.00% |
| 61975 | East Regional Transmission System | 0 | 0 | 0 | 0 | 224,668 | 223,410 | -1,258 | -0.56% |
| 61500 | Engineering-Administration | 0 | 0 | 0 | 0 | 656,223 | 417,054 | -239,169 | -36.45% |
| 61570 | Engineering-CIP Management | 0 | 0 | 0 | 0 | 667,336 | 700,479 | 33,143 | 4.97% |
| 61560 | Engineering-New Development | 0 | 0 | 0 | 0 | 853,126 | 991,701 | 138,575 | 16.24% |
| 61200 | Field Services-Administration | 0 | 0 | 0 | 0 | 493,974 | 135,555 | -358,419 | -72.56% |
| 61210 | Field Services-Pump Station O&M | 0 | 0 | 0 | 0 | 460,279 | 472,761 | 12,482 | 2.71% |
| 61220 | Field Services-Regulatory Compliance | 0 | 0 | 0 | 0 | 84,094 | 86,015 | 1,921 | 2.28% |
| 61215 | Field Services-Sewer Line Maintenance | 0 | 0 | 0 | 0 | 1,375,279 | 1,290,590 | -84,689 | -6.16% |
| 61211 | Field Services-Sewer Line Repair | 0 | 0 | 0 | 0 | 379,632 | 431,199 | 51,567 | 13.58% |
| 61311 | Field Services-Water Line Repair | 0 | 0 | 0 | 0 | 1,464,306 | 1,711,606 | 247,300 | 16.89% |
| NP | GENERAL ADMINISTRATION | 23,925,100 | 30,927,323 | 29,338,540 | 29,782,686 | 9,595,098 | 12,712,774 | 3,117,676 | 32.49% |
| ST03 | HWY 75 BS | 20,681 | 21,622 | 24,274 | 25,149 | 0 | 0 | 0 | 0.00% |
| 91400D | INFRASTRUCTURE DEBT, WATER & SEWER | 46,254,031 | 6,769,652 | 6,112,235 | 6,003,887 | 11,446,378 | 6,669,656 | -4,776,722 | -41.73% |
| ST04 | MARSHVILLE - BS | 35,631 | 38,841 | 43,093 | 41,995 | 0 | 0 | 0 | 0.00% |
| ST06 | NEW STALLINGS BS | 0 | 1,922 | 8,128 | 8,282 | 0 | 0 | 0 | 0.00% |
| ST05 | OLIVE BRANCH - BS | 22,815 | 26,548 | 26,618 | 24,962 | 0 | 0 | 0 | 0.00% |
| 42621 | PROPERTY MANAGEMENT OPERATIONS | -342,832 | -543,075 | -744,233 | 3,198,505 | 3,765,703 | 3,985,484 | 219,781 | 5.84% |
| 42623 | PROPERTY MANAGEMENT RD SIGNS | 75,133 | 85,935 | 87,142 | 230,669 | 264,030 | 421,188 | 157,158 | 59.52% |
| 42624 | PROPERTY MANAGEMENT VACANT PROP. | 257,542 | 159,376 | 180,985 | 213,187 | 114,834 | 111,358 | -3,476 | -3.03% |
| TM25 | PS: 21-25 | 4,647 | 4,669 | 11,926 | 6,424 | 0 | 0 | 0 | 0.00% |
| M08 | PS: ANIMAL SHELTER | 1,994 | 0 | 0 | 577 | 0 | 0 | 0 | 0.00% |
| TM26 | PS: BROOKHAVEN | 11,880 | 18,478 | 17,629 | 47,393 | 0 | 0 | 0 | 0.00% |
| CC03 | PS: COMMUNITY PARK | 6,021 | 721 | 663 | 590 | 0 | 0 | 0 | 0.00% |
| CM01 | PS: CRANE VALLEY | 64 | 3,128 | 102 | 4,417 | 0 | 0 | 0 | 0.00% |
| CC09 | PS: DEESE COURT | 269 | 301 | 323 | 310 | 0 | 0 | 0 | 0.00% |
| CM02 | PS: DRAYTON HALL | 1,378 | 5,327 | 7,303 | 1,813 | 0 | 0 | 0 | 0.00% |
| TP05 | PS: FIELDSTONE | 111 | 172 | 185 | 221 | 0 | 0 | 0 | 0.00% |
| CC01 | PS: FOREST PARK | 4,442 | 5,144 | 5,360 | 12,304 | 0 | 0 | 0 | 0.00% |
| M01 | PS: FUNDERBURK | 935 | 5,768 | 1,171 | 1,141 | 0 | 0 | 0 | 0.00% |
| CC05 | PS: GREEN MEADOWS | 1,049 | 1,278 | 1,369 | 1,752 | 0 | 0 | 0 | 0.00% |
| CC02 | PS: HELMSVILLE | 2,087 | 2,780 | 2,872 | 4,017 | 0 | 0 | 0 | 0.00% |
| TM14 | PS: HOWIE MINE 14 | 259 | 279 | 302 | 320 | 0 | 0 | 0 | 0.00% |
| TM15 | PS: HOWIE MINE 15 | 256 | 290 | 315 | 298 | 0 | 0 | 0 | 0.00% |

Public Works

Program Summary

| Project/Program | | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|-----------------|----------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|--------------------------|
| TM16 | PS: HOWIE MINE 16 | 262 | 281 | 303 | 288 | 0 | 0 | 0 | 0.00% |
| TM17 | PS: HOWIE MINE 17 | 387 | 369 | 1,569 | 2,882 | 0 | 0 | 0 | 0.00% |
| TM18 | PS: HOWIE MINE 18 | 273 | 1,293 | 508 | 1,293 | 0 | 0 | 0 | 0.00% |
| TM19 | PS: HOWIE MINE 19 | 279 | 291 | 335 | 381 | 0 | 0 | 0 | 0.00% |
| TM20 | PS: HOWIE MINE 20 | 252 | 273 | 294 | 275 | 0 | 0 | 0 | 0.00% |
| TM21 | PS: HOWIE MINE 21 | 275 | 287 | 299 | 283 | 0 | 0 | 0 | 0.00% |
| TM22 | PS: HOWIE MINE 22 | 277 | 299 | 366 | 328 | 0 | 0 | 0 | 0.00% |
| TM23 | PS: HOWIE MINE 23 | 1,133 | 291 | 316 | 373 | 0 | 0 | 0 | 0.00% |
| TM24 | PS: HOWIE MINE 24 | 330 | 1,313 | 375 | 375 | 0 | 0 | 0 | 0.00% |
| TP04 | PS: HUNLEY CREEK | 9,562 | 9,487 | 19,917 | 18,160 | 0 | 0 | 0 | 0.00% |
| TM04 | PS: JAARS # 1 | 13,841 | 5,022 | 23,371 | 9,257 | 0 | 0 | 0 | 0.00% |
| TM28 | PS: JACKSON RIDGE | 4,975 | 0 | 1,148 | 588 | 0 | 0 | 0 | 0.00% |
| GB02 | PS: LOXDALE | 1,192 | 8,464 | 2,373 | 9,084 | 0 | 0 | 0 | 0.00% |
| TM01 | PS: MAGNOLIA RIDGE | 1,168 | 1,553 | 2,224 | 1,282 | 0 | 0 | 0 | 0.00% |
| CM04 | PS: MARVIN RIDGE | 63 | 72 | 104 | 249 | 0 | 0 | 0 | 0.00% |
| M02 | PS: MEADOWS MH 1 | 1,494 | 1,213 | 837 | 818 | 0 | 0 | 0 | 0.00% |
| M03 | PS: MEADOWS MH 2 | 488 | 4,390 | 501 | 2,323 | 0 | 0 | 0 | 0.00% |
| TM31 | PS: MILL BRIDGE | 4,482 | 5,158 | 5,556 | 11,417 | 0 | 0 | 0 | 0.00% |
| TM29 | PS: OLD HICKORY | 2,589 | 512 | 510 | 604 | 0 | 0 | 0 | 0.00% |
| OS01 | PS: OLD SYCAMORE 1 | 4,283 | 9,494 | 5,728 | 4,714 | 0 | 0 | 0 | 0.00% |
| OS02 | PS: OLD SYCAMORE 2 | 2,303 | 1,916 | 2,137 | 2,207 | 0 | 0 | 0 | 0.00% |
| OS03 | PS: OLD SYCAMORE 3 | 2,601 | 2,743 | 3,042 | 3,223 | 0 | 0 | 0 | 0.00% |
| OS04 | PS: OLD SYCAMORE 4 | 1,672 | 2,001 | 1,909 | 1,489 | 0 | 0 | 0 | 0.00% |
| TM27 | PS: PARKWOOD SCHOOL | 63 | 72 | 77 | 90 | 0 | 0 | 0 | 0.00% |
| TM30 | PS: POPLIN RD | 56,619 | 49,198 | 22,905 | 50,316 | 0 | 0 | 0 | 0.00% |
| TP01 | PS: PORTER RIDGE | 2,180 | 3,099 | 2,917 | 3,054 | 0 | 0 | 0 | 0.00% |
| TM02 | PS: SANDLEWOOD | 1,695 | 1,818 | 7,548 | 1,548 | 0 | 0 | 0 | 0.00% |
| TM06 | PS: SOUTHBROOK | 4,473 | 6,219 | 3,249 | 11,789 | 142 | 0 | -142 | -100.00% |
| TM03 | PS: SOUTHFORK | 949 | 1,018 | 1,057 | 1,086 | 0 | 0 | 0 | 0.00% |
| M05 | PS: STATION I | 29,661 | 26,270 | 17,418 | 13,604 | 0 | 0 | 0 | 0.00% |
| M06 | PS: STATION II | 22,039 | 21,677 | 10,009 | 16,553 | 0 | 0 | 0 | 0.00% |
| M07 | PS: STATION III | 32,688 | 26,028 | 28,508 | 32,816 | 0 | 0 | 0 | 0.00% |
| TP02 | PS: STEVENS MILL 1 | 1,163 | 1,794 | 3,113 | 6,188 | 0 | 0 | 0 | 0.00% |
| TP03 | PS: STEVENS MILL 2 | 1,430 | 1,423 | 1,450 | 1,603 | 0 | 0 | 0 | 0.00% |
| TM32 | PS: STONEBRIDGE | 840 | 1,146 | 1,333 | 2,350 | 0 | 0 | 0 | 0.00% |
| CC06 | PS: SUBURBAN 1 | 3,156 | 4,479 | 16,316 | 5,172 | 0 | 0 | 0 | 0.00% |
| CC07 | PS: SUBURBAN 2 | 782 | 2,534 | 805 | 3,512 | 0 | 0 | 0 | 0.00% |
| CC08 | PS: SUBURBAN 3 | 405 | 484 | 532 | 541 | 0 | 0 | 0 | 0.00% |
| TM05 | PS: SUN VALLEY PLACE | 7,075 | 3,701 | 5,044 | 1,214 | 0 | 0 | 0 | 0.00% |

Public Works

Program Summary

| Project/Program | | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|-----------------|---|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|--------------------------|
| CM03 | PS: TARKHILL | 12,579 | 17,531 | 15,720 | 17,664 | 0 | 0 | 0 | 0.00% |
| M04 | PS: TRELLIS | 4,992 | 0 | 0 | 415 | 0 | 0 | 0 | 0.00% |
| GB01 | PS: UNIONVILLE | 2,642 | 2,034 | 765 | 800 | 0 | 0 | 0 | 0.00% |
| TM33 | PS: WESTERN UNION | 159 | 366 | 2,223 | 489 | 0 | 0 | 0 | 0.00% |
| CC04 | PS: WOODFERN | 5,849 | 4,698 | 9,482 | 8,838 | 0 | 0 | 0 | 0.00% |
| TM07 | PS: WYSACKY PARK 7 | 224 | 233 | 259 | 268 | 0 | 0 | 0 | 0.00% |
| TM08 | PS: WYSACKY PARK 8 | 1,369 | 981 | 255 | 1,245 | 0 | 0 | 0 | 0.00% |
| TM10 | PS: WYSACKY PARK 10 | 234 | 1,197 | 264 | 266 | 0 | 0 | 0 | 0.00% |
| TM11 | PS: WYSACKY PARK 11 | 252 | 276 | 302 | 286 | 0 | 0 | 0 | 0.00% |
| TM12 | PS: WYSACKY PARK 12 | 230 | 246 | 265 | 332 | 0 | 0 | 0 | 0.00% |
| TM13 | PS: WYSACKY PARK 13 | 258 | 1,291 | 322 | 342 | 0 | 0 | 0 | 0.00% |
| 66300 | Solid Waste Collections-Administration | 0 | 0 | 0 | 0 | 99,664 | 105,545 | 5,881 | 5.90% |
| 66301 | Solid Waste Collections-Armfield | 0 | 0 | 0 | 0 | 43,982 | 44,852 | 870 | 1.98% |
| 66302 | Solid Waste Collections-Austin Chaney | 0 | 0 | 0 | 0 | 18,751 | 62,675 | 43,924 | 234.25% |
| 66303 | Solid Waste Collections-New Salem | 0 | 0 | 0 | 0 | 25,329 | 31,809 | 6,480 | 25.58% |
| 66304 | Solid Waste Collections-Parkwood | 0 | 0 | 0 | 0 | 83,189 | 54,941 | -28,248 | -33.96% |
| 66305 | Solid Waste Collections-Piedmont | 0 | 0 | 0 | 0 | 63,064 | 56,703 | -6,361 | -10.09% |
| 66307 | Solid Waste Collections-Sun Valley | 0 | 0 | 0 | 0 | 57,655 | 56,209 | -1,446 | -2.51% |
| 66308 | Solid Waste Collections-White Store | 0 | 0 | 0 | 0 | 47,206 | 51,815 | 4,609 | 9.76% |
| 66200 | Solid Waste Disposal-Administration | 0 | 0 | 0 | 0 | 997,324 | 794,800 | -202,524 | -20.31% |
| 66281 | Solid Waste Disposal-Construction & Demo. | 0 | 0 | 0 | 0 | 581,366 | 438,092 | -143,274 | -24.64% |
| 66283 | Solid Waste Disposal-MSW | 0 | 0 | 0 | 0 | 2,070,502 | 2,077,353 | 6,851 | 0.33% |
| 66280 | Solid Waste Disposal-Recycling | 0 | 0 | 0 | 0 | 654,098 | 882,491 | 228,393 | 34.92% |
| 61100 | W/WW Administration | 0 | 0 | 0 | 0 | 190,608 | 261,881 | 71,273 | 37.39% |
| 61150 | W/WW Health and Safety | 0 | 0 | 0 | 0 | 102,448 | 104,524 | 2,076 | 2.03% |
| 61300 | Water Distribution-Administration | 0 | 0 | 0 | 0 | 4,609,778 | 4,428,918 | -180,860 | -3.92% |
| 61320 | Water Distribution-Meter Services | 0 | 0 | 0 | 0 | 1,544,677 | 1,423,355 | -121,322 | -7.85% |
| 61310 | Water Distribution-System Operations | 0 | 0 | 0 | 0 | 564,389 | 539,228 | -25,161 | -4.46% |
| 61315 | Water Distribution-Water Line Maintenance | 0 | 0 | 0 | 0 | 585,918 | 591,653 | 5,735 | 0.98% |
| 61325 | Water Distribution-Water Quality Mgnt. | 0 | 0 | 0 | 0 | 261,373 | 295,971 | 34,598 | 13.24% |
| 68168 | Water Resources-Floodplain Mgnt | 0 | 0 | 0 | 0 | 49,795 | 0 | -49,795 | -100.00% |
| 68165 | Water Resources-Stormwater | 0 | 0 | 0 | 0 | 177,633 | 0 | -177,633 | -100.00% |
| ST02 | WATKINS ROAD - BS | 93,530 | 110,736 | 95,929 | 111,911 | 0 | 0 | 0 | 0.00% |
| ST01 | WAXHAW MARVIN RD BS | 134,842 | 113,247 | 42 | 140,398 | 0 | 0 | 0 | 0.00% |
| 61400 | WW Operations-Administration | 0 | 0 | 0 | 0 | 4,276,652 | 4,268,456 | -8,196 | -0.19% |
| 61410 | WW Operations-Crooked Creek | 0 | 0 | 0 | 0 | 660,437 | 686,197 | 25,760 | 3.90% |
| 61413 | WW Operations-Small Facilities | 0 | 0 | 0 | 0 | 157,488 | 150,958 | -6,530 | -4.15% |
| 61415 | WW Operations-Twelve Mile Creek | 0 | 0 | 0 | 0 | 1,428,167 | 1,529,712 | 101,545 | 7.11% |

Public Works

Program Summary

| Project/Program | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|-----------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|--------------------------|
| Public Works | 70,838,692 | 38,108,217 | 35,530,076 | 40,266,231 | 54,618,941 | 53,300,691 | -1,318,250 | -2.41% |

Facilities Management

Division Summary Report

| Category | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|---|----------------|-----------------|-----------------|-------------------|-------------------|-------------------|------------------------|-----------------------|
| REVENUE | | | | | | | | |
| Non-Enterprise Charges For Services | -174 | 0 | -835 | -692 | 0 | 0 | 0 | 0.00% |
| Investment Income | 0 | 0 | 0 | -4,213 | 0 | -2,098 | -2,098 | 0.00% |
| Other Revenue | -10,278 | -13,879 | -561 | -1,345 | 0 | 0 | 0 | 0.00% |
| Internal Service Fund Charges | 0 | 0 | 0 | -4,252,431 | -4,800,933 | -4,831,697 | -30,764 | 0.64% |
| Interfund Transfers | 0 | 0 | 0 | -13,301 | 0 | 0 | 0 | 0.00% |
| Other Funding Sources | 0 | 0 | 0 | 0 | -25,269 | -35,500 | -10,231 | 40.49% |
| Total REVENUE | -10,452 | -13,879 | -1,396 | -4,271,982 | -4,826,202 | -4,869,295 | -43,093 | 0.89% |
| EXPENDITURES | | | | | | | | |
| Employee Compensation | 319,215 | 323,621 | 228,439 | 251,441 | 327,453 | 342,136 | 14,683 | 4.48% |
| Employee Benefits | 192,503 | 182,895 | 150,100 | 141,887 | 189,991 | 195,315 | 5,324 | 2.80% |
| Operating Cost | 417,187 | 189,491 | 3,403,922 | 3,888,683 | 4,178,368 | 4,498,004 | 319,636 | 7.65% |
| Capital Outlay | 136,134 | 14,919 | 80,733 | 0 | 282,000 | 160,500 | -121,500 | -43.09% |
| Debt Service | 11,417 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Interdepartmental Charges | -1,086,613 | -1,008,690 | -4,339,300 | -777,951 | -928,537 | -678,300 | 250,237 | -26.95% |
| Interfund Transfers | 0 | 0 | 0 | 138,301 | 45,560 | 0 | -45,560 | -100.00% |
| Other Budgetary Accounts | 0 | 0 | 0 | 0 | 49,732 | 375 | -49,357 | -99.25% |
| Total EXPENDITURES | -10,157 | -297,764 | -476,106 | 3,642,361 | 4,144,567 | 4,518,030 | 373,463 | 9.01% |
| Total Department Revenue (Over)/Under Expenditures | -20,609 | -311,643 | -477,502 | -629,621 | -681,635 | -351,265 | | |

FTE Summary

| Full Time/Part Time | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 # Change | FY 2016 - 17 % Change |
|------------------------------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------------|-----------------------|
| Full-Time | 7.00 | 4.00 | 4.03 | 4.03 | 5.05 | 5.05 | 0.00 | 0.00% |
| Total Facilities Management | 7.00 | 4.00 | 4.03 | 4.03 | 5.05 | 5.05 | 0.00 | 0.00% |

Solid Waste

Division Summary Report

| Category | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|---|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|---------------------------|--------------------------|
| REVENUE | | | | | | | | |
| Other Taxes | -372,658 | -362,703 | -381,121 | -392,039 | -375,335 | -386,900 | -11,565 | 3.08% |
| Enterprise Charges for Services | -3,789,357 | -4,385,685 | -4,639,110 | -4,150,241 | -3,963,447 | -4,788,084 | -824,637 | 20.81% |
| Investment Income | -44,923 | 8,348 | -26,670 | -20,738 | -35,000 | -52,692 | -17,692 | 50.55% |
| Other Revenue | -984 | -883 | -60,512 | -40,794 | 0 | 0 | 0 | 0.00% |
| Interfund Transfers | -33,770 | -85,682 | -816,252 | 0 | -45,000 | 0 | 45,000 | -100.00% |
| Other Funding Sources | 0 | 0 | 0 | 0 | -550,398 | 0 | 550,398 | -100.00% |
| Total REVENUE | -4,241,692 | -4,826,605 | -5,923,665 | -4,603,812 | -4,969,180 | -5,227,676 | -258,496 | 5.20% |
| EXPENDITURES | | | | | | | | |
| Employee Compensation | 609,361 | 620,150 | 604,645 | 694,958 | 793,259 | 806,740 | 13,481 | 1.70% |
| Employee Benefits | 345,064 | 329,581 | 342,522 | 425,520 | 474,639 | 498,752 | 24,113 | 5.08% |
| Operating Cost | 3,145,812 | 3,312,255 | 3,069,315 | 2,834,039 | 3,131,513 | 3,173,983 | 42,470 | 1.36% |
| Capital Outlay | 24,202 | 201,791 | 423,728 | 485,438 | 524,769 | 310,000 | -214,769 | -40.93% |
| Interfund Transfers | 33,770 | 85,682 | 816,252 | 0 | 45,000 | 0 | -45,000 | -100.00% |
| Other Budgetary Accounts | 0 | 0 | 0 | 0 | 0 | 438,200 | 438,200 | 0.00% |
| Total EXPENDITURES | 4,158,209 | 4,549,459 | 5,256,462 | 4,439,955 | 4,969,180 | 5,227,676 | 258,496 | 5.20% |
| Total Department Revenue (Over)/Under Expenditures | -83,483 | -277,146 | -667,203 | -163,857 | 0 | 0 | | |

FTE Summary

| Full Time/Part Time | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 # Change | FY 2016 - 17 % Change |
|--------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------------|--------------------------|
| Temp-Part-Time | 6.06 | 5.77 | 5.77 | 5.77 | 5.77 | 5.77 | 0.00 | 0.00% |
| Full-Time | 13.70 | 12.67 | 13.68 | 15.18 | 14.85 | 15.85 | 1.00 | 6.73% |
| Total Solid Waste | 19.76 | 18.44 | 19.45 | 20.95 | 20.62 | 21.62 | 1.00 | 4.85% |

Stormwater

Division Summary Report

| Category | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------------|-----------------------|
| REVENUE | | | | | | | | |
| Non-Enterprise Charges For Services | 0 | 0 | -16,100 | -28,694 | -15,000 | 0 | 15,000 | -100.00% |
| Interfund Transfers | -158,410 | -208,944 | -319,893 | -287,282 | -214,829 | 0 | 214,829 | -100.00% |
| Other Funding Sources | 0 | 0 | 0 | 0 | -5,110 | 0 | 5,110 | -100.00% |
| Total REVENUE | -158,410 | -208,944 | -335,993 | -315,976 | -234,939 | 0 | 234,939 | -100.00% |
| EXPENDITURES | | | | | | | | |
| Employee Compensation | 88,721 | 136,273 | 159,291 | 105,486 | 116,365 | 0 | -116,365 | -100.00% |
| Employee Benefits | 35,960 | 50,176 | 56,832 | 40,987 | 47,891 | 0 | -47,891 | -100.00% |
| Operating Cost | 20,638 | 14,888 | 18,367 | 9,219 | 70,683 | 0 | -70,683 | -100.00% |
| Capital Outlay | 0 | 0 | 6,584 | 0 | 0 | 0 | 0 | 0.00% |
| Other Budgetary Accounts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% |
| Total EXPENDITURES | 145,319 | 201,337 | 241,074 | 155,692 | 234,939 | 0 | -234,939 | -100.00% |
| Total Department Revenue (Over)/Under Expenditures | -13,091 | -7,607 | -94,919 | -160,284 | 0 | 0 | | |

FTE Summary

| Full Time/Part Time | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 # Change | FY 2016 - 17 % Change |
|-------------------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------------|-----------------------|
| Full-Time | 2.05 | 2.07 | 2.06 | 1.40 | 1.00 | 0.00 | -1.00 | -100.00% |
| Total Stormwater | 2.05 | 2.07 | 2.06 | 1.40 | 1.00 | 0.00 | -1.00 | -100.00% |

Water & Wastewater

Division Summary Report

| Category | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 \$ Change | FY 2016 - 17 % Change |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|--------------------------|
| REVENUE | | | | | | | | |
| Restricted Intergovernmental Revenue | 0 | 0 | -1,739,243 | 0 | 0 | 0 | 0 | 0.00% |
| Non-Enterprise Charges For Services | 0 | -12,722 | -36,504 | -54,077 | -35,000 | -33,648 | 1,352 | -3.86% |
| Enterprise Charges for Services | -29,564,935 | -29,554,075 | -38,121,756 | -38,799,398 | -38,077,141 | -43,052,139 | -4,974,998 | 13.07% |
| Debt Proceeds - Restricted Revenue | -36,420,424 | 0 | 0 | 0 | -550,000 | 0 | 550,000 | -100.00% |
| Investment Income | -347,512 | 135,667 | -168,066 | -119,450 | -312,932 | -451,916 | -138,984 | 44.41% |
| Other Revenue | -112,171 | -90,369 | -196,460 | -195,919 | -37,657 | -17,282 | 20,375 | -54.11% |
| Other Funding Sources | 0 | 0 | 0 | 0 | -6,267,525 | 0 | 6,267,525 | -100.00% |
| Total REVENUE | -66,445,042 | -29,521,499 | -40,262,029 | -39,168,844 | -45,280,255 | -43,554,985 | 1,725,270 | -3.81% |
| EXPENDITURES | | | | | | | | |
| Employee Compensation | 3,782,497 | 3,909,853 | 4,175,545 | 3,883,984 | 4,490,040 | 4,949,421 | 459,381 | 10.23% |
| Employee Benefits | 2,139,500 | 2,123,314 | 2,343,199 | 2,363,815 | 2,687,876 | 2,883,299 | 195,423 | 7.27% |
| Operating Cost | 9,632,479 | 12,290,722 | 12,059,129 | 12,066,277 | 14,580,142 | 14,015,817 | -564,325 | -3.87% |
| Capital Outlay | 136,101 | 371,359 | 647,149 | 304,730 | 1,104,310 | 1,029,035 | -75,275 | -6.82% |
| Contracts, Grants, and Subsidies | 255,858 | 381,341 | 489,026 | 2,542,114 | 2,692,361 | 2,715,636 | 23,275 | 0.86% |
| Debt Service | 46,254,031 | 6,769,652 | 6,112,235 | 6,003,887 | 12,058,378 | 6,669,656 | -5,388,722 | -44.69% |
| Interfund Transfers | 4,344,855 | 7,808,944 | 4,682,363 | 4,863,416 | 7,657,148 | 6,980,500 | -676,648 | -8.84% |
| Other Budgetary Accounts | 0 | 0 | 0 | 0 | 0 | 4,311,620 | 4,311,620 | 0.00% |
| Total EXPENDITURES | 66,545,321 | 33,655,185 | 30,508,646 | 32,028,223 | 45,270,255 | 43,554,985 | -1,715,270 | -3.79% |
| Total Department Revenue (Over)/Under Expenditures | 100,279 | 4,133,686 | -9,753,383 | -7,140,621 | -10,000 | 0 | | |

FTE Summary

| Full Time/Part Time | FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | FY 2015 Actual | FY 2016 Revised | FY 2017 Adopted | FY 2016 - 17 # Change | FY 2016 - 17 % Change |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------------|--------------------------|
| Temp-Part-Time | 0.32 | 0.59 | 0.59 | 0.59 | 0.83 | 1.31 | 0.48 | 57.83% |
| Part-Time | 0.70 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| Full-Time | 90.20 | 93.91 | 84.23 | 87.39 | 93.10 | 98.10 | 5.00 | 5.37% |
| Total Water & Wastewater | 91.22 | 94.50 | 84.82 | 87.98 | 93.93 | 99.41 | 5.48 | 5.83% |