The six-year General Capital Program (GCP) reflects the capital needs of the General Government within Union County. Included in this program are projects that provide for the general services of government, including areas such as law enforcement, parks and recreation, libraries, information technology infrastructure, South Piedmont Community College, and others.

The projects included in this program comply with the requirements of the Union County Capital Improvement Program Management Policy.

The projects included in this program effect current and future operating budget appropriation. As part of the capital budgeting process, departments are required to estimate what the anticipated future operating budget impact will be. The operating budget impact is simply an estimate, and as the projects develop, estimates will become more defined as the projects mature. The anticipated operating budget impact includes appropriations for annual debt service, new positions and operating expenditures, change in maintenance costs, and variations in annual revenues.

#### Program Highlights

The GCP consists of nineteen capital programs and forty-one specific projects. The programs focus on specific service areas within County Government.

The majority of the GCP is comprised of Sheriff's Office, Facilities, South Piedmont Community College (SPCC), Community Services, Emergency Management and Tax Administration programs.

The Sheriff's Office program includes replacement, expansion and renovation projects to existing and future facilities, as well as the Firearms Training and Qualification Range.

The majority of the Facilities service area program is comprised of a major project for a new Human Services Campus with a few smaller maintenance and renewal projects. The Human Services Campus will house the Division of Social Services and Public Health.

The SPCC program consists of two projects for expansion of the current facilities on the Monroe Campus. The expansions include a Multi-Purpose Building and a Center for Technology and Allied

Health. The SPCC program also contains a few smaller technology and facility maintenance and renewal projects.

The Community Services area includes a major expansion to the Union West Library, and an additional new library in the South West region of the County, an expansion of the Agriculture Center for a Pavilion, as well as future Park Development and Renewal. The Park Development program includes a Master Plan.

The Emergency Management Services area includes a new Emergency Services Center to house E911 and Emergency Management Administration as well as an Emergency Medical Service Base Station.

The Tax Administration area includes one project for replacement of the Tax Assessor's Software.

The Board of Elections will be required by N.C. General Statute 163.165 to replace voting equipment. New voting equipment must be in operations by Jan 1, 2018. The new law mandates that all voting equipment must produce a paper record of votes cast and provide a backup means of counting the vote that a voter casts. This will ban the touch-screen voting machines currently used by the County. The Board of Elections voting equipment replacement cost is estimated at \$807,630.

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The following graph represents the total amount of the GCP at the Service Area level.

|                        |  | Service Area   |
|------------------------|--|--|
| General Ca             | pital Six-Year Program                                   | Total  |
| Administrative         | Services   | \$ 2,243,238   |
| Board of Electi        | ons  | 807,630  |
| Community Ser          | vices  | 33,866,850   |
| Emergency Ma           | nagement Services  | 10,515,200   |
| Facilities             |  | 50,454,299   |
| Growth Manage          | ement  | 123,400  |
| Human Service          | S  | 1,199,410  |
| Register of Dee        | eds  | 177,000  |
| Sheriff's Office       |  | 84,238,334   |
| South Piedmon          | t Community College                                      | 34,711,145   |
| Tax Administra         | tion   | 1,200,000  |
| Total General          | Capital Programs   | \$ 219,536,506   |
| Journ                  | ninistration Services ,<br>100,000 , \$2,243,238 ,<br>1% | Elections ,<br>807,630 , Community<br>0% Services ,<br>33,866,850 ,<br>Emergency |
| Sheriff's              |  | Management<br>Services,<br>10,515,200,<br>5%                                     |
| Office<br>84,238,334 , | Register of  | 50,454,299 ,<br>23%  |
|                        | Deeds, Human<br>77,000 0% Services<br>1,199,410          |  |

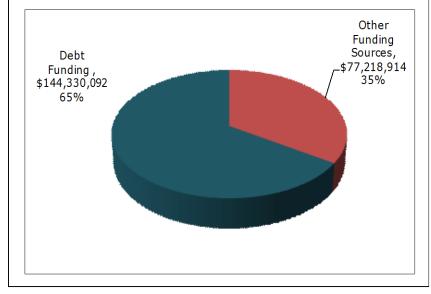
Within the Service Areas are nineteen capital programs. following chart shows the various programs located within each service area.

| General Capital Six-Year Program                    | E  | Program Total |
|---|----|---------------|
| Administrative Services                             | ·  | rogram roca   |
| IT Infrastructure and Efficiency Enhancements       | \$ | 2,243,23      |
| Total Administrative Services                       |    | 2,243,23      |
| Board of Elections                                  |    | , ,           |
| Board of Elections Voting Equipment                 |    | 807,63        |
| Total Board of Elections                            |    | 807,63        |
| Community Services                                  |    |               |
| Ag Center Facility Expansion and Improvements       |    | 5,877,35      |
| Facilities Maintenance and Renewal                  |    | 1,360,000     |
| IT Infrastructure and Efficiency Enhancements       |    | -             |
| Jesse Helms Park Development                        |    | 9,019,69      |
| Library Expansion and Development                   |    | 17,321,70     |
| Park Development and Renewal                        |    | 288,10        |
| Total Community Services                            |    | 33,866,850    |
| Emergency Management Services                       |    |               |
| Emergency Management                                |    | 10,515,20     |
| Total Emergency Management Services                 |    | 10,515,20     |
| Facilities  |    |               |
| Facilities Maintenance and Renewal                  |    | 8,304,29      |
| Human Services Campus                               |    | 42,150,000    |
| Total Facilities                                    |    | 50,454,299    |
| Growth Management                                   |    |               |
| Growth Management                                   |    | 123,40        |
| Total Growth Management                             |    | 123,40        |
| Human Services                                      |    |               |
| Automation and Record Management                    |    | 1,199,410     |
| Total Human Services                                |    | 1,199,410     |
| Register of Deeds                                   |    |               |
| Redaction Project                                   |    | 177,00        |
| Total Register of Deeds                             |    | 177,00        |
| Sheriff's Office                                    |    |               |
| Firearms Training and Qualification Range           |    | 8,555,66      |
| Jail and Sheriff's Office Replacement and Expansion |    | 74,624,969    |
| Renovations   |    | 1,057,70      |
| Total Sheriff's Office                              |    | 84,238,33     |
| South Piedmont Community College                    |    | 0.4 =         |
| South Piedmont Community College                    |    | 34,711,14     |
| Total SPCC  |    | 34,711,14     |
| Tax Administration                                  |    | 4 000 65      |
| Tax Assessor Software Replacement                   |    | 1,200,000     |
| Total Tax Administration                            |    | 1,200,000     |



Funding of the GCP is provided through a number of sources, including capital reserve funds, new debt, general fund pay-as-you-go (PayGo), grants, and contributions from other funds. The graph below represents the amount of funding that is anticipated through issuance of debt and other funding sources.

| Fiscal Year     | Other Funding<br>Sources | Debt<br>Funding | Total          |
|-----------------|--------------------------|-----------------|----------------|
| Funded-to-Date  | \$ 66,462,699            | \$ 992,500      | \$ 67,455,199  |
| FY 2017 Adopted | 3,844,915                | -               | 3,844,915      |
| FY 2018 Planned | 1,133,600                | 4,884,763       | 6,018,363      |
| FY 2019 Planned | 730,200                  | 23,974,118      | 24,704,318     |
| FY 2020 Planned | 2,335,000                | 106,593,749     | 108,928,749    |
| FY 2021 Planned | 350,000                  | 7,884,962       | 8,234,962      |
| FY 2022 Planned | 350,000                  | -               | 350,000        |
| Total           | \$ 75,206,414            | \$ 144,330,092  | \$ 219,536,506 |



The largest source of funding planned is the use of General Obligation Bonds (GO Bonds). General obligation bonds are voted on by the residents via a referendum, with the exception of 2/3rds Bonds.

The following chart list which programs with proposed funding through General Obligation Bonds.

| New General Obligation Bonds              | Program Total  |
|---|----------------|
| Emergency Management Facility             | \$ 8,150,000   |
| Jail and Sheriff's Office Replacement and | 72,729,924     |
| Expansion Program                         |                |
| Jesse Helms Park Development              | 7,500,249      |
| Library Expansion and Development         | 17,321,706     |
| 4H Pavilion and Ancillary Facilities      | 5,697,353      |
| South Piedmont Community College          | 31,130,730     |
| Total GO Bond Funding                     | \$ 142,529,962 |
|   |                |

Based on the Union County Capital Improvement Program Management Policy and the County's Debt Policy, it is assumed that when voters approve the referendum debt, it also reflects affirmation of the related tax rate necessary to support the annual debt service.

To provide perspective, the value of each penny in ad valorem tax for FY 2017 is anticipated to generate \$2,374,927. The new GO Bonds would require an increase of approximately 6.02 cents by FY 2022.

Given the planned projects, and assuming a successful referendum, the total new general obligation debt for general capital projects would increase by about \$142.5 million by referendum. Assuming market conditions and other factors, the County's debt service for general capital projects would increase a total of \$13.95 million for both general government purpose debt and educational purpose debt, by the end of FY 2020.

The following chart represents the debt for general government purposes, showing current debt service payments, and future anticipated debt service payments with the issuance of new general obligation debt added in.



| General Government Program Debt |    |            |    |            |               |  |  |  |  |  |  |
|---------------------------------|----|------------|----|------------|---------------|--|--|--|--|--|--|
| Fiscal Year                     |    | Principal  |    | Interest   | Total         |  |  |  |  |  |  |
| Current Debt Service            | \$ | 2,404,991  | \$ | 503,795    | \$ 2,908,786  |  |  |  |  |  |  |
| FY 2017 Planned                 |    | 2,415,580  |    | 431,755    | 2,847,335     |  |  |  |  |  |  |
| FY 2018 Planned                 |    | 3,115,047  |    | 7,502,742  | 10,617,789    |  |  |  |  |  |  |
| FY 2019 Planned                 |    | 10,269,362 |    | 7,058,195  | 17,327,556    |  |  |  |  |  |  |
| FY 2020 Planned                 |    | 9,095,687  |    | 7,058,195  | 16,153,882    |  |  |  |  |  |  |
| FY 2021 Planned                 |    | 8,333,787  |    | 6,636,543  | 14,970,330    |  |  |  |  |  |  |
| FY 2022 Planned                 |    | 8,324,029  |    | 6,233,472  | 14,557,502    |  |  |  |  |  |  |
| Total                           | \$ | 43,958,484 | \$ | 35,424,696 | \$ 79,383,180 |  |  |  |  |  |  |

The SPCC program requires a successful voter referendum as well. The proposed SPCC education projects would increase general obligation debt by \$31.1 million. The additional funding for these SPCC projects would increase the County's debt service by \$3.04 million by the end of FY 2020, assuming market conditions and other factors.

The following chart represents the future anticipated debt service payments beginning in FY 2019, inclusive of proposed general obligation bonds for SPCC. SPCC is included as part of the Education Debt for the County as shown in the Debt Management section.

| SPCC Program Debt |    |           |    |           |      |           |  |  |  |  |  |
|-------------------|----|-----------|----|-----------|------|-----------|--|--|--|--|--|
| Fiscal Year       |    | Principal |    | Interest  |      | Total     |  |  |  |  |  |
| FY 2019 Planned   | \$ | 1,944,272 | \$ | 1,618,889 | \$   | 3,563,161 |  |  |  |  |  |
| FY 2020 Planned   |    | 1,935,769 |    | 1,530,576 |      | 3,466,345 |  |  |  |  |  |
| FY 2021 Planned   |    | 1,778,920 |    | 1,440,309 |      | 3,219,229 |  |  |  |  |  |
| FY 2022 Planned   |    | 1,777,438 |    | 1,353,851 |      | 3,131,289 |  |  |  |  |  |
| Total             | \$ | 7,436,399 | \$ | 5,943,625 | \$ 1 | 3,380,024 |  |  |  |  |  |

The GCP includes an additional \$807,630 of installment financing. This financing will be used to replace the Board Election's voting equipment. The length of the financing will be matched to the estimated useful life of the system. The current amount is an

estimate and will be refined as the system specifications and better pricing information becomes available.

In addition to the GO Bonds and Installment Financing, the GCP includes the use of \$73.8 million of PayGo funding. The majority of the PayGo funding was previously appropriated funding in the amount of \$65.4 million. The majority of this funding was from the one-time hospital lease revenue, based on Board direction, \$35.1 million of the hospital lease revenue was appropriated for the Human Services Campus.

In addition to the Human Services Facility of an additional \$7 millon of PayGo, the Firearms Training and Qualifications Range was previously funded through \$8.5 million of PayGo.

The remaining PayGo funding is recommended for smaller facility and technology enhancement projects.

The use of Utility Fund Balance was previously appropriated as part of the proportional contribution for the "Countywide Phone System Upgrade to VoIP" project that remains open.

#### Operating Budget Impact

Given the new and expanded facilities recommended, it is anticipated that there will be significant increases in operating cost. These operating costs will become better defined as the projects and operating plans are further developed.

Additionally, many of the enhancement projects generate both real dollar savings as well as efficiencies within the organization.

The debt impact, based on the GO Bonds is discussed in more detail within the funding strategy of GCP and the portion of the Debt Management section that discusses the County's total.

The following chart shows the summary of the anticipated operating budget impact by service area that is determined at this time.



|  |            |              | Operating Budget |               |               | FV 2022       | Total        |
|--|------------|--------------|------------------|---------------|---------------|---------------|--------------|
|  | FY 2017    | FY 2018      | FY 2019          | FY 2020       | FY 2021       | FY 2022       | Total        |
| General Capital Program                              |            |              |                  |               |               |               |              |
| Board of Elections                                   |            |              |                  |               |               |               |              |
| Voting Equipment                                     | 107,000    | 65,000       | 65,000           | 65,000        | 65,000        | 65,000        | 432,00       |
| Total Board of Elections                             | 107,000    | 65,000       | 65,000           | 65,000        | 65,000        | 65,000        | 432,00       |
| Administrative Services                              |            |              |                  |               |               |               |              |
| IT Infrastructure and Efficiency<br>Enhancements     | 115,400    | 115,400      | 115,400          | 115,400       | 115,400       | 115,400       | 692,40       |
| Total Administrative Services                        | 115,400    | 115,400      | 115,400          | 115,400       | 115,400       | 115,400       | 692,40       |
| Community Services                                   |            |              | •                | •             |               |               |              |
| 4H Pavilion and Ancillary Facilities                 | -          | -            | 591,160          | 576,381       | 561,602       | 546,823       | 2,275,96     |
| Facilities Maintenance and Renewal                   | _          | _            | -                | -             | -             | -             | _,,          |
| Jesse Helms Park Development                         | _          | _            | 771,900          | 933,441       | 914,144       | 894,846       | 3,514,33     |
| Library Expansion and Development                    |            |              | 1,756,501        | 2,336,992     | 2,293,079     | 2,605,171     | 8,991,74     |
| , ,  |            | 7 500        |                  |               |               |               |              |
| Park Development and Renewal                         |            | 7,500        | 7,500            | 7,500         | 7,500         | 7,500         | 37,50        |
| Total Community Services                             |            | 7,500        | 3,127,061        | 3,854,314     | 3,776,325     | 4,054,340     | 14,819,54    |
| Emergency Management Services                        |            | 007.000      | 016110           | 705.406       | 774.260       | 752.224       | 2.075.07     |
| Emergency Management Facility                        | -          | 837,038      | 816,112          | 795,186       | 774,260       | 753,334       | 3,975,93     |
| Total Emergency Management Service                   |            | 837,038      | 816,112          | 795,186       | 774,260       | 753,334       | 3,975,93     |
| Facilities   |            |              |                  |               |               |               |              |
| Facilities Maintenance and Renewal                   | -          | -            | -                | -             | -             | -             | -            |
| Human Services Campus                                | -          | (469,667)    | (469,667)        | (469,667)     | (469,667)     | (469,667)     | (2,348,33    |
| Total Facilities                                     | _          | (469,667)    | (469,667)        | (469,667)     | (469,667)     | (469,667)     | (2,348,33    |
| Growth Management                                    |            |              |                  |               |               |               |              |
| Growth Management                                    | 3,000      | 3,000        | 3,000            | 3,000         | 3,000         | 3,000         | 18,00        |
| Total Growth Management                              | 3,000      | 3,000        | 3,000            | 3,000         | 3,000         | 3,000         | 18,00        |
| Human Services                                       |            |              |                  |               |               |               |              |
| Automation and Record Management                     | 228,496    | 228,496      | 228,496          | 228,496       | 228,496       | 228,496       | 1,370,97     |
| Total Human Services                                 | 228,496    | 228,496      | 228,496          | 228,496       | 228,496       | 228,496       | 1,370,97     |
| Sheriff's Office                                     |            |              |                  |               |               |               |              |
| Firearms Training and Qualification<br>Range         | -          | -            | -                | -             | -             | -             | -            |
| Jail and Sheriff's Office Replacement and Expansion  | -          | -            | 7,311,175        | 7,128,396     | 6,945,616     | 6,762,837     | 28,148,02    |
| Law Enforcement Facilities Expansion and Renovations | _          | _            | _                | _             | _             | _             | _            |
| Total Sheriff's Office                               |            |              | 7,311,175        | 7,128,396     | 6,945,616     | 6,762,837     | 28,148,02    |
| Community Partners                                   |            |              | ,,,,,,,,,,       | 7,120,330     | 0,545,010     | 0,702,037     | 20,170,02    |
| South Piedmont Community College                     | _          | _            | 3,153,500        | 3,074,500     | 2,995,500     | 2,916,500     | 12,140,00    |
| Total Community Partners                             | <u> </u>   | <u> </u>     | 3,153,500        | 3,074,500     | 2,995,500     | 2,916,500     | 12,140,00    |
| Tax Administration                                   | <u> </u>   | <u> </u>     | 3,133,300        | 3,074,300     | ۷,۶۶۵,۵00     | 2,910,300     | 12,140,00    |
|  | 226 225    | 226 227      | 226.25           | 227.652       | 240 555       | 240 522       |              |
| Tax Assessor Software Replacement                    | 226,335    | 226,335      | 226,335          | 237,650       | 249,530       | 249,530       | 1,415,71     |
| Total Tax Administration                             | 226,335    | 226,335      | 226,335          | 237,650       | 249,530       | 249,530       | 1,415,71     |
| Total Operating Budget Impact                        | \$ 680,231 | \$ 1,013,102 | \$ 14,576,412    | \$ 15,032,275 | \$ 14,683,460 | \$ 14,678,770 | \$ 60,664,25 |



# Section Summary

| R | eso | urce | Su | ımn | nary |
|---|-----|------|----|-----|------|
|   |     |      |    |     |      |

| Summary                             | Project To-Date | Adopted    | Unappropriated Planning Years |             |              |            |          |              |
|-------------------------------------|-----------------|------------|-------------------------------|-------------|--------------|------------|----------|--------------|
| Summary                             | Appropriation   | FY 2017    | FY 2018                       | FY 2019     | FY 2020      | FY 2021    | FY 2022  | Total        |
| REVENUE                             |                 |            |                               |             |              |            |          |              |
| FY 2018 General Obligation<br>Bonds | 0               | 0          | -4,077,133                    | -23,974,118 | -106,593,749 | -7,884,962 | 0        | -142,529,962 |
| General Pay Go                      | -64,709,120     | -3,844,915 | -1,133,600                    | -730,200    | -2,335,000   | -350,000   | -350,000 | -73,452,835  |
| GO Bonds                            | -992,500        | 0          | 0                             | 0           | 0            | 0          | 0        | -992,500     |
| Grant Funding                       | -512,205        | 0          | 0                             | 0           | 0            | 0          | 0        | -512,205     |
| Installment Financing               | 0               | 0          | -807,630                      | 0           | 0            | 0          | 0        | -807,630     |
| Other Activities                    | -913,874        | 0          | 0                             | 0           | 0            | 0          | 0        | -913,874     |
| Utility Pay Go                      | -327,500        | 0          | 0                             | 0           | 0            | 0          | 0        | -327,500     |
| Total REVENUE                       | -67,455,199     | -3,844,915 | -6,018,363                    | -24,704,318 | -108,928,749 | -8,234,962 | -350,000 | -219,536,506 |

| Programs  | Project To-Date | Adopted   | Unappropriated Planning Years |           |            |         |         |            |
|---|-----------------|-----------|-------------------------------|-----------|------------|---------|---------|------------|
| rrograms  | Appropriation   | FY 2017   | FY 2018                       | FY 2019   | FY 2020    | FY 2021 | FY 2022 | Total      |
| Board of Elections  |                 |           |                               |           |            |         |         |            |
| Board of Elections  | 0               | 0         | 807,630                       | 0         | 0          | 0       | 0       | 807,630    |
| Total Board of Elections                                  | 0               | 0         | 807,630                       | 0         | 0          | 0       | 0       | 807,630    |
| Building Code Enforcement                                 |                 |           |                               |           |            |         |         |            |
| Growth Management   | 123,400         | 0         | 0                             | 0         | 0          | 0       | 0       | 123,400    |
| Total Building Code<br>Enforcement                        | 123,400         | 0         | 0                             | 0         | 0          | 0       | 0       | 123,400    |
| Community Partners  |                 |           |                               |           |            |         |         |            |
| South Piedmont Community<br>College                       | 1,750,000       | 1,830,415 | 0                             | 0         | 31,130,730 | 0       | 0       | 34,711,145 |
| Total Community Partners                                  | 1,750,000       | 1,830,415 | 0                             | 0         | 31,130,730 | 0       | 0       | 34,711,145 |
| Cooperative Extension                                     |                 |           |                               |           |            |         |         |            |
| Agriculture Center Facility<br>Expansion and Improvements | 80,000          | 100,000   | 743,133                       | 0         | 4,954,220  | 0       | 0       | 5,877,353  |
| Total Cooperative Extension                               | 80,000          | 100,000   | 743,133                       | 0         | 4,954,220  | 0       | 0       | 5,877,353  |
| Emergency Management                                      |                 |           |                               |           |            |         |         |            |
| Emergency Management                                      | 80,000          | -80,000   | 1,700,000                     | 6,830,200 | 1,985,000  | 0       | 0       | 10,515,200 |

# Section Summary

| Resource Summary                                   |                 |         |                               |           |           |           |         |            |
|--|-----------------|---------|-------------------------------|-----------|-----------|-----------|---------|------------|
| Programs   | Project To-Date | Adopted | Unappropriated Planning Years |           |           |           |         |            |
| rrograms   | Appropriation   | FY 2017 | FY 2018                       | FY 2019   | FY 2020   | FY 2021   | FY 2022 | Total      |
| Emergency Management                               |                 |         |                               |           |           |           |         |            |
| Total Emergency Management                         | 80,000          | -80,000 | 1,700,000                     | 6,830,200 | 1,985,000 | 0         | 0       | 10,515,200 |
| Facilities Management                              |                 |         |                               |           |           |           |         |            |
| Facilities Maintenance and<br>Renewal              | 7,054,299       | 125,000 | 225,000                       | 225,000   | 225,000   | 225,000   | 225,000 | 8,304,299  |
| Human Services Campus                              | 42,150,000      | 0       | 0                             | 0         | 0         | 0         | 0       | 42,150,000 |
| Total Facilities Management                        | 49,204,299      | 125,000 | 225,000                       | 225,000   | 225,000   | 225,000   | 225,000 | 50,454,299 |
| Information Technology                             |                 |         |                               |           |           |           |         |            |
| IT Infrastructure and Efficiency<br>Enhancements   | 2,420,238       | 0       | 0                             | 0         | 0         | 0         | 0       | 2,420,238  |
| Total Information Technology                       | 2,420,238       | 0       | 0                             | 0         | 0         | 0         | 0       | 2,420,238  |
| Library  |                 |         |                               |           |           |           |         |            |
| Facilities Maintenance and<br>Renewal              | 250,000         | 485,000 | 125,000                       | 125,000   | 125,000   | 125,000   | 125,000 | 1,360,000  |
| IT Infrastructure and Efficiency<br>Enhancements   | 0               | 0       | 0                             | 0         | 0         | 0         | 0       | 0          |
| Library Expansion and<br>Development               | 0               | 0       | 1,634,000                     | 6,852,744 | 950,000   | 7,884,962 | 0       | 17,321,706 |
| Total Library                                      | 250,000         | 485,000 | 1,759,000                     | 6,977,744 | 1,075,000 | 8,009,962 | 125,000 | 18,681,706 |
| Parks & Recreation                                 |                 |         |                               |           |           |           |         |            |
| Jesse Helms Park Development                       | 1,519,442       | 0       | 0                             | 519,858   | 6,980,391 | 0         | 0       | 9,019,691  |
| Park Development and Renewal                       | 100,000         | 104,500 | 83,600                        | 0         | 0         | 0         | 0       | 288,100    |
| Total Parks & Recreation                           | 1,619,442       | 104,500 | 83,600                        | 519,858   | 6,980,391 | 0         | 0       | 9,307,791  |
| Public Health                                      |                 |         |                               |           |           |           |         |            |
| Human Services Automation and<br>Record Management | 175,000         | 0       | 0                             | 0         | 0         | 0         | 0       | 175,000    |
| Total Public Health                                | 175,000         | 0       | 0                             | 0         | 0         | 0         | 0       | 175,000    |
| Sheriff's Office                                   |                 |         |                               |           |           |           |         |            |
| Firearms Training and<br>Qualifications Range      | 8,555,665       | 0       | 0                             | 0         | 0         | 0         | 0       | 8,555,665  |

# Section Summary

| Resource Summary  |                 |           |           |            |                        |           |         |             |
|---|-----------------|-----------|-----------|------------|------------------------|-----------|---------|-------------|
| Programs  | Project To-Date | Adopted   |           | Unapp      | propriated Planning Ye | ears      |         |             |
| Fi Ogi attis  | Appropriation   | FY 2017   | FY 2018   | FY 2019    | FY 2020                | FY 2021   | FY 2022 | Total       |
| Sheriff's Office  |                 |           |           |            |                        |           |         |             |
| Jail and Sheriff's Office<br>Replacement and Expansion<br>Program | 1,895,045       | 0         | 0         | 10,151,516 | 62,578,408             | 0         | 0       | 74,624,969  |
| Law Enforcement Facilities<br>Expansion & Renovations             | 277,700         | 80,000    | 700,000   | 0          | 0                      | 0         | 0       | 1,057,700   |
| Total Sheriff's Office  | 10,728,410      | 80,000    | 700,000   | 10,151,516 | 62,578,408             | 0         | 0       | 84,238,334  |
| Social Services   |                 |           |           |            |                        |           |         |             |
| Human Services Automation and Record Management                   | 1,024,410       | 0         | 0         | 0          | 0                      | 0         | 0       | 1,024,410   |
| Total Social Services   | 1,024,410       | 0         | 0         | 0          | 0                      | 0         | 0       | 1,024,410   |
| Tax Administration  |                 |           |           |            |                        |           |         |             |
| Tax Assessment and<br>Administration Software<br>Replacement      | 0               | 1,200,000 | 0         | 0          | 0                      | 0         | 0       | 1,200,000   |
| Total Tax Administration  | 0               | 1,200,000 | 0         | 0          | 0                      | 0         | 0       | 1,200,000   |
| Total Expenditures  | 67,455,199      | 3,844,915 | 6,018,363 | 24,704,318 | 108,928,749            | 8,234,962 | 350,000 | 219,536,506 |

# Agriculture Center Facility Expansion and Improvements

### Program Detail

#### **Program Scope**

Program provides for expansion or improvements at the Union County Agriculture Center. Expansion items include a feasibility study, design, and construction for a Pavilion and Ancillary Facilities to serve the equestrian, livestock, and greater area needs of the community. Improvement items include the purchase of a digital display sign on Hwy 74.

#### **Program Operating Budget Impact**

The operating cost will become better defined as the projects and operating plans are further developed. After the study is complete if the direction of the Commission is to construct the 4H Pavilion it would require that General Obligation Bonds be issued in FY 2018. The operating impact from the issuance of General Obligation Bonds of \$5,697,353 will have a maximum annual debt service impact for this program of \$591,160.

| Program Funding                     | Project To-Date | Adopted  | Adopted Unappropriated Planning Years |         |            |         |         |            |  |
|-------------------------------------|-----------------|----------|---------------------------------------|---------|------------|---------|---------|------------|--|
| Program Funding                     | Appropriation   | FY 2017  | FY 2018                               | FY 2019 | FY 2020    | FY 2021 | FY 2022 | Total      |  |
| REVENUE                             |                 |          |                                       |         |            |         |         |            |  |
| FY 2018 General Obligation<br>Bonds | 0               | 0        | -743,133                              | 0       | -4,954,220 | 0       | 0       | -5,697,353 |  |
| General Pay Go                      | -80,000         | -100,000 | 0                                     | 0       | 0          | 0       | 0       | -180,000   |  |
| Total REVENUE                       | -80,000         | -100,000 | -743,133                              | 0       | -4,954,220 | 0       | 0       | -5,877,353 |  |

|       | Program Projects                    | Project To-Date | Adopted | Unappropriated Planning Years |         |           |         |         |           |
|-------|-------------------------------------|-----------------|---------|-------------------------------|---------|-----------|---------|---------|-----------|
|       | Frogram Frojects                    | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020   | FY 2021 | FY 2022 | Total     |
| EXPEN | DITURES                             |                 |         |                               |         |           |         |         |           |
| PR001 | Ag Center Digital Display<br>Sign   | 0               | 100,000 | 0                             | 0       | 0         | 0       | 0       | 100,000   |
| PR067 | 4H Pavilion/Ancillary<br>Facilities | 80,000          | 0       | 743,133                       | 0       | 4,954,220 | 0       | 0       | 5,777,353 |
| Total | EXPENDITURES                        | 80,000          | 100,000 | 743,133                       | 0       | 4,954,220 | 0       | 0       | 5,877,353 |

### Ag Center Digital Display Sign

### Project Detail

Agriculture Center Facility Expansion and Improvements

#### Project Scope

This project provides for the purchase of a digital display sign located on Hwy 74 at the Union County Agriculture Center (Ag Center).

#### **Project Justification and History**

In order to facilitate the advertising of programs and events at the Ag Center a modern display sign is needed. Consumers seek different methods of information today. Thousands, if not tens of thousands, of motor vehicles pass the Ag Center entrance twice per day and perhaps 40% or less have ever seen the Ag Center or been to a program or event. Limited size and type of signage are allowed by local governments. The amount of information we could convey in this format is significant. With remote programmability, we can change the engagement level of viewers and push the limits of potential clientele. This could be a significant piece of a total marketing plan for many county efforts.

| Project Phase             | Project To-Date | Adopted  | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|----------|-------------------------------|---------|---------|---------|---------|----------|
| Project Priase            | Appropriation   | FY 2017  | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |          |                               |         |         |         |         |          |
| General Pay Go            | 0               | -100,000 | 0                             | 0       | 0       | 0       | 0       | -100,000 |
| Total REVENUE             | 0               | -100,000 | 0                             | 0       | 0       | 0       | 0       | -100,000 |
| EXPENDITURES              |                 |          |                               |         |         |         |         |          |
| Other Activities          | 0               | 100,000  | 0                             | 0       | 0       | 0       | 0       | 100,000  |
| Total EXPENDITURES        | 0               | 100,000  | 0                             | 0       | 0       | 0       | 0       | 100,000  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                             | 0       | 0       | 0       | 0       | 0        |

### 4H Pavilion/Ancillary Facilities

### **Project Detail**

Agriculture Center Facility Expansion and Improvements

#### Project Scope

Project provides for a feasibility study, design, and construction for a Pavilion and Ancillary Facilities to serve the equestrian, livestock, and greater area needs.

#### **Project Justification and History**

During the initial discussions about the Union County Agricultural Services Center, opened in 2005, the topic of an event center (Pavilion) at the site was included. After the construction of the Services and Conference Center, discussions about the Pavilion continued. Some conversations between interested parties were held, but with very little formal planning. The end result was that there was some community interest in a facility to potentially hold livestock shows, horse shows, tractor shows and pull events, indoor concerts and other community events that could be held in an enclosed but non-climate controlled facility. However, over the years nothing has been done to formalize the level of community interest, the potential uses of such a facility or the cost/benefits of such a facility. This proposal should address those issues. While there has been discussion about such a facility, there needs to be a larger discussion with stakeholders to determine if it is a priority. Also, there needs to be input as to the community's expectations of what such a facility should be and how it should function. These factors are essential to determining the public's willingness to pay for and use such a facility. If there is public support around the idea of such a facility, then input must be generated as to expectations related to size and configuration. Operational expectations related to potential uses and governing policies should also be generated. In the limited previous discussions about the facility there has been an assumption that the best site is on the present Agricultural Center property. The discussion should allow for open input as to thoughts about this site and/or others and the study should provide an interpretation of those thoughts. Even though they may be very preliminary, cost projections for the size, configuration and function of such a facility should be estimated. Also, any potential for a phased construction process should be considered and outlined.

| Project Phase                       | Project To-Date | Adopted | Unappropriated Planning Years |         |            |         |         |            |  |
|-------------------------------------|-----------------|---------|-------------------------------|---------|------------|---------|---------|------------|--|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020    | FY 2021 | FY 2022 | Total      |  |
| REVENUE                             |                 |         |                               |         |            |         |         |            |  |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | -743,133                      | 0       | -4,954,220 | 0       | 0       | -5,697,353 |  |
| General Pay Go                      | -80,000         | 0       | 0                             | 0       | 0          | 0       | 0       | -80,000    |  |
| Total REVENUE                       | -80,000         | 0       | -743,133                      | 0       | -4,954,220 | 0       | 0       | -5,777,353 |  |
| EXPENDITURES                        |                 |         |                               |         |            |         |         |            |  |
| Construction                        | 0               | 0       | 0                             | 0       | 4,954,220  | 0       | 0       | 4,954,220  |  |
| Design & Engineering                | 0               | 0       | 743,133                       | 0       | 0          | 0       | 0       | 743,133    |  |
| Other Activities                    | 80,000          | 0       | 0                             | 0       | 0          | 0       | 0       | 80,000     |  |
| Total EXPENDITURES                  | 80,000          | 0       | 743,133                       | 0       | 4,954,220  | 0       | 0       | 5,777,353  |  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0                             | 0       | 0          | 0       | 0       | 0          |  |

# Board of Elections

# Program Detail

#### Program Scope

Program will provide for the ongoing need to update, implement, and purchase voting equipment as required by the State Board of Elections.

#### **Program Operating Budget Impact**

The operating expenditures associated with voting equipment for Board of Elections will include annual maintenance and renewal.

| Program Funding       | Project To-Date |   | Unappropriated Planning Years |         |         |         |         |          |
|-----------------------|-----------------|---|-------------------------------|---------|---------|---------|---------|----------|
| Program Funding       | Appropriation   |   | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE               |                 |   |                               |         |         |         |         |          |
| Installment Financing | 0               | 0 | -807,630                      | 0       | 0       | 0       | 0       | -807,630 |
| Total REVENUE         | 0               | 0 | -807,630                      | 0       | 0       | 0       | 0       | -807,630 |

| Drogr                   | Program Projects            | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |       |         |
|-------------------------|-----------------------------|-----------------|---------|-------------------------------|---------|---------|---------|-------|---------|
| riogram riojects        | Appropriation               | FY 2017         | FY 2018 | FY 2019                       | FY 2020 | FY 2021 | FY 2022 | Total |         |
| EXPENDITUR              | ES                          |                 |         |                               |         |         |         |       |         |
| PR002 Board (<br>Equipm | of Elections Voting<br>nent | 0               | 0       | 807,630                       | 0       | 0       | 0       | 0     | 807,630 |
| Total EXPEN             | IDITURES                    | 0               | 0       | 807,630                       | 0       | 0       | 0       | 0     | 807,630 |

### Board of Elections Voting Equipment

### Project Detail

**Board of Elections** 

#### Project Scope

Project provides for the replacement Union County Board of Election's voting equipment.

#### **Project Justification and History**

The current voting equipment will be decertified on January 1, 2018. Session Law 2015-103 (HB836), counties which use any direct record electronic (DRE) voting systems currently certified by the State Board of Elections which do not use paper ballots shall be decertified and shall not be used in any election held on or after September 1, 2019, for counties that use direct record electronic voting machines on election day as of January 1, 2015, and January 1, 2018 for all other counties. Union County uses direct record electronic voting systems only for one-stop voting and not on Election Day. The State Board of Elections has confirmed to the Board of Elections via email that Union County must use the decertification date of January 1, 2018. Union County Board of Elections has determined that the new voting system for Union County should be purchased for arrival in early 2017 for training the precinct workers during the summer months before being used for the October and November Municipal Elections. This enables the Board of Elections to be trained and prepared for the spring 2018 Primary. The Express Vote units are in the final stages of approval by the SBOE.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| FIOJECT FIIdSE            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| Installment Financing     | 0               | 0       | -807,630                      | 0       | 0       | 0       | 0       | -807,630 |
| Total REVENUE             | 0               | 0       | -807,630                      | 0       | 0       | 0       | 0       | -807,630 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| FF&E                      | 0               | 0       | 807,630                       | 0       | 0       | 0       | 0       | 807,630  |
| Total EXPENDITURES        | 0               | 0       | 807,630                       | 0       | 0       | 0       | 0       | 807,630  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

### **Emergency Management**

### Program Detail

#### **Program Scope**

Program provides for the capital improvement needs of Emergency Management Services including Communications and Fire Services.

#### **Program Operating Budget Impact**

These expenditures primarily represent improvements to Emergency Management capital equipment and new infrastructure for E911. The operating impact for improvements to capital equipment should be minimal. The Emergency Management Facility is funded from the issuance of General Obligation Bonds of \$8,150,000 in FY 2018. The maximum annual debt service impact for this program will be \$837,038 and is projected to begin in FY 2019 and retire in FY 2038.

| Program Funding                     | Project To-Date | Adopted | Adopted Unappropriated Planning Years |            |            |         |         |             |  |
|-------------------------------------|-----------------|---------|---------------------------------------|------------|------------|---------|---------|-------------|--|
| Frogram Funding                     | Appropriation   | FY 2017 | FY 2018                               | FY 2019    | FY 2020    | FY 2021 | FY 2022 | Total       |  |
| REVENUE                             |                 |         |                                       |            |            |         |         |             |  |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | -1,700,000                            | -6,450,000 | 0          | 0       | 0       | -8,150,000  |  |
| General Pay Go                      | -80,000         | 80,000  | 0                                     | -380,200   | -1,985,000 | 0       | 0       | -2,365,200  |  |
| Total REVENUE                       | -80,000         | 80,000  | -1,700,000                            | -6,830,200 | -1,985,000 | 0       | 0       | -10,515,200 |  |

| Program Projects                      | Project To-Date | Adopted |           | Unappi    | ropriated Planning Ye | ars     |         |            |
|---------------------------------------|-----------------|---------|-----------|-----------|-----------------------|---------|---------|------------|
| Flogram Flogects                      | Appropriation   | FY 2017 | FY 2018   | FY 2019   | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                          |                 |         |           |           |                       |         |         |            |
| EM001 Emergency Services Base Station | 0               | 0       | 0         | 380,200   | 1,985,000             | 0       | 0       | 2,365,200  |
| PR075 Emergency Services<br>Facility  | 80,000          | -80,000 | 1,700,000 | 6,450,000 | 0                     | 0       | 0       | 8,150,000  |
| Total EXPENDITURES                    | 80,000          | -80,000 | 1,700,000 | 6,830,200 | 1,985,000             | 0       | 0       | 10,515,200 |

### Emergency Services Base Station

### Project Detail

EM001 Emergency Management

#### Project Scope

Construction of an Emergency Services Base to house Union EMS western operations as well as functions of Union County Emergency Services. The building is proposed to include four drive through bays and house offices, a training room, storage and other necessary space to facilitate provision of service. An emergency generator would also be required at this location.

#### **Project Justification and History**

Currently Union EMS operates a base sub-station on Williams Rescue Road. This structure was used by a rescue squad and over time transitioned to EMS. The building was constructed in 1975 and proper maintenance has been not been done to the structure over the ensuing years. In addition to the building being in poor shape, there appear to be two sink holes in the parking lot and voids under the concrete ramps for trucks to enter the bays.

| Project Phase             | Project To-Date | Adopted |         | Unappı   | ropriated Planning Ye | ars     |         | Total      |
|---------------------------|-----------------|---------|---------|----------|-----------------------|---------|---------|------------|
| Project Pliase            | Appropriation   | FY 2017 | FY 2018 | FY 2019  | FY 2020               | FY 2021 | FY 2022 |            |
| REVENUE                   |                 |         |         |          |                       |         |         |            |
| General Pay Go            | 0               | 0       | 0       | -380,200 | -1,985,000            | 0       | 0       | -2,365,200 |
| Total REVENUE             | 0               | 0       | 0       | -380,200 | -1,985,000            | 0       | 0       | -2,365,200 |
| EXPENDITURES              |                 |         |         |          |                       |         |         |            |
| Construction              | 0               | 0       | 0       | 0        | 1,860,000             | 0       | 0       | 1,860,000  |
| Design & Engineering      | 0               | 0       | 0       | 130,200  | 0                     | 0       | 0       | 130,200    |
| FF&E                      | 0               | 0       | 0       | 0        | 125,000               | 0       | 0       | 125,000    |
| Land Acquisition          | 0               | 0       | 0       | 250,000  | 0                     | 0       | 0       | 250,000    |
| Total EXPENDITURES        | 0               | 0       | 0       | 380,200  | 1,985,000             | 0       | 0       | 2,365,200  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0        | 0                     | 0       | 0       | 0          |

### Emergency Services Facility

### Project Detail

PR075 Emergency Management

#### Project Scope

This project provides for the construction of the Union County Emergency Services Facility. Project provides for a study, the detailed design, necessary infrastructure and facilities development including power supply, land acquisition, building design to 911 required compliance, EMA/Fire Marshal/ES uses and related development needs. Estimated 30,000 square foot facility.

#### **Project Justification and History**

The Union County Emergency Communications Department remodeled in September, 2011 with the plan to move to a more permanent facility within 3-5 years.

| Project Phase                       | Project To-Date | Adopted |            | Unappr     | ropriated Planning Ye | ears    |         |            |
|-------------------------------------|-----------------|---------|------------|------------|-----------------------|---------|---------|------------|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018    | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                             |                 |         |            |            |                       |         |         |            |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | -1,700,000 | -6,450,000 | 0                     | 0       | 0       | -8,150,000 |
| General Pay Go                      | -80,000         | 80,000  | 0          | 0          | 0                     | 0       | 0       | 0          |
| Total REVENUE                       | -80,000         | 80,000  | -1,700,000 | -6,450,000 | 0                     | 0       | 0       | -8,150,000 |
| EXPENDITURES                        |                 |         |            |            |                       |         |         |            |
| Construction                        | 0               | 0       | 0          | 6,150,000  | 0                     | 0       | 0       | 6,150,000  |
| Design and Engineering              | 0               | 0       | 1,200,000  | 0          | 0                     | 0       | 0       | 1,200,000  |
| FF&E                                | 0               | 0       | 0          | 300,000    | 0                     | 0       | 0       | 300,000    |
| Land Acquisition                    | 0               | 0       | 500,000    | 0          | 0                     | 0       | 0       | 500,000    |
| Study                               | 80,000          | -80,000 | 0          | 0          | 0                     | 0       | 0       | 0          |
| Total EXPENDITURES                  | 80,000          | -80,000 | 1,700,000  | 6,450,000  | 0                     | 0       | 0       | 8,150,000  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0          | 0          | 0                     | 0       | 0       | 0          |

### Facilities Maintenance and Renewal

### Program Detail

#### **Program Scope**

Program provides for facilities maintenance and renewal at existing County facilities. Projects in this program include items such as chiller replacements, various energy savings projects, and other facility related items. Additionally, a study is recommended that will provide a long-term renovation plan for the Historic County Courthouse.

#### **Program Operating Budget Impact**

These expenditures primarily represent routine improvements and renovations to existing County facilities, it is assumed that operating expenses will remain constant with current operating costs for the existing spaces. In cases where efficiencies are made with building renovations, or systems are replaced with those that are more energy-efficient, there may be annual energy savings.

| Program Funding  | Project To-Date | Adopted  | Unappropriated Planning Years |          |          |          |          |            |
|------------------|-----------------|----------|-------------------------------|----------|----------|----------|----------|------------|
|                  | Appropriation   | FY 2017  | FY 2018                       | FY 2019  | FY 2020  | FY 2021  | FY 2022  | Total      |
| REVENUE          |                 |          |                               |          |          |          |          |            |
| General Pay Go   | -6,454,368      | -610,000 | -350,000                      | -350,000 | -350,000 | -350,000 | -350,000 | -8,814,368 |
| Other Activities | -849,931        | 0        | 0                             | 0        | 0        | 0        | 0        | -849,931   |
| Total REVENUE    | -7,304,299      | -610,000 | -350,000                      | -350,000 | -350,000 | -350,000 | -350,000 | -9,664,299 |

|        | Dua ave as Duais etc                          | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |           |
|--------|---|-----------------|---------|---------|---------|----------------------|---------|---------|-----------|
|        | Program Projects                              | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total     |
| EXPEN  | IDITURES                                      |                 |         |         |         |                      |         |         |           |
| LIB003 | Carpet Replacement at<br>Monroe Library       | 0               | 360,000 | 0       | 0       | 0                    | 0       | 0       | 360,000   |
| PR028  | Historic Post Office<br>Renovations           | 160,151         | 0       | 0       | 0       | 0                    | 0       | 0       | 160,151   |
| PR056  | Energy Savings Project                        | 168,235         | 0       | 0       | 0       | 0                    | 0       | 0       | 168,235   |
| PR064  | Historic Courthouse<br>Renovation             | 75,000          | 0       | 100,000 | 100,000 | 100,000              | 100,000 | 100,000 | 575,000   |
| PR070  | Monroe Main Lib Chiller<br>Replc              | 200,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 200,000   |
| PR071  | County Facilities Repair                      | 250,000         | 125,000 | 125,000 | 125,000 | 125,000              | 125,000 | 125,000 | 1,000,000 |
| PR072  | Community Services<br>Replacement And Renewal | 250,000         | 125,000 | 125,000 | 125,000 | 125,000              | 125,000 | 125,000 | 1,000,000 |
| PR074  | Audio Visual Equipment                        | 550,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 550,000   |
| PR280  | 2005GS2, 2006GS4 -<br>GOV FAC RENOV           | 5,650,913       | 0       | 0       | 0       | 0                    | 0       | 0       | 5,650,913 |

# Facilities Maintenance and Renewal

# Program Detail

| Program Projects   | Project To-Date<br>Appropriation | Adopted |         |         |         |         |         |           |
|--------------------|----------------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Flogram Flojects   |                                  | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total     |
| Total EXPENDITURES | 7,304,299                        | 610,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 9,664,299 |

### Carpet Replacement at Monroe Library

### Project Detail

Facilities Maintenance and Renewal

#### Project Scope

Project provides for 43,000 square foot of carpet replacement at the Main Library in Monroe.

#### **Project Justification and History**

The carpet at the Monroe Library has been in place since the early 2000s. The carpet is discolored and worn in several areas throughout the library.

| Project Phase             | Project To-Date | Adopted  |         | Unapp   | ropriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|----------|---------|---------|-----------------------|---------|---------|----------|
| Project Pilase            | Appropriation   | FY 2017  | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |          |         |         |                       |         |         |          |
| General Pay Go            | 0               | -360,000 | 0       | 0       | 0                     | 0       | 0       | -360,000 |
| Total REVENUE             | 0               | -360,000 | 0       | 0       | 0                     | 0       | 0       | -360,000 |
| EXPENDITURES              |                 |          |         |         |                       |         |         |          |
| Construction              | 0               | 360,000  | 0       | 0       | 0                     | 0       | 0       | 360,000  |
| Total EXPENDITURES        | 0               | 360,000  | 0       | 0       | 0                     | 0       | 0       | 360,000  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0       | 0       | 0                     | 0       | 0       | 0        |

### Historic Post Office Renovations

# Project Detail

Facilities Maintenance and Renewal

#### Project Scope

Project provides for renovations to the Historic Old Post Office.

#### **Project Justification and History**

Previously approved capital project adopted by BOCC in FY 2006.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|--|
| Project Pliase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |         |                               |         |         |         |         |          |  |
| General Pay Go            | -160,151        | 0       | 0                             | 0       | 0       | 0       | 0       | -160,151 |  |
| Total REVENUE             | -160,151        | 0       | 0                             | 0       | 0       | 0       | 0       | -160,151 |  |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |  |
| Construction              | 160,151         | 0       | 0                             | 0       | 0       | 0       | 0       | 160,151  |  |
| Total EXPENDITURES        | 160,151         | 0       | 0                             | 0       | 0       | 0       | 0       | 160,151  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |  |

### **Energy Savings Project**

### Project Detail

Facilities Maintenance and Renewal

#### Project Scope

Project provides for the replacement of heating, ventilation, and air conditioning units (HVAC), installation of lighting controls, and other energy saving technologies at various County facilities.

#### **Project Justification and History**

HVAC Units at Public School Administration, Group Home and Transportation building are reaching the end of their life expectancy. Replacing these units with more efficient systems will produce significant energy savings. Current units use a cooling medium that is obsolete.

Energy Savings Grant funds were used to install lighting controls in the Judicial Center; unfortunately the individual floors were not connected into one controller. These funds are requested to make necessary changes, tying all floors together.

Renovations in the Government Center began in 2006. Lighting Control was not installed when the first through fifth floors were complete. Since that time energy code has changed and lighting controls have become mandatory.

Union County was allocated \$751,800 through an Energy Efficiency and Conservation Community Block Grant (EECBG) from the Department of Energy. The previously unfunded program received stimulus appropriation from the federal American Recovery and Reinvestment Act of 2009 (ARRA). Using the funds, Union County was required to develop and implement projects to improve energy efficiency and reduce emissions. Union County has implemented several energy saving strategies at a number of their facilities. Utility consumption data taken over the past four fiscal years (2009-2012) show an energy savings of 4,134,315 kBtu / \$44,997. The strategy is to reinvest these energy savings from those projects into additional projects.

| Duningt Dhann             | Project To-Date | Adopted       | Unappropriated Planning Years |         |         |         |         |          |       |
|---------------------------|-----------------|---------------|-------------------------------|---------|---------|---------|---------|----------|-------|
| Project Phase             | Appropriation   | Appropriation | FY 2017                       | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022  | Total |
| REVENUE                   |                 |               |                               |         |         |         |         |          |       |
| General Pay Go            | -151,872        | 0             | 0                             | 0       | 0       | 0       | 0       | -151,872 |       |
| Other Activities          | -16,363         | 0             | 0                             | 0       | 0       | 0       | 0       | -16,363  |       |
| Total REVENUE             | -168,235        | 0             | 0                             | 0       | 0       | 0       | 0       | -168,235 |       |
| EXPENDITURES              |                 |               |                               |         |         |         |         |          |       |
| Other Activities          | 168,235         | 0             | 0                             | 0       | 0       | 0       | 0       | 168,235  |       |
| Total EXPENDITURES        | 168,235         | 0             | 0                             | 0       | 0       | 0       | 0       | 168,235  |       |
| Revenue (Over)/Under Exp. | 0               | 0             | 0                             | 0       | 0       | 0       | 0       | 0        |       |

#### Historic Courthouse Renovation

### Project Detail

Facilities Maintenance and Renewal

#### **Project Scope**

Project provides for a study of the Historic County Courthouse. The study will include a plan for renovation. Once the study is complete the study will be the basis for future renovation and restoration projects.

#### **Project Justification and History**

The Historic Courthouse was constructed in 1886 and serves and an iconic community asset. In recent years as County services have transitioned to more modern spaces, the usage of the Courthouse has been greatly diminished. There are a number of possibilities for future uses. The proposed study will provide the options for those uses and provide guidance concerning renovations and restorations, including needed safety enhancements, based on the final determined use. The study is the first step in the long-term renovation and restoration process. Currently the Historic Courthouse has issues with water infiltration in the clock tower as well as the basement. Additionally, the HCH needs to have a fire sprinkler system installed and ADA accessibility needs improvements. The courtroom needs the ceiling refurbished to its original smooth finish and the frieze is badly damaged in many places. Additional roof repair will be necessary in the future.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |          |          |          |          |          |
|---------------------------|-----------------|---------|-------------------------------|----------|----------|----------|----------|----------|
| FIOJECT FIIASE            | Appropriation   | FY 2017 | FY 2018                       | FY 2019  | FY 2020  | FY 2021  | FY 2022  | Total    |
| REVENUE                   |                 |         |                               |          |          |          |          |          |
| General Pay Go            | -75,000         | 0       | -100,000                      | -100,000 | -100,000 | -100,000 | -100,000 | -575,000 |
| Total REVENUE             | -75,000         | 0       | -100,000                      | -100,000 | -100,000 | -100,000 | -100,000 | -575,000 |
| EXPENDITURES              |                 |         |                               |          |          |          |          |          |
| Construction              | 0               | 0       | 100,000                       | 100,000  | 100,000  | 100,000  | 100,000  | 500,000  |
| Studies                   | 75,000          | 0       | 0                             | 0        | 0        | 0        | 0        | 75,000   |
| Total EXPENDITURES        | 75,000          | 0       | 100,000                       | 100,000  | 100,000  | 100,000  | 100,000  | 575,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0        | 0        | 0        | 0        | 0        |

### Monroe Main Lib Chiller Replc

### Project Detail

Facilities Maintenance and Renewal

#### Project Scope

Replace existing chiller at Monroe Main Library.

#### **Project Justification and History**

The existing chiller was installed during Library renovations in late 2001. The chiller is a unit that produces the cooling needs for the main Library located in Monroe. Average life expectancy of a chiller is about fifteen years. The chiller will be at the end of its service life in fiscal year 2015 and the cooling medium the unit uses is already obsolete. Numerous repairs have made to the current chiller over the past two years. The current chiller could potentially require costly repairs should it go down during the summer months. Replacing the chiller as scheduled should eliminate a disruption of service. Technology has advanced significantly in the past ten years and the increased efficiency would help mitigate the purchase cost.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|--|
| Project Priase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |         |                               |         |         |         |         |          |  |
| General Pay Go            | -200,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -200,000 |  |
| Total REVENUE             | -200,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -200,000 |  |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |  |
| Construction              | 200,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 200,000  |  |
| Total EXPENDITURES        | 200,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 200,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |  |

### County Facilities Repair

# Project Detail

Facilities Maintenance and Renewal

#### **Project Scope**

Project provides working capital for ongoing maintenance and repairs for County facilities.

#### **Project Justification and History**

The funds appropriated in this project will roll from year to year if funding is unspent. These funds will ensure the County has adequate funding in place for ongoing maintenance, repairs, and emergencies repairs that may arise.

| Project Phase             | Project To-Date | Adopted             |          | Unapp    | ropriated Planning Ye | ears     |          |            |
|---------------------------|-----------------|---------------------|----------|----------|-----------------------|----------|----------|------------|
| Floject Fliase            | Appropriation   | propriation FY 2017 | FY 2018  | FY 2019  | FY 2020               | FY 2021  | FY 2022  | Total      |
| REVENUE                   |                 |                     |          |          |                       |          |          |            |
| General Pay Go            | -250,000        | -125,000            | -125,000 | -125,000 | -125,000              | -125,000 | -125,000 | -1,000,000 |
| Total REVENUE             | -250,000        | -125,000            | -125,000 | -125,000 | -125,000              | -125,000 | -125,000 | -1,000,000 |
| EXPENDITURES              |                 |                     |          |          |                       |          |          |            |
| Other Activities          | 250,000         | 125,000             | 125,000  | 125,000  | 125,000               | 125,000  | 125,000  | 1,000,000  |
| Total EXPENDITURES        | 250,000         | 125,000             | 125,000  | 125,000  | 125,000               | 125,000  | 125,000  | 1,000,000  |
| Revenue (Over)/Under Exp. | 0               | 0                   | 0        | 0        | 0                     | 0        | 0        | 0          |

### Community Services Replacement And Renewal

# Project Detail

Facilities Maintenance and Renewal

#### Project Scope

Project provides funding for ongoing Community Services Infrastructure and Facilities.

#### **Project Justification and History**

The funds appropriated in this project can be used for any Community Services infrastructure or Facility needs.

| Project Phase             | Project To-Date | Adopted   |          | Unapp    | ropriated Planning Ye | ears     |          |            |
|---------------------------|-----------------|-----------|----------|----------|-----------------------|----------|----------|------------|
| Floject Fliase            | Appropriation   | n FY 2017 | FY 2018  | FY 2019  | FY 2020               | FY 2021  | FY 2022  | Total      |
| REVENUE                   |                 |           |          |          |                       |          |          |            |
| General Pay Go            | -250,000        | -125,000  | -125,000 | -125,000 | -125,000              | -125,000 | -125,000 | -1,000,000 |
| Total REVENUE             | -250,000        | -125,000  | -125,000 | -125,000 | -125,000              | -125,000 | -125,000 | -1,000,000 |
| EXPENDITURES              |                 |           |          |          |                       |          |          |            |
| Other Activities          | 250,000         | 125,000   | 125,000  | 125,000  | 125,000               | 125,000  | 125,000  | 1,000,000  |
| Total EXPENDITURES        | 250,000         | 125,000   | 125,000  | 125,000  | 125,000               | 125,000  | 125,000  | 1,000,000  |
| Revenue (Over)/Under Exp. | 0               | 0         | 0        | 0        | 0                     | 0        | 0        | 0          |

### Audio Visual Equipment

### Project Detail

Facilities Maintenance and Renewal

#### **Project Scope**

Audio Visual Equipment replacement in County Facilities.

#### **Project Justification and History**

The majority of the AV equipment in County facilities is at least ten years old. AV equipment typically has about an eight year life expectancy due to potential failure and the equipment becoming obsolete due to improvements in technology. The AV equipment in the courtrooms at the Union County Judicial Center is especially critical and is in almost constant use. A major failure in any of the courtrooms would have a significant impact on the Courts ability to conduct their daily operations. While the Agricultural Center has had some significant upgrades to its AV system during the FY15 fiscal year there are several remaining needs to include the replacement of the projectors and screens in two of the three main function halls. The AV equipment in the Government Center, especially in the Commissioners' meeting chambers, is in need of upgrades to improve both reliability and broadcast quality.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|--|
| Floject Fliase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |         |                               |         |         |         |         |          |  |
| General Pay Go            | -550,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -550,000 |  |
| Total REVENUE             | -550,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -550,000 |  |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |  |
| FF&E                      | 550,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 550,000  |  |
| Total EXPENDITURES        | 550,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 550,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |  |

### 2005GS2, 2006GS4 - GOV FAC RENOV

# Project Detail

Facilities Maintenance and Renewal

#### Project Scope

Project provides for renovations to existing County Government Facilities.

#### **Project Justification and History**

Previously approved capital project.

| Drainet Dhana             | Project To-Date | Adopted       | Unappropriated Planning Years |         |         |         |         |            |       |
|---------------------------|-----------------|---------------|-------------------------------|---------|---------|---------|---------|------------|-------|
| Project Phase             | Appropriation   | Appropriation | FY 2017                       | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022    | Total |
| REVENUE                   |                 |               |                               |         |         |         |         |            |       |
| General Pay Go            | -4,817,345      | 0             | 0                             | 0       | 0       | 0       | 0       | -4,817,345 |       |
| Other Activities          | -833,568        | 0             | 0                             | 0       | 0       | 0       | 0       | -833,568   |       |
| Total REVENUE             | -5,650,913      | 0             | 0                             | 0       | 0       | 0       | 0       | -5,650,913 |       |
| EXPENDITURES              |                 |               |                               |         |         |         |         |            |       |
| Construction              | 5,650,913       | 0             | 0                             | 0       | 0       | 0       | 0       | 5,650,913  |       |
| Total EXPENDITURES        | 5,650,913       | 0             | 0                             | 0       | 0       | 0       | 0       | 5,650,913  |       |
| Revenue (Over)/Under Exp. | 0               | 0             | 0                             | 0       | 0       | 0       | 0       | 0          |       |

### Firearms Training and Qualifications Range

### Program Detail

#### **Program Scope**

Program provides for the development of a Union County Sheriff's Office Firearms Training and Qualifications Range.

#### **Program Operating Budget Impact**

The Firearms Training and Qualification Range is currently being designed. Once the design is in place we will be able to better determine the operating budget impact.

The current staff in the Training Bureau at the Sheriff's Office will be responsible for operating the Firearms Range and it is not anticipated at this time to require additional personnel.

| Program Funding  | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
| riogiani runung  | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE          |                 |         |                               |         |         |         |         |            |
| General Pay Go   | -7,996,838      | 0       | 0                             | 0       | 0       | 0       | 0       | -7,996,838 |
| GO Bonds         | -525,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -525,000   |
| Other Activities | -33,827         | 0       | 0                             | 0       | 0       | 0       | 0       | -33,827    |
| Total REVENUE    | -8,555,665      | 0       | 0                             | 0       | 0       | 0       | 0       | -8,555,665 |

| Program Projects                          | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |           |
|---|-----------------|---------|-------------------------------|---------|---------|---------|---------|-----------|
|   | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total     |
| EXPENDITURES                              |                 |         |                               |         |         |         |         | <u> </u>  |
| PR020 Law Enforcement -<br>Firearms Range | 8,555,665       | 0       | 0                             | 0       | 0       | 0       | 0       | 8,555,665 |
| Total EXPENDITURES                        | 8,555,665       | 0       | 0                             | 0       | 0       | 0       | 0       | 8,555,665 |

### Law Enforcement - Firearms Range

### Project Detail

Firearms Training and Qualifications Range

#### Project Scope

This project provides for the construction of the Union County Sheriff's Office Firearms Training and Qualification Range. Project provides for the detailed design, necessary infrastructure and facilities development including backstops, flood lights, range house, target stand system, and related development needs.

#### **Project Justification and History**

The Sheriff's Training and Standards Commission (STSC) requires annual firearms qualification for all authorized Officers. This requirement includes daytime handgun, shotgun, and combat courses and nighttime handgun, shotgun, and combat courses. It also includes qualifications with all specialty weapons. As this Agency's staffing grows, the need for our own range grows. Officers and SRT personnel must practice fire at least monthly in order to maintain a higher level of proficiency commensurate with the liability associated with those particular job functions.

| Duringt Phase             | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                       |         |         |            |
| General Pay Go            | -7,996,838      | 0       | 0       | 0       | 0                     | 0       | 0       | -7,996,838 |
| GO Bonds                  | -525,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -525,000   |
| Other Activities          | -33,827         | 0       | 0       | 0       | 0                     | 0       | 0       | -33,827    |
| Total REVENUE             | -8,555,665      | 0       | 0       | 0       | 0                     | 0       | 0       | -8,555,665 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |            |
| Construction              | 7,253,523       | 0       | 0       | 0       | 0                     | 0       | 0       | 7,253,523  |
| Land Acquisition          | 1,302,142       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,302,142  |
| Total EXPENDITURES        | 8,555,665       | 0       | 0       | 0       | 0                     | 0       | 0       | 8,555,665  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |

### **Growth Management**

### Program Detail

#### **Program Scope**

Program provides for capital need for Growth Management. Growth Management facilitates well-designed, efficient, healthy, and safely built developments and structures. Responsibilities include long-range planning, zoning, building permitting, building inspection and development review. In coordination with state and federal laws, Growth Management ensures compliance with all county codes and regulations, including the North Carolina Building Code and Union County Zoning Ordinances.

#### **Program Operating Budget Impact**

The Inspections Mobile Office will have an annual software maintenance fee of \$3,000. Any additional cost would be acquired on an as needed basis for modifications to reporting.

| Program Funding  | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| r rogram r unumg | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE          |                 |         |                               |         |         |         |         |          |
| General Pay Go   | -123,400        | 0       | 0                             | 0       | 0       | 0       | 0       | -123,400 |
| Total REVENUE    | -123,400        | 0       | 0                             | 0       | 0       | 0       | 0       | -123,400 |

| Program Projects                | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |         |
|---------------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|---------|
| Flogiani Flojecis               | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total   |
| EXPENDITURES                    |                 |         |                               |         |         |         |         |         |
| PR050 Inspections Mobile Office | 123,400         | 0       | 0                             | 0       | 0       | 0       | 0       | 123,400 |
| Total EXPENDITURES              | 123,400         | 0       | 0                             | 0       | 0       | 0       | 0       | 123,400 |

# Inspections Mobile Office

# Project Detail

**Growth Management** 

#### Project Scope

Project provides for a new Building Code Enforcement Inspections Mobile Office.

#### **Project Justification and History**

Previously approved capital project.

| Draiget Dhaga             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|--|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |         |                               |         |         |         |         |          |  |
| General Pay Go            | -123,400        | 0       | 0                             | 0       | 0       | 0       | 0       | -123,400 |  |
| Total REVENUE             | -123,400        | 0       | 0                             | 0       | 0       | 0       | 0       | -123,400 |  |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |  |
| FF&E                      | 100,744         | 0       | 0                             | 0       | 0       | 0       | 0       | 100,744  |  |
| Other Activities          | 22,656          | 0       | 0                             | 0       | 0       | 0       | 0       | 22,656   |  |
| Total EXPENDITURES        | 123,400         | 0       | 0                             | 0       | 0       | 0       | 0       | 123,400  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |  |

# Human Services Automation and Record Management

### Program Detail

#### Program Scope

Program provides for the automation and technology enhancements necessary to address the changing needs of the Human Services record keeping requirements as the Patient Protection and Affordability Care Act and other changing federal and state requirements are implemented.

#### **Program Operating Budget Impact**

The DSS Business Automation project will have an operational budget impact of \$178,496 on an annual basis. These cost include software maintenance of \$175,130 and hardware support of \$3,366.

The Electronic Medical Records project will have an operational budget impact of \$50,000 on an annual basis for maintenance fees.

| Program Funding | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|-----------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
| riogiani runung | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE         |                 |         |                               |         |         |         |         |            |
| General Pay Go  | -687,205        | 0       | 0                             | 0       | 0       | 0       | 0       | -687,205   |
| Grant Funding   | -512,205        | 0       | 0                             | 0       | 0       | 0       | 0       | -512,205   |
| Total REVENUE   | -1,199,410      | 0       | 0                             | 0       | 0       | 0       | 0       | -1,199,410 |

|       | Program Projects                       | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |           |
|-------|--|-----------------|---------|-------------------------------|---------|---------|---------|---------|-----------|
|       | riogiani riojects                      | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total     |
| EXPEN | IDITURES                               |                 |         |                               |         |         |         |         |           |
| PR061 | DSS Business Automation<br>Phase II    | 1,024,410       | 0       | 0                             | 0       | 0       | 0       | 0       | 1,024,410 |
| PR063 | Electronic Medical<br>Records (Health) | 175,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 175,000   |
| Total | EXPENDITURES                           | 1,199,410       | 0       | 0                             | 0       | 0       | 0       | 0       | 1,199,410 |

#### DSS Business Automation Phase II

### Project Detail

Human Services Automation and Record Management

#### Project Scope

To continue implementation of document imaging to a paperless system; ensuring efficiency and timeliness in delivery of services provided to the citizens of Union County. To effectively manage client appointments and improve client business flow; reducing wait times for Union County citizens.

#### **Project Justification and History**

Document imaging at Union County Department of Social Services (UCDSS) is required due to the mandatory roll out of NC Fast (North Carolina Families Accessing Services through Technology) State software initiative. NC Fast is a comprehensive case management system designed to improve the business processes Social Services perform by creating an electronic client record. This enables caseworkers to spend less time performing administrative tasks and more time assisting families. NC Fast automation tools assist in determining eligibility, evaluating outcomes and ensuring accountability across all programs and counties in North Carolina. Implementation of Phase I and Phase II is complete. Phase III implementation of NC Fast will include Adult and Children Services and should be implemented by the end of 2014.

Union County DSS has completed document imaging of current client records in Food and Nutrition Services, Medicaid, Work First and the Day Care units. With approval of the CIP, UCDSS will be able to implement NC Fast successfully in these departments.

Union County DSS is scheduled to implement document imaging for the Adult Protective Services units in June, 2013.

According to the State's record retention policy the Adoption and Child Protective Service client files must be kept indefinitely. Scanning of these files will provide a secure setting to store the documents. Once scanning is complete, these files can be imported into our Document Imaging Software at Union County Department of Social Services (UCDSS), for easy access and is a requirement of the NC Fast State software initiative.

| Project Phase             | Project To-Date | Adopted       |               | Unap          | propriated Planning Ye | ears    |         |            |         |         |         |       |
|---------------------------|-----------------|---------------|---------------|---------------|------------------------|---------|---------|------------|---------|---------|---------|-------|
| Project Phase             | Appropriation   | Appropriation | Appropriation | Appropriation | Appropriation          | FY 2017 | FY 2018 | FY 2019    | FY 2020 | FY 2021 | FY 2022 | Total |
| REVENUE                   |                 |               |               |               |                        |         |         |            |         |         |         |       |
| General Pay Go            | -512,205        | 0             | 0             | 0             | 0                      | 0       | 0       | -512,205   |         |         |         |       |
| Grant Funding             | -512,205        | 0             | 0             | 0             | 0                      | 0       | 0       | -512,205   |         |         |         |       |
| Total REVENUE             | -1,024,410      | 0             | 0             | 0             | 0                      | 0       | 0       | -1,024,410 |         |         |         |       |
| EXPENDITURES              |                 |               |               |               |                        |         |         |            |         |         |         |       |
| Other Activities          | 1,024,410       | 0             | 0             | 0             | 0                      | 0       | 0       | 1,024,410  |         |         |         |       |
| Total EXPENDITURES        | 1,024,410       | 0             | 0             | 0             | 0                      | 0       | 0       | 1,024,410  |         |         |         |       |
| Revenue (Over)/Under Exp. | 0               | 0             | 0             | 0             | 0                      | 0       | 0       | 0          |         |         |         |       |

### Electronic Medical Records (Health)

### Project Detail

Human Services Automation and Record Management

#### Project Scope

Project provides for the implementation of an electronic health records management system including related consulting, equipment, and related expenses.

#### Project Justification and History

EHR regulations detail the manner in which health care providers qualify for Medicare and Medicaid HER "meaningful use" payments under The Health Information Technology for Economic and Clinical Health (HITECH) Act, which in turn is part of the American Recovery and Reinvestment Act of 2009 (ARRA). Providers who fall behind in achieving meaningful use will eventually receive lower reimbursement rates for treating Medicare patients. Medicaid has currently not implemented a rate reduction schedule but is anticipated to do so although as part of the Act, Medicaid will provide incentive payments for compliance.

EHRs pull together all of a patient's medical information into one central database within an organization. These systems provide up-to-date clinical information and decision support tools in "real time". These electronic records track team performance measures such as like infections, medical errors, and even prevention compliance. As with any HER, the identified strengths and vulnerabilities quickly stand out to be corrected.

Electronic records enable specialists who see a patient to work more as a team. Over time, most patients see several specialists in addition to their primary care physician. Until now, each doctor has kept his own chart for each patient, leading to duplicate tests and time wasted by answering the same questions from different doctors. By giving all of a patient's physicians' access to one unified patient file, an HER system wipes out longstanding bottlenecks in healthcare. There are no paper records that a patient's primary care doctor might forget to send to the specialist. The attending views everything up on his screen.

The Medicare HER Incentive Program provides incentive payments to eligible professionals, eligible hospitals, and critical access hospitals (CAHs) that demonstrate meaningful use of certified EHR technology.

Eligible professionals can receive up to \$44,000 over five years under the Medicare EHR Incentive Program. There's an additional incentive for eligible professionals who provide services in a Health Professional Shortage Area (HSPA). To get the maximum incentive payment, Medicare eligible professionals must begin participation by 2012.

The Program provides incentive payments to the eligible groups listed above as they adopt, implement, upgrade, or demonstrate meaningful use of certified HER technology in their first year of participation and demonstrate meaningful use for up to five remaining participation years.

Eligible professionals can receive up to \$63,750 over the six years that they choose to participate in the program

Prior to HER implementation, an agency must be prepared to involve all levels of agency staff. This involves training, hardware platforms that comply with the software requirements and training prior to and including support after implementation.

Many vendors currently offer products that will meet meaningful use but the price ranges, depending on the platforms and levels of detail needed by each clinic, are complex. Values assigned to each product, based on our findings, range from the low \$100K's to the mid \$200K's.

Since 2009 staff has progressed within our new state Medicaid billing system (Health Information System or HIS). The conversion has not been a smooth transition and has delayed much of our practice flow. It is the State's intention to have HIS "meaningful use" ready and eligible for us to receive incentive payments by the end of this fiscal year.

Due to the history and uncertainty of the product, it is our intention to keep the option open of purchasing an alternative system in the future.

# Electronic Medical Records (Health)

# Project Detail

Human Services Automation and Record Management

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Floject Fliase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| General Pay Go            | -175,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -175,000 |
| Total REVENUE             | -175,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -175,000 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Other Activities          | 175,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 175,000  |
| Total EXPENDITURES        | 175,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 175,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

### Human Services Campus

### Program Detail

#### **Program Scope**

Program provides for the replacement of the leased Human Services Facility through the construction of a Human Services Campus including parking, clinical space, administrative space, record storage, and related other necessary service areas.

#### **Program Operating Budget Impact**

The Human Services Campus will house the Department of Social Services and the Health Department which receive federal and state grant funding. It is anticipated that the cost of the Human Service Campus will be offset by federal and state funding. The amount of federal and state reimbursement is undetermined at this time.

Since 1998 the County has leased space for the Human Service Departments. The annual lease payment currently is \$469,667 annually. The lease will expire in FY 2017 and beginning in FY 2018 there will be a reduction in the operating budget for lease payments.

It is anticipated that the operating budget impact of the new facility would require additional utility and occupancy cost. The amount of these cost are undetermined at this time.

| Drogram Funding | Project To-Date | Adopted | Adopted Unappropriated Planning Years |         |         |         |         |             |  |
|-----------------|-----------------|---------|---------------------------------------|---------|---------|---------|---------|-------------|--|
| Program Funding | Appropriation   | FY 2017 | FY 2018                               | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total       |  |
| REVENUE         |                 |         |                                       |         |         |         |         |             |  |
| General Pay Go  | -42,150,000     | 0       | 0                                     | 0       | 0       | 0       | 0       | -42,150,000 |  |
| Total REVENUE   | -42,150,000     | 0       | 0                                     | 0       | 0       | 0       | 0       | -42,150,000 |  |
|                 |                 |         |                                       |         |         |         |         |             |  |

| Program Projects           | Project To-Date<br>Appropriation | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|----------------------------|----------------------------------|---------|-------------------------------|---------|---------|---------|---------|------------|
|                            |                                  | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| EXPENDITURES               |                                  |         |                               |         |         |         |         |            |
| PR059 Human Service Campus | 42,150,000                       | 0       | 0                             | 0       | 0       | 0       | 0       | 42,150,000 |
| Total EXPENDITURES         | 42,150,000                       | 0       | 0                             | 0       | 0       | 0       | 0       | 42,150,000 |

### Human Service Campus

### **Project Detail**

**Human Services Campus** 

### Project Scope

Based on the updated space needs study, a new Human Services Campus will require a site of approximately 20 acres, will initially be approximately 130,000 square feet in size, and will require staff parking of 400 spaces and separate client parking of 250 spaces. The projected facility will be in the category of a Class B office building and the site plan will allow space for 70,000 square feet of expansion. Between September and December 2012, Solutions for Local Government completed a detailed Architectural Space Program which defined specific spaces, quantities of offices and open office areas, square footages of each space and space adjacencies. The program identified a need for 112,016 net square feet to meet the County's projected ten (10) year need. To realistically estimate the gross square footage needed a multiplier of 30-40% was applied to the net square footage to account for interior circulation space, interior and exterior walls, mechanical and electrical spaces, elevators, and various structural and internal systems requirements. The resulting square footage estimates are in the range of 145,620 – 156,822.

### **Project Justification and History**

Union County, since 1998, has leased space for the Health Department, Social Services, and Juvenile Services. With the unprecedented growth in population, the County has outgrown the existing space and needs to expand into a permanent facility that will meet the long-term needs. The current lease expires on June 30, 2017.

In mid-2010, Solutions for Local Government, Inc., completed a Space Needs Study of the Health Department, Social Services, Child Support Enforcement, Veterans Services, and Juvenile Services in anticipation of a capital project to replace the existing Union Village facility. With the economic downturn, this project was delayed. In anticipation of the revival of this project, the Study was updated in May, 2012 to reflect the changed service demands resulting from the downturn.

County staff reviewed options for housing these departments in a new building after expiration of the Union Village lease. If the County were to construct a new facility, there are several traditional and non-traditional methods of bidding and contracting that could be utilized. The most common traditional construction method, and that used by Union County on all but two major construction projects, is the standard design-bid-build model. Other construction methods that are currently allowed by general statute include: separate or multi-prime (bidding general, HVAC, electrical and plumbing separately), dual contracting (a combination of single and separate prime bidding) and construction management at risk.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ears    |         |             |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|-------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE                   |                 |         |         |         |                       |         |         |             |
| General Pay Go            | -42,150,000     | 0       | 0       | 0       | 0                     | 0       | 0       | -42,150,000 |
| Total REVENUE             | -42,150,000     | 0       | 0       | 0       | 0                     | 0       | 0       | -42,150,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |             |
| Construction              | 38,500,000      | 0       | 0       | 0       | 0                     | 0       | 0       | 38,500,000  |
| Other Activities          | 3,650,000       | 0       | 0       | 0       | 0                     | 0       | 0       | 3,650,000   |
| Total EXPENDITURES        | 42,150,000      | 0       | 0       | 0       | 0                     | 0       | 0       | 42,150,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0           |

## IT Infrastructure and Efficiency Enhancements

## Program Detail

### **Program Scope**

Program provides for upgrades to the information technology infrastructure at County facilities. Upgrades include items such as network storage expansion, conversion to voice over internet protocol (VoIP) phone system, countywide document imaging, and other efficiency enhancements.

### **Program Operating Budget Impact**

The operating budgeted expenditures associated with the IT program consist of software and hardware maintenance for Document Imaging at a cost of approximately \$115,400 per year. The software maintenance will be 20% of the purchase price on an annual basis or approximately \$110,000. The hardware maintenance for the Document Imaging project is approximately \$100 per scanner. The County anticipates having 54 scanners in place at the completion of the Document Imaging project, for a total cost of hardware maintenance at \$5,400.

| Program Funding | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |            |
|-----------------|-----------------|---------|---------|---------|----------------------|---------|---------|------------|
|                 | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| REVENUE         |                 |         |         |         |                      |         |         |            |
| General Pay Go  | -2,092,738      | 0       | 0       | 0       | 0                    | 0       | 0       | -2,092,738 |
| Utility Pay Go  | -327,500        | 0       | 0       | 0       | 0                    | 0       | 0       | -327,500   |
| Total REVENUE   | -2,420,238      | 0       | 0       | 0       | 0                    | 0       | 0       | -2,420,238 |

| Program Projects                                | Project To-Date | Adopted |         | Unappr  | ropriated Planning Ye | ars     |         |           |
|---|-----------------|---------|---------|---------|-----------------------|---------|---------|-----------|
| riogiaili riojects                              | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total     |
| EXPENDITURES                                    |                 |         |         |         |                       |         |         |           |
| LIB002 Library - Radio Frequency Identification | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0         |
| PR048 IT Infrastructure                         | 1,588,238       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,588,238 |
| PR062 Phone System Upgrade                      | 655,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 655,000   |
| PR073 Reg Of Deeds Redaction                    | 177,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 177,000   |
| Total EXPENDITURES                              | 2,420,238       | 0       | 0       | 0       | 0                     | 0       | 0       | 2,420,238 |

### IT Infrastructure

### Project Detail

IT Infrastructure and Efficiency Enhancements

#### Project Scope

Project provides the needed consulting, software, hardware, and other project cost related to a Countywide document imaging program.

#### **Project Justification and History**

In March of 2008, Union County contracted with eVisory to perform an assessment of the document imaging (electronic content management) needs of the County. That document imaging assessment showed that DSS would benefit the most of any other department within the County, by implementing a document imaging system. The assessment then identified the other departments within the County that would recognize significant benefit. The findings of that document imaging assessment were shared with the Board of Commissioners at a Commissioners meeting in 2008.

In February of 2011, an RFP for document imaging was sent out that would satisfy the document imaging needs of DSS. The responses to that RFP were received by the County in March of 2011.

The State has been working on a new application for the DSS agencies in North Carolina. The new application is called NCFast. This new State application will centralize all DSS client information in one central repository located at the State. In conjunction with this new application, the State is looking for the Counties to implement a document imaging system that will capture the necessary supporting documentation of the client. The State is looking for the County provided document imaging system to tie in with the client information stored in the State system. The State was looking for several Counties to be a pilot for this new application. Union County was chosen to be one of the pilot Counties. The first pilot phase will be implemented in the Food Stamp group at DSS. This phase of NCFast will be installed at Union County in June of 2012.

To meet the requirement of providing document imaging for this new State application, the County in December of 2011, sent out another RFP that could satisfy the requirements of document imaging for DSS as well as other departments within the County. The responses to that RFP were received in January of 2012.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | propriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|------------|
| FIUJECT FIIASE            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                        |         |         |            |
| General Pay Go            | -1,588,238      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,588,238 |
| Total REVENUE             | -1,588,238      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,588,238 |
| EXPENDITURES              |                 |         |         |         |                        |         |         |            |
| FF&E                      | 1,412,787       | 0       | 0       | 0       | 0                      | 0       | 0       | 1,412,787  |
| Other Activities          | 175,451         | 0       | 0       | 0       | 0                      | 0       | 0       | 175,451    |
| Total EXPENDITURES        | 1,588,238       | 0       | 0       | 0       | 0                      | 0       | 0       | 1,588,238  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0          |

## Phone System Upgrade

## Project Detail

IT Infrastructure and Efficiency Enhancements

#### Project Scope

Project provides for the upgrade of the County's existing phone system to a voice over internet protocol (VoIP). The upgrade includes needed project management, equipment, infrastructure upgrades, training, software, and other project related costs.

#### **Project Justification and History**

The present phone system provides dial tone, voicemail and auto attendant. The business requirements of the County are demanding more communications capabilities from the phone system. Departments are requesting ACD (automatic call distribution) capability, conference bridging, IVR (integrated voice response), and unified communications.

The vendor of the current phone system is Nortel, whom went bankrupt in January of 2009. Avaya acquired those assets and promised support for six years provided the customer keep the phone system upgraded. The County's systems have not been upgraded. As organizations replace legacy phone systems like the County has, parts will become more readily available; however, those qualified to install the parts are already in short supply.

| Draiget Dhaga             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| General Pay Go            | -327,500        | 0       | 0       | 0       | 0                     | 0       | 0       | -327,500 |
| Utility Pay Go            | -327,500        | 0       | 0       | 0       | 0                     | 0       | 0       | -327,500 |
| Total REVENUE             | -655,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -655,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Other Activities          | 655,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 655,000  |
| Total EXPENDITURES        | 655,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 655,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

## Reg Of Deeds Redaction

## Project Detail

IT Infrastructure and Efficiency Enhancements

#### Project Scope

Project provides for the purchase of software provided by Logan Systems, Inc. The software provides Optical Character Recognition (OCR) technology. This software is to identify not only all apparent social security numbers and other personal information, but also pages that contain contextual clues for personal information.

#### **Project Justification and History**

Requested by Register of Deeds and recommended by the Board of County Commissioners.

| Project Phase             | Project To-Date | Adopted |         | Unap    | propriated Planning Y | ears    |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| General Pay Go            | -177,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -177,000 |
| Total REVENUE             | -177,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -177,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Other Activities          | 177,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 177,000  |
| Total EXPENDITURES        | 177,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 177,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

# Jail and Sheriff's Office Replacement and Expansion Program Program Detail

### **Program Scope**

Program provides for the replacement and expansion of existing office and detention facilities including but not limited to medical space, office space, housing for female and juvenile detainees, housing for male detainees, related ancillary services, and other necessary services.

### **Program Operating Budget Impact**

The Jail and Sheriff's Office Replacement program is primarily funded from the issuance of General Obligation Bonds of \$72,729,928 in FY 2018. The maximum annual debt service impact for this program will be \$7,311,175 and is projected to begin in FY 2019 and retire in FY 2038.

The operating budget impact of the new facility is undetermined at this time. The operating cost will become better defined as the project and operating plans are further developed. It is anticipated to have additional operating budget impact of new personnel, additional utility and occupancy cost.

| Program Funding                     | Project To-Date | Adopted |         | Unapı       | propriated Planning Ye | ears    |         |             |
|-------------------------------------|-----------------|---------|---------|-------------|------------------------|---------|---------|-------------|
| Frogram Funding                     | Appropriation   | FY 2017 | FY 2018 | FY 2019     | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE                             |                 |         |         |             |                        |         |         |             |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0       | -10,151,516 | -62,578,408            | 0       | 0       | -72,729,924 |
| General Pay Go                      | -1,397,429      | 0       | 0       | 0           | 0                      | 0       | 0       | -1,397,429  |
| GO Bonds                            | -467,500        | 0       | 0       | 0           | 0                      | 0       | 0       | -467,500    |
| Other Activities                    | -30,116         | 0       | 0       | 0           | 0                      | 0       | 0       | -30,116     |
| Total REVENUE                       | -1,895,045      | 0       | 0       | -10,151,516 | -62,578,408            | 0       | 0       | -74,624,969 |

| Program Projects                     | Project To-Date | Adopted |         | Unapp      | ropriated Planning Ye | ars     |         |            |
|--------------------------------------|-----------------|---------|---------|------------|-----------------------|---------|---------|------------|
| riogiam riojects                     | Appropriation   | FY 2017 | FY 2018 | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                         |                 |         |         |            |                       |         |         |            |
| PR019 Law Enforcement-Jail Expansion | 1,895,045       | 0       | 0       | 10,151,516 | 62,578,408            | 0       | 0       | 74,624,969 |
| Total EXPENDITURES                   | 1,895,045       | 0       | 0       | 10,151,516 | 62,578,408            | 0       | 0       | 74,624,969 |

### Law Enforcement-Jail Expansion

### **Project Detail**

Jail and Sheriff's Office Replacement and Expansion Program

### Project Scope

Program provides for the replacement and expansion of existing office and detention facilities including but not limited to medical space, office space, housing for female and juvenile detainees, housing for male detainees, related ancillary services, and other necessary services.

#### **Project Justification and History**

The current Union County Jail Facility opened in 1994 after the County settled a Federal Lawsuit regarding the conditions under which inmates were being housed. Over the last 18 years, the inmate population has grown steadily and beyond the capacities designed for the current facility. Population growth, coupled with aging of the structure has resulted in a facility that is inadequate to meet current inmate housing needs.

There are often more inmates than there are available beds and inmates are required to sleep on the floor. Several federal court cases (including in our U.S. 4th Circuit) have upheld that requiring inmates to sleep on the floor of a detention facility, for any reason, is cruel and unusual punishment and a violation of their Constitutional protections. Giving the history, the County risks additional lawsuits given current conditions.

Furthermore, insufficient housing for inmates puts the safety of our employees in jeopardy. Overcrowding and inadequate facilities both lend to a more stressful environment that could easily erupt into a dangerous situation for our officer. Depending on the shift, there could be as few officers working as eight (8) or ten (10) or as many as twenty-four (24). Considering that on a day in November of 2012 there were 299 inmates in custody, the inmate to officer ratio could be dangerously high.

Inmate population issues are not the only obstacles that make a new jail facility a necessity for the Sheriff's Office and the County. Over the past 18 years, the Union County Sheriff's Office has grown, not only in numbers, but in the way it conducts the County's business on a daily basis. Procedures within the jail have changed to meet the needs of a changing society and the process by which the jail operates is more involved. The current available space is not conducive to the daily operation of the jail. Many of the changes were made with the public's safety in mind, from ensuring the identity of a detainee to providing an accurate accounting of a person's criminal record so that an appropriate bond decision can be made.

Outside of the jail, changes in legislation have required operational modifications within the Sheriff's Office. Evidence and property storage laws dictate that we store more, longer. The current evidence room, a renovated training room, is not adequate conform to the mandated changes.

The ever-changing world of law enforcement technology is yet another issue the Office has encountered. As we try to keep up with the automation of many of our processes, our Information Technology needs and equipment are constantly growing and changing. Unfortunately, the space to accommodate this growth does not exist within our current structure. Overall, the Sheriff's Office is critically short of the office space needed to conduct business in an efficient and effective manner.

Changes in our service model, Federal and State Regulations and an increasing population have altered the way the Sheriff's Office must provide service to the citizens of Union County. This construction project will address and solve the deficiencies we encounter in our daily operations and will mitigate the constant liability exposure we face should a lawsuit occur. An expansion of this magnitude, while costly, will only in increase in cost the longer it is set aside. Our constraints will only increase with time, making the expansion of the Sheriff's Office and Jail imperative to the continued quality of service we provide to the citizens of Union County.

# Law Enforcement-Jail Expansion

# Project Detail

Jail and Sheriff's Office Replacement and Expansion Program

| During Bloom                     | Project To-Date | Adopted |         | Unapp       | propriated Planning Ye | ears    |         |             |
|----------------------------------|-----------------|---------|---------|-------------|------------------------|---------|---------|-------------|
| Project Phase                    | Appropriation   | FY 2017 | FY 2018 | FY 2019     | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE                          |                 |         |         |             |                        |         |         |             |
| FY 2018 General Obligation Bonds | 0               | 0       | 0       | -10,151,516 | -62,578,408            | 0       | 0       | -72,729,924 |
| General Pay Go                   | -1,397,429      | 0       | 0       | 0           | 0                      | 0       | 0       | -1,397,429  |
| GO Bonds                         | -467,500        | 0       | 0       | 0           | 0                      | 0       | 0       | -467,500    |
| Other Activities                 | -30,116         | 0       | 0       | 0           | 0                      | 0       | 0       | -30,116     |
| Total REVENUE                    | -1,895,045      | 0       | 0       | -10,151,516 | -62,578,408            | 0       | 0       | -74,624,969 |
| EXPENDITURES                     |                 |         |         |             |                        |         |         | ·           |
| Construction                     | 0               | 0       | 0       | 0           | 52,578,408             | 0       | 0       | 52,578,408  |
| Design & Engineering             | 1,877,373       | 0       | 0       | 10,151,516  | 0                      | 0       | 0       | 12,028,889  |
| FF&E                             | 0               | 0       | 0       | 0           | 10,000,000             | 0       | 0       | 10,000,000  |
| Site Work                        | 17,672          | 0       | 0       | 0           | 0                      | 0       | 0       | 17,672      |
| Total EXPENDITURES               | 1,895,045       | 0       | 0       | 10,151,516  | 62,578,408             | 0       | 0       | 74,624,969  |
| Revenue (Over)/Under Exp.        | 0               | 0       | 0       | 0           | 0                      | 0       | 0       | 0           |

## Jesse Helms Park Development

## Program Detail

### Program Scope

Program provides for the development of Jesse Helms Park as outlined in the various phases of the Jesse Helms Park Master Plan. Development includes completing the parks' passive areas, trail systems, pavilions and shelters, park maintenance facilities, and other enhancements to improve the recreational offerings at the park.

### **Program Operating Budget Impact**

The Jesse Helms Park Development Program is partially funded from the issuance of General Obligation Bonds of \$7,500,249 in FY 2018. The maximum annual debt service impact for this program will be \$771,900 and is projected to begin in FY 2019 and retire in FY 2038.

Once the development of Jesse Helms Park is complete it is anticipated that the operating budget impact will be \$180,839 on an annual basis. The additional operating budget expenditures approximate costs includes additional personnel and benefits of \$161,178, additional utility cost of \$7,855, and maintenance cost of \$3,000 on an annual basis.

| Program Funding                     | Project To-Date | Adopted |         | Unapp    | ropriated Planning Ye | ears    |         |            |
|-------------------------------------|-----------------|---------|---------|----------|-----------------------|---------|---------|------------|
|                                     | Appropriation   | FY 2017 | FY 2018 | FY 2019  | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                             |                 |         |         |          |                       |         |         |            |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0       | -519,858 | -6,980,391            | 0       | 0       | -7,500,249 |
| General Pay Go                      | -1,519,442      | 0       | 0       | 0        | 0                     | 0       | 0       | -1,519,442 |
| Total REVENUE                       | -1,519,442      | 0       | 0       | -519,858 | -6,980,391            | 0       | 0       | -9,019,691 |

| Dunguny Duningto                                | Project To-Date | Adopted |         | Unapp   | propriated Planning Ye | ears    |         |  |
|---|-----------------|---------|---------|---------|------------------------|---------|---------|--|
| Program Projects                                | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | 740,615<br>3,985,574<br>581,040<br>938,402 |
| EXPENDITURES                                    |                 |         |         |         |                        |         |         |  |
| BW001 Jesse Helms Park Passive<br>Area Phase II | 0               | 0       | 0       | 0       | 2,774,060              | 0       | 0       | 2,774,060                                  |
| BW002 Trail System (Pilot Project)              | 0               | 0       | 0       | 0       | 740,615                | 0       | 0       | 740,615                                    |
| BW005 Jesse Helms Park Phase III                | 0               | 0       | 0       | 519,858 | 3,465,716              | 0       | 0       | 3,985,574                                  |
| PR041 JHP Bridge                                | 581,040         | 0       | 0       | 0       | 0                      | 0       | 0       | 581,040                                    |
| PR043 JHP Passive Area Phase II                 | 938,402         | 0       | 0       | 0       | 0                      | 0       | 0       | 938,402                                    |
| Total EXPENDITURES                              | 1,519,442       | 0       | 0       | 519,858 | 6,980,391              | 0       | 0       | 9,019,691                                  |

### Jesse Helms Park Passive Area Phase II

## Project Detail

Jesse Helms Park Development

### Project Scope

Project provides for Phase II Development of Jesse Helms Park Passive Area, which includes the needed infrastructure to address the needs of the community, walking, running, biking, and other passive recreational activities.

#### **Project Justification and History**

The recreational items slated for this project were identified in the Jesse Helms Park Master Plan. The construction documents for this project were completed in early fall 2011. At that point, the project was placed out for bid. The bids received were well above budget and the project was "tabled".

The Board of County Commissioners requested the Advisory Committee review the items in the project to see if they were still relevant based on the citizens' needs. At the March 2012 Advisory Committee, all elements of the project were reviewed, and the committee felt that the items were still needed and were highly sought recreational activities "statewide". They suggested that we move forward with the project when monies become available. At the January 2013 Advisory Committee Meeting, the committee selected this as their Number One Priority CIP Project due to the fact that the property is available, the construction documents are complete, and in order to meet the recreational needs of the public (walking, hiking, biking, picnicking).

| Dyningt Dhaga                       | Project To-Date | Adopted |         | Unap    | propriated Planning Ye | ears    |         |            |
|-------------------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|------------|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total      |
| REVENUE                             |                 |         |         |         |                        |         |         |            |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0       | 0       | -2,774,060             | 0       | 0       | -2,774,060 |
| Total REVENUE                       | 0               | 0       | 0       | 0       | -2,774,060             | 0       | 0       | -2,774,060 |
| EXPENDITURES                        |                 |         |         |         |                        |         |         |            |
| Construction                        | 0               | 0       | 0       | 0       | 2,774,060              | 0       | 0       | 2,774,060  |
| Total EXPENDITURES                  | 0               | 0       | 0       | 0       | 2,774,060              | 0       | 0       | 2,774,060  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0          |

### Trail System (Pilot Project)

## Project Detail

Jesse Helms Park Development

#### Project Scope

Project provides for the development of Pilot Trail Project between Jesse Helms Park and Wingate.

#### **Project Justification and History**

The 2006 Comprehensive Master Plan identified the need for greenways in Union County and encouraged a "pilot project" between Jesse Helms Park and the Town of Wingate. The Town of Wingate is currently working on a greenway that would end within close proximity to Jesse Helms Park located on Presson Road. This project would help link the end of Wingate's greenway to Jesse Helms Park, continue through the park, and exit onto Summerlin Dairy Road. This trail could be used by both hikers and bikers; averting Highway 74.

At the January 2013 Advisory Committee Meeting, the committee was briefed by Wingate's Town Manager on the Town's initiatives with the Greenway Project. The Advisory Committee viewed this as a good opportunity to partner with the Town of Wingate, completing a loop for bikers to use; and that this project would be a good use of Jesse Helms Park Property. The Committee selected this as their Number Two CIP Project. This project should be considered when developing the Passive Area for Jesse Helms Park to include "grading requirements" for this project.

| Duniagt Dhaga                       | Project To-Date | Adopted | Unappropriated Planning Years |         |          |         |         |          |
|-------------------------------------|-----------------|---------|-------------------------------|---------|----------|---------|---------|----------|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020  | FY 2021 | FY 2022 | Total    |
| REVENUE                             |                 |         |                               |         |          |         |         |          |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0                             | 0       | -740,615 | 0       | 0       | -740,615 |
| Total REVENUE                       | 0               | 0       | 0                             | 0       | -740,615 | 0       | 0       | -740,615 |
| EXPENDITURES                        |                 |         |                               |         |          |         |         |          |
| Construction                        | 0               | 0       | 0                             | 0       | 740,615  | 0       | 0       | 740,615  |
| Total EXPENDITURES                  | 0               | 0       | 0                             | 0       | 740,615  | 0       | 0       | 740,615  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0                             | 0       | 0        | 0       | 0       | 0        |

### Jesse Helms Park Phase III

## Project Detail

Jesse Helms Park Development

### Project Scope

Project provides for the Phase III Development of Jesse Helms Park, including construction of the remaining shelters, pavilion, and picnic sites; paving of a road system and bike trail from the entrance bridge to the soccer field; and completion of the pedestrian trail system and the maintenance facility.

#### **Project Justification and History**

This project will complete the development of the Passive Area at Jesse Helms Park per the 2006 Comprehensive Master Plan.

| Duningh Dhana                    | Project To-Date | Adopted |         | Unapp    | propriated Planning Ye | ears    |         |            |
|----------------------------------|-----------------|---------|---------|----------|------------------------|---------|---------|------------|
| Project Phase                    | Appropriation   | FY 2017 | FY 2018 | FY 2019  | FY 2020                | FY 2021 | FY 2022 | Total      |
| REVENUE                          |                 |         |         |          |                        |         |         |            |
| FY 2018 General Obligation Bonds | 0               | 0       | 0       | -519,858 | -3,465,716             | 0       | 0       | -3,985,574 |
| Total REVENUE                    | 0               | 0       | 0       | -519,858 | -3,465,716             | 0       | 0       | -3,985,574 |
| EXPENDITURES                     |                 |         |         |          |                        |         |         |            |
| Construction                     | 0               | 0       | 0       | 0        | 3,465,716              | 0       | 0       | 3,465,716  |
| Design & Engineering             | 0               | 0       | 0       | 519,858  | 0                      | 0       | 0       | 519,858    |
| Total EXPENDITURES               | 0               | 0       | 0       | 519,858  | 3,465,716              | 0       | 0       | 3,985,574  |
| Revenue (Over)/Under Exp.        | 0               | 0       | 0       | 0        | 0                      | 0       | 0       | 0          |

PR041

# JHP Bridge

# Project Detail

PR041 Jesse Helms Park Development

### Project Scope

Construction of Jesse Helms Park Bridge.

### **Project Justification and History**

Previously approved as a capital project.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| General Pay Go            | -581,040        | 0       | 0       | 0       | 0                     | 0       | 0       | -581,040 |
| Total REVENUE             | -581,040        | 0       | 0       | 0       | 0                     | 0       | 0       | -581,040 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Construction              | 581,040         | 0       | 0       | 0       | 0                     | 0       | 0       | 581,040  |
| Total EXPENDITURES        | 581,040         | 0       | 0       | 0       | 0                     | 0       | 0       | 581,040  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

## JHP Passive Area Phase II

# Project Detail

PR043

Jesse Helms Park Development

### Project Scope

Develop the Jesse Helms Park Passive Area.

### **Project Justification and History**

Previously approved as a capital project.

| Dwalast Dhasa             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| General Pay Go            | -938,402        | 0       | 0                             | 0       | 0       | 0       | 0       | -938,402 |
| Total REVENUE             | -938,402        | 0       | 0                             | 0       | 0       | 0       | 0       | -938,402 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 938,402         | 0       | 0                             | 0       | 0       | 0       | 0       | 938,402  |
| Total EXPENDITURES        | 938,402         | 0       | 0                             | 0       | 0       | 0       | 0       | 938,402  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

# Law Enforcement Facilities Expansion & Renovations

# Program Detail

### **Program Scope**

Program provides for the renovation and expansion of existing law enforcement offices and for the construction of climate controlled storage facilities for the County's special and tactical vehicles.

### **Program Operating Budget Impact**

The Storage Garage for Special Response Vehicles will have an operating budget impact for additional utility cost. The cost for utilities are undetermined at this time.

The Sheriff's Office Renovations are not anticipated to have an operating budget impact. The renovations are improvements to the current facility.

| Program Funding | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|-----------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
|                 | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE         |                 |         |                               |         |         |         |         |            |
| General Pay Go  | -277,700        | -80,000 | -700,000                      | 0       | 0       | 0       | 0       | -1,057,700 |
| Total REVENUE   | -277,700        | -80,000 | -700,000                      | 0       | 0       | 0       | 0       | -1,057,700 |

|       | Program Projects                     | Project To-Date | Adopted | Adopted Unappropriated Planning Years |         |         |         |         |           |  |
|-------|--------------------------------------|-----------------|---------|---------------------------------------|---------|---------|---------|---------|-----------|--|
|       | Program Projects                     | Appropriation   | FY 2017 | FY 2018                               | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total     |  |
| EXPEN | IDITURES                             |                 |         |                                       |         |         |         |         |           |  |
| LE001 | Sheriff's Office<br>Renovations      | 0               | 80,000  | 700,000                               | 0       | 0       | 0       | 0       | 780,000   |  |
| PR065 | Storage Garage-Spec<br>Resp Vehicles | 277,700         | 0       | 0                                     | 0       | 0       | 0       | 0       | 277,700   |  |
| Tota  | I EXPENDITURES                       | 277,700         | 80,000  | 700,000                               | 0       | 0       | 0       | 0       | 1,057,700 |  |

### Sheriff's Office Renovations

## Project Detail

Law Enforcement Facilities Expansion & Renovations

### Project Scope

Project provides for the full renovation of the Sheriff's offices to include evidence storage, administrative offices, training space, technology upgrades, and other needed upgrades.

#### **Project Justification and History**

The Union County Sheriff's Office facility is in need of a complete renovation. This renovation becomes even more important if the decision is made not to move on with a Jail Expansion. The current space is not adequate to meet the needs of an ever changing Law Enforcement environment. Changes in legislation have required operational modifications within the Sheriff's Office. Evidence and property storage laws dictate that we store more, longer. Our current evidence room, a renovated training room, is not an adequate conform to the mandated changes. The ever-changing world of law enforcement technology is yet another issue the Office has encountered. As we try to keep up with the automation of many of our processes, our Information Technology needs and equipment are constantly growing and changing. Unfortunately, the space to accommodate this growth does not exist within our current structure. Overall, the Sheriff's Office is critically short of the office space needed to conduct business in an efficient and effective manner. Offices originally built for one employee now house two or three. The interview rooms are not soundproof and suspects are able to hear the daily business going on in the hallways.

Changes in our service model, Federal and State Regulations and an increasing population have altered the way the Sheriff's Office must provide service to the citizens of Union County. This construction project will address the deficiencies we encounter in our daily operations. This project is essential for the Sheriff's Office to provide the quality of service that the citizens of Union County expect and deserve.

| Dysiast Dhasa             | Project To-Date | Adopted |          | Unapp   | propriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|---------|----------|---------|------------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018  | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |          |         |                        |         |         |          |
| General Pay Go            | 0               | -80,000 | -700,000 | 0       | 0                      | 0       | 0       | -780,000 |
| Total REVENUE             | 0               | -80,000 | -700,000 | 0       | 0                      | 0       | 0       | -780,000 |
| EXPENDITURES              |                 |         |          |         |                        |         |         |          |
| Construction              | 0               | 0       | 500,000  | 0       | 0                      | 0       | 0       | 500,000  |
| Design and Engineering    | 0               | 80,000  | 0        | 0       | 0                      | 0       | 0       | 80,000   |
| FF&E                      | 0               | 0       | 200,000  | 0       | 0                      | 0       | 0       | 200,000  |
| Total EXPENDITURES        | 0               | 80,000  | 700,000  | 0       | 0                      | 0       | 0       | 780,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0        | 0       | 0                      | 0       | 0       | 0        |

## Storage Garage-Spec Resp Vehicles

## Project Detail

Law Enforcement Facilities Expansion & Renovations

#### **Project Scope**

Project provides for the construction of an enclosed, climate controlled storage facility for the County's specialty and tactical vehicles.

#### **Project Justification and History**

The Union County Sheriff's Office has a number of specialty vehicles, used mainly for emergency response situations. Currently these vehicles are stored in a 3 sided structure that offers limited protection from the elements and limited security. The County's investment in these expensive vehicles would be better protected with a 4 sided, climate controlled structure. Not only would they be kept from the deterioration that nature causes, they would be more secure. These vehicles hold ammunition, weapons and other items that not only need to be secure; they are best stored in a climate controlled environment. Letting these items get too hot or cold can degrade the effectiveness.

| Project Phase             | Project To-Date | Adopted |         | Unapı   | propriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|----------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                        |         |         |          |
| General Pay Go            | -277,700        | 0       | 0       | 0       | 0                      | 0       | 0       | -277,700 |
| Total REVENUE             | -277,700        | 0       | 0       | 0       | 0                      | 0       | 0       | -277,700 |
| EXPENDITURES              |                 |         |         |         |                        |         |         |          |
| Construction              | 277,700         | 0       | 0       | 0       | 0                      | 0       | 0       | 277,700  |
| Total EXPENDITURES        | 277,700         | 0       | 0       | 0       | 0                      | 0       | 0       | 277,700  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0        |

# Library Expansion and Development

## Program Detail

### **Program Scope**

Program provides for the expansion of existing library space as well as the construction of additional libraries, including the needed design, construction, and related cost to expansion and new library spaces.

### **Program Operating Budget Impact**

The Library Expansion and Development Program will be funded from the issuance of General Obligation Bonds of \$17,321,706 in FY 2018. The maximum annual debt service impact for this program will be \$1,756,501 and is projected to begin in FY 2019 and retire in FY 2038.

The South West Regional Library will require additional personnel and additional operating expenditures. The additional personnel for the new facility would require six full time employees at a cost of \$314,655 and four part time employees equivalent to 2.9 FTEs at \$95,423. Additional operating expenditures include office supplies of \$39,325 and occupancy cost of \$175,000 per year. It is anticipated that this facility would open in FY 2020.

The Union West Regional Library expansion will require additional personnel and additional operating expenditures. The additional personnel for the expanded facility would be three full time employees at a cost of \$150,920 and four part time employees equivalent to 2.9 FTEs at \$95,423. The additional operating expenditures include office supplies of \$19,662 and occupancy cost of \$90,000. It is anticipated that this facility would open in FY 2022.

| Program Funding                  | Project To-Date | Adopted | Unappropriated Planning Years |            |          |            |         |             |
|----------------------------------|-----------------|---------|-------------------------------|------------|----------|------------|---------|-------------|
|                                  | Appropriation   | FY 2017 | FY 2018                       | FY 2019    | FY 2020  | FY 2021    | FY 2022 | Total       |
| REVENUE                          |                 |         |                               |            |          |            |         |             |
| FY 2018 General Obligation Bonds | 0               | 0       | -1,634,000                    | -6,852,744 | -950,000 | -7,884,962 | 0       | -17,321,706 |
| Total REVENUE                    | 0               | 0       | -1,634,000                    | -6,852,744 | -950,000 | -7,884,962 | 0       | -17,321,706 |

|        | Program Projects                         | Project To-Date | Adopted |           | Unappropriated Planning Years |         |           |         |            |  |
|--------|--|-----------------|---------|-----------|-------------------------------|---------|-----------|---------|------------|--|
|        | riogiani riojects                        | Appropriation   | FY 2017 | FY 2018   | FY 2019                       | FY 2020 | FY 2021   | FY 2022 | Total      |  |
| EXPEN  | IDITURES                                 |                 |         |           |                               |         |           |         |            |  |
| 6117   | South West Union Library                 | 0               | 0       | 1,634,000 | 5,670,000                     | 450,000 | 0         | 0       | 7,754,000  |  |
| LIB001 | Union West Regional<br>Library Expansion | 0               | 0       | 0         | 1,182,744                     | 500,000 | 7,884,962 | 0       | 9,567,706  |  |
| Total  | EXPENDITURES                             | 0               | 0       | 1,634,000 | 6,852,744                     | 950,000 | 7,884,962 | 0       | 17,321,706 |  |

## South West Union Library

## Project Detail

Library Expansion and Development

#### Project Scope

This project provides for the construction, furnishing, and opening day collection for a new 35,000-square-foot full-service regional library to serve the southwest side of the County.

#### **Project Justification and History**

One super-regional library to serve the entire southwestern quadrant of the County is part of the Library's master facilities plan and the recommendation of the Library Board of Trustees.

This 35,000-square-foot campus will be a full-service facility with 175 parking spaces; housing 87,500 pieces of material. It will also include public computers and wireless internet access, a community meeting room, a children's library with a story time room, a teen room to house collections and provide space for programs and activities, as well as comfortable seating; newspaper and magazine display shelving, study tables with seating, study rooms, and a conference room.

| Project Phase                       | Project To-Date | Adopted |            | Unappı     | ropriated Planning Ye | ears    |         |            |
|-------------------------------------|-----------------|---------|------------|------------|-----------------------|---------|---------|------------|
| Project Pilase                      | Appropriation   | FY 2017 | FY 2018    | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                             |                 |         |            |            |                       |         |         |            |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | -1,634,000 | -5,670,000 | -450,000              | 0       | 0       | -7,754,000 |
| Total REVENUE                       | 0               | 0       | -1,634,000 | -5,670,000 | -450,000              | 0       | 0       | -7,754,000 |
| EXPENDITURES                        |                 |         |            |            |                       |         |         |            |
| Construction                        | 0               | 0       | 0          | 5,670,000  | 0                     | 0       | 0       | 5,670,000  |
| Design & Engineering                | 0               | 0       | 1,134,000  | 0          | 0                     | 0       | 0       | 1,134,000  |
| FF&E                                | 0               | 0       | 0          | 0          | 450,000               | 0       | 0       | 450,000    |
| Land Acquisition                    | 0               | 0       | 500,000    | 0          | 0                     | 0       | 0       | 500,000    |
| Total EXPENDITURES                  | 0               | 0       | 1,634,000  | 5,670,000  | 450,000               | 0       | 0       | 7,754,000  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0          | 0          | 0                     | 0       | 0       | 0          |

## Union West Regional Library Expansion

## Project Detail

Library Expansion and Development

#### **Project Scope**

Expand the existing Union West Regional Library by approximately 18,000-square-foot.

### **Project Justification and History**

Expansion of the Union West Regional Library to 30,000-square-foot is recommended in the Library Master Facilities Plan to accommodate current and future usage of the branch. Currently, as compared to the Main Library, the Union West Regional Library circulates ten percent more items, and conducts 149 percent more children's programs attended by 154 percent more children.

| Duniant Phana                       | Project To-Date | Adopted |         | Unapp      | propriated Planning Ye | ears       |         |            |
|-------------------------------------|-----------------|---------|---------|------------|------------------------|------------|---------|------------|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018 | FY 2019    | FY 2020                | FY 2021    | FY 2022 | Total      |
| REVENUE                             |                 |         |         |            |                        |            |         |            |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0       | -1,182,744 | -500,000               | -7,884,962 | 0       | -9,567,706 |
| Total REVENUE                       | 0               | 0       | 0       | -1,182,744 | -500,000               | -7,884,962 | 0       | -9,567,706 |
| EXPENDITURES                        |                 |         |         |            |                        |            |         |            |
| Construction                        | 0               | 0       | 0       | 0          | 0                      | 7,884,962  | 0       | 7,884,962  |
| Design & Engineering                | 0               | 0       | 0       | 1,182,744  | 0                      | 0          | 0       | 1,182,744  |
| Land Acquisition                    | 0               | 0       | 0       | 0          | 500,000                | 0          | 0       | 500,000    |
| Total EXPENDITURES                  | 0               | 0       | 0       | 1,182,744  | 500,000                | 7,884,962  | 0       | 9,567,706  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0       | 0          | 0                      | 0          | 0       | 0          |

## Park Development and Renewal

# Program Detail

### **Program Scope**

Program provides for the maintenance and renewal of existing parks as well as for future park development planning. Activities include master planning, facility replacement, and other related projects.

### **Program Operating Budget Impact**

The Cane Creek Park Camp Store project has an approximate additional operating budget impact of \$7,500 beginning in FY 2017.

The Parks Comprehensive Master Plan project only provides for a study at this time and the operating impact is undetermined for Future Park Development. The operating cost will become better defined as the projects and operating plans are further developed.

| Program Funding | Project To-Date<br>Appropriation | Adopted  | Unappropriated Planning Years |         |         |         |         |          |
|-----------------|----------------------------------|----------|-------------------------------|---------|---------|---------|---------|----------|
|                 |                                  | FY 2017  | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE         |                                  |          |                               |         |         |         |         |          |
| General Pay Go  | -100,000                         | -104,500 | -83,600                       | 0       | 0       | 0       | 0       | -288,100 |
| Total REVENUE   | -100,000                         | -104,500 | -83,600                       | 0       | 0       | 0       | 0       | -288,100 |

| Program Projects                   | Project To-Date | Adopted | Adopted Unappropriated Planning Years |         |         |         |         |         |  |
|------------------------------------|-----------------|---------|---------------------------------------|---------|---------|---------|---------|---------|--|
| Flogram Flojects                   | Appropriation   | FY 2017 | FY 2018                               | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total   |  |
| EXPENDITURES                       |                 |         |                                       |         |         |         |         |         |  |
| BW008 Parks & Recreation Paving    | 0               | 104,500 | 83,600                                | 0       | 0       | 0       | 0       | 188,100 |  |
| PR066 Parks & Rec Comp Master Plan | 100,000         | 0       | 0                                     | 0       | 0       | 0       | 0       | 100,000 |  |
| Total EXPENDITURES                 | 100,000         | 104,500 | 83,600                                | 0       | 0       | 0       | 0       | 288,100 |  |

## Parks & Recreation Paving

## Project Detail

Park Development and Renewal

### **Project Scope**

Parks and Recreation paving needs.

#### **Project Justification and History**

These funds are for the repairs of deteriorating asphalt surfaces within the Parks and Recreation System. These projects include two major areas. (1) Cane Creek Park's Boat Ramp Area (\$95,000) which has not been resurfaced since the original installation (estimated at 1985 or before). (2) Fred Kirby Park's Park Lot (\$76,000) which has not been resurfaced since the park was established in the mid-90s. The worst of these projects is the Cane Creek Park's Boat Ramp which shows excessive signs of deterioration, to include the edges breaking away causing "drop-offs" in several locations. It's condition is becoming a safety issue. Projected costs are based on a local paver's estimate.

| Project Phase             | Project To-Date | Adopted  | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|----------|-------------------------------|---------|---------|---------|---------|----------|--|
| FIOJECT FIIASE            | Appropriation   | FY 2017  | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |          |                               |         |         |         |         |          |  |
| General Pay Go            | 0               | -104,500 | -83,600                       | 0       | 0       | 0       | 0       | -188,100 |  |
| Total REVENUE             | 0               | -104,500 | -83,600                       | 0       | 0       | 0       | 0       | -188,100 |  |
| EXPENDITURES              |                 |          |                               |         |         |         |         |          |  |
| Other Activities          | 0               | 104,500  | 83,600                        | 0       | 0       | 0       | 0       | 188,100  |  |
| Total EXPENDITURES        | 0               | 104,500  | 83,600                        | 0       | 0       | 0       | 0       | 188,100  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                             | 0       | 0       | 0       | 0       | 0        |  |

### Parks & Rec Comp Master Plan

## Project Detail

Park Development and Renewal

#### Project Scope

Complete Comprehensive Master Plan for Union County Parks that will result in a long-term park development program.

#### **Project Justification and History**

The last update to Union County's Parks and Recreation Comprehensive Master Plan was in 2006. The last master plans for Cane Creek Park and Jesse Helms Park were adopted in 2000 and 2004, respectively. Since that time several municipalities have created their own master plans for Parks and Recreation Departments located within the municipality.

It is recommended by State Agencies that master plans be updated every five years when possible. The scope of services for this master plan would be a comprehensive look at the citizen recreational needs within Union County, include an overlay of all proposed municipality master plans, and identification of shortfalls that may be provided by the County. This master plan will eliminate duplicity of effort between the municipalities and the County. Additionally, the scope of services will provide detailed budgetary information for proposed new facilities (in current dollars) based on the latest development costs of actual projects.

| Draiget Dhaga             | Project To-Date | Adopted |         | Unapp   | propriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                        |         |         |          |
| General Pay Go            | -100,000        | 0       | 0       | 0       | 0                      | 0       | 0       | -100,000 |
| Total REVENUE             | -100,000        | 0       | 0       | 0       | 0                      | 0       | 0       | -100,000 |
| EXPENDITURES              |                 |         |         |         |                        |         |         |          |
| Studies                   | 100,000         | 0       | 0       | 0       | 0                      | 0       | 0       | 100,000  |
| Total EXPENDITURES        | 100,000         | 0       | 0       | 0       | 0                      | 0       | 0       | 100,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0        |

## South Piedmont Community College

## Program Detail

### **Program Scope**

Capital program to provide for the ongoing improvement, renovation, renewal, replacement, and development of South Piedmont Community College. The program specifically provides for renovations to accommodate the Americans with Disabilities Act requirements, changing technology needs, facility safety and security concerns, facility improvements, and expansion to accommodate student growth at South Piedmont Community College.

### **Program Operating Budget Impact**

These expenditures primarily represent routine improvements, renovations to existing school facilities, and expansion to SPCC. It is assumed that operating expenses will remain constant with current operating costs for the existing spaces. In cases where efficiencies are made with building renovations, or systems are replaced with those that are more energy-efficient, there may be annual energy savings.

The SPCC program is primarily funded from the issuance of General Obligation Bonds of \$31,130,730 in FY 2018. The maximum annual debt service impact for this program will be \$3,153,500 and is project to begin in FY 2019 and retire in FY 2038.

| Program Funding                     | Project To-Date | Adopted    | Adopted Unappropriated Planning Years |         |             |         |         |             |  |  |
|-------------------------------------|-----------------|------------|---------------------------------------|---------|-------------|---------|---------|-------------|--|--|
| Program Funding                     | Appropriation   | FY 2017    | FY 2018                               | FY 2019 | FY 2020     | FY 2021 | FY 2022 | Total       |  |  |
| REVENUE                             |                 |            |                                       |         |             |         |         |             |  |  |
| FY 2018 General Obligation<br>Bonds | 0               | 0          | 0                                     | 0       | -31,130,730 | 0       | 0       | -31,130,730 |  |  |
| General Pay Go                      | -1,750,000      | -1,830,415 | 0                                     | 0       | 0           | 0       | 0       | -3,580,415  |  |  |
| Total REVENUE                       | -1,750,000      | -1,830,415 | 0                                     | 0       | -31,130,730 | 0       | 0       | -34,711,145 |  |  |

|       | Program Projects                                   | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |            |
|-------|--|-----------------|---------|---------|---------|----------------------|---------|---------|------------|
|       | Program Projects                                   | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| EXPEN | DITURES  |                 |         |         |         |                      |         |         |            |
| ED003 | SPCC Multi Purpose<br>Building                     | 0               | 0       | 0       | 0       | 22,704,651           | 0       | 0       | 22,704,651 |
| ED004 | SPCC Center For<br>Technology And Allied<br>Health | 0               | 0       | 0       | 0       | 8,426,079            | 0       | 0       | 8,426,079  |
| ED005 | SPCC Technology                                    | 0               | 868,315 | 0       | 0       | 0                    | 0       | 0       | 868,315    |
| ED006 | SPCC HVAC & Security                               | 0               | 150,000 | 0       | 0       | 0                    | 0       | 0       | 150,000    |
| ED007 | SPCC Resurface Existing<br>Parking Lot             | 0               | 467,100 | 0       | 0       | 0                    | 0       | 0       | 467,100    |
| ED008 | SPCC Parking                                       | 0               | 345,000 | 0       | 0       | 0                    | 0       | 0       | 345,000    |
| PR068 | SPCC- Welding Lab                                  | 770,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 770,000    |

| FY 20. | 17-2022 Union Cou               | ınty Capital Improve | ement Program | า                             |         |            |         | General Cap | oital Program |  |
|--------|---------------------------------|----------------------|---------------|-------------------------------|---------|------------|---------|-------------|---------------|--|
| Sou    | ıth Piedmo                      | nt Commu             | nity Coll     | ege                           |         |            |         | Program     | Detail        |  |
|        | Program Projects                | Project To-Date      | Adopted       | Unappropriated Planning Years |         |            |         |             |               |  |
|        | Frogram Frojects                | Appropriation        | FY 2017       | FY 2018                       | FY 2019 | FY 2020    | FY 2021 | FY 2022     | Total         |  |
| PR069  | SPCC-Def Capital<br>Maintenance | 980,000              | 0             | 0                             | 0       | 0          | 0       | 0           | 980,000       |  |
| Total  | EXPENDITURES                    | 1,750,000            | 1,830,415     | 0                             | 0       | 31,130,730 | 0       | 0           | 34,711,145    |  |

## SPCC Multi Purpose Building

## Project Detail

South Piedmont Community College

### Project Scope

Project provides for the construction of a new three-story, 72,500-square-foot "multi-purpose" building on the Monroe Campus to house the business office, student services, and bookstore, as well as providing additional classroom and lab space.

#### **Project Justification and History**

South Piedmont Community College is experiencing significant growth. To address the growth SPCC expended \$45,000 to develop a Facilities Master Plan, which was subsequently approved by the North Carolina Community College System and the State Board of Community Colleges.

The Union County Board of Commissioners approved \$800,000 in FY 2008 for design of the multi-purpose facility, which was as completed. Before construction could be bid, the project was terminated by the Board.

| Duningt Dhaga                       | Project To-Date | Adopted | Unappropriated Planning Years |         |             |         |         |             |  |
|-------------------------------------|-----------------|---------|-------------------------------|---------|-------------|---------|---------|-------------|--|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020     | FY 2021 | FY 2022 | Total       |  |
| REVENUE                             |                 |         |                               |         |             |         |         |             |  |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0                             | 0       | -22,704,651 | 0       | 0       | -22,704,651 |  |
| Total REVENUE                       | 0               | 0       | 0                             | 0       | -22,704,651 | 0       | 0       | -22,704,651 |  |
| EXPENDITURES                        |                 |         |                               |         |             |         |         |             |  |
| Construction                        | 0               | 0       | 0                             | 0       | 22,704,651  | 0       | 0       | 22,704,651  |  |
| Total EXPENDITURES                  | 0               | 0       | 0                             | 0       | 22,704,651  | 0       | 0       | 22,704,651  |  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0                             | 0       | 0           | 0       | 0       | 0           |  |

## SPCC Center For Technology And Allied Health

## Project Detail

South Piedmont Community College

#### Project Scope

Project provides renovations to a 49,000 square-foot building to accommodate vocational/trades and technological programs as well as health and safety programs that lead to an Associate of Science degree using certificate and diploma programs.

#### **Project Justification and History**

South Piedmont Community College is experiencing significant growth. To address the growth SPCC expended \$45,000 to develop a Facilities Master Plan, which was subsequently approved by the North Carolina Community College System and the State Board of Community Colleges.

The renovations of this facility will enhances SPCC's abilities to attract and re-train unemployed workers, and will provide pathways for UCPS students to enter the workforce with vocation training and requisite certificates and diplomas in a variety of fields and subjects.

The Union County Board of Commissioners approved the initial \$3,700,000 purchase and minor renovation of the Bealer Building. The completion of this renovation will alleviate the need for two additional companion buildings for the proposed Multi-Purpose Building (ED003).

| Drainet Dhasa                       | Project To-Date | Adopted | lopted Unappropriated Planning Years |         |            |         |         |            |  |
|-------------------------------------|-----------------|---------|--------------------------------------|---------|------------|---------|---------|------------|--|
| Project Phase                       | Appropriation   | FY 2017 | FY 2018                              | FY 2019 | FY 2020    | FY 2021 | FY 2022 | Total      |  |
| REVENUE                             |                 |         |                                      |         |            |         |         |            |  |
| FY 2018 General Obligation<br>Bonds | 0               | 0       | 0                                    | 0       | -8,426,079 | 0       | 0       | -8,426,079 |  |
| Total REVENUE                       | 0               | 0       | 0                                    | 0       | -8,426,079 | 0       | 0       | -8,426,079 |  |
| EXPENDITURES                        |                 |         |                                      |         |            |         |         |            |  |
| Construction                        | 0               | 0       | 0                                    | 0       | 8,426,079  | 0       | 0       | 8,426,079  |  |
| Total EXPENDITURES                  | 0               | 0       | 0                                    | 0       | 8,426,079  | 0       | 0       | 8,426,079  |  |
| Revenue (Over)/Under Exp.           | 0               | 0       | 0                                    | 0       | 0          | 0       | 0       | 0          |  |

# SPCC Technology

## Project Detail

South Piedmont Community College

#### Project Scope

Project provides for ongoing technology needs at SPCC.

### **Project Justification and History**

Requested by SPCC and recommended by the County Manager. Project includes Storage Area Network, PC monitors and classroom computers, upgrade wireless to AC Standards, Data Center switches, Network Identity Services Systems, fiber rewiring, projector system, classroom whiteboards, etc.

| Project Phase             | Project To-Date | Adopted  | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|----------|-------------------------------|---------|---------|---------|---------|----------|
| Project Priase            | Appropriation   | FY 2017  | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |          |                               |         |         |         |         |          |
| General Pay Go            | 0               | -868,315 | 0                             | 0       | 0       | 0       | 0       | -868,315 |
| Total REVENUE             | 0               | -868,315 | 0                             | 0       | 0       | 0       | 0       | -868,315 |
| EXPENDITURES              |                 |          |                               |         |         |         |         |          |
| Other Activities          | 0               | 868,315  | 0                             | 0       | 0       | 0       | 0       | 868,315  |
| Total EXPENDITURES        | 0               | 868,315  | 0                             | 0       | 0       | 0       | 0       | 868,315  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                             | 0       | 0       | 0       | 0       | 0        |

## SPCC HVAC & Security

# Project Detail

South Piedmont Community College

### Project Scope

Project provides for replacement, consolidation, and/or upgrades to old Security, Fire, and HVAC Building Automation.

### **Project Justification and History**

Requested by SPCC and recommended by the County Manager.

| Project Phase             | Project To-Date | Adopted  | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|----------|-------------------------------|---------|---------|---------|---------|----------|--|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |          |                               |         |         |         |         |          |  |
| General Pay Go            | 0               | -150,000 | 0                             | 0       | 0       | 0       | 0       | -150,000 |  |
| Total REVENUE             | 0               | -150,000 | 0                             | 0       | 0       | 0       | 0       | -150,000 |  |
| EXPENDITURES              |                 |          |                               |         |         |         |         |          |  |
| Other Activities          | 0               | 150,000  | 0                             | 0       | 0       | 0       | 0       | 150,000  |  |
| Total EXPENDITURES        | 0               | 150,000  | 0                             | 0       | 0       | 0       | 0       | 150,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                             | 0       | 0       | 0       | 0       | 0        |  |

## SPCC Resurface Existing Parking Lot

# Project Detail

South Piedmont Community College

### Project Scope

Project provides for resurfacing existing parking lot of Building A at Old Charlotte Highway SPCC Campus.

### **Project Justification and History**

Requested by SPCC and recommended by the County Manager.

| Project Phase             | Project To-Date | Adopted  |         | Unap    | propriated Planning Yo | ears    |         |          |
|---------------------------|-----------------|----------|---------|---------|------------------------|---------|---------|----------|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |          |         |         |                        |         |         |          |
| General Pay Go            | 0               | -467,100 | 0       | 0       | 0                      | 0       | 0       | -467,100 |
| Total REVENUE             | 0               | -467,100 | 0       | 0       | 0                      | 0       | 0       | -467,100 |
| EXPENDITURES              |                 |          |         |         |                        |         |         |          |
| Other Activities          | 0               | 467,100  | 0       | 0       | 0                      | 0       | 0       | 467,100  |
| Total EXPENDITURES        | 0               | 467,100  | 0       | 0       | 0                      | 0       | 0       | 467,100  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0       | 0       | 0                      | 0       | 0       | 0        |

## SPCC Parking

# Project Detail

South Piedmont Community College

### Project Scope

Project provides for an additional 100 parking place at the Old Charlotte Highway SPCC Campus.

### **Project Justification and History**

Requested by SPCC and recommended by the County Manager.

| Project Phase             | Project To-Date | Adopted  | dopted Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|----------|--------------------------------------|---------|---------|---------|---------|----------|--|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018                              | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |          |                                      |         |         |         |         |          |  |
| General Pay Go            | 0               | -345,000 | 0                                    | 0       | 0       | 0       | 0       | -345,000 |  |
| Total REVENUE             | 0               | -345,000 | 0                                    | 0       | 0       | 0       | 0       | -345,000 |  |
| EXPENDITURES              |                 |          |                                      |         |         |         |         |          |  |
| Other Activities          | 0               | 345,000  | 0                                    | 0       | 0       | 0       | 0       | 345,000  |  |
| Total EXPENDITURES        | 0               | 345,000  | 0                                    | 0       | 0       | 0       | 0       | 345,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                                    | 0       | 0       | 0       | 0       | 0        |  |

## SPCC- Welding Lab

## Project Detail

PR068 South Piedmont Community College

### Project Scope

Project provides for a welding lab at the SPCC Center for Technology and Health Education.

### **Project Justification and History**

Requested by SPCC and recommended by the Board of County Commissioners.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| General Pay Go            | -770,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -770,000 |
| Total REVENUE             | -770,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -770,000 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Other Activities          | 770,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 770,000  |
| Total EXPENDITURES        | 770,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 770,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

# SPCC-Def Capital Maintenance

## Project Detail

PR069

South Piedmont Community College

### Project Scope

Project provides for ongoing/deferred capital maintenance needs at SPCC.

### **Project Justification and History**

Requested by SPCC and recommended by the Board of County Commissioners.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |  |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|--|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |  |
| REVENUE                   |                 |         |                               |         |         |         |         |          |  |
| General Pay Go            | -980,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -980,000 |  |
| Total REVENUE             | -980,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -980,000 |  |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |  |
| Other Activities          | 980,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 980,000  |  |
| Total EXPENDITURES        | 980,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 980,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |  |

# Tax Assessment and Administration Software Replacement

# Program Detail

### **Program Scope**

Program provides for the upgrade or replacement of the Tax Assessor's Software used for Property Tax Records, Billings, and Collections

### **Program Operating Budget Impact**

Upgraded or replacement software for the Tax Assessor's Office will require an annual software maintenance fee. The operating budget impact for the software maintenance fee is estimated to be between \$226,000 to \$250,000 per year based on current quotes from an RFP.

| Program Funding | Project To-Date<br>Appropriation | Adopted<br>FY 2017 |         |         |         |         |         |            |
|-----------------|----------------------------------|--------------------|---------|---------|---------|---------|---------|------------|
|                 |                                  |                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE         |                                  |                    |         |         |         |         |         |            |
| General Pay Go  | 0                                | -1,200,000         | 0       | 0       | 0       | 0       | 0       | -1,200,000 |
| Total REVENUE   | 0                                | -1,200,000         | 0       | 0       | 0       | 0       | 0       | -1,200,000 |

| Program Projects | Project To-Date | Adopted<br>FY 2017 |           |         |         |         |         |       |           |
|------------------|-----------------|--------------------|-----------|---------|---------|---------|---------|-------|-----------|
|                  | Appropriation   |                    | FY 2018   | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total |           |
| EXPEN            | DITURES         |                    |           |         |         |         |         |       |           |
| TX001            | Tax Software    | 0                  | 1,200,000 | 0       | 0       | 0       | 0       | 0     | 1,200,000 |
| Total            | EXPENDITURES    | 0                  | 1,200,000 | 0       | 0       | 0       | 0       | 0     | 1,200,000 |

### Tax Software

## Project Detail

Tax Assessment and Administration Software Replacement

#### Project Scope

Project provides for the needed consulting, software, and hardware to upgrade or replace the County's existing assessment and billing software.

### **Project Justification and History**

The current Manatron System was installed in FY 2002. Since that time there have been numerous functional improvements as well as additional vendors providing the needed software. Because this software bills more than \$150,000,000 annually reliable, accurate software that ensures the accuracy of the assessment and billing process is critical to protect the County.

| Project Phase             | Project To-Date | Adopted    | Adopted Unappropriated Planning Years |         |         |         |         |            |  |
|---------------------------|-----------------|------------|---------------------------------------|---------|---------|---------|---------|------------|--|
| Project Phase             | Appropriation   | FY 2017    | FY 2018                               | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |  |
| REVENUE                   |                 |            |                                       |         |         |         |         |            |  |
| General Pay Go            | 0               | -1,200,000 | 0                                     | 0       | 0       | 0       | 0       | -1,200,000 |  |
| Total REVENUE             | 0               | -1,200,000 | 0                                     | 0       | 0       | 0       | 0       | -1,200,000 |  |
| EXPENDITURES              |                 |            |                                       |         |         |         |         |            |  |
| Other Activities          | 0               | 1,200,000  | 0                                     | 0       | 0       | 0       | 0       | 1,200,000  |  |
| Total EXPENDITURES        | 0               | 1,200,000  | 0                                     | 0       | 0       | 0       | 0       | 1,200,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0          | 0                                     | 0       | 0       | 0       | 0       | 0          |  |



### Public Works Capital Program

The six-year Public Works Capital Program (PWCP) is largely based on the Comprehensive Water & Wastewater Master Plan.

The Comprehensive Plan provides a twenty-year projection of system needs based on current population growth trends (2.4 percent during the planning window) population distribution trends, and historical demand data, among a number of other factors.

The PWCP addresses the water and wastewater system needs for improvement, expansion, maintenance, rehabilitation, and renewal. The six-year plan strives to strike a balance between the system expansion needs and the ongoing maintenance needs, while ensuring the capacity and affordability of the system.

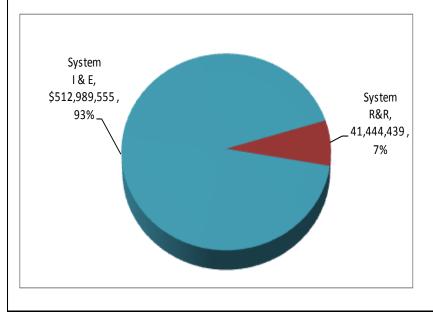
### Program Highlights

The adopted Public Works Capital Program consists of nineteen programs, made up of sixty-nine different projects. The programs focus on system improvements and expansion (System I&E), and system rehabilitation and renewal (System R&R).

System improvements and expansion projects focus on meeting the future capacity needs of the system based on the current system modeling. By 2020, the maximum day water demand is anticipated to grow to 27.8 million gallons daily and maximum monthly average wastewater flow to 13.2 million gallons daily. The adopted \$512,989,555 System I&E Program is necessary to meet these needs and anticipated future demands.

Rehabilitation and renewal programs are the ongoing infrastructure maintenance projects that ensure the sustainability of the existing infrastructure. The \$41,444,439 System R&R program is necessary to provide for the system needs and reflects an average annual investment of \$6.9 million during the six-year plan.

| Fiscal Year     | System<br>I & E | System<br>R&R | Total       |
|-----------------|-----------------|---------------|-------------|
| Funded-To-Date  | \$ 148,291,449  | 18,166,939    | 166,458,388 |
| FY 2017 Adopted | 17,801,246      | 3,551,500     | 21,352,746  |
| FY 2018 Planned | 17,495,942      | 3,419,000     | 20,914,942  |
| FY 2019 Planned | 80,783,987      | 4,534,000     | 85,317,987  |
| FY 2020 Planned | 175,572,597     | 4,257,500     | 179,830,097 |
| FY 2021 Planned | 28,132,334      | 2,725,500     | 30,857,834  |
| FY 2022 Planned | 44,912,000      | 4,790,000     | 49,702,000  |
| Total           | \$ 512,989,555  | 41,444,439    | 554,433,994 |



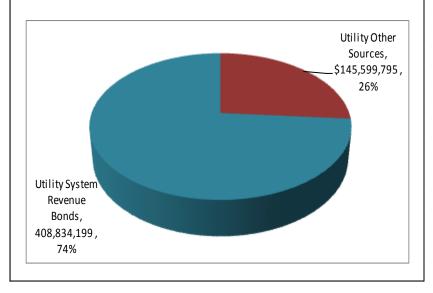
The following chart shows the breakdown of the programs included in the System Improvements and Expansion as well as the System Rehabilitation and Renewal.



| PWCP                                      | Program        |
|---|----------------|
| Six-Year Program                          | Total          |
| System Improvements and Expansi           | ion Programs   |
| 762 Zone Improvements                     | \$ 5,382,700   |
| 853 South Zone Improvements               | 412,000        |
| 853 West Zone Improvements                | 33,074,000     |
| Crooked Creek Basin Improvements          | 31,233,800     |
| CRWTP Improvements                        | 35,598,522     |
| Developer Funded Projects                 | 38,412,000     |
| Eastside Wastewater Improvements          | 14,837,957     |
| New 880 Pressure Zone                     | 10,900,245     |
| Short Line Extensions                     | 6,386,000      |
| Town Center Sewer Development             | 2,107,440      |
| Twelve Mile Creek WWTP System             |                |
| Improvements                              | 64,081,615     |
| UCPW Buildings and Improvements           | 10,915,376     |
| Yadkin Basin WRF                          | 80,377,000     |
| Yadkin Water Supply                       | 179,270,900    |
| Total System I & E Programs               | \$ 512,989,555 |
| System Rehabilitation and Renewal         | -              |
| Wastewater Pump Station                   | \$ 6,771,000   |
| Improvements                              |                |
| Wastewater Rehabilitation and Replacement | 14,077,460     |
| Water & Wastewater Master Plan            | 698,000        |
| Water Rehabilitation and                  | 18,190,979     |
| Replacement                               |                |
| Water Tank Rehabilitation                 | 1,707,000      |
| Total System R & R Programs               | \$ 41,444,439  |
| Total PWCP Six Year Program               | \$ 554,433,994 |

### Funding Strategy

| Fiscal Year     | Utility Other<br>Sources | Utility System<br>Revenue<br>Bonds | Total       |
|-----------------|--------------------------|------------------------------------|-------------|
| Funded-To-Date  | \$ 76,062,295            | 90,396,093                         | 166,458,388 |
| FY 2017 Adopted | 6,980,500                | 14,372,246                         | 21,352,746  |
| FY 2018 Planned | 4,016,000                | 16,898,942                         | 20,914,942  |
| FY 2019 Planned | 5,149,000                | 80,168,987                         | 85,317,987  |
| FY 2020 Planned | 4,890,500                | 174,939,597                        | 179,830,097 |
| FY 2021 Planned | 4,627,500                | 26,230,334                         | 30,857,834  |
| FY 2022 Planned | 43,874,000               | 5,828,000                          | 49,702,000  |
| Total           | \$ 145,599,795           | 408,834,199                        | 554,433,994 |



The adopted PWCP is funded through several different sources. The primary source of funding, 74 percent will come through the issuance of Utility System Revenue Bonds. Revenue Bonds funded to date included in the plan is \$90.4 million. The adopted plan includes an issuance of total new debt in the amount of \$384.2 million. The issuances will take place in FY 2017, FY 2019 and FY 2021.

The anticipated new debt will be reflected in the future rate modeling. Based on current projections and estimated debt issuance, the increased debt service by the end of the program will grow to a maximum of \$32.9 million annually.

| Public Works Debt Amortization Schedule |    |            |    |            |    |             |  |  |  |
|---|----|------------|----|------------|----|-------------|--|--|--|
| Fiscal Year                             |    | Principal  |    | Interest   |    | Total       |  |  |  |
| FY 2017                                 | \$ | 4,618,697  | \$ | 2,736,389  | \$ | 7,355,085   |  |  |  |
| FY 2018                                 |    | 4,505,000  |    | 2,585,497  |    | 7,090,497   |  |  |  |
| FY 2019                                 |    | 6,610,000  |    | 7,172,097  |    | 13,782,097  |  |  |  |
| FY 2020                                 |    | 6,865,000  |    | 6,902,136  |    | 13,767,136  |  |  |  |
| FY 2021                                 |    | 7,965,000  |    | 11,569,767 |    | 19,534,767  |  |  |  |
| FY 2022                                 |    | 8,090,000  |    | 11,223,944 |    | 19,313,944  |  |  |  |
| FY 2023                                 |    | 12,435,000 |    | 20,456,175 |    | 32,891,175  |  |  |  |
| Total                                   | \$ | 51,088,697 | \$ | 62,646,005 | \$ | 113,734,702 |  |  |  |

Revenue bond debt is used for system improvements and expansion projects. The principle is to match the users, meaning future customers, to the future system costs. The system improvements and enhancements provide for future capacity, so rate payers in the future, through annual debt service, will incur those costs.

In addition to the anticipated new debt, the PWCP includes estimated funding from grants, developer funding, and pay-as-you-go (PayGo) funding from current revenues.

| Other Funding Sources | Program<br>Total |
|-----------------------|------------------|
| Developer Funding     | \$ 41,970,304    |
| Grant Funding         | 1,961,300        |
| Utility PayGo         | 101,668,191      |
| Total Funding         | \$ 145,599,795   |
|                       |                  |

The PayGo funding, which comprises 70 percent of the other sources, comes through connection fees from new customers, user fees charged to customers, and capital fund balance.

| Pay Go Funding from Water ar | nd Sewer Operations |
|------------------------------|---------------------|
| Fiscal Year                  | PayGo               |
| Funded-To-Date               | \$ 70,542,691       |
| FY 2017 Adopted              | 6,980,500           |
| FY 2018 Planned              | 4,016,000           |
| FY 2019 Planned              | 5,149,000           |
| FY 2020 Planned              | 4,890,500           |
| FY 2021 Planned              | 4,627,500           |
| FY 2022 Planned              | 5,462,000           |
| Total                        | \$ 101,668,191      |

The PayGo funding is primarily programmed for the ongoing system rehabilitation and renewal projects. The principle approach, much like debt, is to match the current users of the infrastructure to the current capital needs. Those using the system today, pay for the proactive maintenance.

The anticipated developer funding projects are a result of the newly adopted Union County Line Extension Policy. This funding has a direct relationship to the Developer funded projects, such that the expenditures in the projects are largely driven by the revenues. This project will be amended as needed to reflect actual developer contributions to the program.

The funding of the Water and Wastewater Capital Program will be modified in the future to reflect the capacity of the fund and future rate plans. This funding plan will provide the basis for the revised long-term utility rate plan. During discussions of the rate plan, the scheduling and timing of the new debt, as well as the projects, will be reviewed to ensure the long-term sustainability of the utility while considering affordability and payer mix.

### Operating Budget Impact

As discussed in the funding strategy, the primary operating budget impacts will come through additional debt service.

Additional analysis will be conducted to refine the operating budget impacts of the improvement and expansion projects as the scopes and operating plans become better defined.



|  | Public Works Capital Program Operating Budget Impact FY 2017-2022 |              |              |               |               |               |              |  |
|--|---|--------------|--------------|---------------|---------------|---------------|--------------|--|
|  | FY 2017   | FY 2018      | FY 2019      | FY 2020       | FY 2021       | FY 2022       | Total        |  |
| System Improvements and Expansion                              | on Programs   |              |              |               |               |               |              |  |
| 762 Zone Improvements  | \$ -  | \$ 252,184   | \$ 252,184   | \$ 252,184    | \$ 252,184    | \$ 252,184    | \$ 1,260,92  |  |
| 853 South Zone Improvements                                    | 39,228  | 39,228       | 39,228       | 39,228        | 39,228        | 39,228        | 235,36       |  |
| 853 West Zone Improvements                                     | -   | -            | -            | 2,053,877     | 2,053,877     | 2,053,877     | 6,161,63     |  |
| 935 Zone Improvements  | -   | -            | -            | -             | -             | -             | -            |  |
| Crooked Creek Basin Improvements                               | 79,529  | 1,581,635    | 1,581,635    | 1,581,635     | 1,581,635     | 1,581,635     | 7,987,70     |  |
| CRWTP Improvements   | 223,476   | 1,865,588    | 1,865,588    | 1,865,588     | 1,865,588     | 1,865,588     | 9,551,41     |  |
| Developer Funded Projects                                      | -   | -            | -            | -             | -             | -             | -            |  |
| Eastside Wastewater Improvements                               | 64,377  | 64,377       | 64,377       | 64,377        | 64,377        | 64,377        | 386,26       |  |
| New 880 Pressure Zone  | 252,710   | 252,710      | 252,710      | 252,710       | 252,710       | 252,710       | 1,516,26     |  |
| Short Line Extensions  | 68,127  | 68,127       | 68,127       | 68,127        | 68,127        | 68,127        | 408,76       |  |
| Town Center Sewer Development                                  | 88,539  | 88,539       | 88,539       | 88,539        | 88,539        | 88,539        | 531,2        |  |
| Twelve Mile Creek WWTP System<br>Improvements                  | 347,073   | 3,036,431    | 3,036,431    | 3,036,431     | 3,036,431     | 3,036,431     | 15,529,2     |  |
| UCPW Buildings and Improvements                                | 271,348   | 271,348      | 271,348      | 271,348       | 271,348       | 271,348       | 1,628,0      |  |
| Yadkin Basin WRF   | -   | 143,007      | 143,007      | 143,007       | 5,180,985     | 5,180,985     | 10,790,99    |  |
| Yadkin Water Supply  | 119,154   | 119,154      | 1,202,226    | 4,636,703     | 10,064,177    | 11,388,535    | 27,529,9     |  |
| otal System I & E Programs                                     | 1,553,561   | 7,782,328    | 8,865,400    | 14,353,754    | 24,819,206    | 26,143,564    | 83,517,83    |  |
| System Rehabilitation and Renewal F<br>Wastewater Pump Station | Programs  |              |              |               |               |               | -            |  |
| Improvements<br>Wastewater Rehabilitation and                  | -   | -            | -            | -             | -             | -             | -            |  |
| Replacement  | -   | -            | -            | -             | -             | -             | -            |  |
| Water & Wastewater Master Plan                                 | -   | -            | -            | -             | -             | -             | -            |  |
| Water Rehabilitation and<br>Replacement                        | 156,435   | 156,435      | 156,435      | 156,435       | 156,435       | 156,435       | 938,6        |  |
| Water Tank Rehabilitation                                      | -   | -            | -            | -             | -             | -             | -            |  |
| otal System R & R Programs                                     | 156,435   | 156,435      | 156,435      | 156,435       | 156,435       | 156,435       | 938,6        |  |
| Total PWCP Six Year Program                                    | \$ 1,709,996  | \$ 7,938,763 | \$ 9,021,835 | \$ 14,510,189 | \$ 24,975,641 | \$ 26,299,999 | \$ 84,456,42 |  |



# Public Works Capital Program

# Section Summary

|  | Resour | ce Su | mmary |
|--|--------|-------|-------|
|--|--------|-------|-------|

| Summary               | Project To-Date Adopted Unappropriated Planning Years |             |             |             |              |             |             |              |
|-----------------------|---|-------------|-------------|-------------|--------------|-------------|-------------|--------------|
| Summary               | Appropriation   | FY 2017     | FY 2018     | FY 2019     | FY 2020      | FY 2021     | FY 2022     | Total        |
| REVENUE               |   |             |             |             |              |             |             |              |
| Capital Contribution  | -3,558,304  | 0           | 0           | 0           | 0            | 0           | 0           | -3,558,304   |
| Developer Funded      | 0   | 0           | 0           | 0           | 0            | 0           | -38,412,000 | -38,412,000  |
| Federal Grant         | -1,961,300  | 0           | 0           | 0           | 0            | 0           | 0           | -1,961,300   |
| FY 2016 Revenue Bonds | -24,588,532   | 0           | 0           | 0           | 0            | 0           | 0           | -24,588,532  |
| Revenue Bond          | -65,807,561   | -14,372,246 | -16,898,942 | -80,168,987 | -174,939,597 | -26,230,334 | -5,828,000  | -384,245,667 |
| Utility Pay Go        | -70,542,691   | -6,980,500  | -4,016,000  | -5,149,000  | -4,890,500   | -4,627,500  | -5,462,000  | -101,668,191 |
| Total REVENUE         | -166,458,388  | -21,352,746 | -20,914,942 | -85,317,987 | -179,830,097 | -30,857,834 | -49,702,000 | -554,433,994 |

| Programs                                      | Project To-Date | Adopted   |           | Unapp      | ropriated Planning Ye | ears      |            |            |
|---|-----------------|-----------|-----------|------------|-----------------------|-----------|------------|------------|
| Programs                                      | Appropriation   | FY 2017   | FY 2018   | FY 2019    | FY 2020               | FY 2021   | FY 2022    | Total      |
| Water & Wastewater                            |                 |           |           |            |                       |           |            |            |
| 762 Zone Improvements                         | 2,467,700       | 2,915,000 | 0         | 0          | 0                     | 0         | 0          | 5,382,700  |
| 853 South Zone Improvements                   | 412,000         | 0         | 0         | 0          | 0                     | 0         | 0          | 412,000    |
| 853 West Zone Improvements                    | 1,695,000       | 0         | 0         | 14,693,000 | 16,686,000            | 0         | 0          | 33,074,000 |
| Crooked Creek Basin<br>Improvements           | 14,662,800      | 2,226,000 | 1,486,000 | 0          | 0                     | 7,031,000 | 5,828,000  | 31,233,800 |
| CRWTP Improvements                            | 29,670,806      | 5,927,716 | 0         | 0          | 0                     | 0         | 0          | 35,598,522 |
| Developer Funded Projects                     | 0               | 0         | 0         | 0          | 0                     | 0         | 38,412,000 | 38,412,000 |
| Eastside Wastewater<br>Improvements           | 14,837,957      | 0         | 0         | 0          | 0                     | 0         | 0          | 14,837,957 |
| New 880 Pressure Zone                         | 10,900,245      | 0         | 0         | 0          | 0                     | 0         | 0          | 10,900,245 |
| Short Line Extensions                         | 2,636,000       | 580,000   | 597,000   | 615,000    | 633,000               | 653,000   | 672,000    | 6,386,000  |
| Town Center Sewer Development                 | 2,107,440       | 0         | 0         | 0          | 0                     | 0         | 0          | 2,107,440  |
| Twelve Mile Creek WWTP System<br>Improvements | 53,616,615      | 2,849,000 | 0         | 7,616,000  | 0                     | 0         | 0          | 64,081,615 |
| UCPW Buildings & Improvements                 | 10,915,376      | 0         | 0         | 0          | 0                     | 0         | 0          | 10,915,376 |
| Wastewater Pump Station<br>Improvements       | 2,542,000       | 812,000   | 239,000   | 1,629,000  | 886,000               | 261,000   | 402,000    | 6,771,000  |

# Public Works Capital Program

# Section Summary

| Resource Summary                          |   |            |            |            |             |            |            |             |
|---|---|------------|------------|------------|-------------|------------|------------|-------------|
| Programs                                  | Project To-Date Adopted Unappropriated Planning Years |            |            |            |             |            |            |             |
| Flogiallis                                | Appropriation   | FY 2017    | FY 2018    | FY 2019    | FY 2020     | FY 2021    | FY 2022    | Total       |
| Water & Wastewater                        |   |            |            |            |             |            |            |             |
| Wastewater Rehabilitation and Replacement | 7,122,960   | 1,137,500  | 1,171,500  | 1,206,500  | 1,242,500   | 717,500    | 1,479,000  | 14,077,460  |
| Water & Wastewater Master<br>Planning     | 318,000   | 0          | 0          | 0          | 380,000     | 0          | 0          | 698,000     |
| Water Rehabilitation and Replacement      | 7,226,979   | 1,602,000  | 1,649,500  | 1,698,500  | 1,749,000   | 1,356,000  | 2,909,000  | 18,190,979  |
| Water Tank Rehabilitation                 | 957,000   | 0          | 359,000    | 0          | 0           | 391,000    | 0          | 1,707,000   |
| Yadkin Basin WRF                          | 0   | 1,500,000  | 530,000    | 4,513,000  | 73,834,000  | 0          | 0          | 80,377,000  |
| Yadkin River Water Supply                 | 4,369,510   | 1,803,530  | 14,882,942 | 53,346,987 | 84,419,597  | 20,448,334 | 0          | 179,270,900 |
| Total Water & Wastewater                  | 166,458,388   | 21,352,746 | 20,914,942 | 85,317,987 | 179,830,097 | 30,857,834 | 49,702,000 | 554,433,994 |
| Total Expenditures                        | 166,458,388   | 21,352,746 | 20,914,942 | 85,317,987 | 179,830,097 | 30,857,834 | 49,702,000 | 554,433,994 |

### 762 Zone Improvements

## Program Detail

### **Program Scope**

Program provides for system improvements as outlined in detail in the Comprehensive Water & Wastewater Master Plan. These improvements include the installation of water mains, pump modifications, elevated storage tanks, and other necessary improvements to provides sufficient water supply and fire flow in the area.

### **Program Operating Budget Impact**

The project within the 762 Zone Improvements program that will have the most significant operating budget impact is the construction of the new Wingate Tank. The new tank is funded from issuance of Revenue Bonds of \$3,701,000 in FY 2017. The maximum annual debt service impact for this program will be \$250,184 beginning in FY 2018 and will retire in twenty years. The new tank should have some minor operating costs (less than \$2,000 per year) related to utilities and inspections. There will also be more significant expenses related to repainting the tank every 8 to 15 years. There are no operating budget impacts related to other projects in this program as they are all "in the ground" line work.

| Program Funding | Adopted    | Adopted Unappropriated Planning Years |         |         |         |         |       |            |
|-----------------|------------|---------------------------------------|---------|---------|---------|---------|-------|------------|
| Appropriation   | FY 2017    | FY 2018                               | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total |            |
| REVENUE         |            |                                       |         |         |         |         |       |            |
| Revenue Bond    | -786,000   | -2,915,000                            | 0       | 0       | 0       | 0       | 0     | -3,701,000 |
| Utility Pay Go  | -1,681,700 | 0                                     | 0       | 0       | 0       | 0       | 0     | -1,681,700 |
| Total REVENUE   | -2,467,700 | -2,915,000                            | 0       | 0       | 0       | 0       | 0     | -5,382,700 |

| Program Projects                            | Project To-Date | Adopted   |         | Unapp   | propriated Planning Ye | ars     |         |           |
|---|-----------------|-----------|---------|---------|------------------------|---------|---------|-----------|
| riogiani riojects                           | Appropriation   | FY 2017   | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total     |
| EXPENDITURES                                |                 |           |         |         |                        |         |         |           |
| MW015 762 Zone Improvements (Monroe Bypass) | 1,681,700       | 0         | 0       | 0       | 0                      | 0       | 0       | 1,681,700 |
| WT059 762 Zone Elevated Tank                | 786,000         | 2,915,000 | 0       | 0       | 0                      | 0       | 0       | 3,701,000 |
| Total EXPENDITURES                          | 2,467,700       | 2,915,000 | 0       | 0       | 0                      | 0       | 0       | 5,382,700 |

### 762 Zone Improvements (Monroe Bypass)

### Project Detail

762 Zone Improvements

#### Project Scope

Project provides for increased Anson County system capacity by making improvements to system hydraulics including but not limited to the installation of additional transmission mains and other necessary improvements.

#### **Project Justification and History**

In conjuntion with the construction of the Monroe Bypass, various improvements will be needed within the Anson County Service Area to increase system capacity and improve system hydraulics. These improvements will be installed by the Monroe Bypass project and be administered through a contract with NCDOT.

| Project Phase             | Project To-Date | Adopted |         | Unapı   | propriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                        |         |         |            |
| Utility Pay Go            | -1,681,700      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,681,700 |
| Total REVENUE             | -1,681,700      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,681,700 |
| EXPENDITURES              |                 |         |         |         |                        |         |         |            |
| Construction              | 1,482,000       | 0       | 0       | 0       | 0                      | 0       | 0       | 1,482,000  |
| Design & Engineering      | 199,700         | 0       | 0       | 0       | 0                      | 0       | 0       | 199,700    |
| Total EXPENDITURES        | 1,681,700       | 0       | 0       | 0       | 0                      | 0       | 0       | 1,681,700  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0          |

### 762 Zone Elevated Tank

## Project Detail

762 Zone Improvements

#### Project Scope

Project provides for improvements within the Anson County Service Area including 1.0 MG Elevated Storage Tank and other necessary improvements.

### **Project Justification and History**

Various improvements will be needed within the Anson County Service Area to increase system capacity and improve system hydraulics. A new 1.0 MG Elevated Storage Tank will be required in the Wingate/Marshville Area to provide water pressure and storage. Installation of a pressure reducing valve is also required.

| Draiget Dhaga             | Project To-Date | Adopted    |         | Unapp   | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|------------|---------|---------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017    | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |            |         |         |                       |         |         |            |
| Revenue Bond              | -786,000        | -2,915,000 | 0       | 0       | 0                     | 0       | 0       | -3,701,000 |
| Total REVENUE             | -786,000        | -2,915,000 | 0       | 0       | 0                     | 0       | 0       | -3,701,000 |
| EXPENDITURES              |                 |            |         |         |                       |         |         |            |
| Construction              | 0               | 2,688,000  | 0       | 0       | 0                     | 0       | 0       | 2,688,000  |
| Design & Engineering      | 374,000         | 227,000    | 0       | 0       | 0                     | 0       | 0       | 601,000    |
| Land Acquisition          | 412,000         | 0          | 0       | 0       | 0                     | 0       | 0       | 412,000    |
| Total EXPENDITURES        | 786,000         | 2,915,000  | 0       | 0       | 0                     | 0       | 0       | 3,701,000  |
| Revenue (Over)/Under Exp. | 0               | 0          | 0       | 0       | 0                     | 0       | 0       | 0          |

### 853 South Zone Improvements

## Program Detail

### **Program Scope**

Program provides for system improvements as outlined in detail in the Comprehensive Water & Wastewater Master Plan. These improvements include the installation of pressure reducing valves, 12-inch water mains, elevated storage tanks, and other necessary improvements to provides sufficient water supply and fire flow in the area.

### **Program Operating Budget Impact**

The 853 South Zone Improvements program consists of two projects: 853 South Zone Tank and 853 Zone Transmission Main Improvements. Currently there has only been funding appropriated for the land purchase related to the 853 Tank. Design, engineering and construction expenses are not budgeted for in the current planning period window; therefore, it is difficult to determine any operating budget impact at this time. There are no operating budget impacts related to the transmission main as this is all "in the ground" line work.

The 853 South Zone Improvements is funded from the issuance of Revenue Bonds of \$412,000 in FY 2016. The maximum annual debt service impact for this program will be \$39,228 beginning in FY 2017 and will retire in twenty years.

| Program Funding | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ars     |         |          |
|-----------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
|                 | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE         |                 |         |         |         |                       |         |         |          |
| Revenue Bond    | -412,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -412,000 |
| Total REVENUE   | -412,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -412,000 |

| Program Projects                             | Project To-Date | Adopted |         | Unappr  | opriated Planning Yea | ars     |         |         |
|--|-----------------|---------|---------|---------|-----------------------|---------|---------|---------|
| Program Projects                             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total   |
| EXPENDITURES                                 |                 |         |         |         |                       |         |         |         |
| WT057 853 South Zone Tank                    | 412,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 412,000 |
| WT058 853 Zone Transmission<br>Main Improvem | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0       |
| Total EXPENDITURES                           | 412,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 412,000 |

### 853 South Zone Tank

# Project Detail

853 South Zone Improvements

### Project Scope

Project provides for the construction of a 1.0 million gallon elevated storage tank and related design, construction, and related improvements.

### **Project Justification and History**

The 2011 Master Plan identified various improvements needed within the 853 South Zone Service Area to increase fire flow and system capacity.

| Duningt Dhann             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ears    |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| Revenue Bond              | -412,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -412,000 |
| Total REVENUE             | -412,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -412,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Construction              | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |
| Design & Engineering      | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |
| Land Acquisition          | 412,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 412,000  |
| Total EXPENDITURES        | 412,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 412,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

### 853 West Zone Improvements

## Program Detail

### **Program Scope**

Program provides for system improvements as outlined in detail in the Comprehensive Water & Wastewater Master Plan. These improvements include the installation of 16-inch and 36-inch water mains, pump modifications, elevated storage tanks, and other necessary improvements to provides sufficient water supply and fire flow in the area.

### **Program Operating Budget Impact**

The 853 West Zone Improvements program consists of two projects: Indian Trail Additional Tank #1 & Watkins BPS Improvements and 853 West Zone Transmission Main. The new tank should have some minor operating costs (less than \$2,000 per year) related to utilities and inspections. There will also be more significant expenses related to repainting the tank every 8 to 15 years. There are no operating budget impacts related to the transmission main as this is all "in the ground" line work.

The 853 West Zone Improvements is funded from the issuance of Revenue Bonds of \$31,791,000 in FY 2019. The maximum annual debt service impact for this program will be \$2,051,877 beginning in FY 2020 and will retire in twenty years.

| Program Funding       | Project To-Date | Adopted |         | Unapı       | propriated Planning Ye | ars     |         |             |
|-----------------------|-----------------|---------|---------|-------------|------------------------|---------|---------|-------------|
| Frogram Lunumg        | Appropriation   | FY 2017 | FY 2018 | FY 2019     | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE               |                 |         |         |             |                        |         |         |             |
| FY 2016 Revenue Bonds | -44,803         | 0       | 0       | 0           | 0                      | 0       | 0       | -44,803     |
| Revenue Bond          | -412,000        | 0       | 0       | -14,693,000 | -16,686,000            | 0       | 0       | -31,791,000 |
| Utility Pay Go        | -1,238,197      | 0       | 0       | 0           | 0                      | 0       | 0       | -1,238,197  |
| Total REVENUE         | -1,695,000      | 0       | 0       | -14,693,000 | -16,686,000            | 0       | 0       | -33,074,000 |

| Program Projects                         | Project To-Date | Adopted |         | Unapp      | ropriated Planning Ye | ars     |         |            |
|--|-----------------|---------|---------|------------|-----------------------|---------|---------|------------|
| riogiani riojects                        | Appropriation   | FY 2017 | FY 2018 | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                             |                 |         |         |            |                       |         |         |            |
| WT060 IT Addt Tank 1/Watkins<br>BPS Imp  | 393,100         | 0       | 0       | 422,000    | 6,050,000             | 0       | 0       | 6,865,100  |
| WT061 853 West Zone<br>Transmission Main | 1,301,900       | 0       | 0       | 14,271,000 | 10,636,000            | 0       | 0       | 26,208,900 |
| Total EXPENDITURES                       | 1,695,000       | 0       | 0       | 14,693,000 | 16,686,000            | 0       | 0       | 33,074,000 |

### IT Addt Tank 1/Watkins BPS Imp

### Project Detail

853 West Zone Improvements

### **Project Scope**

Project provides for the Indian Trail Additional Tank at 2.0 MGD Elevated Storage, Watkins Booster Pump Station Pump Modifications - Modify Pumps with new impellers, and other necessary improvements.

#### **Project Justification and History**

The 2011 Master Plan identified various improvements needed within the 853 West Zone Service Area to increase fire flow and system capacity. Included in these improvements is the construction of a new 2.0 MG elevated Storage Tank to be located near the Town of Indian Trail.

| Duniost Dhana             | Project To-Date | Adopted |         | Unapp    | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|----------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019  | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |          |                       |         |         |            |
| Revenue Bond              | -393,100        | 0       | 0       | -422,000 | -6,050,000            | 0       | 0       | -6,865,100 |
| Total REVENUE             | -393,100        | 0       | 0       | -422,000 | -6,050,000            | 0       | 0       | -6,865,100 |
| EXPENDITURES              |                 |         |         |          |                       |         |         |            |
| Construction              | 0               | 0       | 0       | 0        | 5,628,000             | 0       | 0       | 5,628,000  |
| Design & Engineering      | 0               | 0       | 0       | 422,000  | 422,000               | 0       | 0       | 844,000    |
| Land Acquisition          | 393,100         | 0       | 0       | 0        | 0                     | 0       | 0       | 393,100    |
| Total EXPENDITURES        | 393,100         | 0       | 0       | 422,000  | 6,050,000             | 0       | 0       | 6,865,100  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0        | 0                     | 0       | 0       | 0          |

### 853 West Zone Transmission Main

## Project Detail

853 West Zone Improvements

#### **Project Scope**

Project provides for the installation of the 853 West Zone Transmission Main Phase I provides 22,000 LF of 36" Main; 9,000 LF of 16" Main. Phase II provides for the installation of 44,000 LF of 16" Main.

#### **Project Justification and History**

The 2011 Master Plan identified various improvements needed within the 853 West Zone Service Area to increase system hydraulics and capacity. Included in these improvements are modifications to the Watkins Booster Pump Station Pump Modifications and installation of 22,000 LF of 36" main and 53,000 LF of 16" main to improve distribution within the Service Area.

| Project Phase             | Project To-Date | Adopted |         | Unapp       | propriated Planning Ye | ears    |         |             |
|---------------------------|-----------------|---------|---------|-------------|------------------------|---------|---------|-------------|
| Froject Filase            | Appropriation   | FY 2017 | FY 2018 | FY 2019     | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE                   |                 |         |         |             |                        |         |         |             |
| FY 2016 Revenue Bonds     | -44,803         | 0       | 0       | 0           | 0                      | 0       | 0       | -44,803     |
| Revenue Bond              | -18,900         | 0       | 0       | -14,271,000 | -10,636,000            | 0       | 0       | -24,925,900 |
| Utility Pay Go            | -1,238,197      | 0       | 0       | 0           | 0                      | 0       | 0       | -1,238,197  |
| Total REVENUE             | -1,301,900      | 0       | 0       | -14,271,000 | -10,636,000            | 0       | 0       | -26,208,900 |
| EXPENDITURES              |                 |         |         |             |                        |         |         |             |
| Construction              | 0               | 0       | 0       | 12,566,000  | 10,085,000             | 0       | 0       | 22,651,000  |
| Design & Engineering      | 1,301,900       | 0       | 0       | 1,650,000   | 551,000                | 0       | 0       | 3,502,900   |
| Easements                 | 0               | 0       | 0       | 55,000      | 0                      | 0       | 0       | 55,000      |
| Total EXPENDITURES        | 1,301,900       | 0       | 0       | 14,271,000  | 10,636,000             | 0       | 0       | 26,208,900  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0           | 0                      | 0       | 0       | 0           |

### Crooked Creek Basin Improvements

### Program Detail

### **Program Scope**

Program provides for various improvements needed within the Crooked Creek Sewer Basin to reduce inflow and infiltration into the Crooked Creek Waste Water Treatment Plant and to improve the hydraulics for wastewater flow. These projects include an Inflow and Infiltration Study, Headworks Improvements at the Plant, a phased series of Interceptor Improvements, upgrades for replacement of the Forest Park Pump Station, and other necessary improvements.

### **Program Operating Budget Impact**

The projects within the Crooked Creek Basin Improvements program will have some marginal operating budget impacts. We could expect to see an increase in costs related to utilities, chemicals and bio-solids removal. Until the preliminary design and engineering studies are complete it is difficult to quantify what those impacts might be. The costs will be influenced by what technology and processes are established during the design phase.

The Crooked Creek Basin Improvement program is primarily funded from the issuance of Revenue Bonds of \$24,259,922. One issuance took place in FY 2016, in the amount of \$1,040,334, with a maximum annual debt service impact of \$79,529 beginning in FY 2017. The remaining issuance will be in FY 2017 for \$23,219,588, with a maximum debt service impact of \$1,502,106 beginning in FY 2018, and will retire in twenty years.

| Program Funding       | Project To-Date | Adopted    |            | Unapp   | propriated Planning Ye | ears       |            |             |
|-----------------------|-----------------|------------|------------|---------|------------------------|------------|------------|-------------|
| Flogram Funding       | Appropriation   | FY 2017    | FY 2018    | FY 2019 | FY 2020                | FY 2021    | FY 2022    | Total       |
| REVENUE               |                 |            |            |         |                        |            |            |             |
| FY 2016 Revenue Bonds | -1,040,334      | 0          | 0          | 0       | 0                      | 0          | 0          | -1,040,334  |
| Revenue Bond          | -7,897,588      | -2,226,000 | -1,486,000 | 0       | 0                      | -5,782,000 | -5,828,000 | -23,219,588 |
| Utility Pay Go        | -5,724,878      | 0          | 0          | 0       | 0                      | -1,249,000 | 0          | -6,973,878  |
| Total REVENUE         | -14,662,800     | -2,226,000 | -1,486,000 | 0       | 0                      | -7,031,000 | -5,828,000 | -31,233,800 |

| Program Projects   | Project To-Date | Adopted   |           | Unappr  | opriated Planning Ye | ars       |           |            |
|--|-----------------|-----------|-----------|---------|----------------------|-----------|-----------|------------|
| Program Projects   | Appropriation   | FY 2017   | FY 2018   | FY 2019 | FY 2020              | FY 2021   | FY 2022   | Total      |
| EXPENDITURES   |                 |           |           |         |                      |           |           |            |
| SP017 CC Headworks<br>Improvements                       | 9,595,000       | 0         | 1,486,000 | 0       | 0                    | 0         | 0         | 11,081,000 |
| SW029 CC I&I Study & Remediation                         | 2,538,300       | 0         | 0         | 0       | 0                    | 0         | 0         | 2,538,300  |
| SW030 CC Interceptor<br>Improvements Ph I                | 2,215,500       | 0         | 0         | 0       | 0                    | 5,782,000 | 0         | 7,997,500  |
| SW039 Forest Park PS<br>Replacement &<br>Interceptor Imp | 314,000         | 2,226,000 | 0         | 0       | 0                    | 0         | 1,554,000 | 4,094,000  |

# Crooked Creek Basin Improvements

# Program Detail

|       | Program Projects                      | Project To-Date | Adopted   |           | Unappr  | opriated Planning Yea | ars       |           | Total 4,274,000 0 0 1,249,000 |
|-------|---------------------------------------|-----------------|-----------|-----------|---------|-----------------------|-----------|-----------|-------------------------------|
|       | Program Projects                      | Appropriation   | FY 2017   | FY 2018   | FY 2019 | FY 2020               | FY 2021   | FY 2022   | Total                         |
| UT001 | Crooked Creek<br>Interceptor Imp Ph 2 | 0               | 0         | 0         | 0       | 0                     | 0         | 4,274,000 | 4,274,000                     |
| UT002 | Crooked Creek<br>Interceptor Imp Ph 3 | 0               | 0         | 0         | 0       | 0                     | 0         | 0         | 0                             |
| UT014 | Crooked Creek<br>Interceptor Imp Ph 4 | 0               | 0         | 0         | 0       | 0                     | 0         | 0         | 0                             |
| UT015 | Poplin Rd Parallel Force<br>Main      | 0               | 0         | 0         | 0       | 0                     | 0         | 0         | 0                             |
| UT017 | Crooked Creek<br>Interceptor Imp Ph 5 | 0               | 0         | 0         | 0       | 0                     | 1,249,000 | 0         | 1,249,000                     |
| Total | EXPENDITURES                          | 14,662,800      | 2,226,000 | 1,486,000 | 0       | 0                     | 7,031,000 | 5,828,000 | 31,233,800                    |

### CC Headworks Improvements

### Project Detail

Crooked Creek Basin Improvements

#### **Project Scope**

Project provides for Crooked Creek Headwork Improvements consisting of 10.5 MGD influent pumping and screening, 3 MG equalization basin, 1,200 ft of 15-in replacement gravity sewer, 1,500 ft of 16-in replacement force main, and related improvements. As flows increase future transfer pumps will be installed along with minor forcemain improvements.

#### **Project Justification and History**

An Inflow and Infiltration Study and remediation of the Crooked Creek Basin will be performed resulting in specific recommendations for reducing the I & I. To reduce the inflow and infiltration causing surcharging going into the CCWWTP four projects have been recommended at the headworks of the plant: An 10.5 MGD Influent Pumping and Screening facility, 3 MGD Equalization Basin, replacement of 1,200 LF of 15" Gravity Sewer and 1,500 LF of 16" Gravity Sewer.

| Duniant Dhana             | Project To-Date | Adopted |            | Unappr  | ropriated Planning Ye | ars     |         |             |
|---------------------------|-----------------|---------|------------|---------|-----------------------|---------|---------|-------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018    | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE                   |                 |         |            |         |                       |         |         |             |
| FY 2016 Revenue Bonds     | -629,912        | 0       | 0          | 0       | 0                     | 0       | 0       | -629,912    |
| Revenue Bond              | -5,368,088      | 0       | -1,486,000 | 0       | 0                     | 0       | 0       | -6,854,088  |
| Utility Pay Go            | -3,597,000      | 0       | 0          | 0       | 0                     | 0       | 0       | -3,597,000  |
| Total REVENUE             | -9,595,000      | 0       | -1,486,000 | 0       | 0                     | 0       | 0       | -11,081,000 |
| EXPENDITURES              |                 |         |            |         |                       |         |         |             |
| Construction              | 8,522,800       | 0       | 1,293,000  | 0       | 0                     | 0       | 0       | 9,815,800   |
| Design & Engineering      | 1,072,200       | 0       | 193,000    | 0       | 0                     | 0       | 0       | 1,265,200   |
| Total EXPENDITURES        | 9,595,000       | 0       | 1,486,000  | 0       | 0                     | 0       | 0       | 11,081,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0          | 0       | 0                     | 0       | 0       | 0           |

### CC I&I Study & Remediation

### Project Detail

Crooked Creek Basin Improvements

### Project Scope

Project provides for the Inflow and Infiltration Study and remediation of the Crooked Creek Basin.

#### **Project Justification and History**

This project constitutes one of six subprojects included in the Crooked Creek Basin Improvements. An Inflow and Infiltration Study and remediation of the Crooked Creek Basin will be performed resulting in specific recommendations for reducing the I & I. These recommendations may include, but not limited to, pipe replacement, trenchless rehabilitation, manhole lining, pipe bursting, etc. Based on the study the Suburban Estates Sewershed was the 1st priority.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Project Priase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                       |         |         |            |
| FY 2016 Revenue Bonds     | -410,422        | 0       | 0       | 0       | 0                     | 0       | 0       | -410,422   |
| Utility Pay Go            | -2,127,878      | 0       | 0       | 0       | 0                     | 0       | 0       | -2,127,878 |
| Total REVENUE             | -2,538,300      | 0       | 0       | 0       | 0                     | 0       | 0       | -2,538,300 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |            |
| Construction              | 1,925,000       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,925,000  |
| Design & Engineering      | 613,300         | 0       | 0       | 0       | 0                     | 0       | 0       | 613,300    |
| Total EXPENDITURES        | 2,538,300       | 0       | 0       | 0       | 0                     | 0       | 0       | 2,538,300  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |

### CC Interceptor Improvements Ph I

## Project Detail

Crooked Creek Basin Improvements

### Project Scope

Project provides for 40,000 LF of comprehensive sewer rehabilitation and related improvements in the South Fork Sewershed. Given the size of these improvements the project will be split into two construction contracts over a two year timeframe.

#### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan recommended various interceptor improvements within the Crooked Creek Basin. These improvements will reduce inflow and infiltration, and provide additional capacity for current and future wet weather flows.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | propriated Planning Ye | ears       |         |            |
|---------------------------|-----------------|---------|---------|---------|------------------------|------------|---------|------------|
| Froject Pilase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021    | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                        |            |         |            |
| Revenue Bond              | -2,215,500      | 0       | 0       | 0       | 0                      | -5,782,000 | 0       | -7,997,500 |
| Total REVENUE             | -2,215,500      | 0       | 0       | 0       | 0                      | -5,782,000 | 0       | -7,997,500 |
| EXPENDITURES              |                 |         |         |         |                        |            |         |            |
| Construction              | 1,958,000       | 0       | 0       | 0       | 0                      | 4,987,000  | 0       | 6,945,000  |
| Design & Engineering      | 257,500         | 0       | 0       | 0       | 0                      | 795,000    | 0       | 1,052,500  |
| Total EXPENDITURES        | 2,215,500       | 0       | 0       | 0       | 0                      | 5,782,000  | 0       | 7,997,500  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0          | 0       | 0          |

### Forest Park PS Replacement & Interceptor Imp

### Project Detail

Crooked Creek Basin Improvements

### Project Scope

Project provides for the replacement of the Forest Park Pump Station with a new 3 MGD pumps and replacement of 14,000 LF of 12" and 400 LF of 15" of Gravity Sewer line along a South Tributary to Crooked Creek and other related improvements. A future phase will include approximately 7,900 LF of 12" forcemain replacement in 2022.

#### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan identified various interceptor improvements within the Crooked Creek Basin. These improvements will reduce Inflow and infiltration and provide additional capacity for current and future wet weather flows.

| Project Phase             | Project To-Date | Adopted    |         | Unapp   | propriated Planning Ye | ears    |            |  |
|---------------------------|-----------------|------------|---------|---------|------------------------|---------|------------|--|
| Project Pilase            | Appropriation   | FY 2017    | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022    | -4,094,000<br>-4,094,000<br>3,577,000<br>517,000 |
| REVENUE                   |                 |            |         |         |                        |         |            |  |
| Revenue Bond              | -314,000        | -2,226,000 | 0       | 0       | 0                      | 0       | -1,554,000 | -4,094,000                                       |
| Total REVENUE             | -314,000        | -2,226,000 | 0       | 0       | 0                      | 0       | -1,554,000 | -4,094,000                                       |
| EXPENDITURES              |                 |            |         |         |                        |         |            |  |
| Construction              | 0               | 2,226,000  | 0       | 0       | 0                      | 0       | 1,351,000  | 3,577,000  |
| Design & Engineering      | 314,000         | 0          | 0       | 0       | 0                      | 0       | 203,000    | 517,000  |
| Total EXPENDITURES        | 314,000         | 2,226,000  | 0       | 0       | 0                      | 0       | 1,554,000  | 4,094,000  |
| Revenue (Over)/Under Exp. | 0               | 0          | 0       | 0       | 0                      | 0       | 0          | 0  |

### Crooked Creek Interceptor Imp Ph 2

## Project Detail

Crooked Creek Basin Improvements

#### **Project Scope**

Project provides approximately 13,400 LF of comprehensive sewer rehabilitation and related improvements.

### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan identified various interceptor improvements within the Crooked Creek Basin. These improvements will reduce Inflow and infiltration and provide additional capacity for current and future wet weather flows.

| Project Phase             | Project To-Date | Adopted |         | Unap    | propriated Planning Y | ears ears |            |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|-----------|------------|------------|
| Project Pliase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021   | FY 2022    | Total      |
| REVENUE                   |                 |         |         |         |                       |           |            |            |
| Revenue Bond              | 0               | 0       | 0       | 0       | 0                     | 0         | -4,274,000 | -4,274,000 |
| Total REVENUE             | 0               | 0       | 0       | 0       | 0                     | 0         | -4,274,000 | -4,274,000 |
| EXPENDITURES              |                 |         |         |         |                       |           |            |            |
| Construction              | 0               | 0       | 0       | 0       | 0                     | 0         | 3,716,000  | 3,716,000  |
| Design & Engineering      | 0               | 0       | 0       | 0       | 0                     | 0         | 558,000    | 558,000    |
| Total EXPENDITURES        | 0               | 0       | 0       | 0       | 0                     | 0         | 4,274,000  | 4,274,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0         | 0          | 0          |

### Crooked Creek Interceptor Imp Ph 5

## Project Detail

Crooked Creek Basin Improvements

#### Project Scope

Project provides for the replacement of 1,500 LF of 27" line, 5,800 LF of 18" line, 1,700 LF of 15" replacement gravity sewer line along the North Fork of Crooked Creek.

### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan identified various interceptor improvements within the Crooked Creek Basin. These improvements will reduce Inflow and infiltration and provide additional capacity for current and future wet weather flows.

| Draiget Dhaca             | Project To-Date | Adopted |         | Unap    | propriated Planning \ | 'ears      |         |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|------------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021    | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                       |            |         |            |
| Utility Pay Go            | 0               | 0       | 0       | 0       | 0                     | -1,249,000 | 0       | -1,249,000 |
| Total REVENUE             | 0               | 0       | 0       | 0       | 0                     | -1,249,000 | 0       | -1,249,000 |
| EXPENDITURES              |                 |         |         |         |                       |            |         |            |
| Construction              | 0               | 0       | 0       | 0       | 0                     | 1,086,000  | 0       | 1,086,000  |
| Design & Engineering      | 0               | 0       | 0       | 0       | 0                     | 163,000    | 0       | 163,000    |
| Total EXPENDITURES        | 0               | 0       | 0       | 0       | 0                     | 1,249,000  | 0       | 1,249,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0          | 0       | 0          |

### CRWTP Improvements

### Program Detail

### **Program Scope**

Program provides for the Catawba River Water Treatment Plant (CRWTP) Improvements that are needed to increase the capacity of the existing plant to meet future population demands based on current growth projections. This project include process improvements, CRWTP expansion of 9mgd, and other necessary improvements. In addition a new 1 BGD raw water reservoir is proposed for on-site storage to reduce withdrawals from the Catawba River during low flow conditions.

### **Program Operating Budget Impact**

The CRWTP Improvement program is primarily funded from the issuance of Revenue Bonds of \$28,686,982. One issuance took place in FY 2016, in the amount of \$3,284,583, with a maximum annual debt service impact of \$223,476 beginning in FY 2017. The remaining issuance will be in FY 2017 for \$25,402,399, with a maximum debt service impact of \$1,642,112 beginning in FY 2018, and will retire in twenty years.

| Program Funding       | Project To-Date | Adopted    |         | Unapp   | propriated Planning Ye | ears    |         |             |
|-----------------------|-----------------|------------|---------|---------|------------------------|---------|---------|-------------|
| Program runuing       | Appropriation   | FY 2017    | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE               |                 |            |         |         |                        |         |         |             |
| Capital Contribution  | -1,829,829      | 0          | 0       | 0       | 0                      | 0       | 0       | -1,829,829  |
| FY 2016 Revenue Bonds | -3,284,583      | 0          | 0       | 0       | 0                      | 0       | 0       | -3,284,583  |
| Revenue Bond          | -19,474,683     | -5,927,716 | 0       | 0       | 0                      | 0       | 0       | -25,402,399 |
| Utility Pay Go        | -5,081,711      | 0          | 0       | 0       | 0                      | 0       | 0       | -5,081,711  |
| Total REVENUE         | -29,670,806     | -5,927,716 | 0       | 0       | 0                      | 0       | 0       | -35,598,522 |

| Program Projects                          | Project To-Date | Adopted   |         | Unappr  | opriated Planning Yea | irs     |         |                                  |
|---|-----------------|-----------|---------|---------|-----------------------|---------|---------|----------------------------------|
| Frogram Frojects                          | Appropriation   | FY 2017   | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total<br>27,440,916<br>6,247,606 |
| EXPENDITURES                              |                 |           |         |         |                       |         |         |                                  |
| WP003 CRWTP Reservoir Expansion           | 22,505,208      | 4,935,708 | 0       | 0       | 0                     | 0       | 0       | 27,440,916                       |
| WP004 CRWTP Plant Process<br>Improvements | 6,247,606       | 0         | 0       | 0       | 0                     | 0       | 0       | 6,247,606                        |
| WP007 CRWTP (Plant) Expansion             | 917,992         | 992,008   | 0       | 0       | 0                     | 0       | 0       | 1,910,000                        |
| Total EXPENDITURES                        | 29,670,806      | 5,927,716 | 0       | 0       | 0                     | 0       | 0       | 35,598,522                       |

### CRWTP Reservoir Expansion

## Project Detail

**CRWTP Improvements** 

### **Project Scope**

Project provides for Environmental Mitigation for new 1 BG raw water reservoir at Catawba Raw Water Treatment Plant, subsequent design and construction of 1 BG raw water reservoir, and a new raw water intake and pump station along the Catawba River.

#### **Project Justification and History**

CRWTP Improvements are needed to increase the capacity of the existing plant to meet future population demands based on current growth projections. In order to reduce withdrawals from the Catawba River during low flow conditions a new 1 BGD raw water reservoir is proposed.

| During Bloom                 | Project To-Date | Adopted    |         | Unappı  | ropriated Planning Ye | ears    |         |             |
|------------------------------|-----------------|------------|---------|---------|-----------------------|---------|---------|-------------|
| Project Phase                | Appropriation   | FY 2017    | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE                      |                 |            |         |         |                       |         |         |             |
| Capital Contribution         | -1,829,829      | 0          | 0       | 0       | 0                     | 0       | 0       | -1,829,829  |
| FY 2016 Revenue Bonds        | -1,305,238      | 0          | 0       | 0       | 0                     | 0       | 0       | -1,305,238  |
| Revenue Bond                 | -15,070,970     | -4,935,708 | 0       | 0       | 0                     | 0       | 0       | -20,006,678 |
| Utility Pay Go               | -4,299,171      | 0          | 0       | 0       | 0                     | 0       | 0       | -4,299,171  |
| Total REVENUE                | -22,505,208     | -4,935,708 | 0       | 0       | 0                     | 0       | 0       | -27,440,916 |
| EXPENDITURES                 |                 |            |         |         |                       |         |         |             |
| Capital Legal Land Easements | 2,424,000       | 0          | 0       | 0       | 0                     | 0       | 0       | 2,424,000   |
| Construction                 | 16,127,942      | 4,935,708  | 0       | 0       | 0                     | 0       | 0       | 21,063,650  |
| Design & Engineering         | 3,771,986       | 0          | 0       | 0       | 0                     | 0       | 0       | 3,771,986   |
| Land Acquisition             | 181,280         | 0          | 0       | 0       | 0                     | 0       | 0       | 181,280     |
| Total EXPENDITURES           | 22,505,208      | 4,935,708  | 0       | 0       | 0                     | 0       | 0       | 27,440,916  |
| Revenue (Over)/Under Exp.    | 0               | 0          | 0       | 0       | 0                     | 0       | 0       | 0           |

### CRWTP Plant Process Improvements

### Project Detail

**CRWTP Improvements** 

### Project Scope

Project provides a series of redundancy and reliability improvements to the existing water treatment facility to meet the needs of its existing customer base. These improvements include a new raw water transmission/bypass main, expansion of the residuals handling facility, installation of approximately 1,000 LF of effluent discharge line and improvements to the existing finished water pumping station.

#### **Project Justification and History**

CRWTP Improvements are needed to increase the capacity of the existing plant to meet future population demands based on current growth projections. These improvements include process improvements to improve water quality at CRWTP.

| Project Phase             | Project To-Date | Adopted |         | Unappr  | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Project Pliase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                       |         |         |            |
| FY 2016 Revenue Bonds     | -1,979,345      | 0       | 0       | 0       | 0                     | 0       | 0       | -1,979,345 |
| Revenue Bond              | -3,485,721      | 0       | 0       | 0       | 0                     | 0       | 0       | -3,485,721 |
| Utility Pay Go            | -782,540        | 0       | 0       | 0       | 0                     | 0       | 0       | -782,540   |
| Total REVENUE             | -6,247,606      | 0       | 0       | 0       | 0                     | 0       | 0       | -6,247,606 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |            |
| Construction              | 5,465,066       | 0       | 0       | 0       | 0                     | 0       | 0       | 5,465,066  |
| Design & Engineering      | 782,540         | 0       | 0       | 0       | 0                     | 0       | 0       | 782,540    |
| Total EXPENDITURES        | 6,247,606       | 0       | 0       | 0       | 0                     | 0       | 0       | 6,247,606  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |

### CRWTP (Plant) Expansion

### Project Detail

**CRWTP Improvements** 

### Project Scope

Project provides a 9.0 MGD expansion of the CRWTP and expand the County's allocation at the facility from 18 MGD to 27 MGD. The project consists of new treatment trains and chemical storage and feed facilities.

#### **Project Justification and History**

CRWTP Improvements are needed to increase the capacity of the existing plant to meet future population demands based on current growth projections. One of the needed improvements is to increase the capacity by 9MGD to bring the total treatment capacity to 27mgd.

| Project Phase             | Project To-Date | Adopted  |         | Unapı   | propriated Planning Ye | ears    |         |   |
|---------------------------|-----------------|----------|---------|---------|------------------------|---------|---------|---|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total -1,910,000 -1,910,000 0 1,910,000 1,910,000 |
| REVENUE                   |                 |          |         |         |                        |         |         |   |
| Revenue Bond              | -917,992        | -992,008 | 0       | 0       | 0                      | 0       | 0       | -1,910,000  |
| Total REVENUE             | -917,992        | -992,008 | 0       | 0       | 0                      | 0       | 0       | -1,910,000  |
| EXPENDITURES              |                 |          |         |         |                        |         |         |   |
| Construction              | 0               | 0        | 0       | 0       | 0                      | 0       | 0       | 0   |
| Design & Engineering      | 917,992         | 992,008  | 0       | 0       | 0                      | 0       | 0       | 1,910,000   |
| Total EXPENDITURES        | 917,992         | 992,008  | 0       | 0       | 0                      | 0       | 0       | 1,910,000   |
| Revenue (Over)/Under Exp. | 0               | 0        | 0       | 0       | 0                      | 0       | 0       | 0   |

## Developer Funded Projects

# Program Detail

### **Program Scope**

Program provides for the new infrastructure required to meet potential new development in areas of the sewer collection system currently not served. These developer funded projects represent the combined cost to implement new infrastructure into these undeveloped areas. The timeline and funding for these projects will be accomplished in accordance with the Union County Line Extension Policy.

### **Program Operating Budget Impact**

There are no operating budget impacts related to this program as the projects are all "in the ground" line work.

| Program Funding  | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |             |             |
|------------------|-----------------|---------|-------------------------------|---------|---------|---------|-------------|-------------|
|                  | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022     | Total       |
| REVENUE          |                 |         |                               |         |         |         |             |             |
| Developer Funded | 0               | 0       | 0                             | 0       | 0       | 0       | -38,412,000 | -38,412,000 |
| Total REVENUE    | 0               | 0       | 0                             | 0       | 0       | 0       | -38,412,000 | -38,412,000 |

| Program Projects                | Project To-Date | Adopted |         | Unappr  | opriated Planning Yea | ars     |            |                  |
|---------------------------------|-----------------|---------|---------|---------|-----------------------|---------|------------|------------------|
|                                 | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022    | Total 38,412,000 |
| EXPENDITURES                    |                 |         |         |         |                       |         |            |                  |
| UT005 Developer Funded Projects | 0               | 0       | 0       | 0       | 0                     | 0       | 38,412,000 | 38,412,000       |
| Total EXPENDITURES              | 0               | 0       | 0       | 0       | 0                     | 0       | 38,412,000 | 38,412,000       |

### Developer Funded Projects

# Project Detail

**Developer Funded Projects** 

#### **Project Scope**

Project provides for new infrastructure for developer funded projects

### **Project Justification and History**

The Comprehensive Master Plan identified new infrastructure required to meet potential new development in areas of the sewer collection system currently not served. These Developer Funded Projects represent the combined cost to implement new infrastructure into these undeveloped areas. The timeline and funding for these projects will be accomplished in accordance with the Union County Line Extension Policy.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ars     |             |             |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|-------------|-------------|
| rioject riiase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022     | Total       |
| REVENUE                   |                 |         |         |         |                       |         |             |             |
| Developer Funded          | 0               | 0       | 0       | 0       | 0                     | 0       | -38,412,000 | -38,412,000 |
| Total REVENUE             | 0               | 0       | 0       | 0       | 0                     | 0       | -38,412,000 | -38,412,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |             |             |
| Developer Funded Projects | 0               | 0       | 0       | 0       | 0                     | 0       | 38,412,000  | 38,412,000  |
| Total EXPENDITURES        | 0               | 0       | 0       | 0       | 0                     | 0       | 38,412,000  | 38,412,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0           | 0           |

### Eastside Wastewater Improvements

## Program Detail

### **Program Scope**

Program provides for various improvements needed in the Eastside Service Area to reduce inflow and infiltration and to improve the hydraulics for the wastewater flow. These projects include the Eastside Pump Stations 1, 2 and 3 and the force main replacement project; a new interceptor along Rays Fork and a future expansion of the City of Monroe's Waste Water Treatment Plant, as well as other necessary improvements.

### **Program Operating Budget Impact**

It is anticipated to see a small decline in utilities related to the Rays Fork Interceptor project. We expect no operating impact related to the East Side Improvements program.

Revenue Bonds were issued in FY 2016 to fund a small portion of this program in the amount of \$804,088. The maximum annual debt service impact for this program will be \$64,377 beginning in FY 2017 and will retire in twenty years.

| Program Funding       | Project To-Date | Adopted |         | Unappı  | ropriated Planning Yea | ars     |         |             |
|-----------------------|-----------------|---------|---------|---------|------------------------|---------|---------|-------------|
| Program Funding       | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE               |                 |         |         |         |                        |         |         |             |
| Federal Grant         | -1,961,300      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,961,300  |
| FY 2016 Revenue Bonds | -804,088        | 0       | 0       | 0       | 0                      | 0       | 0       | -804,088    |
| Utility Pay Go        | -12,072,569     | 0       | 0       | 0       | 0                      | 0       | 0       | -12,072,569 |
| Total REVENUE         | -14,837,957     | 0       | 0       | 0       | 0                      | 0       | 0       | -14,837,957 |

| Program Projects             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ars     |         |            |
|------------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Flogram Flojects             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                 |                 |         |         |         |                       |         |         |            |
| SE002 East Side Improvements | 8,657,957       | 0       | 0       | 0       | 0                     | 0       | 0       | 8,657,957  |
| SE003 Rays Fork Interceptor  | 6,180,000       | 0       | 0       | 0       | 0                     | 0       | 0       | 6,180,000  |
| UT006 Monroe WWTP Expansion  | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |
| Total EXPENDITURES           | 14,837,957      | 0       | 0       | 0       | 0                     | 0       | 0       | 14,837,957 |

### East Side Improvements

### Project Detail

Eastside Wastewater Improvements

### Project Scope

Project provides for East Side Sewer Improvements including upgrades to all three Pump Stations and construction of approximately 14,300 LF of 24-inch and 9,000 LF of 18-inch force main that will convey the purchased capacity of 2.65 MGD to the City of Monroe Waste Water Treatment Plant and other necessary improvements.

#### **Project Justification and History**

Active Project to reduce Inflow and Infiltration in the Eastside Sewer Service Area. Consists of replacing Eastside Pump Stations 1, 2 and 3 and the force main servicing the pump stations.

| Direct Phase                 | Project To-Date | Adopted |         | Unappro | priated Planning Yea | irs     |         |            |
|------------------------------|-----------------|---------|---------|---------|----------------------|---------|---------|------------|
| Project Phase                | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| REVENUE                      |                 |         |         |         |                      |         |         |            |
| Federal Grant                | -1,961,300      | 0       | 0       | 0       | 0                    | 0       | 0       | -1,961,300 |
| FY 2016 Revenue Bonds        | -434,085        | 0       | 0       | 0       | 0                    | 0       | 0       | -434,085   |
| Utility Pay Go               | -6,262,572      | 0       | 0       | 0       | 0                    | 0       | 0       | -6,262,572 |
| Total REVENUE                | -8,657,957      | 0       | 0       | 0       | 0                    | 0       | 0       | -8,657,957 |
| EXPENDITURES                 |                 |         |         |         |                      |         |         |            |
| Capital Legal Land Easements | 80,000          | 0       | 0       | 0       | 0                    | 0       | 0       | 80,000     |
| Construction                 | 7,246,374       | 0       | 0       | 0       | 0                    | 0       | 0       | 7,246,374  |
| Construction Advertising     | 179             | 0       | 0       | 0       | 0                    | 0       | 0       | 179        |
| Design & Engineering         | 1,331,404       | 0       | 0       | 0       | 0                    | 0       | 0       | 1,331,404  |
| Total EXPENDITURES           | 8,657,957       | 0       | 0       | 0       | 0                    | 0       | 0       | 8,657,957  |
| Revenue (Over)/Under Exp.    | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0          |

# Rays Fork Interceptor

## Project Detail

Eastside Wastewater Improvements

#### Project Scope

Project provides for the installation of: 12,600 LF of 12" sewer main, 6,100 LF of 15" sewer main, and other needed improvements.

### **Project Justification and History**

This project will provide an improvement to the wastewater system located within the Eastside Service Area. Two existing Pump Stations maintained by UCPW will be abandoned and a new service area will become available.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                       |         |         |            |
| FY 2016 Revenue Bonds     | -370,003        | 0       | 0       | 0       | 0                     | 0       | 0       | -370,003   |
| Utility Pay Go            | -5,809,997      | 0       | 0       | 0       | 0                     | 0       | 0       | -5,809,997 |
| Total REVENUE             | -6,180,000      | 0       | 0       | 0       | 0                     | 0       | 0       | -6,180,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |            |
| Construction              | 5,500,000       | 0       | 0       | 0       | 0                     | 0       | 0       | 5,500,000  |
| Design & Engineering      | 680,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 680,000    |
| Total EXPENDITURES        | 6,180,000       | 0       | 0       | 0       | 0                     | 0       | 0       | 6,180,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |

### New 880 Pressure Zone

### Program Detail

### **Program Scope**

Program provides for the creation a new pressure zone for the high elevation customers in the north-west portion of the 853 West Zone, projects required to develop the 880 Pressure Zone including construction of a new 6.4 MGD Booster Pump Station, installation of pressure reducing valves, the decommissioning of the existing Waxhaw-Marvin Booster Pumping Station, and other necessary improvements.

### **Program Operating Budget Impact**

The New 880 Pressure Zone program consists of two projects: Weddington Elevated Storage Tank and 880 Pressure Zone Pump Station. The new tank should have some minor operating costs (less than \$2,000 per year) related to utilities and inspections. There will also be more significant expenses related to repainting the tank every 8 to 15 years. The composite base on this specific tank will decrease the amount of painting expense. We would expected to see additional utility expense associated with the 880 Pressure Zone Pump Station but we would in turn see utility costs decrease with the decommission of the Waxhaw-Marvin Tank once the projects in this program are complete.

The New 880 Pressure Zone program is partially funded from the issuance of Revenue Bonds of \$3,709,187 in FY 2016. The maximum annual debt service for this program will be \$250,710 and is projected to begin in FY 2017 and retire in twenty years.

| Program Funding       | Project To-Date | Adopted |         | Unappr  | opriated Planning Yea | ars     |         |             |
|-----------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|-------------|
| r rogram r anding     | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE               |                 |         |         |         |                       |         |         |             |
| FY 2016 Revenue Bonds | -3,709,187      | 0       | 0       | 0       | 0                     | 0       | 0       | -3,709,187  |
| Utility Pay Go        | -7,191,058      | 0       | 0       | 0       | 0                     | 0       | 0       | -7,191,058  |
| Total REVENUE         | -10,900,245     | 0       | 0       | 0       | 0                     | 0       | 0       | -10,900,245 |

| Program Projects                          | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ars     |         |            |
|---|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
|   | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                              |                 |         |         |         |                       |         |         |            |
| WT044 Weddington Elevated<br>Storage Tank | 5,774,045       | 0       | 0       | 0       | 0                     | 0       | 0       | 5,774,045  |
| WT053 New 880 Pump Station                | 5,126,200       | 0       | 0       | 0       | 0                     | 0       | 0       | 5,126,200  |
| Total EXPENDITURES                        | 10,900,245      | 0       | 0       | 0       | 0                     | 0       | 0       | 10,900,245 |

### Weddington Elevated Storage Tank

## Project Detail

New 880 Pressure Zone

#### Project Scope

Project provides for 1.5 MG Elevated Storage Tank including land acquisition and other related cost.

### **Project Justification and History**

The new elevated storage tank in Weddington is needed to improve water pressure for UCPW customers on the western side of the city. This project will help establish the 880 Pressure Zone which will create a new pressure zone for all customers in high elevations of the current 853 West Zone.

| Project Phase             | Project To-Date | Adopted |         | Unappro | opriated Planning Ye | ars     |         |   |
|---------------------------|-----------------|---------|---------|---------|----------------------|---------|---------|---|
| Project Pridse            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | -2,422,729 -3,351,316 -5,774,045  4,725,000 624,998 415,900 8,147 |
| REVENUE                   |                 |         |         |         |                      |         |         |   |
| FY 2016 Revenue Bonds     | -2,422,729      | 0       | 0       | 0       | 0                    | 0       | 0       | -2,422,729  |
| Utility Pay Go            | -3,351,316      | 0       | 0       | 0       | 0                    | 0       | 0       | -3,351,316  |
| Total REVENUE             | -5,774,045      | 0       | 0       | 0       | 0                    | 0       | 0       | -5,774,045  |
| EXPENDITURES              |                 |         |         |         |                      |         |         |   |
| Construction              | 4,725,000       | 0       | 0       | 0       | 0                    | 0       | 0       | 4,725,000   |
| Design & Engineering      | 624,998         | 0       | 0       | 0       | 0                    | 0       | 0       | 624,998   |
| Land Acquisition          | 415,900         | 0       | 0       | 0       | 0                    | 0       | 0       | 415,900   |
| Other Activities          | 8,147           | 0       | 0       | 0       | 0                    | 0       | 0       | 8,147   |
| Total EXPENDITURES        | 5,774,045       | 0       | 0       | 0       | 0                    | 0       | 0       | 5,774,045   |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0   |

### New 880 Pump Station

### Project Detail

New 880 Pressure Zone

### **Project Scope**

Project provides for improvements to 880 Zone BPS - 6.4 MGD Booster Pump Station including land acquisition, 853 South/762 PRV to supply 762 zone (emergencies), 880/853 West PRV's to supply 853 zone (emergencies), 880/821 Check Valve to supply 880 zone (emergencies), 853 West/821 PRV to supply 821 zone (emergencies).

#### **Project Justification and History**

This project will create a new pressure zone for the high elevation customers in the north-west portion of the 853 West Zone which currently experiences low and inconsistent water pressure. There is also limited available effective storage for the Indian Trail and Stallings Tanks which serve the 853 Zone. Projects required to develop the 880 Pressure Zone will include construction of a new 6.4 MGD Booster Pump Station, installation of several new pressure reducing valves and the decommissioning of the existing Waxhaw-Marvin Booster Pumping Station.

| Duniant Dhana             | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|---------|---------|---------|----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                      |         |         |            |
| FY 2016 Revenue Bonds     | -1,286,458      | 0       | 0       | 0       | 0                    | 0       | 0       | -1,286,458 |
| Utility Pay Go            | -3,839,742      | 0       | 0       | 0       | 0                    | 0       | 0       | -3,839,742 |
| Total REVENUE             | -5,126,200      | 0       | 0       | 0       | 0                    | 0       | 0       | -5,126,200 |
| EXPENDITURES              |                 |         |         |         |                      |         |         |            |
| Construction              | 4,264,200       | 0       | 0       | 0       | 0                    | 0       | 0       | 4,264,200  |
| Design & Engineering      | 450,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 450,000    |
| Land Acquisition          | 412,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 412,000    |
| Total EXPENDITURES        | 5,126,200       | 0       | 0       | 0       | 0                    | 0       | 0       | 5,126,200  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0          |

### Short Line Extensions

## Program Detail

### **Program Scope**

Program provides projects as outlined in the Extension Ordinance to allow Union County Public Works to extend water service and provide an environmental benefit to qualifying applicants in Union County.

### **Program Operating Budget Impact**

The Short Line Extensions program is partially funded from the issuance of Revenue Bonds of \$862,559 in FY 2016. The maximum annual debt service impact for this issuance will be \$68,127 beginning in FY 2017 and will retire in twenty years.

| Program Funding       | Project To-Date | Adopted  |          | Unapp    | ropriated Planning Ye | ears     |          |            |
|-----------------------|-----------------|----------|----------|----------|-----------------------|----------|----------|------------|
| Program runuing       | Appropriation   | FY 2017  | FY 2018  | FY 2019  | FY 2020               | FY 2021  | FY 2022  | Total      |
| REVENUE               |                 |          |          |          |                       |          |          |            |
| Capital Contribution  | -34,825         | 0        | 0        | 0        | 0                     | 0        | 0        | -34,825    |
| FY 2016 Revenue Bonds | -862,559        | 0        | 0        | 0        | 0                     | 0        | 0        | -862,559   |
| Utility Pay Go        | -1,738,616      | -580,000 | -597,000 | -615,000 | -633,000              | -653,000 | -672,000 | -5,488,616 |
| Total REVENUE         | -2,636,000      | -580,000 | -597,000 | -615,000 | -633,000              | -653,000 | -672,000 | -6,386,000 |

| Program Projects   | Project To-Date<br>Appropriation | Adopted | Unappropriated Planning Years |         |         |         |         |           |
|--|----------------------------------|---------|-------------------------------|---------|---------|---------|---------|-----------|
|  |                                  | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total     |
| EXPENDITURES   |                                  |         |                               |         |         |         |         |           |
| MW017 Short Line Extensions<br>Water                         | 2,395,157                        | 580,000 | 597,000                       | 615,000 | 633,000 | 653,000 | 672,000 | 6,145,157 |
| MW022 Infrastructure Extensions to Service County Facilities | 240,843                          | 0       | 0                             | 0       | 0       | 0       | 0       | 240,843   |
| Total EXPENDITURES   | 2,636,000                        | 580,000 | 597,000                       | 615,000 | 633,000 | 653,000 | 672,000 | 6,386,000 |

### Short Line Extensions Water

## Project Detail

**Short Line Extensions** 

#### Project Scope

Project provides for water main extensions (<1000 LF) for qualifying customers.

### **Project Justification and History**

Annual program included in the Extension Ordinance to allow Union County Public Works to extend water service and provide an environmental benefit to qualifying applicants in Union County.

| Project Phase             | Project To-Date<br>Appropriation | Adopted  | Unappropriated Planning Years |          |          |          |          |            |
|---------------------------|----------------------------------|----------|-------------------------------|----------|----------|----------|----------|------------|
|                           |                                  | FY 2017  | FY 2018                       | FY 2019  | FY 2020  | FY 2021  | FY 2022  | Total      |
| REVENUE                   |                                  |          |                               |          |          |          |          |            |
| Capital Contribution      | -34,825                          | 0        | 0                             | 0        | 0        | 0        | 0        | -34,825    |
| FY 2016 Revenue Bonds     | -862,559                         | 0        | 0                             | 0        | 0        | 0        | 0        | -862,559   |
| Utility Pay Go            | -1,497,773                       | -580,000 | -597,000                      | -615,000 | -633,000 | -653,000 | -672,000 | -5,247,773 |
| Total REVENUE             | -2,395,157                       | -580,000 | -597,000                      | -615,000 | -633,000 | -653,000 | -672,000 | -6,145,157 |
| EXPENDITURES              |                                  |          |                               |          |          |          |          |            |
| Construction              | 2,101,398                        | 493,000  | 507,000                       | 523,000  | 538,000  | 555,000  | 571,000  | 5,288,398  |
| Design & Engineering      | 293,759                          | 87,000   | 90,000                        | 92,000   | 95,000   | 98,000   | 101,000  | 856,759    |
| Total EXPENDITURES        | 2,395,157                        | 580,000  | 597,000                       | 615,000  | 633,000  | 653,000  | 672,000  | 6,145,157  |
| Revenue (Over)/Under Exp. | 0                                | 0        | 0                             | 0        | 0        | 0        | 0        | 0          |

# Infrastructure Extensions to Service County Facilities

# Project Detail

Short Line Extensions

#### **Project Scope**

Project provides for various water or sewer extensions to service existing or proposed county facilities. Current projects include water line extensions to service Jesse Helms Park and the future shooting range for the Sheriff's Office.

### **Project Justification and History**

This project will create the off site infrastructure needed to serve county facilities.

| Duniant Dhann             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| Utility Pay Go            | -240,843        | 0       | 0                             | 0       | 0       | 0       | 0       | -240,843 |
| Total REVENUE             | -240,843        | 0       | 0                             | 0       | 0       | 0       | 0       | -240,843 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 240,843         | 0       | 0                             | 0       | 0       | 0       | 0       | 240,843  |
| Design & Engineering      | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |
| Total EXPENDITURES        | 240,843         | 0       | 0                             | 0       | 0       | 0       | 0       | 240,843  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

# Town Center Sewer Development

### Program Detail

### **Program Scope**

Program provides for Town Center Sewer Development and consists of community outreach programs to various towns located within the Union County Public Works service area. These programs will improve existing wastewater infrastructure or provide solutions for addressing new wastewater service in these towns. The towns of Mineral Springs, Stallings, and Fairview were identified in the 2011 Master Plan for service and infrastructure improvements.

### **Program Operating Budget Impact**

The Town Center Sewer Development program is partially funded from the issuance of Revenue Bonds of \$1,180,806 in FY 2016. The maximum annual debt service for this program will be \$88,539 and is projected to begin in FY 2017 and retire in twenty years.

### **Program Resource Summary**

| Program Funding       | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|-----------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
|                       | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE               |                 |         |                               |         |         |         |         |            |
| FY 2016 Revenue Bonds | -1,180,806      | 0       | 0                             | 0       | 0       | 0       | 0       | -1,180,806 |
| Utility Pay Go        | -926,634        | 0       | 0                             | 0       | 0       | 0       | 0       | -926,634   |
| Total REVENUE         | -2,107,440      | 0       | 0                             | 0       | 0       | 0       | 0       | -2,107,440 |

| Due sure de Due in ete                       | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |           |
|--|-----------------|---------|---------|---------|----------------------|---------|---------|-----------|
| Program Projects                             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total     |
| EXPENDITURES                                 |                 |         |         |         |                      |         |         |           |
| SW026 Stallings- Collection<br>System        | 431,200         | 0       | 0       | 0       | 0                    | 0       | 0       | 431,200   |
| SW028 Mineral Springs-Collection<br>System   | 1,267,240       | 0       | 0       | 0       | 0                    | 0       | 0       | 1,267,240 |
| SW033 Indian Trail Town Center<br>WW Service | 103,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 103,000   |
| SW034 Fairview Downtown WW Service           | 206,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 206,000   |
| SW038 Weddington Downtown<br>Development     | 100,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 100,000   |
| Total EXPENDITURES                           | 2,107,440       | 0       | 0       | 0       | 0                    | 0       | 0       | 2,107,440 |

### Stallings- Collection System

# Project Detail

Town Center Sewer Development

#### **Project Scope**

Project provides study of the Town of Stallings and how to provide efficient sewer service. A "mini-master plan" of Stallings.

### **Project Justification and History**

Stallings Downtown Wastewater Service is identified as part of the Town Center Sewer Development from the Comprehensive Water and Wastewater Master Plan. This Community Outreach Program will provide solutions for addressing new wastewater service within the Stallings town limits.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | ropriated Planning Ye | ars     |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| FY 2016 Revenue Bonds     | -64,200         | 0       | 0       | 0       | 0                     | 0       | 0       | -64,200  |
| Utility Pay Go            | -367,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -367,000 |
| Total REVENUE             | -431,200        | 0       | 0       | 0       | 0                     | 0       | 0       | -431,200 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Construction              | 325,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 325,000  |
| Design & Engineering      | 106,200         | 0       | 0       | 0       | 0                     | 0       | 0       | 106,200  |
| Total EXPENDITURES        | 431,200         | 0       | 0       | 0       | 0                     | 0       | 0       | 431,200  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

### Mineral Springs-Collection System

# Project Detail

Town Center Sewer Development

### Project Scope

Project provides a study of the Town of Mineral Springs and how the town can best be served with Water and Sewer. Provide a `mini-master plan` for the Town of Mineral Springs.

#### **Project Justification and History**

Mineral Springs Downtown Wastewater Service is identified as part of the Town Center Sewer Development from the Comprehensive Water and Wastewater Master Plan. This Community Outreach Program will provide solutions for addressing new wastewater service within the Mineral Springs town limits.

| During to Planta          | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|---------|---------|---------|----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                      |         |         |            |
| FY 2016 Revenue Bonds     | -1,116,606      | 0       | 0       | 0       | 0                    | 0       | 0       | -1,116,606 |
| Utility Pay Go            | -150,634        | 0       | 0       | 0       | 0                    | 0       | 0       | -150,634   |
| Total REVENUE             | -1,267,240      | 0       | 0       | 0       | 0                    | 0       | 0       | -1,267,240 |
| EXPENDITURES              |                 |         |         |         |                      |         |         |            |
| Construction              | 1,001,700       | 0       | 0       | 0       | 0                    | 0       | 0       | 1,001,700  |
| Design & Engineering      | 265,540         | 0       | 0       | 0       | 0                    | 0       | 0       | 265,540    |
| Other Activities          | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0          |
| Total EXPENDITURES        | 1,267,240       | 0       | 0       | 0       | 0                    | 0       | 0       | 1,267,240  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0          |

### Indian Trail Town Center WW Service

# Project Detail

Town Center Sewer Development

#### **Project Scope**

Project provides a community outreach project. Study to best provide wastewater service to Indian Trail Town Center.

### **Project Justification and History**

Indian Trail Town Center Wastewater Service will provide solutions for addressing new wastewater service for the Indian Trail Town Center.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| Utility Pay Go            | -103,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -103,000 |
| Total REVENUE             | -103,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -103,000 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |
| Design & Engineering      | 103,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 103,000  |
| Total EXPENDITURES        | 103,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 103,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

### Fairview Downtown WW Service

# Project Detail

Town Center Sewer Development

#### Project Scope

Project provides a study to determine the best method to service downtown Fairview.

### **Project Justification and History**

Fairview Downtown Wastewater Service is identified as part of the Town Center Sewer Development from the Comprehensive Water and Wastewater Master Plan. This Community Outreach Program will provide solutions for addressing new wastewater service within the Fairview town limits.

| Drainet Dhasa             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| Utility Pay Go            | -206,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -206,000 |
| Total REVENUE             | -206,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -206,000 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |
| Design & Engineering      | 206,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 206,000  |
| Total EXPENDITURES        | 206,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 206,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

# Weddington Downtown Development

# Project Detail

Town Center Sewer Development

#### Project Scope

Project provides a study to determine the best method to service downtown Weddington with wastewater service.

### **Project Justification and History**

As a part of the Community Outreach Program that was established as part of the Comprehensive Water and Wastewater Master Plan, this project will provide solutions for addressing wastewater service within Weddington's Downtown Development.

| Drainet Dhaca             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| Utility Pay Go            | -100,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -100,000 |
| Total REVENUE             | -100,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -100,000 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |
| Design & Engineering      | 100,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 100,000  |
| Total EXPENDITURES        | 100,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 100,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

### Twelve Mile Creek WWTP System Improvements

### Program Detail

### **Program Scope**

Program provides for Twelve Mile Creek Waste Water Treatment Plant (WWTP) System Improvements that involve various improvements needed within the Twelve Mile Creek WWTP Service Area to reduce inflow and infiltration into the Twelve Mile Creek WWTP and to improve the hydraulics for the wastewater flow. These projects include the Twelve Mile WWTP conceptual design and interim improvements study, subsequent expansion of the WWTP, a phased series of Interceptor Improvements along both the East Fork and West Fork tributaries; installation of new diversion pump station and force main and the decommission of the Hunley Creek WWTP.

### **Program Operating Budget Impact**

The projects within the Twelve Mile Creek WWTP System Improvements program will have some marginal operating budget impacts. We could expect to see an increase in costs related to utilities, chemicals and bio-solids removal. Until the preliminary design and engineering studies are complete it is difficult to quantify what those impacts might be. The costs will be influenced by what technology and processes are established during the design phase.

The Twelve Mile Creek WWTP System Improvements program is primarily funded for the issuance of Revenue Bonds of \$46,941,487. One issuance took place in FY 2016 of \$5,211,584 with a maximum annual debt service impact of \$347,073 beginning in FY 2017. The remaining issuance will be in FY 2017 of \$41,729,903 with a maximum debt service impact of \$2,689,358 beginning in FY 2018 and will retire in twenty years.

### **Program Resource Summary**

| Drogram Funding       | Project To-Date | Adopted    | dopted Unappropriated Planning Years |            |         |         |         |             |  |
|-----------------------|-----------------|------------|--------------------------------------|------------|---------|---------|---------|-------------|--|
| Program Funding       | Appropriation   | FY 2017    | FY 2018                              | FY 2019    | FY 2020 | FY 2021 | FY 2022 | Total       |  |
| REVENUE               |                 |            |                                      |            |         |         |         |             |  |
| Capital Contribution  | -1,693,650      | 0          | 0                                    | 0          | 0       | 0       | 0       | -1,693,650  |  |
| FY 2016 Revenue Bonds | -5,211,584      | 0          | 0                                    | 0          | 0       | 0       | 0       | -5,211,584  |  |
| Revenue Bond          | -34,113,903     | 0          | 0                                    | -7,616,000 | 0       | 0       | 0       | -41,729,903 |  |
| Utility Pay Go        | -12,597,478     | -2,849,000 | 0                                    | 0          | 0       | 0       | 0       | -15,446,478 |  |
| Total REVENUE         | -53,616,615     | -2,849,000 | 0                                    | -7,616,000 | 0       | 0       | 0       | -64,081,615 |  |

|       | Program Projects                               | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|-------|--|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
|       | Flogram Flojects                               | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| EXPE  | IDITURES                                       |                 |         |                               |         |         |         |         |            |
| SP011 | 12 ML WWTP Design &<br>Interim Imprv (Filters) | 5,638,055       | 0       | 0                             | 0       | 0       | 0       | 0       | 5,638,055  |
| SP018 | Hunley Creek WWTP<br>Decommission              | 127,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 127,000    |
| SP019 | 12 Mile Creek WWTP Expansion (6-7.5 MGD)       | 38,781,200      | 0       | 0                             | 0       | 0       | 0       | 0       | 38,781,200 |

# Twelve Mile Creek WWTP System Improvements

# Program Detail

| Program Projects                                 | Project To-Date | Adopted   | Unappropriated Planning Years |           |         |         |         |            |
|--|-----------------|-----------|-------------------------------|-----------|---------|---------|---------|------------|
| riogiani riojecis                                | Appropriation   | FY 2017   | FY 2018                       | FY 2019   | FY 2020 | FY 2021 | FY 2022 | Total      |
| SW022 East Fork 12M Crk<br>Parallel Trunk        | 8,137,760       | 0         | 0                             | 0         | 0       | 0       | 0       | 8,137,760  |
| SW032 Blythe Creek Sewer Improvements            | 234,200         | 2,849,000 | 0                             | 0         | 0       | 0       | 0       | 3,083,200  |
| SW037 West Fork 12ML<br>Interceptor Improvements | 698,400         | 0         | 0                             | 7,616,000 | 0       | 0       | 0       | 8,314,400  |
| UT020 12 Mile Creek WWTP Exp<br>to 9.0 MGD       | 0               | 0         | 0                             | 0         | 0       | 0       | 0       | 0          |
| Total EXPENDITURES                               | 53,616,615      | 2,849,000 | 0                             | 7,616,000 | 0       | 0       | 0       | 64,081,615 |

# 12 ML WWTP Design & Interim Imprv (Filters)

# Project Detail

Twelve Mile Creek WWTP System Improvements

### **Project Scope**

Project provides for 12 Mile Waste Water Treatment Plant Interim Improvements to replace the existing filters.

#### **Project Justification and History**

Twelve Mile Creek WWTP System Improvements involves various improvements needed within the Twelve Mile Creek WWTP Service Area to reduce Inflow and Infiltration into the 12 Mile WWTP and to improve the hydraulics for the wastewater flow. To accommodate Union County's growth rate, the 12 Mile WWTP will require expansion. A conceptual design and facility layout detailing the expansion needs to begin in FY '14 for construction to begin in FY '16. Near term improvements are needed to improve the treatment reliability. These interim improvements can accommodate the projected growth rate until the additional capacity from the expansion becomes available.

| Duningt Dhann             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |                               |         |         |         |         |            |
| Utility Pay Go            | -5,638,055      | 0       | 0                             | 0       | 0       | 0       | 0       | -5,638,055 |
| Total REVENUE             | -5,638,055      | 0       | 0                             | 0       | 0       | 0       | 0       | -5,638,055 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |            |
| Construction              | 3,231,850       | 0       | 0                             | 0       | 0       | 0       | 0       | 3,231,850  |
| Design & Engineering      | 2,406,205       | 0       | 0                             | 0       | 0       | 0       | 0       | 2,406,205  |
| Total EXPENDITURES        | 5,638,055       | 0       | 0                             | 0       | 0       | 0       | 0       | 5,638,055  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0          |

### Hunley Creek WWTP Decommission

# Project Detail

Twelve Mile Creek WWTP System Improvements

#### Project Scope

Project provides for the Demolition of Hunley Creek Wastewater Treatment Plant.

### **Project Justification and History**

Hunley Creek WWTP is an offline plant owned by UCPW. The plant became a liability and bypassed as a result of Poplin Road Pump Station Project. Complete decommission and demolition of the plant is needed as the structure is a safety hazard.

| Drainet Dhasa             | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| Utility Pay Go            | -127,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -127,000 |
| Total REVENUE             | -127,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -127,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Construction              | 108,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 108,000  |
| Design & Engineering      | 19,000          | 0       | 0       | 0       | 0                     | 0       | 0       | 19,000   |
| Total EXPENDITURES        | 127,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 127,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

### 12 Mile Creek WWTP Expansion (6-7.5 MGD)

### Project Detail

Twelve Mile Creek WWTP System Improvements

#### **Project Scope**

Project provides for 1.5 MGD capacity expansion from 6 MGD to 7.5 MGD (Phase 1) and related improvements.

#### **Project Justification and History**

Twelve Mile Creek WWTP System Improvements involves various improvements needed within the Twelve Mile Creek WWTP Service Area to reduce Inflow and Infiltration into the 12 Mile WWTP and to improve the hydraulics for the wastewater flow. To accommodate Union County's growth rate, the 12 Mile WWTP will require expansion. The expansion will expand the treatment capacity of 12 Mile WWTP by 1.5 MGD, from 6 MGD to 7.5 MGD.

| During Diagram            | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |             |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|-------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE                   |                 |         |         |         |                       |         |         |             |
| FY 2016 Revenue Bonds     | -508,897        | 0       | 0       | 0       | 0                     | 0       | 0       | -508,897    |
| Revenue Bond              | -33,372,303     | 0       | 0       | 0       | 0                     | 0       | 0       | -33,372,303 |
| Utility Pay Go            | -4,900,000      | 0       | 0       | 0       | 0                     | 0       | 0       | -4,900,000  |
| Total REVENUE             | -38,781,200     | 0       | 0       | 0       | 0                     | 0       | 0       | -38,781,200 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |             |
| Construction              | 33,800,000      | 0       | 0       | 0       | 0                     | 0       | 0       | 33,800,000  |
| Design & Engineering      | 4,981,200       | 0       | 0       | 0       | 0                     | 0       | 0       | 4,981,200   |
| Total EXPENDITURES        | 38,781,200      | 0       | 0       | 0       | 0                     | 0       | 0       | 38,781,200  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0           |

### East Fork 12M Crk Parallel Trunk

### Project Detail

Twelve Mile Creek WWTP System Improvements

#### Project Scope

Project provides for improvements to East Fork Twelve Mile and tributaries with the installation of 16,000 LF of 24" lines, 5,800 LF of 18" lines, 300 LF of 15" lines, 12,400 LF of 12" lines, and improvements to Davis Mine Creek Gravity flow with the inst

#### **Project Justification and History**

Twelve Mile Creek WWTP System Improvements involves various improvements needed within the Twelve Mile Creek WWTP Service Area to reduce Inflow and Infiltration into the 12 Mile WWTP and to improve the hydraulics for the wastewater flow. A big contributor to the inflow and infiltration coming into 12 Mile WWTP results from extensive growth in the Weddington/Wesley Chapel area. The East Fork and Davis Mine interceptors serving these sewer basins are near capacity and often surcharge during rain events. Replacing and paralleling these interceptors with a larger diameter sewer line will help improve the I & I for these respective basins.

| During Bloom                 | Project To-Date | Adopted |         | Unappr  | ropriated Planning Ye | ars     |         |            |
|------------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Project Phase                | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                      |                 |         |         |         |                       |         |         |            |
| Capital Contribution         | -1,693,650      | 0       | 0       | 0       | 0                     | 0       | 0       | -1,693,650 |
| FY 2016 Revenue Bonds        | -4,702,687      | 0       | 0       | 0       | 0                     | 0       | 0       | -4,702,687 |
| Utility Pay Go               | -1,741,423      | 0       | 0       | 0       | 0                     | 0       | 0       | -1,741,423 |
| Total REVENUE                | -8,137,760      | 0       | 0       | 0       | 0                     | 0       | 0       | -8,137,760 |
| EXPENDITURES                 |                 |         |         |         |                       |         |         |            |
| Capital Legal Land Easements | 60,000          | 0       | 0       | 0       | 0                     | 0       | 0       | 60,000     |
| Construction                 | 6,977,760       | 0       | 0       | 0       | 0                     | 0       | 0       | 6,977,760  |
| Design & Engineering         | 1,100,000       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,100,000  |
| Total EXPENDITURES           | 8,137,760       | 0       | 0       | 0       | 0                     | 0       | 0       | 8,137,760  |
| Revenue (Over)/Under Exp.    | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |

### Blythe Creek Sewer Improvements

### Project Detail

Twelve Mile Creek WWTP System Improvements

### **Project Scope**

Project provides for improvements to the Blythe Creek Tributary Sewer - Local sewers and 2,200 LF of 12" new sewer line (Waxhaw Grinder Pumps), Blythe Creek Sewer Extension - Local sewers and 2,600 LF of 12" new sewer (Wysacky grinder pumps) and related improvements.

#### **Project Justification and History**

WWTP Service Area to reduce Inflow and Infiltration into the 12 Mile WWTP and to improve the hydraulics for the wastewater flow. A contributor to the excessive I & I coming into the plant is the existing grey water system servicing a portion of the Town of Waxhaw. These lines are old and deteriorating and overflow during rain events. Two new sewer lines along Blythe Creek would help eliminate these old sewer lines as well as get rid of the old grinder pumps accompanying the greywater system.

| Project Phase             | Project To-Date | Adopted    |         | Unappr  | opriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|------------|---------|---------|----------------------|---------|---------|------------|
| Floject Fliase            | Appropriation   | FY 2017    | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |            |         |         |                      |         |         |            |
| Revenue Bond              | -43,200         | 0          | 0       | 0       | 0                    | 0       | 0       | -43,200    |
| Utility Pay Go            | -191,000        | -2,849,000 | 0       | 0       | 0                    | 0       | 0       | -3,040,000 |
| Total REVENUE             | -234,200        | -2,849,000 | 0       | 0       | 0                    | 0       | 0       | -3,083,200 |
| EXPENDITURES              |                 |            |         |         |                      |         |         |            |
| Construction              | 0               | 2,518,000  | 0       | 0       | 0                    | 0       | 0       | 2,518,000  |
| Design & Engineering      | 234,200         | 181,000    | 0       | 0       | 0                    | 0       | 0       | 415,200    |
| Easements                 | 0               | 150,000    | 0       | 0       | 0                    | 0       | 0       | 150,000    |
| Total EXPENDITURES        | 234,200         | 2,849,000  | 0       | 0       | 0                    | 0       | 0       | 3,083,200  |
| Revenue (Over)/Under Exp. | 0               | 0          | 0       | 0       | 0                    | 0       | 0       | 0          |

### West Fork 12ML Interceptor Improvements

### Project Detail

Twelve Mile Creek WWTP System Improvements

#### Project Scope

Project provides for approximately 12,200 LF of 30" and 12,300 LF of 18" Gravity Sewer line along the West Fork of Twelve Mile Creek and 5,300 LF of 21" Gravity Sewer line along a Tributary to West Fork. In addition approximately 3,700 LF of 16" force main will be extended to the West Fork of Twelve Mile Creek and other related improvements.

#### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan identified the need to provide new sewer infrastructure to the northern part of the Twelve Mile Service Basin. These improvements will provide additional capacity for current and future wet weather sewer flows. In addition this project will alleviate the existing South Fork Interceptor which is currently at capacity by eliminating the existing Brookhaven Pump Station and extending the existing Poplin Road force main to the West Fork of Twelve Mile Creek.

| Draiget Dhaga             | Project To-Date | Adopted |         | Unapp      | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|------------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |            |                       |         |         |            |
| Revenue Bond              | -698,400        | 0       | 0       | -7,616,000 | 0                     | 0       | 0       | -8,314,400 |
| Total REVENUE             | -698,400        | 0       | 0       | -7,616,000 | 0                     | 0       | 0       | -8,314,400 |
| EXPENDITURES              |                 |         |         |            |                       |         |         |            |
| Construction              | 0               | 0       | 0       | 7,212,000  | 0                     | 0       | 0       | 7,212,000  |
| Design & Engineering      | 698,400         | 0       | 0       | 328,000    | 0                     | 0       | 0       | 1,026,400  |
| Land Acquisition          | 0               | 0       | 0       | 76,000     | 0                     | 0       | 0       | 76,000     |
| Total EXPENDITURES        | 698,400         | 0       | 0       | 7,616,000  | 0                     | 0       | 0       | 8,314,400  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0          | 0                     | 0       | 0       | 0          |

# UCPW Buildings & Improvements

### Program Detail

### **Program Scope**

Program provides for the Union County Public Works Buildings and improvements including facility renovations within the 4th and 5th floors of the Government Center and the design, engineering and construction for a new Operations Center, and other necessary improvements.

### **Program Operating Budget Impact**

We expect additional operating expenses related to expanding the Operations Center. The expected costs are associated with utilities and maintenance.

The UCPW Building and Improvements program is primarily funded from the issuance of Revenue Bonds of \$4,030,965 in FY 2016. The maximum annual debt service impact for this program will be \$271,348 beginning in FY 2017 and will retire in twenty years.

### **Program Resource Summary**

| Program Funding       | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |             |
|-----------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|-------------|
| r rogram r unumg      | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE               |                 |         |         |         |                       |         |         |             |
| FY 2016 Revenue Bonds | -4,030,965      | 0       | 0       | 0       | 0                     | 0       | 0       | -4,030,965  |
| Utility Pay Go        | -6,884,411      | 0       | 0       | 0       | 0                     | 0       | 0       | -6,884,411  |
| Total REVENUE         | -10,915,376     | 0       | 0       | 0       | 0                     | 0       | 0       | -10,915,376 |

| Program Projects                     | Project To-Date | Adopted |         | Unappro | opriated Planning Yea | rs      |         |            |
|--------------------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Flogram Flojects                     | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                         |                 |         |         |         |                       |         |         |            |
| PW005 PW - Gov Center<br>Renovations | 1,826,276       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,826,276  |
| PW006 Expand Operations Center       | 9,089,100       | 0       | 0       | 0       | 0                     | 0       | 0       | 9,089,100  |
| Total EXPENDITURES                   | 10,915,376      | 0       | 0       | 0       | 0                     | 0       | 0       | 10,915,376 |

### PW - Gov Center Renovations

# Project Detail

UCPW Buildings & Improvements

### **Project Scope**

Project provides for facility renovations to the fourth and fifth floors of the Government Center including needed design, construction, furnishings, and other necessary components.

#### **Project Justification and History**

UCPW buildings and improvements will fund existing facility renovations within the 4th and 5th floors of the Government Center. These improvements will provide facilities designed to promote increased work efficiencies.

| Project Phase             | Project To-Date | Adopted |         | Unapp   | propriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|------------|
| Floject Fliase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                        |         |         |            |
| FY 2016 Revenue Bonds     | -187,288        | 0       | 0       | 0       | 0                      | 0       | 0       | -187,288   |
| Utility Pay Go            | -1,638,988      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,638,988 |
| Total REVENUE             | -1,826,276      | 0       | 0       | 0       | 0                      | 0       | 0       | -1,826,276 |
| EXPENDITURES              |                 |         |         |         |                        |         |         |            |
| Buildings & Improvements  | 1,826,276       | 0       | 0       | 0       | 0                      | 0       | 0       | 1,826,276  |
| Total EXPENDITURES        | 1,826,276       | 0       | 0       | 0       | 0                      | 0       | 0       | 1,826,276  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0          |

### Expand Operations Center

### Project Detail

**UCPW Buildings & Improvements** 

### **Project Scope**

Project provides for the redevelopment of approximately 18 acres of the existing 100 acre site currently used as the departments Operation Center. Project elements include a new Administration Building including Staff Support and Training Facility, a new Warehouse, Fueling Station, Vehicle wash, renovation of two existing buildings and demolition of various existing structures on site. Also included will be the development of all required infrastructure on site including a new entrance, water, sewer, power, parking and storm water management.

#### **Project Justification and History**

The design, engineering and construction for a new Operations Center to provide facilities promoting increased work efficiencies for Operations.

| Project Phase             | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|---------|---------|---------|----------------------|---------|---------|------------|
| Floject Fliase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                      |         |         |            |
| FY 2016 Revenue Bonds     | -3,843,677      | 0       | 0       | 0       | 0                    | 0       | 0       | -3,843,677 |
| Utility Pay Go            | -5,245,423      | 0       | 0       | 0       | 0                    | 0       | 0       | -5,245,423 |
| Total REVENUE             | -9,089,100      | 0       | 0       | 0       | 0                    | 0       | 0       | -9,089,100 |
| EXPENDITURES              |                 |         |         |         |                      |         |         |            |
| Construction              | 8,209,100       | 0       | 0       | 0       | 0                    | 0       | 0       | 8,209,100  |
| Design & Engineering      | 880,000         | 0       | 0       | 0       | 0                    | 0       | 0       | 880,000    |
| Total EXPENDITURES        | 9,089,100       | 0       | 0       | 0       | 0                    | 0       | 0       | 9,089,100  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0          |

### Wastewater Pump Station Improvements

# Program Detail

### **Program Scope**

Program provides for Wastewater Pump Station Improvements as an annual program identified as part of the Comprehensive Water and Wastewater Plan geared towards Asset Management of existing Wastewater Pump Stations. This program includes upgrades of the existing pump stations including, but not limited to, motors, drives, pumps, telemetry, generators, force mains and odors. Four pump stations have been identified that need significant improvements and require an individual operating general ledger account organizational code for each station: Suburban Estates, Helmsville, Forest Park and 21-25 Pump Stations. In addition, this project will provide for rehabilitation of aging and inadequate wastewater infrastructure, manholes and sewer system evaluation and survey, condition assessment and reduction of sanitary sewer overflows within the collection system.

### **Program Operating Budget Impact**

The projects within this program will have little or no operating budget impact.

### **Program Resource Summary**

| Program Funding       | Project To-Date | Adopted  |          |            |          |          |          |            |
|-----------------------|-----------------|----------|----------|------------|----------|----------|----------|------------|
| rrogram runumg        | Appropriation   | FY 2017  | FY 2018  | FY 2019    | FY 2020  | FY 2021  | FY 2022  | Total      |
| REVENUE               |                 |          |          |            |          |          |          |            |
| FY 2016 Revenue Bonds | -62,459         | 0        | 0        | 0          | 0        | 0        | 0        | -62,459    |
| Utility Pay Go        | -2,479,541      | -812,000 | -239,000 | -1,629,000 | -886,000 | -261,000 | -402,000 | -6,708,541 |
| Total REVENUE         | -2,542,000      | -812,000 | -239,000 | -1,629,000 | -886,000 | -261,000 | -402,000 | -6,771,000 |

| Program Projects                         | Project To-Date | Adopted |         | Unapp     | ropriated Planning Ye | ars     |         |           |
|--|-----------------|---------|---------|-----------|-----------------------|---------|---------|-----------|
| riogiaili riojects                       | Appropriation   | FY 2017 | FY 2018 | FY 2019   | FY 2020               | FY 2021 | FY 2022 | Total     |
| EXPENDITURES                             |                 |         |         |           |                       |         |         |           |
| SW031 Helmsville Road PS<br>Improvements | 1,503,000       | 0       | 0       | 1,260,000 | 0                     | 0       | 0       | 2,763,000 |
| SW035 Collection System SSES & Rehab     | 609,000         | 580,000 | 0       | 123,000   | 633,000               | 0       | 134,000 | 2,079,000 |
| SW036 Pumping Station Upgrades           | 430,000         | 232,000 | 239,000 | 246,000   | 253,000               | 261,000 | 268,000 | 1,929,000 |
| Total EXPENDITURES                       | 2,542,000       | 812,000 | 239,000 | 1,629,000 | 886,000               | 261,000 | 402,000 | 6,771,000 |

### Helmsville Road PS Improvements

# Project Detail

Wastewater Pump Station Improvements

#### Project Scope

Project provides for the replacement of the Helmsville Pumping Station including approximately 4,600 LF of 8" forcemain replacement.

### **Project Justification and History**

Project will be performed under the Wastewater Improvements annual program identified as a part of the Comprehensive Water and Wastewater Master Plan. The Helmsville Pumping Station replacement was a recommended project identified from the Crooked Creek I&I Study.

| Project Phase             | Project To-Date | Adopted |         | Unapp      | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|---------|---------|------------|-----------------------|---------|---------|------------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018 | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |            |                       |         |         |            |
| FY 2016 Revenue Bonds     | -62,459         | 0       | 0       | 0          | 0                     | 0       | 0       | -62,459    |
| Utility Pay Go            | -1,440,541      | 0       | 0       | -1,260,000 | 0                     | 0       | 0       | -2,700,541 |
| Total REVENUE             | -1,503,000      | 0       | 0       | -1,260,000 | 0                     | 0       | 0       | -2,763,000 |
| EXPENDITURES              |                 |         |         |            |                       |         |         |            |
| Construction              | 1,307,000       | 0       | 0       | 1,095,000  | 0                     | 0       | 0       | 2,402,000  |
| Design & Engineering      | 196,000         | 0       | 0       | 165,000    | 0                     | 0       | 0       | 361,000    |
| Total EXPENDITURES        | 1,503,000       | 0       | 0       | 1,260,000  | 0                     | 0       | 0       | 2,763,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0          | 0                     | 0       | 0       | 0          |

### Collection System SSES & Rehab

### Project Detail

Wastewater Pump Station Improvements

### Project Scope

Project provides for rehabilitation of aging and inadequate wastewater infrastructure, manhole and sewer SSES, condition assessment and reduce sanitary sewer overflows within the collection system.

#### **Project Justification and History**

Collection System Rehabilitation is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing wastewater collection systems. This program will provide for rehabilitation of aging and inadequate wastewater infrastructure, manhole and sewer SSES, condition assessment and reduce sanitary sewer overflows within the collection system.

| Duningt Dhann             | Project To-Date | Adopted  |         | Unapp    | ropriated Planning Ye | ears    |          |            |
|---------------------------|-----------------|----------|---------|----------|-----------------------|---------|----------|------------|
| Project Phase             | Appropriation   | FY 2017  | FY 2018 | FY 2019  | FY 2020               | FY 2021 | FY 2022  | Total      |
| REVENUE                   |                 |          |         |          |                       |         |          |            |
| Utility Pay Go            | -609,000        | -580,000 | 0       | -123,000 | -633,000              | 0       | -134,000 | -2,079,000 |
| Total REVENUE             | -609,000        | -580,000 | 0       | -123,000 | -633,000              | 0       | -134,000 | -2,079,000 |
| EXPENDITURES              |                 |          |         |          |                       |         |          |            |
| Construction              | 0               | 580,000  | 0       | 0        | 633,000               | 0       | 0        | 1,213,000  |
| Design & Engineering      | 609,000         | 0        | 0       | 123,000  | 0                     | 0       | 134,000  | 866,000    |
| Total EXPENDITURES        | 609,000         | 580,000  | 0       | 123,000  | 633,000               | 0       | 134,000  | 2,079,000  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0       | 0        | 0                     | 0       | 0        | 0          |

### Pumping Station Upgrades

# Project Detail

Wastewater Pump Station Improvements

### Project Scope

Project provides for rehabilitation of aging and inadequate wastewater infrastructure, manhole and sewer SSES, condition assessment, and reduce sanitary sewer overflows within the collection system.

#### **Project Justification and History**

General upgrades for existing pump stations identified in the Comprehensive Water and Wastewater Master Plan. This includes upgrading or replacing the motors, drives, pumps, telemetry, generators, force mains, addressing odors, etc.

| Project Phase             | Project To-Date | Adopted  |          |          |          |          |          |            |
|---------------------------|-----------------|----------|----------|----------|----------|----------|----------|------------|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018  | FY 2019  | FY 2020  | FY 2021  | FY 2022  | Total      |
| REVENUE                   |                 |          |          |          |          |          |          |            |
| Utility Pay Go            | -430,000        | -232,000 | -239,000 | -246,000 | -253,000 | -261,000 | -268,000 | -1,929,000 |
| Total REVENUE             | -430,000        | -232,000 | -239,000 | -246,000 | -253,000 | -261,000 | -268,000 | -1,929,000 |
| EXPENDITURES              |                 |          |          |          |          |          |          |            |
| Construction              | 365,000         | 197,000  | 203,000  | 209,000  | 215,000  | 222,000  | 228,000  | 1,639,000  |
| Design & Engineering      | 65,000          | 35,000   | 36,000   | 37,000   | 38,000   | 39,000   | 40,000   | 290,000    |
| Total EXPENDITURES        | 430,000         | 232,000  | 239,000  | 246,000  | 253,000  | 261,000  | 268,000  | 1,929,000  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0        | 0        | 0        | 0        | 0        | 0          |

# Wastewater Rehabilitation and Replacement

### Program Detail

### **Program Scope**

Program provides for Wastewater Rehabilitation and Replacement as an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Wastewater Facilities. The initial projects identified are the Tallwood Waste Water Treatment Plant (WWTP) replacement and the Olde Sycamore WWTP Improvements. The Tallwood WWTP replacement is replacing an aging and deteriorating existing plant while the Olde Sycamore WWTP Improvements address existing problems affecting functionality of the existing plant.

### **Program Operating Budget Impact**

The projects within this program will have little or no operating budget impact.

### **Program Resource Summary**

| Program Funding       | Project To-Date | Adopted    | Adopted Unappropriated Planning Years |            |            |          |            |             |  |
|-----------------------|-----------------|------------|---------------------------------------|------------|------------|----------|------------|-------------|--|
| Flogram Funding       | Appropriation   | FY 2017    | FY 2018                               | FY 2019    | FY 2020    | FY 2021  | FY 2022    | Total       |  |
| REVENUE               |                 |            |                                       |            |            |          |            |             |  |
| FY 2016 Revenue Bonds | -459,681        | 0          | 0                                     | 0          | 0          | 0        | 0          | -459,681    |  |
| Utility Pay Go        | -6,663,279      | -1,137,500 | -1,171,500                            | -1,206,500 | -1,242,500 | -717,500 | -1,479,000 | -13,617,779 |  |
| Total REVENUE         | -7,122,960      | -1,137,500 | -1,171,500                            | -1,206,500 | -1,242,500 | -717,500 | -1,479,000 | -14,077,460 |  |

|       | Program Projects                   | Project To-Date | Adopted   |           | Unappı    | ropriated Planning Ye | ars     |           |            |
|-------|------------------------------------|-----------------|-----------|-----------|-----------|-----------------------|---------|-----------|------------|
|       | Program Projects                   | Appropriation   | FY 2017   | FY 2018   | FY 2019   | FY 2020               | FY 2021 | FY 2022   | Total      |
| EXPEN | DITURES                            |                 |           |           |           |                       |         |           |            |
| MS006 | Wastewater R&R Program             | 2,411,360       | 637,500   | 656,500   | 676,500   | 696,500               | 717,500 | 1,479,000 | 7,274,860  |
| MS009 | Manhole Rehab 12ML & Grassy Branch | 1,136,640       | 0         | 0         | 0         | 0                     | 0       | 0         | 1,136,640  |
| MS010 | SCADA Master Plan -<br>Wastewater  | 300,000         | 500,000   | 515,000   | 530,000   | 546,000               | 0       | 0         | 2,391,000  |
| SP015 | Tallwood WWTP<br>Replacement       | 2,454,960       | 0         | 0         | 0         | 0                     | 0       | 0         | 2,454,960  |
| SP020 | Grassy Branch WWTP                 | 550,000         | 0         | 0         | 0         | 0                     | 0       | 0         | 550,000    |
| SP021 | Olde Sycamore WWTP<br>Improvements | 270,000         | 0         | 0         | 0         | 0                     | 0       | 0         | 270,000    |
| Total | EXPENDITURES                       | 7,122,960       | 1,137,500 | 1,171,500 | 1,206,500 | 1,242,500             | 717,500 | 1,479,000 | 14,077,460 |

### Wastewater R&R Program

# Project Detail

Wastewater Rehabilitation and Replacement

#### Project Scope

Project provides for the annual wastewater rehabilitation program.

### **Project Justification and History**

Wastewater rehabilitation and replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing wastewater facilities. UCPW's facilities will be assessed and analyzed on a yearly basis and rehabilitated based on the condition and need.

| Project Phase             | Project To-Date | Adopted  | Unappropriated Planning Years |          |          |          |            |            |  |
|---------------------------|-----------------|----------|-------------------------------|----------|----------|----------|------------|------------|--|
| rioject riiase            | Appropriation   | FY 2017  | FY 2018                       | FY 2019  | FY 2020  | FY 2021  | FY 2022    | Total      |  |
| REVENUE                   |                 |          |                               |          |          |          |            |            |  |
| Utility Pay Go            | -2,411,360      | -637,500 | -656,500                      | -676,500 | -696,500 | -717,500 | -1,479,000 | -7,274,860 |  |
| Total REVENUE             | -2,411,360      | -637,500 | -656,500                      | -676,500 | -696,500 | -717,500 | -1,479,000 | -7,274,860 |  |
| EXPENDITURES              |                 |          |                               |          |          |          |            |            |  |
| Construction              | 2,056,360       | 542,000  | 558,000                       | 575,000  | 592,000  | 610,000  | 1,257,000  | 6,190,360  |  |
| Design & Engineering      | 355,000         | 95,500   | 98,500                        | 101,500  | 104,500  | 107,500  | 222,000    | 1,084,500  |  |
| Total EXPENDITURES        | 2,411,360       | 637,500  | 656,500                       | 676,500  | 696,500  | 717,500  | 1,479,000  | 7,274,860  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                             | 0        | 0        | 0        | 0          | 0          |  |

### Manhole Rehab 12ML & Grassy Branch

# Project Detail

Wastewater Rehabilitation and Replacement

#### Project Scope

Project provides for the annual wastewater manhole rehabilitation.

### **Project Justification and History**

Wastewater manhole rehabilitation is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing wastewater facilities. UCPW's facilities' will be assessed and analyzed on a yearly basis and rehabilitated based on the condition and need.

| Draiget Dhace             | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |         |         |                       |         |         |            |
| FY 2016 Revenue Bonds     | -299,498        | 0       | 0       | 0       | 0                     | 0       | 0       | -299,498   |
| Utility Pay Go            | -837,142        | 0       | 0       | 0       | 0                     | 0       | 0       | -837,142   |
| Total REVENUE             | -1,136,640      | 0       | 0       | 0       | 0                     | 0       | 0       | -1,136,640 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |            |
| Construction              | 1,001,640       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,001,640  |
| Design & Engineering      | 135,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 135,000    |
| Total EXPENDITURES        | 1,136,640       | 0       | 0       | 0       | 0                     | 0       | 0       | 1,136,640  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0          |

### SCADA Master Plan - Wastewater

### Project Detail

Wastewater Rehabilitation and Replacement

### Project Scope

This project will develop a master plan for the replacement of the existing Wastewater SCADA System that will identify an implementation strategy for the next 5 years.

#### **Project Justification and History**

As system growth continues so does the importance of operating the utility as efficiently as possible, and making use of staff resources and software tools to support operational strategies. The existing SCADA system is proprietary equipment and has operational limitations, therefore the renewal and replacement of the existing SCADA system is needed to upgrade our collection of data communication and provide for a more intelligent network.

| Project Phase             | Project To-Date | Adopted  | Unappropriated Planning Years |          |          |         |         |            |  |
|---------------------------|-----------------|----------|-------------------------------|----------|----------|---------|---------|------------|--|
| Froject Filase            | Appropriation   | FY 2017  | FY 2018                       | FY 2019  | FY 2020  | FY 2021 | FY 2022 | Total      |  |
| REVENUE                   |                 |          |                               |          |          |         |         |            |  |
| Utility Pay Go            | -300,000        | -500,000 | -515,000                      | -530,000 | -546,000 | 0       | 0       | -2,391,000 |  |
| Total REVENUE             | -300,000        | -500,000 | -515,000                      | -530,000 | -546,000 | 0       | 0       | -2,391,000 |  |
| EXPENDITURES              |                 |          |                               |          |          |         |         |            |  |
| Construction              | 0               | 500,000  | 515,000                       | 530,000  | 546,000  | 0       | 0       | 2,091,000  |  |
| Design & Engineering      | 300,000         | 0        | 0                             | 0        | 0        | 0       | 0       | 300,000    |  |
| Total EXPENDITURES        | 300,000         | 500,000  | 515,000                       | 530,000  | 546,000  | 0       | 0       | 2,391,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0                             | 0        | 0        | 0       | 0       | 0          |  |

### Tallwood WWTP Replacement

# Project Detail

Wastewater Rehabilitation and Replacement

#### Project Scope

Project provides for the replacement of existing Tallwood Wastewater Treatment Plant.

### **Project Justification and History**

Wastewater rehabilitation and replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing wastewater facilities. Replacement of the Tallwood WWTP is active project to be completed before FY 2014. The poor condition of the existing plant increased concerns of failure prompting the replacement.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |            |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|------------|
| Project Priase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |         |                               |         |         |         |         |            |
| FY 2016 Revenue Bonds     | -84,463         | 0       | 0                             | 0       | 0       | 0       | 0       | -84,463    |
| Utility Pay Go            | -2,370,497      | 0       | 0                             | 0       | 0       | 0       | 0       | -2,370,497 |
| Total REVENUE             | -2,454,960      | 0       | 0                             | 0       | 0       | 0       | 0       | -2,454,960 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |            |
| Construction              | 2,122,000       | 0       | 0                             | 0       | 0       | 0       | 0       | 2,122,000  |
| Design & Engineering      | 332,960         | 0       | 0                             | 0       | 0       | 0       | 0       | 332,960    |
| Total EXPENDITURES        | 2,454,960       | 0       | 0                             | 0       | 0       | 0       | 0       | 2,454,960  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0          |

### Grassy Branch WWTP

### Project Detail

Wastewater Rehabilitation and Replacement

### Project Scope

Project provides for the annual wastewater rehabilitation program. Included as a priority according to UCPW Operations for FY '14 is to perform a study on the Grassy Branch WWTP accessing treatability issues, age, efficiency, etc.

#### **Project Justification and History**

Wastewater rehabilitation and replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing wastewater facilities. UCPW's facilities' will be assessed and analyzed on a yearly basis and rehabilitated based on the condition and need.

| Duniant Dhana             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| FY 2016 Revenue Bonds     | -45,806         | 0       | 0                             | 0       | 0       | 0       | 0       | -45,806  |
| Utility Pay Go            | -504,194        | 0       | 0                             | 0       | 0       | 0       | 0       | -504,194 |
| Total REVENUE             | -550,000        | 0       | 0                             | 0       | 0       | 0       | 0       | -550,000 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 500,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 500,000  |
| Design & Engineering      | 50,000          | 0       | 0                             | 0       | 0       | 0       | 0       | 50,000   |
| Total EXPENDITURES        | 550,000         | 0       | 0                             | 0       | 0       | 0       | 0       | 550,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

### Olde Sycamore WWTP Improvements

### Project Detail

Wastewater Rehabilitation and Replacement

#### Project Scope

Project provides for the annual wastewater rehabilitation program. Included as a priority according to UCPW Operations for FY '14 is to perform a study on the Olde Sycamore WWTP accessing treatability issues, age, efficiency, etc.

#### **Project Justification and History**

Wastewater rehabilitation and replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing wastewater facilities. UCPW's facilities' will be assessed and analyzed on a yearly basis and rehabilitated based on the condition and need.

| Duniant Dhana             | Project To-Date | Adopted |         | Unappropriated Planning Years |         |         |         |          |
|---------------------------|-----------------|---------|---------|-------------------------------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019                       | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |                               |         |         |         |          |
| FY 2016 Revenue Bonds     | -29,914         | 0       | 0       | 0                             | 0       | 0       | 0       | -29,914  |
| Utility Pay Go            | -240,086        | 0       | 0       | 0                             | 0       | 0       | 0       | -240,086 |
| Total REVENUE             | -270,000        | 0       | 0       | 0                             | 0       | 0       | 0       | -270,000 |
| EXPENDITURES              |                 |         |         |                               |         |         |         |          |
| Construction              | 216,000         | 0       | 0       | 0                             | 0       | 0       | 0       | 216,000  |
| Design & Engineering      | 54,000          | 0       | 0       | 0                             | 0       | 0       | 0       | 54,000   |
| Total EXPENDITURES        | 270,000         | 0       | 0       | 0                             | 0       | 0       | 0       | 270,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0                             | 0       | 0       | 0       | 0        |

# Water & Wastewater Master Planning

# Program Detail

### **Program Scope**

Program provides for regular updates to the Master Plans. This project will ensure that the Water and Wastewater Master Plan is updated on a five (5) year cycle. Which will provide updated project plans.

### **Program Operating Budget Impact**

This project will have no impact to the operating budget.

### **Program Resource Summary**

| Program Funding | Project To-Date | Adopted | Unappropriated Planning Years |         |          |         |         |          |
|-----------------|-----------------|---------|-------------------------------|---------|----------|---------|---------|----------|
| Program Funding | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020  | FY 2021 | FY 2022 | Total    |
| REVENUE         |                 |         |                               |         |          |         |         |          |
| Utility Pay Go  | -318,000        | 0       | 0                             | 0       | -380,000 | 0       | 0       | -698,000 |
| Total REVENUE   | -318,000        | 0       | 0                             | 0       | -380,000 | 0       | 0       | -698,000 |

| Program Projects         | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |         |
|--------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|---------|
|                          | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total   |
| EXPENDITURES             |                 |         |                               |         |         |         |         |         |
| PW007 Master Plan Update | 318,000         | 0       | 0                             | 0       | 380,000 | 0       | 0       | 698,000 |
| Total EXPENDITURES       | 318,000         | 0       | 0                             | 0       | 380,000 | 0       | 0       | 698,000 |

# Master Plan Update

# Project Detail

Water & Wastewater Master Planning

### Project Scope

Project provides for the regular update of the current Water & Wastewater Master Plan to reflect changes in system growth.

### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan recommended updates on a 5 year schedule.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |          |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|----------|---------|---------|----------|
| Froject Friase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020  | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |          |         |         |          |
| Utility Pay Go            | -318,000        | 0       | 0                             | 0       | -380,000 | 0       | 0       | -698,000 |
| Total REVENUE             | -318,000        | 0       | 0                             | 0       | -380,000 | 0       | 0       | -698,000 |
| EXPENDITURES              |                 |         |                               |         |          |         |         |          |
| Design & Engineering      | 318,000         | 0       | 0                             | 0       | 380,000  | 0       | 0       | 698,000  |
| Total EXPENDITURES        | 318,000         | 0       | 0                             | 0       | 380,000  | 0       | 0       | 698,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0        | 0       | 0       | 0        |

# Water Rehabilitation and Replacement

### Program Detail

### **Program Scope**

Program provides for Water Rehabilitation and Replacement as an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Water Infrastructure. The construction projects identified are the Hwy 84 24-inch water main relocation and the Hwy 75 Booster Pump Station rehabilitation. In addition, an annual program is underway to replace existing galvanized water lines which are inadequate and provide various hydraulic, water quality and maintenance issues.

### **Program Operating Budget Impact**

The Water Rehabilitation and Replacement program is partially funding through issuance of Revenue Bonds in FY 2016 in the amount of \$2,239,360. The maximum annual debt service impact for this issuance will be \$156,435 beginning in FY 2017 and will retire in twenty years.

### **Program Resource Summary**

| Program Funding       | Project To-Date | Adopted    | Unappropriated Planning Years |            |            |            |            |             |
|-----------------------|-----------------|------------|-------------------------------|------------|------------|------------|------------|-------------|
|                       | Appropriation   | FY 2017    | FY 2018                       | FY 2019    | FY 2020    | FY 2021    | FY 2022    | Total       |
| REVENUE               |                 |            |                               |            |            |            |            |             |
| FY 2016 Revenue Bonds | -2,239,360      | 0          | 0                             | 0          | 0          | 0          | 0          | -2,239,360  |
| Utility Pay Go        | -4,987,619      | -1,602,000 | -1,649,500                    | -1,698,500 | -1,749,000 | -1,356,000 | -2,909,000 | -15,951,619 |
| Total REVENUE         | -7,226,979      | -1,602,000 | -1,649,500                    | -1,698,500 | -1,749,000 | -1,356,000 | -2,909,000 | -18,190,979 |

| Draguam Draigeta                            | Project To-Date | Adopted   | Unappropriated Planning Years |           |           |           |           |            |
|---|-----------------|-----------|-------------------------------|-----------|-----------|-----------|-----------|------------|
| Program Projects                            | Appropriation   | FY 2017   | FY 2018                       | FY 2019   | FY 2020   | FY 2021   | FY 2022   | Total      |
| EXPENDITURES                                |                 |           |                               |           |           |           |           |            |
| MW008 HWY84 24" WL Relocation               | 499,848         | 0         | 0                             | 0         | 0         | 0         | 0         | 499,848    |
| MW016 Water R&R Program                     | 981,000         | 522,000   | 537,500                       | 553,500   | 570,000   | 587,000   | 1,210,000 | 4,961,000  |
| MW019 Galvanized Waterline<br>Replacement   | 2,224,531       | 580,000   | 597,000                       | 615,000   | 633,000   | 653,000   | 672,000   | 5,974,531  |
| MW020 WL Replacement Austin<br>Ch Rd/Rky Rv | 1,941,000       | 0         | 0                             | 0         | 0         | 0         | 0         | 1,941,000  |
| MW021 Pilgrims Pride Line & Vault Replace   | 200,000         | 0         | 0                             | 0         | 0         | 0         | 0         | 200,000    |
| MW025 SCADA Master Plan -<br>Water          | 300,000         | 500,000   | 515,000                       | 530,000   | 546,000   | 0         | 0         | 2,391,000  |
| WT043 HWY 75 BPS Rehab                      | 1,080,600       | 0         | 0                             | 0         | 0         | 116,000   | 1,027,000 | 2,223,600  |
| Total EXPENDITURES                          | 7,226,979       | 1,602,000 | 1,649,500                     | 1,698,500 | 1,749,000 | 1,356,000 | 2,909,000 | 18,190,979 |

### HWY84 24" WL Relocation

# Project Detail

Water Rehabilitation and Replacement

#### Project Scope

Project provides for replacement and relocation of the existing 24-inch water main on Highway 84 and related improvements.

### **Project Justification and History**

In 2008 this section of water main failed due to creek bank erosion along Highway 84 near Deal Road. This project will provide a permanent solution by replacing 400 LF of existing 24-inch main with restrained joint pipe, relocating and boring under the existing creek to eliminate future erosion issues and the installation of two 24-inch valves to minimize future disruption to existing customers.

| Duniant Dhana             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |         |         |          |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |                               |         |         |         |         |          |
| FY 2016 Revenue Bonds     | -464,755        | 0       | 0                             | 0       | 0       | 0       | 0       | -464,755 |
| Utility Pay Go            | -35,093         | 0       | 0                             | 0       | 0       | 0       | 0       | -35,093  |
| Total REVENUE             | -499,848        | 0       | 0                             | 0       | 0       | 0       | 0       | -499,848 |
| EXPENDITURES              |                 |         |                               |         |         |         |         |          |
| Construction              | 447,674         | 0       | 0                             | 0       | 0       | 0       | 0       | 447,674  |
| Design & Engineering      | 52,174          | 0       | 0                             | 0       | 0       | 0       | 0       | 52,174   |
| Total EXPENDITURES        | 499,848         | 0       | 0                             | 0       | 0       | 0       | 0       | 499,848  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0       | 0       | 0        |

### Water R&R Program

# Project Detail

Water Rehabilitation and Replacement

#### **Project Scope**

Project provides for the annual water rehabilitation and replacement program.

### **Project Justification and History**

Water Rehabilitation and Replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Water Infrastructure.

| Project Phase             | Project To-Date | Adopted  |          | Unappropriated Planning Years |          |          |            |            |  |
|---------------------------|-----------------|----------|----------|-------------------------------|----------|----------|------------|------------|--|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018  | FY 2019                       | FY 2020  | FY 2021  | FY 2022    | Total      |  |
| REVENUE                   |                 |          |          |                               |          |          |            |            |  |
| Utility Pay Go            | -981,000        | -522,000 | -537,500 | -553,500                      | -570,000 | -587,000 | -1,210,000 | -4,961,000 |  |
| Total REVENUE             | -981,000        | -522,000 | -537,500 | -553,500                      | -570,000 | -587,000 | -1,210,000 | -4,961,000 |  |
| EXPENDITURES              |                 |          |          |                               |          |          |            |            |  |
| Construction              | 785,000         | 417,500  | 430,000  | 443,000                       | 456,000  | 469,500  | 968,000    | 3,969,000  |  |
| Design & Engineering      | 196,000         | 104,500  | 107,500  | 110,500                       | 114,000  | 117,500  | 242,000    | 992,000    |  |
| Total EXPENDITURES        | 981,000         | 522,000  | 537,500  | 553,500                       | 570,000  | 587,000  | 1,210,000  | 4,961,000  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0        | 0                             | 0        | 0        | 0          | 0          |  |

# Galvanized Waterline Replacement

# Project Detail

Water Rehabilitation and Replacement

#### **Project Scope**

Project provides for the annual galvanized waterline replacement program.

### **Project Justification and History**

This is an annual project that will replace existing galvanized and small lines which are inadequate and provide various hydraulic, water quality and maintenance issues.

| Duniant Phase             | Project To-Date | Adopted  |          | Unappı   | ropriated Planning Ye | ears     |          |            |
|---------------------------|-----------------|----------|----------|----------|-----------------------|----------|----------|------------|
| Project Phase             | Appropriation   | FY 2017  | FY 2018  | FY 2019  | FY 2020               | FY 2021  | FY 2022  | Total      |
| REVENUE                   |                 |          |          |          |                       |          |          |            |
| FY 2016 Revenue Bonds     | -1,303,160      | 0        | 0        | 0        | 0                     | 0        | 0        | -1,303,160 |
| Utility Pay Go            | -921,371        | -580,000 | -597,000 | -615,000 | -633,000              | -653,000 | -672,000 | -4,671,371 |
| Total REVENUE             | -2,224,531      | -580,000 | -597,000 | -615,000 | -633,000              | -653,000 | -672,000 | -5,974,531 |
| EXPENDITURES              |                 |          |          |          |                       |          |          |            |
| Construction              | 1,880,294       | 493,000  | 507,000  | 523,000  | 538,000               | 555,000  | 571,000  | 5,067,294  |
| Design & Engineering      | 339,504         | 87,000   | 90,000   | 92,000   | 95,000                | 98,000   | 101,000  | 902,504    |
| Other Activities          | 4,733           | 0        | 0        | 0        | 0                     | 0        | 0        | 4,733      |
| Total EXPENDITURES        | 2,224,531       | 580,000  | 597,000  | 615,000  | 633,000               | 653,000  | 672,000  | 5,974,531  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0        | 0        | 0                     | 0        | 0        | 0          |

# WL Replacement Austin Ch Rd/Rky Rv

# Project Detail

Water Rehabilitation and Replacement

#### **Project Scope**

Project provides for a water line replacement for portions of Austin Chaney and Rocky River Road.

### **Project Justification and History**

Water Rehabilitation and Replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Water Infrastructure.

| Project Phase             | Project To-Date | Adopted |         | Unappr  | opriated Planning Ye | ars     |         |            |  |  |  |
|---------------------------|-----------------|---------|---------|---------|----------------------|---------|---------|------------|--|--|--|
|                           | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020              | FY 2021 | FY 2022 | Total      |  |  |  |
| REVENUE                   |                 |         |         |         |                      |         |         |            |  |  |  |
| FY 2016 Revenue Bonds     | -294,570        | 0       | 0       | 0       | 0                    | 0       | 0       | -294,570   |  |  |  |
| Utility Pay Go            | -1,646,430      | 0       | 0       | 0       | 0                    | 0       | 0       | -1,646,430 |  |  |  |
| Total REVENUE             | -1,941,000      | 0       | 0       | 0       | 0                    | 0       | 0       | -1,941,000 |  |  |  |
| EXPENDITURES              |                 |         |         |         |                      |         |         |            |  |  |  |
| Construction              | 1,592,600       | 0       | 0       | 0       | 0                    | 0       | 0       | 1,592,600  |  |  |  |
| Design & Engineering      | 348,400         | 0       | 0       | 0       | 0                    | 0       | 0       | 348,400    |  |  |  |
| Total EXPENDITURES        | 1,941,000       | 0       | 0       | 0       | 0                    | 0       | 0       | 1,941,000  |  |  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                    | 0       | 0       | 0          |  |  |  |

# Pilgrims Pride Line & Vault Replace

# Project Detail

Water Rehabilitation and Replacement

#### Project Scope

Project provides for Pilgrims Pride water line and vault replacement.

#### **Project Justification and History**

Water Rehabilitation and Replacement is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Water Infrastructure.

| Duniant Dhana             | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |          |
|---------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                       |         |         |          |
| FY 2016 Revenue Bonds     | -62,915         | 0       | 0       | 0       | 0                     | 0       | 0       | -62,915  |
| Utility Pay Go            | -137,085        | 0       | 0       | 0       | 0                     | 0       | 0       | -137,085 |
| Total REVENUE             | -200,000        | 0       | 0       | 0       | 0                     | 0       | 0       | -200,000 |
| EXPENDITURES              |                 |         |         |         |                       |         |         |          |
| Construction              | 160,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 160,000  |
| Design & Engineering      | 40,000          | 0       | 0       | 0       | 0                     | 0       | 0       | 40,000   |
| Total EXPENDITURES        | 200,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 200,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0       | 0       | 0        |

### SCADA Master Plan - Water

# Project Detail

Water Rehabilitation and Replacement

#### Project Scope

This project will develop a master plan for the replacement of the existing Water SCADA System that will identify an implementation strategy for the next 5 years.

#### **Project Justification and History**

As system growth continues so does the importance of operating the utility as efficiently as possible, and making use of staff resources and software tools to support operational strategies. The existing SCADA system is proprietary equipment and has operational limitations, therefore the renewal and replacement of the existing SCADA system is needed to upgrade our collection of data communication and provide for a more intelligent network.

| Project Phase             | Project To-Date | Adopted  |          | Unapp    | ropriated Planning Ye | ears    |         |            |
|---------------------------|-----------------|----------|----------|----------|-----------------------|---------|---------|------------|
| Floject Fliase            | Appropriation   | FY 2017  | FY 2018  | FY 2019  | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |          |          |          |                       |         |         |            |
| Utility Pay Go            | -300,000        | -500,000 | -515,000 | -530,000 | -546,000              | 0       | 0       | -2,391,000 |
| Total REVENUE             | -300,000        | -500,000 | -515,000 | -530,000 | -546,000              | 0       | 0       | -2,391,000 |
| EXPENDITURES              |                 |          |          |          |                       |         |         |            |
| Construction              | 0               | 500,000  | 515,000  | 530,000  | 546,000               | 0       | 0       | 2,091,000  |
| Design & Engineering      | 300,000         | 0        | 0        | 0        | 0                     | 0       | 0       | 300,000    |
| Total EXPENDITURES        | 300,000         | 500,000  | 515,000  | 530,000  | 546,000               | 0       | 0       | 2,391,000  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0        | 0        | 0                     | 0       | 0       | 0          |

### HWY 75 BPS Rehab

# Project Detail

Water Rehabilitation and Replacement

#### Project Scope

Project provides for upgrades to the existing Hwy 75 Booster Pumping Station and includes new flow monitoring, replacement of existing control valves, a new standby generator and switchgear.

#### **Project Justification and History**

This project will rehab the existing Hwy 75 Booster Pump Station and improve the water quality and pressure in the service area. Project included in the annually approved water rehabilitation and replacement program as identified in the 2011 Master Plan.

| Project Phase             | Project To-Date | Adopted | Unappropriated Planning Years |         |         |          |            |            |
|---------------------------|-----------------|---------|-------------------------------|---------|---------|----------|------------|------------|
| Project Pilase            | Appropriation   | FY 2017 | FY 2018                       | FY 2019 | FY 2020 | FY 2021  | FY 2022    | Total      |
| REVENUE                   |                 |         |                               |         |         |          |            |            |
| FY 2016 Revenue Bonds     | -113,960        | 0       | 0                             | 0       | 0       | 0        | 0          | -113,960   |
| Utility Pay Go            | -966,640        | 0       | 0                             | 0       | 0       | -116,000 | -1,027,000 | -2,109,640 |
| Total REVENUE             | -1,080,600      | 0       | 0                             | 0       | 0       | -116,000 | -1,027,000 | -2,223,600 |
| EXPENDITURES              |                 |         |                               |         |         |          |            |            |
| Construction              | 982,900         | 0       | 0                             | 0       | 0       | 0        | 955,000    | 1,937,900  |
| Design & Engineering      | 97,700          | 0       | 0                             | 0       | 0       | 116,000  | 72,000     | 285,700    |
| Total EXPENDITURES        | 1,080,600       | 0       | 0                             | 0       | 0       | 116,000  | 1,027,000  | 2,223,600  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0                             | 0       | 0       | 0        | 0          | 0          |

# Water Tank Rehabilitation

# Program Detail

#### **Program Scope**

Program provides Water Tank Rehabilitation as an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards asset management of existing water tanks. Projects may include, but not limited to, re-application of protective coatings, cleaning and structural inspections. The first project targeted for rehabilitation is the Marshville water tank.

#### **Program Operating Budget Impact**

The projects within this program will have little or no operating budget impact.

#### **Program Resource Summary**

| Program Funding | Project To-Date | Adopted |          |         |         |          |         |            |
|-----------------|-----------------|---------|----------|---------|---------|----------|---------|------------|
|                 | Appropriation   | FY 2017 | FY 2018  | FY 2019 | FY 2020 | FY 2021  | FY 2022 | Total      |
| REVENUE         |                 |         |          |         |         |          |         |            |
| Utility Pay Go  | -957,000        | 0       | -359,000 | 0       | 0       | -391,000 | 0       | -1,707,000 |
| Total REVENUE   | -957,000        | 0       | -359,000 | 0       | 0       | -391,000 | 0       | -1,707,000 |

| Program Projects                     | Project To-Date | Adopted |         | Unappı  | ropriated Planning Ye | ars     |         |           |
|--------------------------------------|-----------------|---------|---------|---------|-----------------------|---------|---------|-----------|
| Flogram Flojects                     | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total     |
| EXPENDITURES                         |                 |         |         |         |                       |         |         |           |
| WT054 Marshville Water Tank<br>Rehab | 639,000         | 0       | 0       | 0       | 0                     | 0       | 0       | 639,000   |
| WT063 Water Tank Rehabilitation      | 318,000         | 0       | 359,000 | 0       | 0                     | 391,000 | 0       | 1,068,000 |
| Total EXPENDITURES                   | 957,000         | 0       | 359,000 | 0       | 0                     | 391,000 | 0       | 1,707,000 |

### Marshville Water Tank Rehab

# Project Detail

Water Tank Rehabilitation

#### Project Scope

Project provides for storage tank rehabilitation.

#### **Project Justification and History**

Storage Tank Rehabilitation is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Water Tanks. Projects may include, but not limited to, re-application of protective coatings, cleaning and structural inspections. Existing Marshville Water Tank is the first project targeted for rehabilitation.

| Project Phase             | Project To-Date | Adopted |         | Unapı   | propriated Planning Ye | ars     |         |          |
|---------------------------|-----------------|---------|---------|---------|------------------------|---------|---------|----------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total    |
| REVENUE                   |                 |         |         |         |                        |         |         |          |
| Utility Pay Go            | -639,000        | 0       | 0       | 0       | 0                      | 0       | 0       | -639,000 |
| Total REVENUE             | -639,000        | 0       | 0       | 0       | 0                      | 0       | 0       | -639,000 |
| EXPENDITURES              |                 |         |         |         |                        |         |         |          |
| Construction              | 550,000         | 0       | 0       | 0       | 0                      | 0       | 0       | 550,000  |
| Design & Engineering      | 89,000          | 0       | 0       | 0       | 0                      | 0       | 0       | 89,000   |
| Total EXPENDITURES        | 639,000         | 0       | 0       | 0       | 0                      | 0       | 0       | 639,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                      | 0       | 0       | 0        |

# Water Tank Rehabilitation

# Project Detail

Water Tank Rehabilitation

#### Project Scope

Project provides for the rehabilitation and improvements to existing elevated storage tanks and other necessary improvements.

#### **Project Justification and History**

Storage Tank Rehabilitation is an annual program identified as part of the Comprehensive Water and Wastewater Master Plan geared towards Asset Management of existing Water Tanks. Projects may include, but not limited to, re-application of protective coatings, cleaning and structural inspections.

| Project Phase             | Project To-Date | Adopted |          | Unapp   | ropriated Planning Ye | ears     |         |            |
|---------------------------|-----------------|---------|----------|---------|-----------------------|----------|---------|------------|
| Project Pliase            | Appropriation   | FY 2017 | FY 2018  | FY 2019 | FY 2020               | FY 2021  | FY 2022 | Total      |
| REVENUE                   |                 |         |          |         |                       |          |         |            |
| Utility Pay Go            | -318,000        | 0       | -359,000 | 0       | 0                     | -391,000 | 0       | -1,068,000 |
| Total REVENUE             | -318,000        | 0       | -359,000 | 0       | 0                     | -391,000 | 0       | -1,068,000 |
| EXPENDITURES              |                 |         |          |         |                       |          |         |            |
| Construction              | 254,000         | 0       | 287,000  | 0       | 0                     | 313,000  | 0       | 854,000    |
| Design & Engineering      | 64,000          | 0       | 72,000   | 0       | 0                     | 78,000   | 0       | 214,000    |
| Total EXPENDITURES        | 318,000         | 0       | 359,000  | 0       | 0                     | 391,000  | 0       | 1,068,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0        | 0       | 0                     | 0        | 0       | 0          |

# Yadkin Basin WRF

# Program Detail

#### Program Scope

Program provides for a new Yadkin Basin (WRF) System Improvements that involves improvements needed within the Crooked Creek Service Area to improve wastewater treatment and improve the hydraulics for wastewater flow.

#### **Program Operating Budget Impact**

The projects within the program will have some operating budget impacts. Until the preliminary design and engineering studies are complete it is difficult to quantify what those impacts might be. The cost will be influenced by what technology and processes are established during the design phase.

The Yadkin Basin WRF program is primarily funded from the issuance of Revenue Bonds of \$80,377,000. One issuance will take place in FY 2017 in the amount of \$2,030,000 with a maximum annual debt service impact for this issuance will be \$143,007 beginning in FY 2018 and will retire in twenty years. The remaining issuance will be in FY 2020 of \$78,347,000 with a maximum debt service impact of \$5,037,978 beginning in FY 2021 and will retire in twenty years.

#### **Program Resource Summary**

| Program Funding | Project To-Date | Adopted    |          | Unapı      | propriated Planning Ye | ars     |         |             |
|-----------------|-----------------|------------|----------|------------|------------------------|---------|---------|-------------|
|                 | Appropriation   | FY 2017    | FY 2018  | FY 2019    | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE         |                 |            |          |            |                        |         |         |             |
| Revenue Bond    | 0               | -1,500,000 | -530,000 | -4,513,000 | -73,834,000            | 0       | 0       | -80,377,000 |
| Total REVENUE   | 0               | -1,500,000 | -530,000 | -4,513,000 | -73,834,000            | 0       | 0       | -80,377,000 |

| Program Projects              | Project To-Date | Adopted   |         | Unapp     | ropriated Planning Ye | ars     |         |            |
|-------------------------------|-----------------|-----------|---------|-----------|-----------------------|---------|---------|------------|
| Flogram Flojects              | Appropriation   | FY 2017   | FY 2018 | FY 2019   | FY 2020               | FY 2021 | FY 2022 | Total      |
| EXPENDITURES                  |                 |           |         |           |                       |         |         |            |
| UT023 Yadkin Basin WRF        | 0               | 1,500,000 | 530,000 | 3,825,000 | 63,929,000            | 0       | 0       | 69,784,000 |
| UT024 Poplin Road Interceptor | 0               | 0         | 0       | 688,000   | 9,905,000             | 0       | 0       | 10,593,000 |
| Total EXPENDITURES            | 0               | 1,500,000 | 530,000 | 4,513,000 | 73,834,000            | 0       | 0       | 80,377,000 |

# Yadkin Basin WRF

# Project Detail

Yadkin Basin WRF

#### Project Scope

Project consist of a new 4.0 MGD Water Reclaimation Facility and related improvements.

#### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan Addendum identified the need to provide additional wasterwater treatment capacity in the Crooked Creek service area. This project will provide the treatment capacity for the Yadkin Basin and will be expandable to accommodate future growth.

| Duniant Dhana             | Project To-Date | Adopted    |          | Unapp      | propriated Planning Ye | ears    |         |             |
|---------------------------|-----------------|------------|----------|------------|------------------------|---------|---------|-------------|
| Project Phase             | Appropriation   | FY 2017    | FY 2018  | FY 2019    | FY 2020                | FY 2021 | FY 2022 | Total       |
| REVENUE                   |                 |            |          |            |                        |         |         |             |
| Revenue Bond              | 0               | -1,500,000 | -530,000 | -3,825,000 | -63,929,000            | 0       | 0       | -69,784,000 |
| Total REVENUE             | 0               | -1,500,000 | -530,000 | -3,825,000 | -63,929,000            | 0       | 0       | -69,784,000 |
| EXPENDITURES              |                 |            |          |            |                        |         |         |             |
| Construction              | 0               | 0          | 0        | 0          | 59,427,000             | 0       | 0       | 59,427,000  |
| Design & Engineering      | 0               | 1,000,000  | 530,000  | 3,825,000  | 4,502,000              | 0       | 0       | 9,857,000   |
| Land Acquisition          | 0               | 500,000    | 0        | 0          | 0                      | 0       | 0       | 500,000     |
| Total EXPENDITURES        | 0               | 1,500,000  | 530,000  | 3,825,000  | 63,929,000             | 0       | 0       | 69,784,000  |
| Revenue (Over)/Under Exp. | 0               | 0          | 0        | 0          | 0                      | 0       | 0       | 0           |

# Poplin Road Interceptor

# Project Detail

Yadkin Basin WRF

#### **Project Scope**

Project provides for approximately 400 LF of 48" and 18,400 LF of 30" gravity sewer along Crooked Creek.

#### **Project Justification and History**

The Comprehensive Water and Wastewater Master Plan Addendum identified the need to provide additional wasterwater treatment capacity in the Crooked Creek Basin. This project will convey wastewater flow from the existing Poplin Road PS to the new Crooked Creek WRF.

| Drainet Dhana             | Project To-Date | Adopted |         | Unapp    | ropriated Planning Ye | ears    |         |             |
|---------------------------|-----------------|---------|---------|----------|-----------------------|---------|---------|-------------|
| Project Phase             | Appropriation   | FY 2017 | FY 2018 | FY 2019  | FY 2020               | FY 2021 | FY 2022 | Total       |
| REVENUE                   |                 |         |         |          |                       |         |         |             |
| Revenue Bond              | 0               | 0       | 0       | -688,000 | -9,905,000            | 0       | 0       | -10,593,000 |
| Total REVENUE             | 0               | 0       | 0       | -688,000 | -9,905,000            | 0       | 0       | -10,593,000 |
| EXPENDITURES              |                 |         |         |          |                       |         |         |             |
| Construction              | 0               | 0       | 0       | 0        | 9,342,000             | 0       | 0       | 9,342,000   |
| Design & Engineering      | 0               | 0       | 0       | 546,000  | 563,000               | 0       | 0       | 1,109,000   |
| Land Acquisition          | 0               | 0       | 0       | 142,000  | 0                     | 0       | 0       | 142,000     |
| Total EXPENDITURES        | 0               | 0       | 0       | 688,000  | 9,905,000             | 0       | 0       | 10,593,000  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0        | 0                     | 0       | 0       | 0           |

# Yadkin River Water Supply

# Program Detail

#### **Program Scope**

Program provides for the initial efforts to increase the long-term water supply. The 2011 Master Plan identified several long-term water supply alternative scenarios to meet expected future water demands through 2040. Due to the lack of an adequate water supply source within Union County's borders, all of the alternative scenarios require a new Inner Basin Transfer (IBT) certificate from the Yadkin-Pee Dee River Basin and additional IBT from Catawba River Basin. In an effort to leverage usage of the CRWTP for maximum available supply, additional water needs to be permitted for IBT within both the Catawba and Yadkin basins.

#### **Program Operating Budget Impact**

The projects with the YRWSP program will have significant operating budget impacts. We could expect the costs associated with the water treatment plant to be approximately .68 per thousand gallons produced. With a 4MGD capacity, our costs would be about one million dollars a year (in today's dollars).

The YRWSP program is primarily funded from the issuance of Revenue Bonds of \$179,270,900. One issuance took place in FY 2016 of \$1,658,123 with a maximum annual debt service impact of \$119,154 beginning in FY 2017. One issuance will take place annually beginning in FY 2018 through FY 2021. The issuance amounts and maximum annual debt service impacts are as follows: FY 2018 issuance in the amount of \$16,686,472, maximum debt service impact of \$1,083,072; FY 2019 issuance in the amount of \$53,346,987, maximum debt service impact of \$3,434,477; FY 2020 issuance in the amount of \$84,419,597, maximum debt service impact of \$5,427,474; FY 2021 issuance in the amount of \$20,448,334, maximum debt service impact of \$1,324,358. The debt service impact will begin the fiscal year following the issuance and will retire twenty years after the issuance date.

#### **Program Resource Summary**

| Program Funding       | Project To-Date | Adopted    |             | Unapp       | propriated Planning Y | ears ears   |         |              |
|-----------------------|-----------------|------------|-------------|-------------|-----------------------|-------------|---------|--------------|
| rrogram runumg        | Appropriation   | FY 2017    | FY 2018     | FY 2019     | FY 2020               | FY 2021     | FY 2022 | Total        |
| REVENUE               |                 |            |             |             |                       |             |         |              |
| FY 2016 Revenue Bonds | -1,658,123      | 0          | 0           | 0           | 0                     | 0           | 0       | -1,658,123   |
| Revenue Bond          | -2,711,387      | -1,803,530 | -14,882,942 | -53,346,987 | -84,419,597           | -20,448,334 | 0       | -177,612,777 |
| Total REVENUE         | -4,369,510      | -1,803,530 | -14,882,942 | -53,346,987 | -84,419,597           | -20,448,334 | 0       | -179,270,900 |

|       | Dragram Drainets                           | Project To-Date | Adopted | Unappropriated Planning Years |           |            |            |         |            |
|-------|--|-----------------|---------|-------------------------------|-----------|------------|------------|---------|------------|
|       | Program Projects                           | Appropriation   | FY 2017 | FY 2018                       | FY 2019   | FY 2020    | FY 2021    | FY 2022 | Total      |
| EXPEN | IDITURES                                   |                 |         |                               |           |            |            |         |            |
| UT011 | Yadkin Distribution<br>System Improvements | 0               | 0       | 0                             | 0         | 3,716,733  | 20,448,334 | 0       | 24,165,067 |
| UT026 | Raw Water Intake &<br>Pump Station         | 0               | 0       | 901,500                       | 0         | 5,419,606  | 0          | 0       | 6,321,106  |
| UT027 | Raw Water Transmission                     | 0               | 0       | 6,261,326                     | 8,287,242 | 75,283,258 | 0          | 0       | 89,831,826 |

# Yadkin River Water Supply

# Program Detail

|       | Program Projects                    | Project To-Date | Adopted   |            | Unapp      | ropriated Planning Ye | ars        |         |             |
|-------|-------------------------------------|-----------------|-----------|------------|------------|-----------------------|------------|---------|-------------|
|       | rrogram rrojecto                    | Appropriation   | FY 2017   | FY 2018    | FY 2019    | FY 2020               | FY 2021    | FY 2022 | Total       |
| UT028 | New Yadkin Water<br>Treatment Plant | 0               | 742,630   | 7,720,116  | 45,059,745 | 0                     | 0          | 0       | 53,522,491  |
| WP005 | YRWSP Permitting                    | 4,369,510       | 1,060,900 | 0          | 0          | 0                     | 0          | 0       | 5,430,410   |
| Total | EXPENDITURES                        | 4,369,510       | 1,803,530 | 14,882,942 | 53,346,987 | 84,419,597            | 20,448,334 | 0       | 179,270,900 |

# Yadkin Distribution System Improvements

# Project Detail

Yadkin River Water Supply

#### Project Scope

Project provides for various system improvements within Union County's existing distribution system to adequately deliver the required capacity from the new water treatment plant. Projects include additional booster pumping stations and large transmission mains.

#### **Project Justification and History**

The 2011 Master Plan identified the need for a long term water supply from the Yadkin River Basin. This project will create the needed infrastructure to supplement the new Water Treatment Plant.

| Project Phase             | Project To-Date | Adopted |         | Unap    | propriated Planning Y | 'ears       |         |             |
|---------------------------|-----------------|---------|---------|---------|-----------------------|-------------|---------|-------------|
| Project Pliase            | Appropriation   | FY 2017 | FY 2018 | FY 2019 | FY 2020               | FY 2021     | FY 2022 | Total       |
| REVENUE                   |                 |         |         |         |                       |             |         |             |
| Revenue Bond              | 0               | 0       | 0       | 0       | -3,716,733            | -20,448,334 | 0       | -24,165,067 |
| Total REVENUE             | 0               | 0       | 0       | 0       | -3,716,733            | -20,448,334 | 0       | -24,165,067 |
| EXPENDITURES              |                 |         |         |         |                       |             |         |             |
| Construction              | 0               | 0       | 0       | 0       | 0                     | 20,448,334  | 0       | 20,448,334  |
| Design & Engineering      | 0               | 0       | 0       | 0       | 3,716,733             | 0           | 0       | 3,716,733   |
| Total EXPENDITURES        | 0               | 0       | 0       | 0       | 3,716,733             | 20,448,334  | 0       | 24,165,067  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0       | 0       | 0                     | 0           | 0       | 0           |

# Raw Water Intake & Pump Station

# Project Detail

Yadkin River Water Supply

#### Project Scope

Project provides for the a new raw water intake and pump station in Lake Tillery.

#### **Project Justification and History**

The 2011 Master Plan identified the need for a long term water supply from the Yadkin River Basin. This project is one of several that will supplement the new Water Treatment Plant.

| Project Phase             | Project To-Date | Adopted |          | Unap    | propriated Planning Ye | ears    |         |            |  |
|---------------------------|-----------------|---------|----------|---------|------------------------|---------|---------|------------|--|
| Project Priase            | Appropriation   | FY 2017 | FY 2018  | FY 2019 | FY 2020                | FY 2021 | FY 2022 | Total      |  |
| REVENUE                   |                 |         |          |         |                        |         |         |            |  |
| Revenue Bond              | 0               | 0       | -901,500 | 0       | -5,419,606             | 0       | 0       | -6,321,106 |  |
| Total REVENUE             | 0               | 0       | -901,500 | 0       | -5,419,606             | 0       | 0       | -6,321,106 |  |
| EXPENDITURES              |                 |         |          |         |                        |         |         |            |  |
| Construction              | 0               | 0       | 0        | 0       | 5,419,606              | 0       | 0       | 5,419,606  |  |
| Design & Engineering      | 0               | 0       | 901,500  | 0       | 0                      | 0       | 0       | 901,500    |  |
| Total EXPENDITURES        | 0               | 0       | 901,500  | 0       | 5,419,606              | 0       | 0       | 6,321,106  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0        | 0       | 0                      | 0       | 0       | 0          |  |

# Raw Water Transmission Main

# Project Detail

Yadkin River Water Supply

#### Project Scope

Project consist of approximately 29 miles of 36" raw water transmission main from Lake Tillery to Union County.

#### **Project Justification and History**

The 2011 Master Plan identified the need for a long term water supply from the Yadkin River Basin. This project is one of several that will supplement the new Water Treatment Plant.

| Duniant Dhana             | Project To-Date | Adopted |            | Unapp      | ropriated Planning Ye | ars     |         |             |  |
|---------------------------|-----------------|---------|------------|------------|-----------------------|---------|---------|-------------|--|
| Project Phase             | Appropriation   | FY 2017 | FY 2018    | FY 2019    | FY 2020               | FY 2021 | FY 2022 | Total       |  |
| REVENUE                   |                 |         |            |            |                       |         |         |             |  |
| Revenue Bond              | 0               | 0       | -6,261,326 | -8,287,242 | -75,283,258           | 0       | 0       | -89,831,826 |  |
| Total REVENUE             | 0               | 0       | -6,261,326 | -8,287,242 | -75,283,258           | 0       | 0       | -89,831,826 |  |
| EXPENDITURES              |                 |         |            |            |                       |         |         |             |  |
| Construction              | 0               | 0       | 0          | 0          | 75,283,258            | 0       | 0       | 75,283,258  |  |
| Design & Engineering      | 0               | 0       | 6,261,326  | 6,261,326  | 0                     | 0       | 0       | 12,522,652  |  |
| Land Acquisition          | 0               | 0       | 0          | 2,025,916  | 0                     | 0       | 0       | 2,025,916   |  |
| Other Activities          | 0               | 0       | 0          | 0          | 0                     | 0       | 0       | 0           |  |
| Total EXPENDITURES        | 0               | 0       | 6,261,326  | 8,287,242  | 75,283,258            | 0       | 0       | 89,831,826  |  |
| Revenue (Over)/Under Exp. | 0               | 0       | 0          | 0          | 0                     | 0       | 0       | 0           |  |

# New Yadkin Water Treatment Plant

# Project Detail

Yadkin River Water Supply

#### **Project Scope**

Project provides for a new 12.0 MGD Water Treatment Plant

#### **Project Justification and History**

The 2011 Master Plan identified the need for a long term water supply from the Yadkin River Basin. This project will provide additional Water Treatment Capacity to meet expected future water demands.

| Duniant Dhana             | Project To-Date | Adopted  |            | Unapp       | ropriated Planning Ye | ears            |   |             |  |  |  |
|---------------------------|-----------------|----------|------------|-------------|-----------------------|-----------------|---|-------------|--|--|--|
| Project Phase             | Appropriation   | FY 2017  | FY 2018    | FY 2019     | FY 2020               | FY 2021 FY 2022 |   | Total       |  |  |  |
| REVENUE                   |                 |          |            |             |                       |                 |   |             |  |  |  |
| Revenue Bond              | 0               | -742,630 | -7,720,116 | -45,059,745 | 0                     | 0               | 0 | -53,522,491 |  |  |  |
| Total REVENUE             | 0               | -742,630 | -7,720,116 | -45,059,745 | 0                     | 0               | 0 | -53,522,491 |  |  |  |
| EXPENDITURES              |                 |          |            |             |                       |                 |   |             |  |  |  |
| Construction              | 0               | 0        | 0          | 45,059,745  | 0                     | 0               | 0 | 45,059,745  |  |  |  |
| Design & Engineering      | 0               | 0        | 7,720,116  | 0           | 0                     | 0               | 0 | 7,720,116   |  |  |  |
| Land Acquisition          | 0               | 742,630  | 0          | 0           | 0                     | 0               | 0 | 742,630     |  |  |  |
| Other Activities          | 0               | 0        | 0          | 0           | 0                     | 0               | 0 | 0           |  |  |  |
| Total EXPENDITURES        | 0               | 742,630  | 7,720,116  | 45,059,745  | 0                     | 0               | 0 | 53,522,491  |  |  |  |
| Revenue (Over)/Under Exp. | 0               | 0        | 0          | 0           | 0                     | 0               | 0 | 0           |  |  |  |

# YRWSP Permitting

# Project Detail

Yadkin River Water Supply

#### Project Scope

Project provides for the Yadkin Inter Basin Transfer Permit of 26 MGD, Yadkin IBT/FERC permitting of a new raw water supply system and water treatment plant to provide additional water supply.

#### **Project Justification and History**

The 2011 Master Plan identified several long term water supply alternative scenarios to meet expected future water demands (to 2040). Due to the lack of an adequate water supply source within Union County's borders, all of the alternative scenarios require a new IBT certificate from the Yadkin-Pee Dee River Basin.

| During Bloom              | Project To-Date | Adopted    |         | Unappr  | ropriated Planning Ye | ars     |         |            |
|---------------------------|-----------------|------------|---------|---------|-----------------------|---------|---------|------------|
| Project Phase             | Appropriation   | FY 2017    | FY 2018 | FY 2019 | FY 2020               | FY 2021 | FY 2022 | Total      |
| REVENUE                   |                 |            |         |         |                       |         |         |            |
| FY 2016 Revenue Bonds     | -1,658,123      | 0          | 0       | 0       | 0                     | 0       | 0       | -1,658,123 |
| Revenue Bond              | -2,711,387      | -1,060,900 | 0       | 0       | 0                     | 0       | 0       | -3,772,287 |
| Total REVENUE             | -4,369,510      | -1,060,900 | 0       | 0       | 0                     | 0       | 0       | -5,430,410 |
| EXPENDITURES              |                 |            |         |         |                       |         |         |            |
| Construction              | 0               | 0          | 0       | 0       | 0                     | 0       | 0       | 0          |
| Design & Engineering      | 4,144,510       | 1,060,900  | 0       | 0       | 0                     | 0       | 0       | 5,205,410  |
| Other Activities          | 225,000         | 0          | 0       | 0       | 0                     | 0       | 0       | 225,000    |
| Total EXPENDITURES        | 4,369,510       | 1,060,900  | 0       | 0       | 0                     | 0       | 0       | 5,430,410  |
| Revenue (Over)/Under Exp. | 0               | 0          | 0       | 0       | 0                     | 0       | 0       | 0          |

#### Union County Public Schools

As in FY 2016, the budget process for the County deliberation of the Union County Public Schools is separated from the County services and Fire Department budget processes.

The "bifurcated" budget process focuses on key principles:

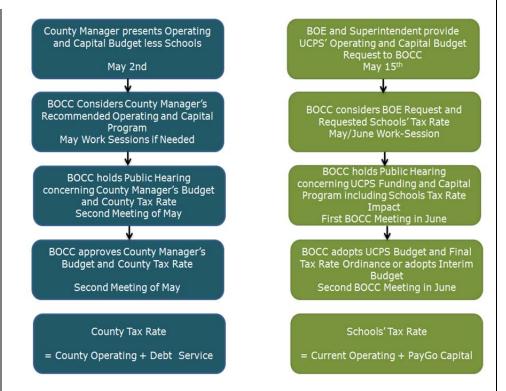
- Foster an Environment of Cooperation
- Foster an Environment of Transparency
- Foster an Environment of Communication and Openness
- Foster an Environment of Trust
- Foster an Environment of Fairness
- Foster a Public Dialogue with the Board of Education Concerning UCPS' Funding
- Foster a Dialogue with the Public Concerning UCPS' Funding

These principles lay a foundation for goals in the process. The process works to:

- Ensure Transparency and Communication
- Ensure Fiscal Sustainability
- Ensure a Public Dialogue Concerning UCPS' Funding Necessary to Provide a Sound Basic Education
- Ensure County Services' Funding Needs Receive Due Consideration
- Ensure UCPS' Funding Needs Receive Due Consideration
- Ensure the Residents are Heard
- Ensure Adherence to General Statutes
- Ensure Regular Communication Between the Board of Education and the Board of County Commissioners

As the graphic indicates, the process runs parallel to the County's process and meets the goals established for the deliberation process.

Based upon the work sessions and public hearings, the Board of County Commissioners will establish the tax rate for County Operations. As allowed for in G.S. 153A-149(b)(7), will establish a separate tax rate "to provide for the County's share of the cost of kindergarten, elementary, secondary, and post-secondary public education."



# Addendum to the County Manager's Proposed FY 2017 Operating and Capital Budget

In accordance with North Carolina General Statute §159-11, the addendum completes the County Manager's *Proposed FY 2017 Operating and Capital Budget*. The Board of County Commissioners received the *Proposed FY 2017 Operating and Capital Budget* for County Services on May 2, 2016. The original document did not include a funding recommendation concerning Union County Public Schools' current expense or capital because the Board of Education budget and capital request was not due until May 15, 2016.

During the Board of County Commissioner's meeting on May 16, 2016, the Board provided tentative approval in a 5-0 vote to the Manager's Proposed FY 2017 Operating and Capital Budget, with one notable exception related to fire funding which is discussed in the Emergency Services Section (Section I of this document).

The addendum serves to provide the final components of *Proposed FY 2017 Operating and Capital Budget*. The addendum incorporates direction from the Board of County Commissioners through its May 16, 2016 meeting and provides the proposed funding for Union County Public Schools' current expense and capital.

#### **Tax Rate Recommendations:**

The County Manager's *Proposed FY 2017 Operating and Capital Budget* included initial tax rate recommendations concerning the rates for County operations, Emergency Medical Services, and Fire Services, however, excluded from that recommendation was the Schools tax.

In the addendum, there were no tax rate increases from FY 2016 recommended for any of the countywide tax rates (as of June 1<sup>st</sup>, 2016).

|                                | FY 2016 | FY 2017  |
|--------------------------------|---------|----------|
|                                | Adopted | Proposed |
| General County Tax             | 0.2882  | 0.2882   |
| Schools Tax                    | 0.4572  | 0.4572   |
| Emergency Medical Services Tax | 0.0263  | 0.0263   |
| County-Wide Fire Tax           | 0.0048  | 0.0048   |

The two significant changes in the tax rate recommendations from the original County Manager's *Proposed FY 2017 Operating and Capital Budget* are the inclusion of the Schools Tax Rate and revision to the County-Wide Fire Tax.

As these were the changes to the original proposed budget, the addendum provided revisions and recommendations related to these areas. Otherwise the remainder of the County Manager's *Proposed FY 2017 Operating and Capital Budget* remained as proposed and tentatively approved by the Board of County Commissioners on May 16, 2016.

#### Union County Public Schools Funding

On May 13, 2016, the Board of County Commissioners received the FY 2017 Board of Education's request for funding. During joint work sessions on May 16 and May 24, with the Board of Education, the BOCC and staff heard presentations and held discussions related to the needs of the school system. The adopted budget

reflects the exhaustive consideration of the information provided as well as other pertinent, related information.

#### Board of Education Request

The Board of Education provided their budget request on May 13, 2016. During two subsequent work sessions the BOE and their staff presented their budget request and the reasoning behind their specific request.

The Board of Education is requesting \$257.76 million of capital funding. The following table details how the \$257.76 million is broken down between the annual capital items and the request for a possible bond election in the fall of 2016.

| Board of Education Capital Funding Request    |         |             |  |  |  |  |
|---|---------|-------------|--|--|--|--|
|   | FY 2017 |             |  |  |  |  |
|   | R       | equested    |  |  |  |  |
| Annual Capital Request                        | \$      | 22,097,461  |  |  |  |  |
| Information Technology Equipment              |         | 1,552,181   |  |  |  |  |
| Maintenance Vehicles and GPS Replacement      |         | 250,000     |  |  |  |  |
| Furniture and Furnishings                     |         | 300,000     |  |  |  |  |
| Scope and Market Driven Increases in Projects |         | 600,000     |  |  |  |  |
| Undesignated Capital Funding                  |         | 2,000,000   |  |  |  |  |
| Brick and Mortar Bond Referendum Projects     |         | 230,962,322 |  |  |  |  |
| Total Current Expense Request                 | \$      | 257,761,964 |  |  |  |  |

A detailed listing of the annual capital projects and other information was included as part of the Board of Education's submission.

For the consideration of the FY 2017 funding levels, the funding for the Brick and Mortar Bond Referendum Projects will be considered as part of a November 2016 G.O. Bond Referendum. See the Debt Management Section for an update regarding a bond referendum (Section H of this document).

#### Adopted FY 2017 UCPS Local Funding

#### Funding Priorities

The adopted funding level is based on the following priorities:



- Funding what is necessary to maintain a system of free public schools.
- Fiscally sustainable funding, while creating a plan that establishes a level of funding sufficient to fund the opportunity for a sound, basic education, while establishing sustainable tax rates.
- Providing maintenance and ensuring a safe and secure environment within the UCPS facilities.
- Funding shortfalls in federal and/or State funding only when necessary to provide a sound, basic education or to maintain a safe and secure school environment.
- Prioritizing the various requests while balancing the fiscal constraints.
- Ensuring that all funding is specifically assigned, allowing contingent funding to be reprioritized to higher priority items.

#### Capital Funding

As mentioned earlier, the Board of Education capital funding request contains two components. The "Brick and Mortar" bond referendum projects and the other annual capital projects.

For the purposes of the adopted FY 2017 Budget, the "Brick and Mortar" projects have been set aside. At the time of the preparation of this document, there is not a recommendation concerning these projects. The remaining \$26.8 million request has been reviewed and analyzed.

During the joint meeting held on May 24, 2016, the BOE and the Board of County Commissioners had extensive dialogue concerning the capital funding and other items. During this meeting it was clearly stated that the priorities for funding the capital request were the safety and security projects, the American's with Disabilities Act (ADA) projects, and the building envelope.

Staff agrees with these priorities, and would include the building systems and HVAC projects. In addition to these priorities, there were various furniture, vehicle, and information technology requests included.

The prioritization of the funding was ranked in order as follows:

- 1. Safety and Security Projects
- 2. ADA Projects
- 3. Primary HVAC; Roofing; Building Systems; and Structure
- 4. Expansions and Renovations

The adopted local funding for capital is \$17.75 million, an increase of \$1.12 million or 6.75 percent. The funding is summarized by priority area as reflected in the following table and to be funded by project, as in years past (as reflected in the attachments).

The additional projects that were not funded should be evaluated in light of the following year's projects and prioritized in next year's request.

| Union County Public Schools Capital Funding Summary |  |            |           |  |  |  |  |
|---|--|------------|-----------|--|--|--|--|
| Program Name  | Description                                |            | Adopted   |  |  |  |  |
| ADA   | Americans with Disability Act Projects     | \$         | 5,351,394 |  |  |  |  |
| Building Systems                                    | Projects include HVAC; Building System     |            | 2,996,200 |  |  |  |  |
|   | Automation; DDC Controls                   |            |           |  |  |  |  |
| Expansion Renovations                               | Major renovation projects                  |            | 2,109,872 |  |  |  |  |
| Information   | Projects include Vehicles; GPS System;     |            | 2,309,681 |  |  |  |  |
| Technology/Other                                    | Information Technology Improvements        |            |           |  |  |  |  |
| Roofing   | Roofing repairs                            |            | 3,255,195 |  |  |  |  |
| Safety and Security                                 | Projects include emergency lighting; fire  |            | 98,500    |  |  |  |  |
|   | alarms; strategic fencing; HID doors       |            |           |  |  |  |  |
| Structural  | Projects include windows; doors; flooring; |            | 1,628,358 |  |  |  |  |
|   | site improvements; etc                     |            |           |  |  |  |  |
| Total Proposed Capital                              | \$   | 17,749,200 |           |  |  |  |  |

A detailed listing of the approved projects is attached, as well as the listing of projects not approved in this year.

It should be noted, the Board of Education has the ability to come to the Board of County Commissioners during emergency situations for projects.

Emergencies, as defined by NCGS §115C-433(d), are "emergencies unforeseen and unforeseeable at the time the budget resolution"

was adopted." In addition, should the BOE need to request "emergency" funding from the BOCC, the request should include:

- Why the emergency was not foreseen or foreseeable at the time the budget resolution was adopted;
- What specific objects of expenditure will be added or increased; and
- What objects or expenditure will be eliminated or reduced.

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| Union County, NC Adopted FY 2017 Operating and Capital Budget |                           |                    |                        |
|---|---------------------------|--------------------|------------------------|
| GENERAL CPO FUND - SCHOOLS                                    |                           |                    | Projects               |
| Program Sources & Uses  | Appropriation<br>-to-Date | Adopted<br>FY 2017 | Total<br>Appropriation |
| REVENUE   |                           |                    |                        |
|   | \$ (49,769,529)           | (17,749,200)       | (67,518,729)           |
|   | \$ (49,769,529)           | (17,749,200)       | (67,518,729)           |
| EXPENDITURES  |                           |                    |                        |
|   | \$ 5,357,859              | -                  | 5,357,859              |
| Benton Heights Roof Repair                                    | 928,750                   | =                  | 928,750                |
| East Union Middle Roof Repair                                 | 326,700                   | -                  | 326,700                |
| Forest Hills High Roof Repair                                 | 451,326                   | -                  | 451,326                |
| Indian Trail Elementary Roof Repair                           | 355,000                   | -                  | 355,000                |
| Marshville Elementary Roof Repair                             | 393,900                   | -                  | 393,900                |
| New Salem Elementary Roof Repair                              | 181,600                   | -                  | 181,600                |
| Piedmont Middle Roof Repair                                   | 34,500                    | -                  | 34,500                 |
| Piedmont High Roof Repair                                     | 144,260                   | -                  | 144,260                |
| Parkwood High Roof Repair                                     | 551,503                   | -                  | 551,503                |
| Parkwood Middle Roof Repair                                   | 1,264,350                 | -                  | 1,264,350              |
| Sun Valley Middle Roof Repair                                 | 928,500                   | -                  | 928,500                |
| South Providence Roof Repair                                  | 393,500                   | -                  | 393,500                |
| Technical Services Roof Repair                                | 153,870                   | -                  | 153,870                |
| Unionville Elementary Roof Repair                             | 26,236                    | -                  | 26,236                 |
| Walter Bickett Education Center Roof                          | 651,950                   | -                  | 651,950                |
| Wesley Chapel Elementary Roof                                 | 4,000                     | -                  | 4,000                  |
| Weddington Middle/Elementary Roof                             | 260,300                   | -                  | 260,300                |
| Wingate Elementary Roof Repair                                | 620,267                   | -                  | 620,267                |
| Western Union Elementary Roof                                 | 285,708                   | -                  | 285,708                |
| Roofing Audits  | 72,000                    | -                  | 72,000                 |
| Capital Outlay FY 2015  | 19,069,779                | -                  | 19,069,779             |
| Technology  | 377,359                   | -                  | 377,359                |
| FY 2016 Capital Outlay  |                           |                    |                        |
| Capital Outlay FY 2016  | 2,457,649                 | -                  | 2,457,649              |
| Benton Heights Renovations                                    | 1,891,623                 | -                  | 1,891,623              |
| IP Security Cameras   | 1,307,250                 | -                  | 1,307,250              |
| Technology and Transportation                                 | 1,000,000                 | -                  | 1,000,000              |

| Union County, NC Adopted FY 2017 Operating and Capital Budget |                           |                    |                        |
|---|---------------------------|--------------------|------------------------|
| GENERAL CPO FUND - SCHOOLS                                    |                           |                    | Projects               |
| Program Sources & Uses  | Appropriation<br>-to-Date | Adopted<br>FY 2017 | Total<br>Appropriation |
| FY 2016 Roofing Projects                                      |                           |                    |                        |
| Antioch Roof Repair FY 2016                                   | 324,220                   | -                  | 324,220                |
| CATA Roof Repair FY 2016                                      | 277,650                   | -                  | 277,650                |
| Fairview Roof Repair FY 2016                                  | 596,700                   | -                  | 596,700                |
| Forest Hills Roof Repair FY 2016                              | 12,200                    | -                  | 12,200                 |
| Kensington Roof Repair FY 2016                                | 350,000                   | -                  | 350,000                |
| Marvin Elementary Roof Repair FY 2016                         | 661,800                   | -                  | 661,800                |
| New Salem Roof Repair FY 2016                                 | 140,890                   | -                  | 140,890                |
| New Town Roof Repair FY 2016                                  | 400,000                   | -                  | 400,000                |
| Piedmont High Roof Repair FY 2016                             | 326,625                   |                    | 326,625                |
| Porter Ridge Elementary Roof Repair FY 2016                   | 510,650                   | -                  | 510,650                |
| Porter Ridge High Roof Repair FY 2016                         | 1,782,965                 | -                  | 1,782,965              |
| Prospect Roof Repair FY 2016                                  | 666,285                   | -                  | 666,285                |
| Rea View Roof Repair FY 2016                                  | 350,000                   | -                  | 350,000                |
| Rock Rest Roof Repair FY 2016                                 | 350,000                   | -                  | 350,000                |
| Sandy Ridge Roof Repair FY 2016                               | 350,000                   | -                  | 350,000                |
| Unionville Roof Repair FY 2016                                | 849,789                   | -                  | 849,789                |
| Walter Bickett Education Roof Repair FY 2016                  | 307,650                   | -                  | 307,650                |
| Walter Bickett Elementary Roof Repair FY 2016                 | 350,000                   | -                  | 350,000                |
| Weddington High Roof Repair FY 2016                           | 687,100                   | -                  | 687,100                |
| Wesley Chapel Roof Repair FY 2016                             | 116,000                   | -                  | 116,000                |
| East Elementary Roof Repair FY 2016                           | 412,266                   | -                  | 412,266                |
| Wingate Roof Repair FY 2016                                   | 257,000                   | -                  | 257,000                |
| Wolfe Roof Repair FY 2016                                     | 200,000                   | -                  | 200,000                |
| FY 2017 ADA Projects  |                           |                    |                        |
| Benton Heights Elementary - Upgrade Door Hardware             | -                         | 16,720             | 16,720                 |
| Benton Heights Elementary - Upgrade Restrooms                 | -                         | 491,906            | 491,906                |
| CATA - Accessible Restrooms                                   | -                         | 50,000             | 50,000                 |
| East Elementary- Upgrade Restrooms                            | -                         | 291,200            | 291,200                |
| Forest Hills High - Access at cafeteria and greenhouse        | -                         | 38,500             | 38,500                 |
| Forest Hills High - Upgrade to ball fields                    | -                         | 97,680             | 97,680                 |
| Hemby Bridge Elementary - Restroom for EC Classroom           | <u>-</u>                  | 12,672             | 12,672                 |
| Indian Trail Elementary - Toilet Rooms Issues                 | -                         | 153,393            | 153,393                |
|   |                           |                    |                        |

| Union County, NC Adopted FY 2017 Operating and Capital Budget           |                           |                    |                        |
|---|---------------------------|--------------------|------------------------|
| GENERAL CPO FUND - SCHOOLS  |                           |                    | Projects               |
| Program Sources & Uses  | Appropriation<br>-to-Date | Adopted<br>FY 2017 | Total<br>Appropriation |
| FY 2017 ADA Projects (continued)  |                           |                    |                        |
| Marshville Elementary - Upgrade Restrooms                               | -                         | 403,750            | 403,750                |
| New Salem Elementary - Group Restrooms                                  | -                         | 92,092             | 92,092                 |
| Parkwood High - Fieldhouse  | <del>-</del>              | 175,000            | 175,000                |
| Parkwood High - Restroom Issues   | <del>-</del>              | 510,874            | 510,874                |
| Parkwood Middle - Restroom Issues                                       | -                         | 288,470            | 288,470                |
| Piedmont High - Toilet Rooms Accessibility Evaluation                   | <del>-</del>              | 361,998            | 361,998                |
| Piedmont Middle - Interior Accessibility Evaluation                     | -                         | 41,530             | 41,530                 |
| Piedmont Middle - Toilet Rooms Accessibility Evaluation                 | <del>-</del>              | 279,734            | 279,734                |
| Piedmont Middle - Address issues in boys and girls locker rooms         | -                         | 322,264            | 322,264                |
| Prospect Elementary - Toilet Rooms                                      | -                         | 86,781             | 86,781                 |
| Prospect Elementary - Access to MCRs                                    | -                         | 152,781            | 152,781                |
| Sun Valley Middle - Add accessible restroom in self contained classroom | -                         | 12,672             | 12,672                 |
| Union Elementary - Update Restrooms                                     | -                         | 187,824            | 187,824                |
| Unionville Elementary - EC Classrooms need H/C Accessible Restrooms     | -                         | 19,219             | 19,219                 |
| Unionville Elementary - Upgrade Restrooms                               | -                         | 26,208             | 26,208                 |
| Various- Issues OCR compliance - Unspecified Locations                  | -                         | 218,480            | 218,480                |
| Walter Bickett - Additional staff accessible toilets                    | -                         | 25,344             | 25,344                 |
| Walter Bickett - Toilet rooms accessibility evaluations                 | -                         | 203,768            | 203,768                |
| Waxhaw Elementary - Toilet Rooms  | -                         | 273,546            | 273,546                |
| Wesley Chapel Elementary-Restroom Issue                                 | -                         | 168,704            | 168,704                |
| Western Union Elementary-Toilet Rooms Accessibility Evaluation          | -                         | 145,000            | 145,000                |
| Western Union Elementary-Restrooms                                      | -                         | 203,284            | 203,284                |
| FY 2017 Building Systems Projects                                       |                           |                    |                        |
| Monroe High School-Add separate A/C for kitchen                         | -                         | 35,750             | 35,750                 |
| Monroe High School-Replace lighting in auxiliary gym                    | -                         | 45,000             | 45,000                 |
| Parkwood High-Establish outside air in areas                            | -                         | 275,000            | 275,000                |
| Sun Valley Middle-HVAC/Chiller Replacement                              | -                         | 1,100,750          | 1,100,750              |
| Sun Valley Middle-Dedicated A/C for Kitchen                             | -                         | 35,200             | 35,200                 |
| Unionville Elementary-Replace existing chiller                          | -                         | 52,500             | 52,500                 |
| Unionville Elementary-Provide outside air to classrooms                 | -                         | 220,000            | 220,000                |
| Unionville Elementary-Provide new DDC Building Management System        | -                         | 220,000            | 220,000                |
| Various-Building Automation System Completion                           | -                         | 275,000            | 275,000                |
|   |                           | ·                  |                        |

| Union County, NC Adopted FY 2017 Operating and Capital Budget                     |                           |                    |                        |
|---|---------------------------|--------------------|------------------------|
| GENERAL CPO FUND - SCHOOLS  |                           |                    | Projects               |
| Program Sources & Uses  | Appropriation<br>-to-Date | Adopted<br>FY 2017 | Total<br>Appropriation |
| FY 2017 Building Systems Projects (continued)                                     |                           |                    |                        |
| Weddington Elementary-New DDC control system                                      | -                         | 192,500            | 192,500                |
| Weddington Middle -Upgrade building automation system to DDC control system       | -                         | 300,000            | 300,000                |
| Wesley Chapel Elementary-Provide outside air to original building                 | -                         | 170,500            | 170,500                |
| Western Union Elementary-Upgrade Lighting   | -                         | 74,000             | 74,000                 |
| FY 2017 Expansion Renovation Projects   |                           |                    |                        |
| Benton Heights Elementary-Renovations to auditorium                               | -                         | 1,600,000          | 1,600,000              |
| Monroe High School-Auditorium A/R; Upgrade auditorium                             | -                         | 509,872            | 509,872                |
| FY 2017 Information Technology/Other Projects                                     |                           |                    |                        |
| Data Center-Blue Cost SSL/Shaping 5GB, Blue Coat N5, PowerEdge R630 Servers,      | -                         | 779,281            | 779,281                |
| PowerEdge R730 Services, Equal Logic PS6610X, Equal Logic PS6210XV                |                           |                    |                        |
| East Union Middle-Juniper Upgrade   | -                         | 50,000             | 50,000                 |
| Facilities-Vehicle Replacement  | -                         | 109,354            | 109,354                |
| Facilities-GPS System Update  | -                         | 140,646            | 140,646                |
| Hemby Bridge Elementary-Juniper Upgrade   | -                         | 38,000             | 38,000                 |
| Indian Trail Elementary-Juniper upgrade   | -                         | 48,000             | 48,000                 |
| Marshville-Juniper Upgrade  | -                         | 44,100             | 44,100                 |
| Monroe Middle-Juniper Upgrade   | -                         | 52,500             | 52,500                 |
| Piedmont High-Lighting  | -                         | 357,500            | 357,500                |
| Piedmont Middle-Juniper Upgrade   | -                         | 45,250             | 45,250                 |
| Shiloh Elementary-Juniper Upgrade   | -                         | 45,000             | 45,000                 |
| Sun Valley Middle-Juniper upgrade   | -                         | 46,500             | 46,500                 |
| Various-APC Smart UPS and Network Management Cards, Power Supplies for 4200       | -                         | 140,550            | 140,550                |
| Switches  |                           |                    |                        |
| Various-Acquisition or replacement of furniture and furnishing, instructional     | =                         | 300,000            | 300,000                |
| apparatus, equipment, and similar items of furnishings and equipment as per 115C- |                           |                    |                        |
| 426(F)  |                           |                    |                        |
| Weddington High School-Juniper Upgrade  | -                         | 75,000             | 75,000                 |
| Wesley Chapel Elementary-Juniper upgrade  | -                         | 38,000             | 38,000                 |
| FY 2017 Roofing Projects  |                           |                    |                        |
| Various-Roofing maintenance and repairs/replacements                              | -                         | 3,000,000          | 3,000,000              |
| Warehouse-Re-roofing  | -                         | 255,195            | 255,195                |

| Union County, NC Adopted FY 2017 Operating and Capital Budget     |                           |                    |                        |
|---|---------------------------|--------------------|------------------------|
| GENERAL CPO FUND - SCHOOLS  |                           |                    | Projects               |
| Program Sources & Uses  | Appropriation<br>-to-Date | Adopted<br>FY 2017 | Total<br>Appropriation |
| FY 2017 Safety and Security Projects                              |                           |                    |                        |
| Forest Hills High School-Additional emergency lighting at stadium | -                         | 16,500             | 16,500                 |
| Marvin Elementary -Upgrade Fire Alarm Panel                       | -                         | 35,000             | 35,000                 |
| Parkwood High-Strategic Fencing & HID at 1 door                   | -                         | 11,000             | 11,000                 |
| Prospect Elementary-Fire Alarm                                    | -                         | 17,500             | 17,500                 |
| Western Union Elementary-Fire Alarm                               | -                         | 18,500             | 18,500                 |
| FY 2017 Structural Projects                                       |                           |                    |                        |
| Benton Heights Elementary -Site Improvements                      | -                         | 489,720            | 489,720                |
| Indian Trail Elementary-Electrical (MDP) replacement              | <del>-</del>              | 51,230             | 51,230                 |
| Indian Trail Elementary-Site improvements                         | -                         | 280,709            | 280,709                |
| Monroe High School-Windows/Doors                                  | <del>-</del>              | 415,000            | 415,000                |
| Warehouse-Demolition of Gym                                       | -                         | 65,000             | 65,000                 |
| Wesley Chapel Elementary-Courtyard Storm Drainage                 | _                         | 85,000             | 85,000                 |
| Western Union Elementary-Replace flooring                         | -                         | 241,699            | 241,699                |
| Total Projects  | \$ 49,769,529             | 17,749,200         | 67,518,729             |

| Union County Public Schools      | Requested but not Proposed   | d, not Adopte |
|----------------------------------|--|---------------|
| School                           | Description  | Requested     |
| Antioch                          | Add heat for Music Stage \$  | 11,00         |
| CATA                             | Toilet partition replacement (partial)   | 30,00         |
| Classrooms of Tomorrow           | Technology for Classrooms of Tomorrow  | 150,00        |
| Cuthbertson High                 | Replace quarry tile at various toilet rooms, locker rooms, shower rooms  | 35,00         |
| East                             | Kitchen – Fire Suppression System (hood mounted black steel piping; Dedicated AC for Kitchen should be installed.  | 47,85         |
| acilities                        | Vehicle replacement #s 7035, 7076, 7106  | 65,00         |
| Monroe High School               | Replace sound system (Auxiliary Gym and Auditorium)  | 33,00         |
| Monroe High School               | Acoustical Treatment (Band/Chorus/Auditorium)  | 26,40         |
| Parkwood High                    | Classroom A/R (Add Chorus Classroom -Match to current Program, Spanish, Drafting, Aq, Medical Sciences)  | 301,60        |
| Parkwood High                    | Auditorium renovation  | 195,00        |
| Parkwood High                    | Restrooms renovations  | 225,00        |
| Parkwood High                    | Guidance A/R (Enlarge Guidance, recommend encompassing existing Administration area into Guidance Suite)   | 455,00        |
| Parkwood High                    | Administration A/R (Administration should be relocated closer to the new main entrance of the school. Provide fire rated student file room, additional storage). | 630,00        |
| Parkwood High                    | Cafeteria/Dining A/R (Enlarge Dining into 1 common space (not 3), increase area (s.f.) for serving lines, and enlarge kitchen).                                  | 1,351,04      |
| Parkwood Middle                  | Toilet partition replacement (partial) not listed in study   | 100,00        |
| Piedmont High                    | Provide outside air for all CR's   | 220,00        |
| Piedmont High                    | Auditorium renovation  | 312,32        |
| Piedmont High                    | Replace visitor bleachers  | 325,00        |
| Piedmont High                    | Window/door replacement  | 504,72        |
| Prospect Elementary              | ADA toilet renovations DUPLICATE   | 86,78         |
| Prospect Elementary              | Toilet partition replacement (partial)   | 30,00         |
| South Providence                 | Toilet partition replacement (partial)   | 15,00         |
| Sun Valley Middle                | Replace kitchen hood piping/make-up air system   | 17,60         |
| Sun Valley Middle                | Replace kitchen floor and sinks  | 8,58          |
| Sun Valley Middle                | Install grease trap - kitchen  | 52,00         |
| Sun Valley Middle                | Kitchen/Serving Line A/R: Renovate serving lines, enlarge kitchen to include walk-in cooler/freezer & dry storage  | 287,76        |
| Sun Valley Middle                | Restroom Renovations (Student & Faculty) (Qty of fixtures is not up to current plumbing code and do not meed ADA compliance)                                     | 485,66        |
| un Valley Middle                 | Toilet partitions /fixture replacement (partial)   | 65,00         |
| /arious                          | Scope and Market Adjustments   | 600,00        |
| arious                           | Ongoing/"emerging" needs, preventive maintenance, capital outlay.  | 2,000,00      |
| Varehouse                        | Miscellaneous structural repairs   | 25,00         |
| Veddington High School           | Kitchen Sewer/Flooring Repair/Replacement  | 85,00         |
| Veddington High School           | Renovate flooring at entry/cafeteria/gym hall  | 135,00        |
| Veddington Middle                | HVAC (separate band room from multi-purpose unit)  | 29,15         |
| Veddington Middle                | Add dedicated systems (media center, cte, exercise room)   | 36,85         |
| Vesley Chapel Elementary         | Toilet partitions/fixture replacement (partial)  | 63,49         |
| Vestern Union Elementary         | Install toilet exhaust in group toilets without mechanical exhaust   | 9,62          |
| Total Requested but not Proposed |  | 9,050,44      |