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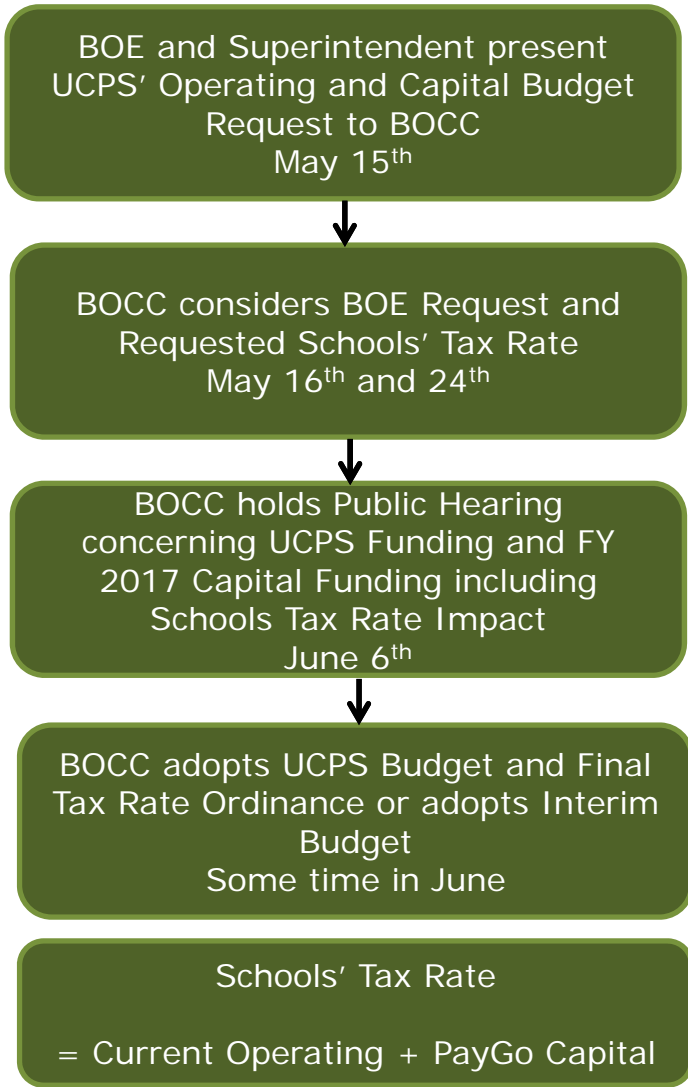
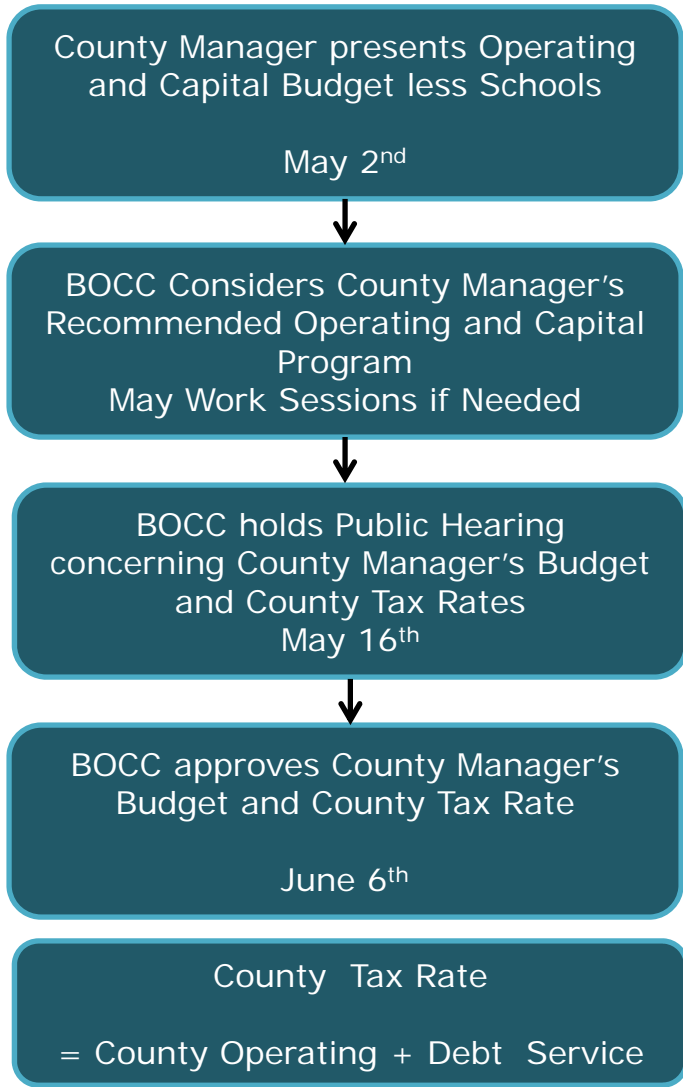
**UNION COUNTY GOVERNMENT**

NORTH CAROLINA



***Proposed FY 2017 Operating and Capital Budget***  
***Union County, North Carolina***

# Where are we in the process?



# Work Sessions & Process

- Work Sessions
  - February 15, “Five-Year Financial Projections, Fiscal Indicators, Economic and Debt Indicators, and Demand for Services Index”
  - April 4, Water Master Plan
  - April 11, Wastewater Master Plan
  - April 18, Sustainable Fire Department Funding Focus Area
  - April 25, Revenue, Expenditure, and Capital Funding Overview Focus Area
  - May 2, Proposed FY 2017 Operating and Capital Budget
  - May 9, Solid Waste Business Plan
  - May 16 & May 24, Joint Meeting with BOE, UCPS Budget Request
- Development Process
  - Began in November 2015
  - Modified Zero-Base
  - Multiple Meetings with Internal and External Participants



# Topics for Discussion

- Budget Development Principles & Opportunities
- Recommended Budget
  - Expenditures
  - Revenue
  - Sustainability
  - Capital
- Next Steps



# Guiding Budget Development

## Strategic Objectives

- Public Safety
- Community Consensus
- Economic Development
- Sustainability
- Organizational Strengthening

## Budget Principles

- Fiscal Sustainability
- Transparency
- Stewardship
- Responsiveness
- Balanced

In addition to these guiding objectives and principles, the proposed budget addresses the mandated service requirements.

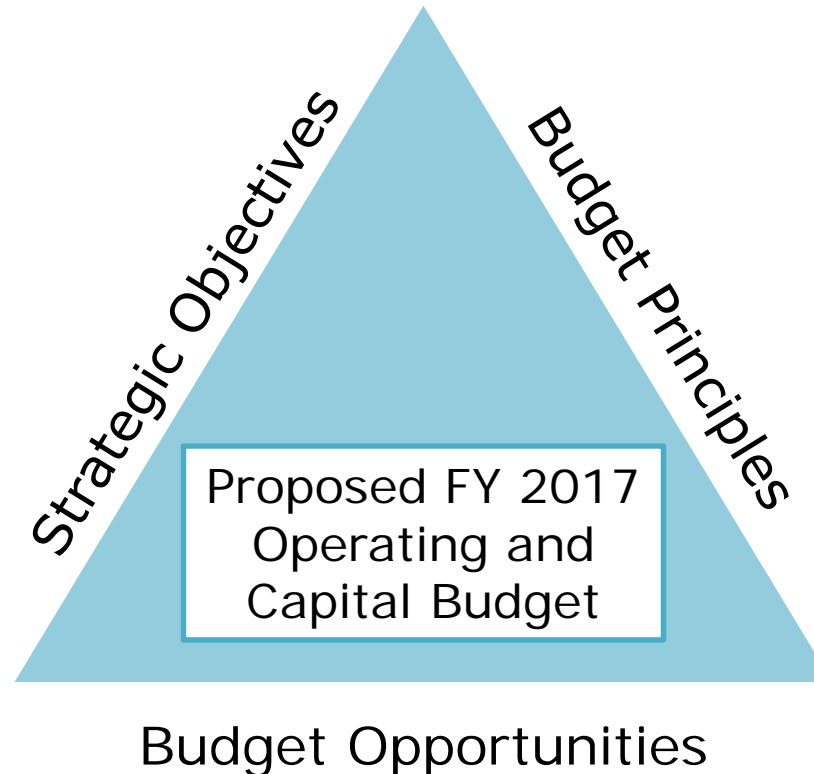


# Budget Opportunities

- Changing public safety needs
  - Law Enforcement Growth
  - Fire Protection Growth
  - Emergency Services
- Growing Mandates
- Economic Conditions
  - Internal and External Impacts
- Service Delivery Demands
  - Personnel
  - Debt Service
- Community Partners
- Water and Wastewater Master Plans
- Solid Waste Services



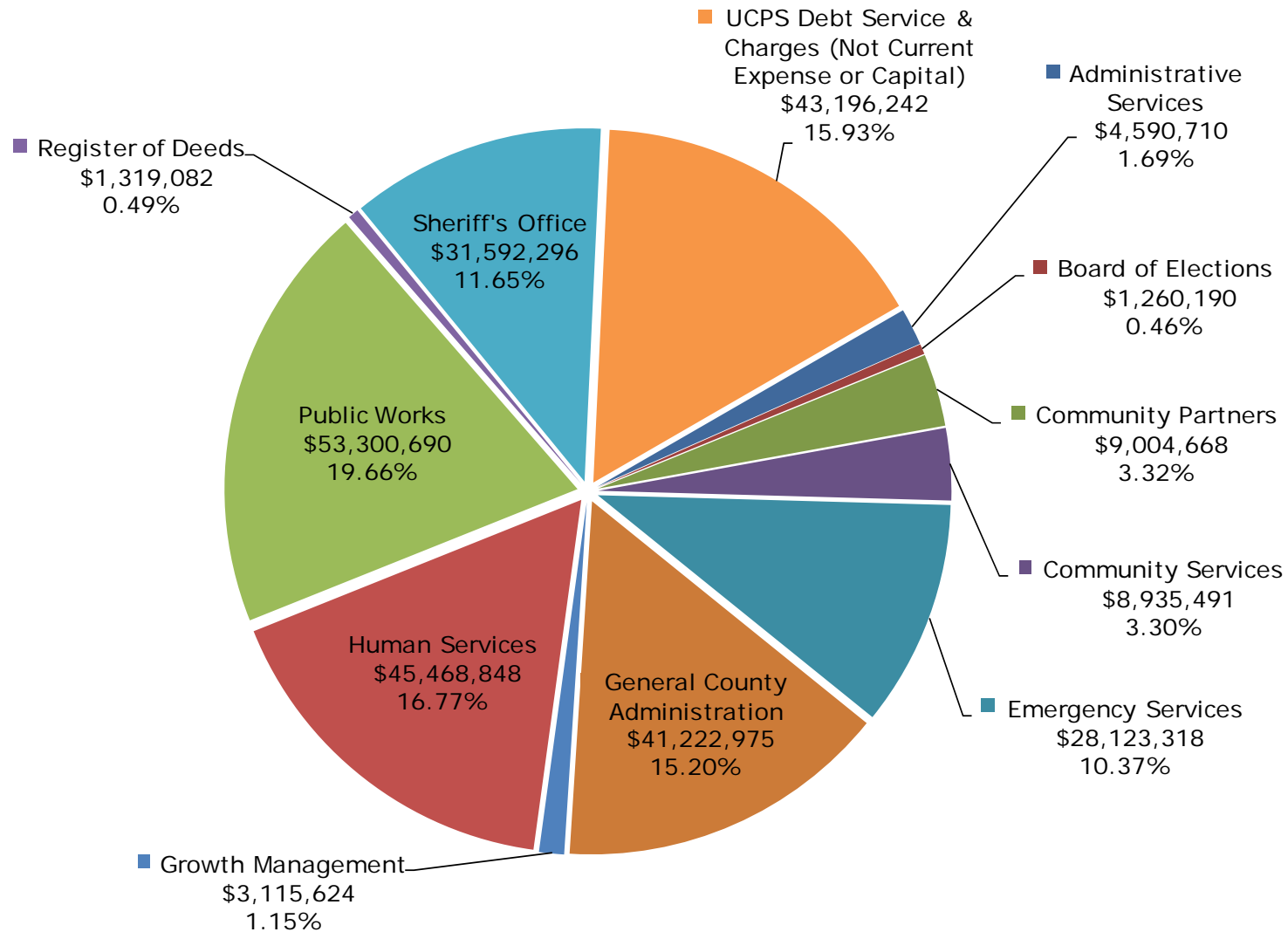
# Pulling the “Drivers” Together



Working to develop a proposed budget that ensures effective and efficient service delivery to meet the needs of the community in the most cost effective way.



# Proposed Expenditures





# Proposed Expenditures – Recommended Tax Rates

	FY 2016 Adopted	FY 2017 Proposed
General County Tax Rate	0.2882	0.2882
Schools Tax Rate	0.4572	-
Emergency Medical Services Tax	0.0263	0.0263
County-Wide Fire Tax	0.0048	0.0445

NOTE: Countywide Fire Tax Replaces existing fire fees.

Schools Tax Rate will be determined based on the funding necessary to provide students an opportunity to receive a sound, basic education.



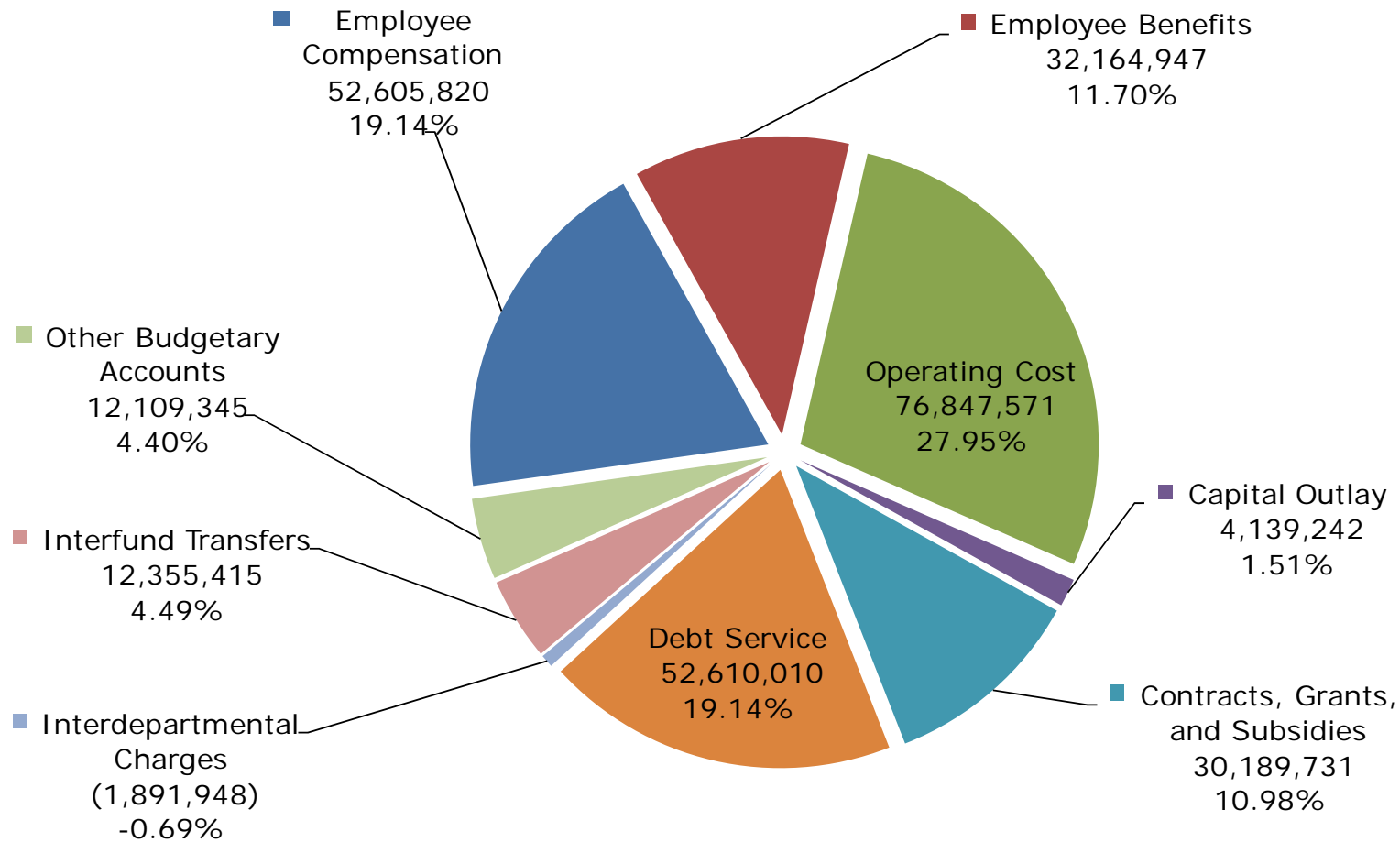
# Proposed Expenditures – Tax Allocation

## General Fund Allocation of Current Property Taxes

Service Area	General County Operating Tax	Proposed FY 2017	Current Ad Valorem Taxes	Non-Current Ad Valorem Taxes	Local Option Sales Taxes	Other Taxes	Intergovernmental Revenue	Non-Enterprise Charges for Service	Investment Income	Other Revenue
Administrative Services	0.69	\$ 1,635,540	(1,635,190)	-	-	-	-	(350)	-	-
Board of Elections	0.53	1,260,190	(1,259,990)	-	-	-	(100)	(100)	-	-
Community Partners	0.63	9,004,668	(1,490,834)	-	-	-	(1,243,798)	(25,133)	-	(6,244,903)
Community Services	3.30	8,935,491	(7,829,899)	-	-	-	(193,581)	(666,547)	-	(245,464)
Emergency Services	2.63	6,361,621	(6,240,075)	-	-	-	(76,060)	(45,486)	-	-
General County Administration	1.20	16,699,976	(2,857,088)	(1,485,500)	(157,331)	(2,473,000)	(6,019,664)	(100)	(822,138)	(2,885,155)
Growth Management	0.14	3,115,624	(341,324)	-	-	-	-	(2,774,300)	-	-
Human Services	8.31	44,596,135	(19,726,949)	-	-	-	(21,307,644)	(3,419,359)	-	(142,183)
Public Works	(0.15)	(351,265)	351,265	-	-	-	-	-	-	-
Register of Deeds	0.00	1,212,282	(6,202)	-	-	-	-	(1,206,000)	-	(80)
Sheriff's Office	11.54	31,592,296	(27,409,110)	-	-	-	(3,569,536)	(613,650)	-	-
UCPS Debt Service & Facilities Charges	-	43,196,242	-	-	(40,324,444)	-	(2,871,798)	-	-	-
<b>Total</b>	<b>28.82</b>	<b>\$ 167,258,800</b>	<b>(68,445,396)</b>	<b>(1,485,500)</b>	<b>(40,481,775)</b>	<b>(2,473,000)</b>	<b>(35,282,181)</b>	<b>(8,751,025)</b>	<b>(822,138)</b>	<b>(9,517,785)</b>



# Proposed Expenditures



# Proposed Full-Time Equivalents

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
Administrative Services	18.00	23.00	22.00	24.00	25.00	27.00
Board of Elections	18.76	12.37	12.67	12.79	18.10	17.14
Community Partners	0.00	0.00	0.00	1.00	1.00	1.00
Community Services	89.32	88.13	88.83	91.43	92.96	94.07
Emergency Services	49.41	50.39	49.04	47.91	48.91	52.66
General County Administration	59.10	60.70	64.86	68.89	67.89	70.89
Growth Management	16.00	18.00	23.00	24.10	24.10	27.00
Human Services	317.38	318.01	322.79	329.02	346.50	376.57
Public Works	120.03	119.01	110.36	114.36	119.60	126.08
Register of Deeds	9.08	9.48	10.48	10.48	10.48	10.63
Sheriff's Office	261.33	271.46	284.94	284.84	295.89	305.12
<b>Total FTE</b>	<b>958.41</b>	<b>970.55</b>	<b>988.97</b>	<b>1008.82</b>	<b>1050.43</b>	<b>1108.16</b>

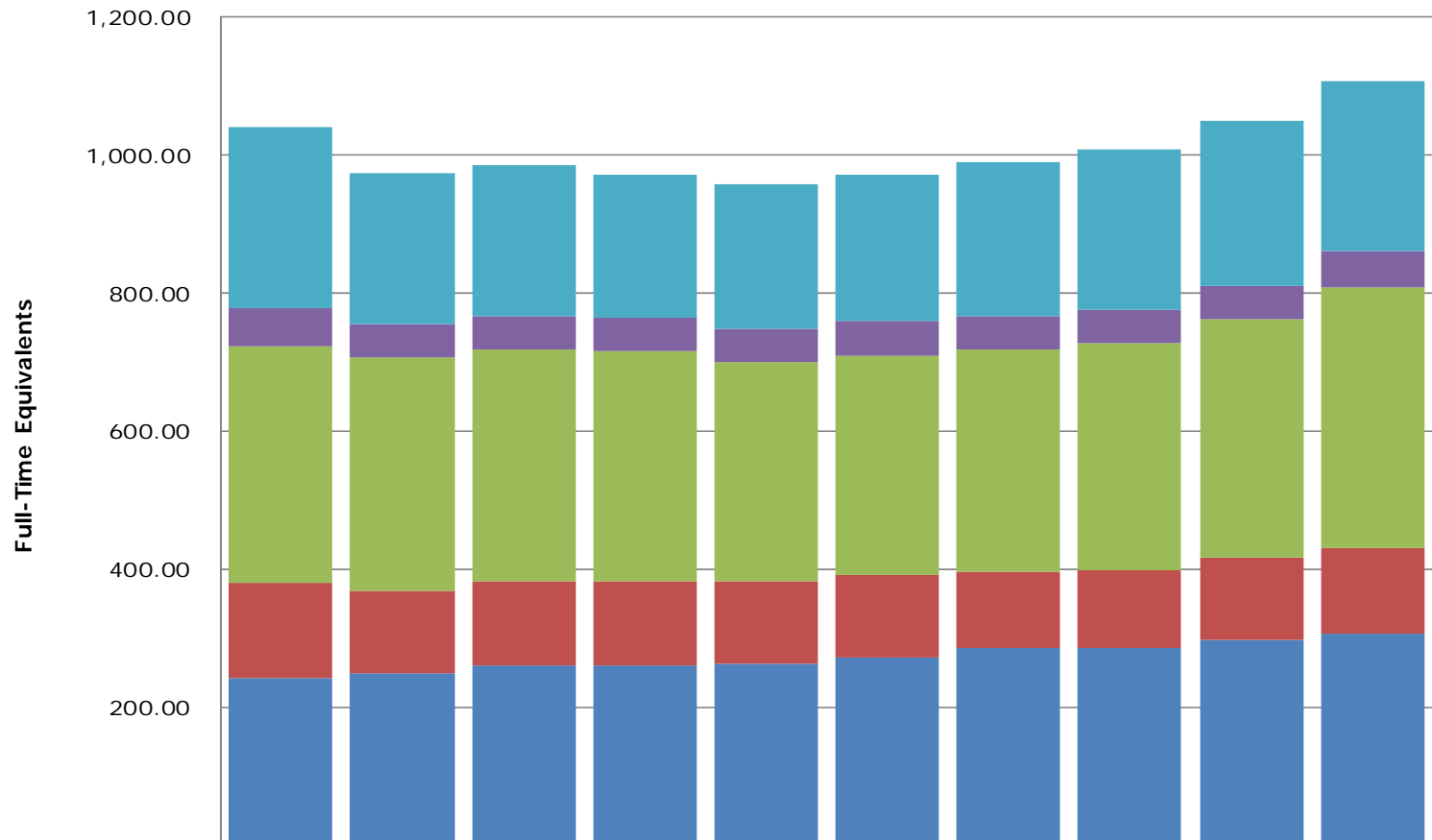


# Proposed Expenditures – Throughout all Service Areas

- Continue Pay-for-Performance Program, with 3% Funding Pool.
  - 3% Adjustment to Pay Ranges
  - Address changing market with a pay class and compensation study.
- No Increase in Employee Health Insurance Rates.
- Additional Positions Focused on Front-line Service Delivery to the Residents.
- Meeting the Equipment, Vehicle and Maintenance Needs within the existing resources.



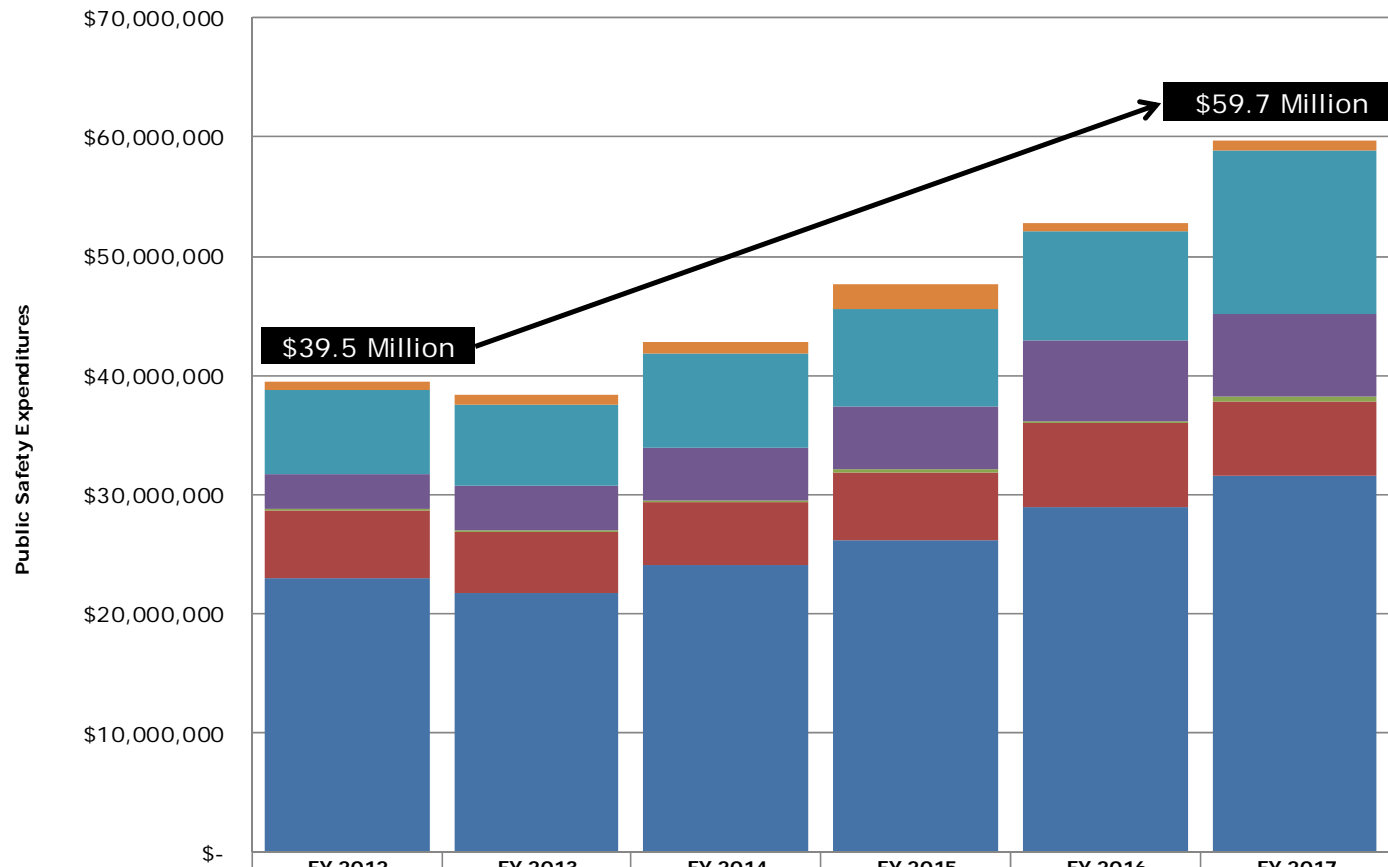
# Proposed Full-Time Equivalents



	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
Other County Service Areas	264.08	217.39	217.47	205.67	210.26	211.68	221.84	232.69	239.53	247.73
Emergency Services	54.69	48.78	48.78	48.78	49.41	50.39	49.04	47.91	48.91	52.66
Human Services	342.45	338.13	336.69	334.55	317.38	318.01	322.79	329.02	346.50	376.57
Public Works	138.17	121.05	121.05	122.05	120.03	119.01	110.36	114.36	119.60	126.08
Sheriff's Office	242.15	247.55	260.55	260.05	261.33	271.46	284.94	284.84	295.89	305.12



# Public Safety Spending



	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
Fire Marshal's Office	762,421	827,076	954,820	2,175,610	684,527	785,975
Fire Departments	7,011,838	6,802,130	8,009,251	8,151,115	9,268,548	13,807,005
Emergency Medical Services	2,931,367	3,744,882	4,417,681	5,296,969	6,684,586	6,946,419
Emergency Management	120,159	144,741	148,481	170,941	202,238	339,604
911 Communications	5,707,851	5,148,826	5,168,558	5,785,331	7,082,197	6,244,315
Sheriff's Office	22,955,860	21,696,222	24,130,491	26,107,608	28,906,889	31,592,296



# Proposed Budget Highlights – Public Safety

## Staffing Changes

- Union County Sheriff's Office
  - Patrol Deputies (2.0 FTE)
  - Alcohol Enforcement Detective (1.0 FTE)
  - Indian Trail 2 Sergeants (2.0 FTE)
  - Indian Trail 1 Lieutenant (1.0 FTE)
  - Indian Trail 1 Deputy (1.0 FTE)
  - Additional Hours for Scheduling Deputy and Procurement/Evidence Deputy
  - Administrative Assistant (1.0 FTE)
- Emergency Services
  - Telecommunicators (2.0 FTE)
    - Elimination of Quality Assurance Specialist (-.25 FTE)
  - Education Specialist (1.0 FTE)
  - Fire Marshal's Office Administrative Assistance (1.0 FTE)

Total Increase of 9.23 FTE

Total Increase of 3.75 FTE

The Indian Trail staffing increases are funded 90% through the contract with Indian Trail.

- \$3.2 Million from Restricted Intergovernmental Revenues





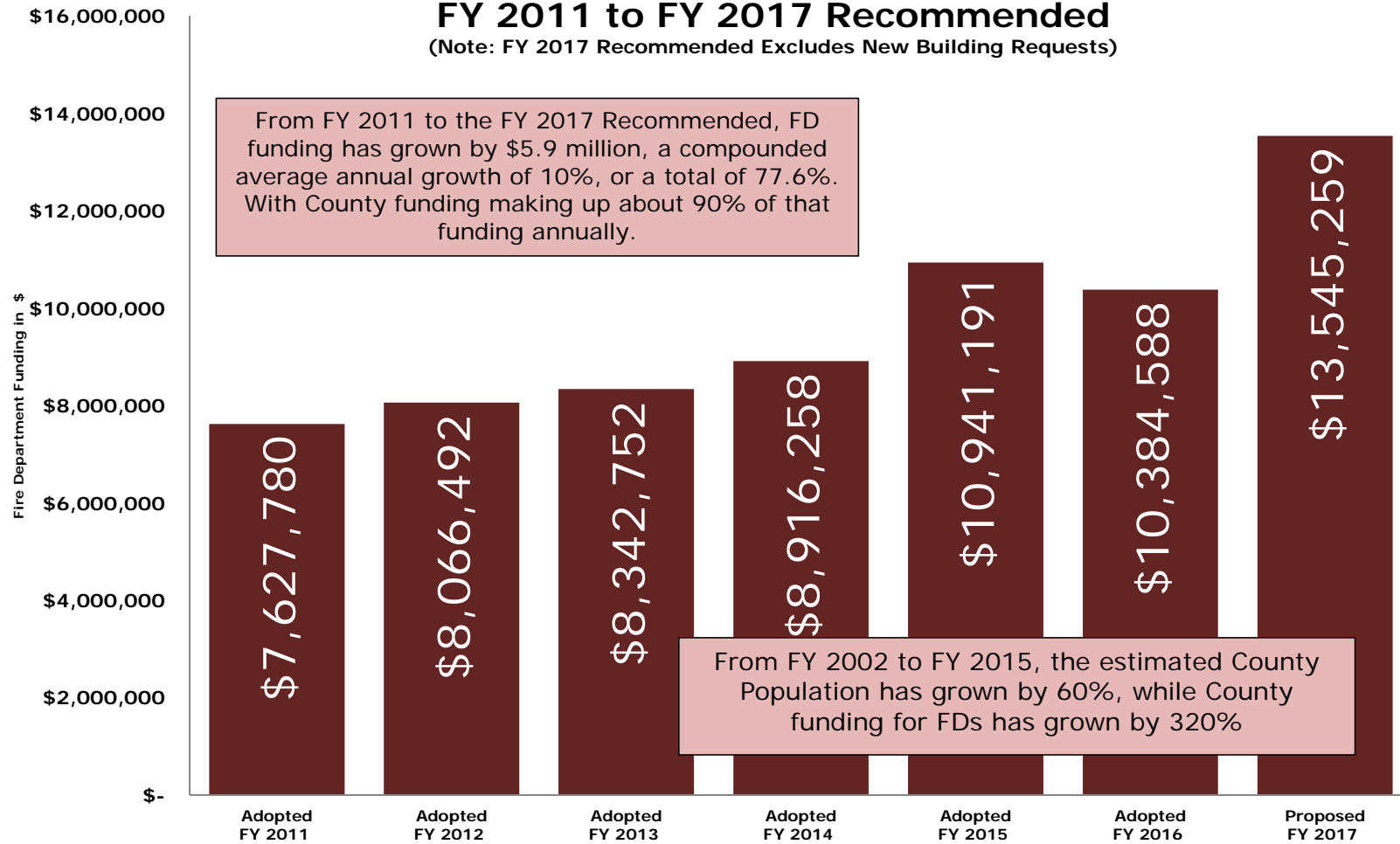
# Proposed Budget Highlights – Public Safety

- Sheriff's Office
  - Implementing the third year of the market rate adjustment program.
  - Increasing Overtime to keep up with actual usage.
  - Continuing to replace vehicles and equipment.
    - \$130,000 to replace a Closed Circuit TV System in the Jail and Recording System
    - \$131,000 to replace the Kitchen Flooring
  - Increases in budget due to increased staffing and continued operations.



# Fire Department Funding

**Fire Department Funding  
FY 2011 to FY 2017 Recommended**  
(Note: FY 2017 Recommended Excludes New Building Requests)



# Fire Department Funding

## Recommended Fire Department Funding for FY 2017\*

Fire Department	Countywide Fire Tax	Localized Fire Tax Rate	Operating Appropriation	Capital Appropriation	FD Rev	Countywide Fire Tax Revenue	Localized Fire Tax Revenue	Sales Tax	Fund Balance
Allens Crossroads	0.0445	-	\$ 158,790	10,000	(10,100)	(158,690)	-	-	-
Bakers	0.0445	-	621,500	-	-	(621,500)	-	-	-
Beaver Lane	0.0445	-	546,750	117,000	(38,000)	(625,750)	-	-	-
Fairview	0.0445	-	201,050	-	(38,000)	(163,050)	-	-	-
Griffith Road	0.0445	-	114,132	-	(33,940)	(80,192)	-	-	-
Hemby Bridge	0.0445	0.0141	1,605,978	530,000	-	(1,289,572)	(344,295)	(228,796)	(273,315)
Jackson	0.0445	-	135,039	-	(28,920)	(106,119)	-	-	-
Lanes Creek	0.0445	-	258,820	-	-	(258,820)	-	-	-
New Salem	0.0445	-	364,238	-	(26,773)	(337,465)	-	-	-
Sandy Ridge	0.0445	-	191,300	350,000	(300)	(541,000)	-	-	-
Springs	0.0445	0.0093	605,800	300,000	(20,000)	(586,103)	(106,046)	(101,615)	(92,036)
Stack Road	0.0445	-	273,850	60,000	(28,200)	(305,650)	-	-	-
Stallings	0.0445	0.0155	1,561,473	400,000	-	(1,321,312)	(345,365)	(180,013)	(114,783)
Unionville	0.0445	-	555,220	91,000	(115)	(646,105)	-	-	-
Waxhaw	0.0445	0.0136	1,278,123	500,000	-	(1,186,449)	(281,510)	(152,083)	(158,081)
Wesley Chapel	0.0445	0.0072	1,838,079	216,256	(37,000)	(1,178,606)	(355,869)	(266,604)	(216,256)
Wingate	0.0445	-	318,524	-	(21,600)	(296,924)	-	-	-
Countywide Radio	0.0445	-	342,337	-	-	(342,337)	-	-	-
<b>Total</b>			<b>\$ 10,971,003</b>	<b>2,574,256</b>	<b>(282,948)</b>	<b>(10,045,644)</b>	<b>(1,433,085)</b>	<b>(929,111)</b>	<b>(854,471)</b>

\*Collections Costs will be funded through prior years revenue.

Capital funding was developed based on discussions with Fire Chiefs during budget process, with the funding model approved by the BOCC.



# Fire Department Funding

## Fire Capital Funding

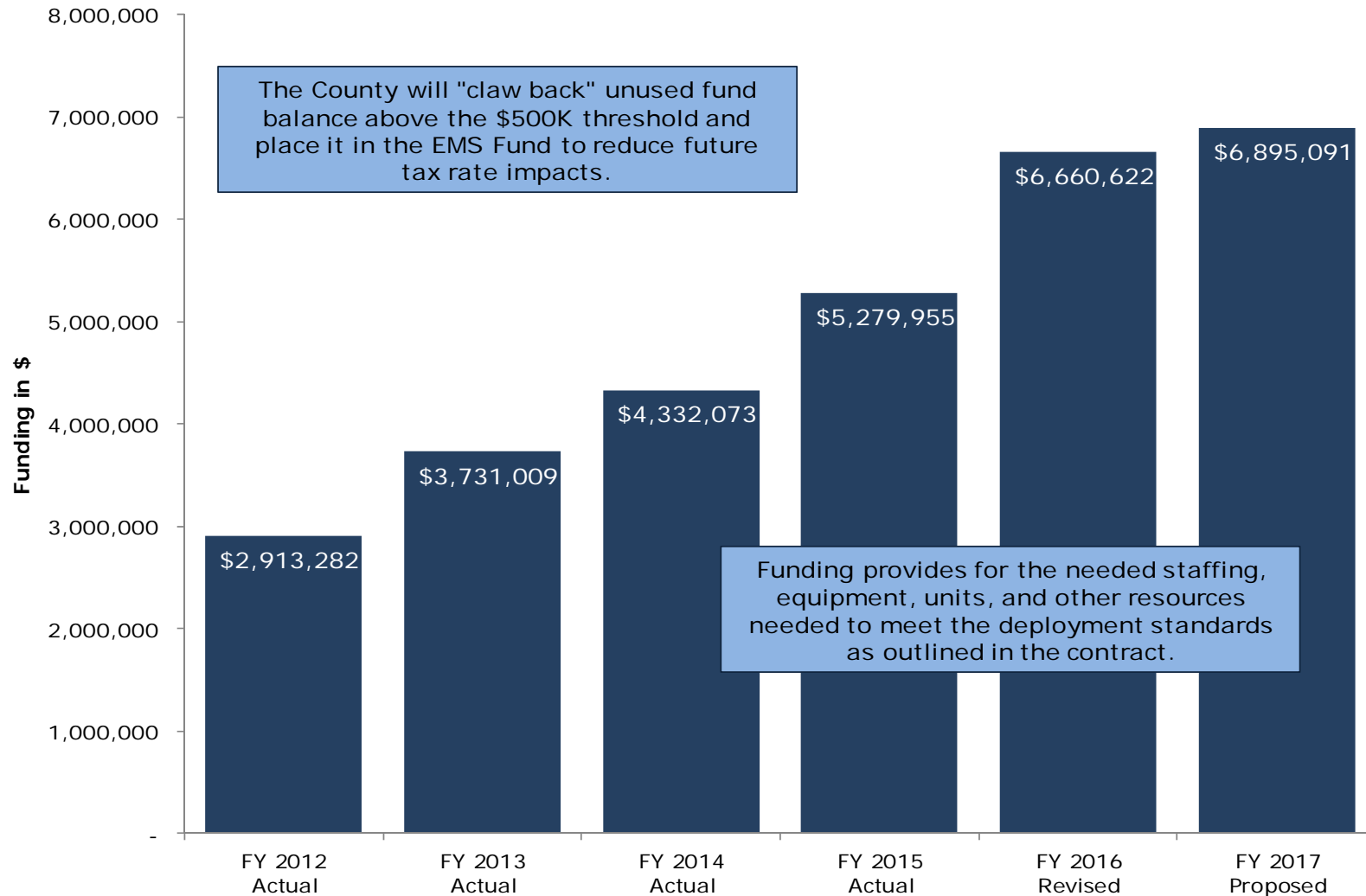
- Eliminates the need for Fire Departments to take on debt.
- Ensure timely replacement of Capital.
- New Stations and Replacement/Renovations will be planned as part of the Capital Process.

Fire Department	Capital Allocation
Allens Crossroads	\$ 10,000
Beaver Lane	117,000
Hemby Bridge	530,000
Sandy Ridge	350,000
Springs	300,000
Stack Road	60,000
Stallings	400,000
Unionville	91,000
Waxhaw	500,000
Wesley Chapel	216,256
<b>Total</b>	<b>\$ 2,574,256</b>

Cash funding capital will save on average, on a net present value basis, \$46,186 annually or \$461,860 during a ten year period versus funding capital needs with new debt.



# Emergency Medical Services Funding – EMS Contract Funding



# Proposed Budget Highlights – Human Services

## Staffing Changes

- Public Health
  - Scheduler (Patient Relations Representative)
  - Increased Hours for Public Health Nurse
  - Environmental Health Specialist
  - Permit Clerk to be Shared with Building Code Enforcement
  - Income Maintenance Caseworkers (10.0 FTE) & Income Maintenance Supervisor (1 FTE) Held in Reserve in General County Administration
  - Income Maintenance Technician (1.0 FTE)
  - Income Maintenance Case Workers (2.0 FTE)
- Social Services
  - Income Maintenance Caseworkers (10.0 FTE)
  - Income Maintenance Supervisor (1.0 FTE)
  - Social Worker IAT (2.0 FTE)
  - Social Worker (1.0) FTE
  - Reduce Grants and Communications Specialist (-1.0 FTE)
- Transportation
  - Safety Officer (.27 FTE)

Social Services positions are partially funded through State and federal revenue, grant revenue, and conversion of existing contract employees.



# Proposed Budget Highlights – Community Partners

Partners	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed	Change	% Change
Clerk of Superior Court	\$ 7,978	13,861	11,339	(2,522)	-18.2%
District Attorney's Office	137,483	148,081	154,653	6,572	4.4%
City of Monroe, EDC	400,000	400,000	404,000	4,000	1.0%
Union County Magistrates Office	-	3,116	1,809	(1,307)	-41.9%
Juvenile Justice	1,584	1,590	1,559	(31)	-1.9%
District Court Judges Office	1,373	2,703	2,650	(53)	-2.0%
Superior Court Judges Office	1,755	2,550	2,500	(50)	-2.0%
Union County DWI Treatment Court	56,167	128,258	131,102	2,844	2.2%
Safer Communities	65,742	67,057	68,397	1,340	2.0%
Red Cross	-	4,978	5,000	22	0.4%
Forest Resources	71,324	82,767	98,928	16,161	19.5%
United Way of the Carolina's	-	350	-	(350)	-100.0%
Charlotte Area Transit System (CATS)	98,700	99,950	108,806	8,856	8.9%
HealthQuest	21,992	122,432	22,880	(99,552)	-81.3%
Safe Alliance	22,430	-	-	-	0.0%
Turning Point	21,375	44,682	44,682	-	0.0%
Union County Community Shelter	11,000	11,220	161,444	150,224	1338.9%
Union County Community Action	66,574	67,905	66,574	(1,331)	-2.0%
Literacy Council of Union County	2,200	2,244	2,289	45	2.0%
Union County Community Arts Council	48,383	49,351	49,998	647	1.3%
Andrew Jackson Foundation	4,460	4,549	4,640	91	2.0%
Economic Development Incentives	35,887	317,106	1,440,253	1,123,147	354.2%
Council on Aging	354,015	382,255	383,891	1,636	0.4%
Cardinal Innovations	913,445	944,880	956,747	11,867	1.3%
Historic Preservation Commission	21,523	25,016	24,539	(477)	-1.9%
South Piedmont Community College	2,077,296	2,091,033	2,169,143	78,110	3.7%
<b>Total Community Partners</b>	<b>\$ 4,442,686</b>	<b>5,017,934</b>	<b>6,317,823</b>	<b>1,299,889</b>	<b>25.9%</b>



# Proposed Budget Highlights – South Piedmont Community College

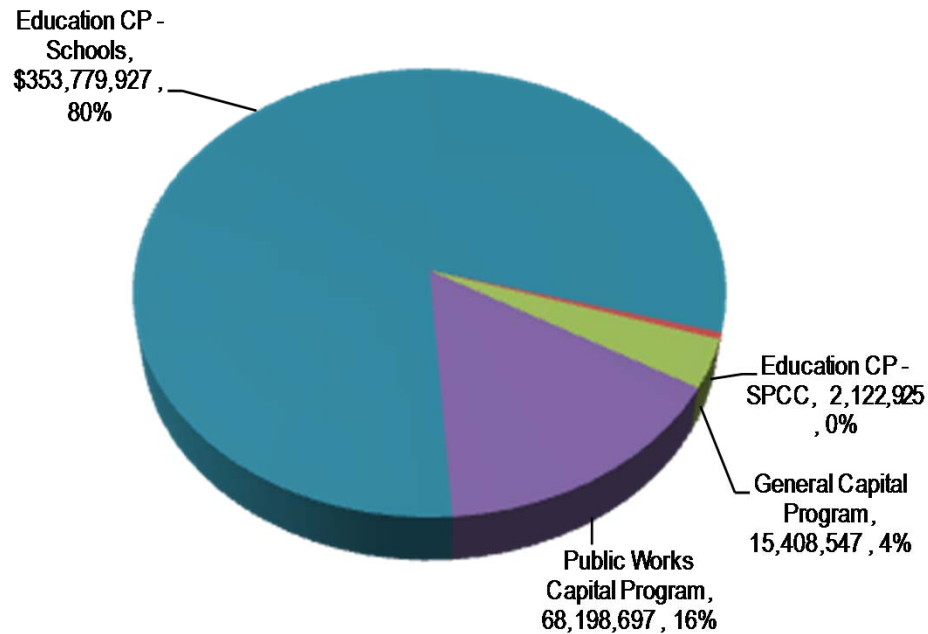
- Total Proposed Funding \$3.7 million
  - \$1.83 million of Capital
  - \$1.85 million in Operations
    - \$180,373 for increased operational costs.
    - 2 New Maintenance Positions
    - 2 New Information Technology Positions
    - 1 Sr. Microsoft Administrator
    - \$103,000 for Ongoing IT Costs associated with various licensing agreements
- County funds \$322,980 for annual debt service.





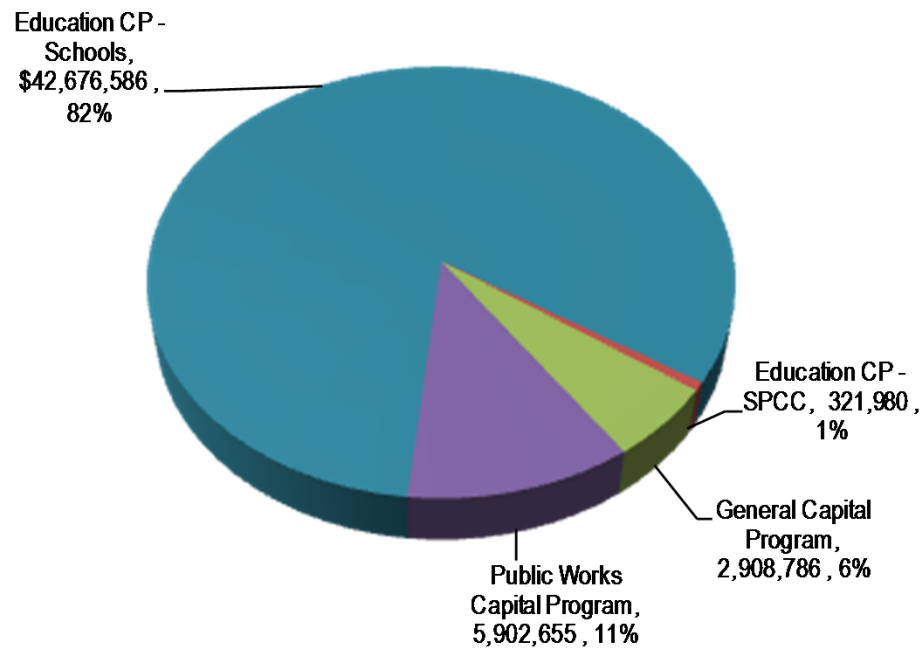
# Proposed Budget Highlights – Debt Service

Capital Program	Outstanding at June 30, 2016	Outstanding Debt / Capita
Education CP - Schools	\$ 353,779,927	\$ 1,604
Education CP - SPCC	2,122,925	10
General Capital Program	15,408,547	70
Public Works Capital Program	68,198,697	309
<b>Total</b>	<b>\$ 439,510,095</b>	<b>\$ 1,993</b>



# Proposed Budget Highlights – Debt Service

Capital Program	Debt Service FY 2017	Debt Service / Capita
Education CP - Schools	\$ 42,676,586	\$ 194
Education CP - SPCC	321,980	1
General Capital Program	2,908,786	13
Public Works Capital Program	5,902,655	27
<b>Total</b>	<b>\$ 51,810,006</b>	<b>\$ 235</b>



# Proposed Budget Highlights – Other Service Areas

- Administrative Services
  - Financial Analyst and Audio Visual Manager (2 FTE)
  - SAN and PC Replacement Programs
- Board of Elections Decreased by .96 FTE
- Community Services
  - Increase of 1.11 FTE
    - Local Foods Market Sales Agent (.11 FTE)
    - Recreation Specialist (1.0 FTE)
  - Increased Capital Outlay
    - Online Booking System
    - Equipment at Cane Creek
- General County Administration
  - Human Resources - Human Resource Assistant (1 FTE)
  - Tax Administration – Real Estate Appraiser Technicians (2 FTE)
  - \$200,000 Compensation and Classification Study
  - \$279,000 for Vehicle Replacement



# Proposed Budget Highlights – Other Service Areas

- Growth Management
  - Permit Clerk (0.50 FTE) Shared with Environmental Health
  - Commercial Electrical Plan Reviewer (.40 FTE)
  - Code Compliance Officer (1.00 FTE)
  - Stormwater Engineer (1.00 FTE) from Public Works
  - Growth Management in total, is funded by about \$341,324 of Ad Valorem Tax, otherwise funded through fees and other revenues.
- Register of Deeds increase of .15 FTE

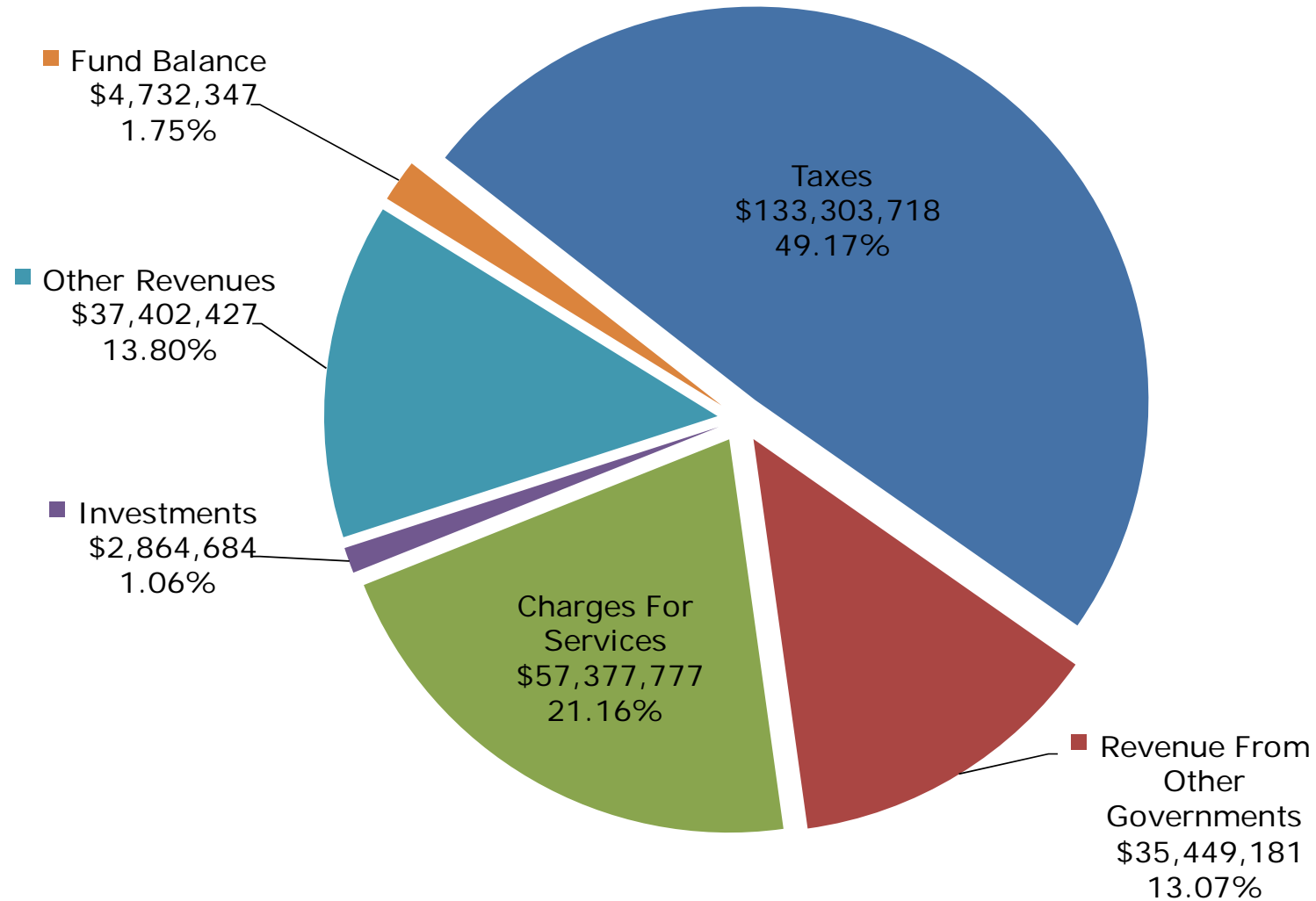


# Proposed Budget Highlights – Other Service Areas

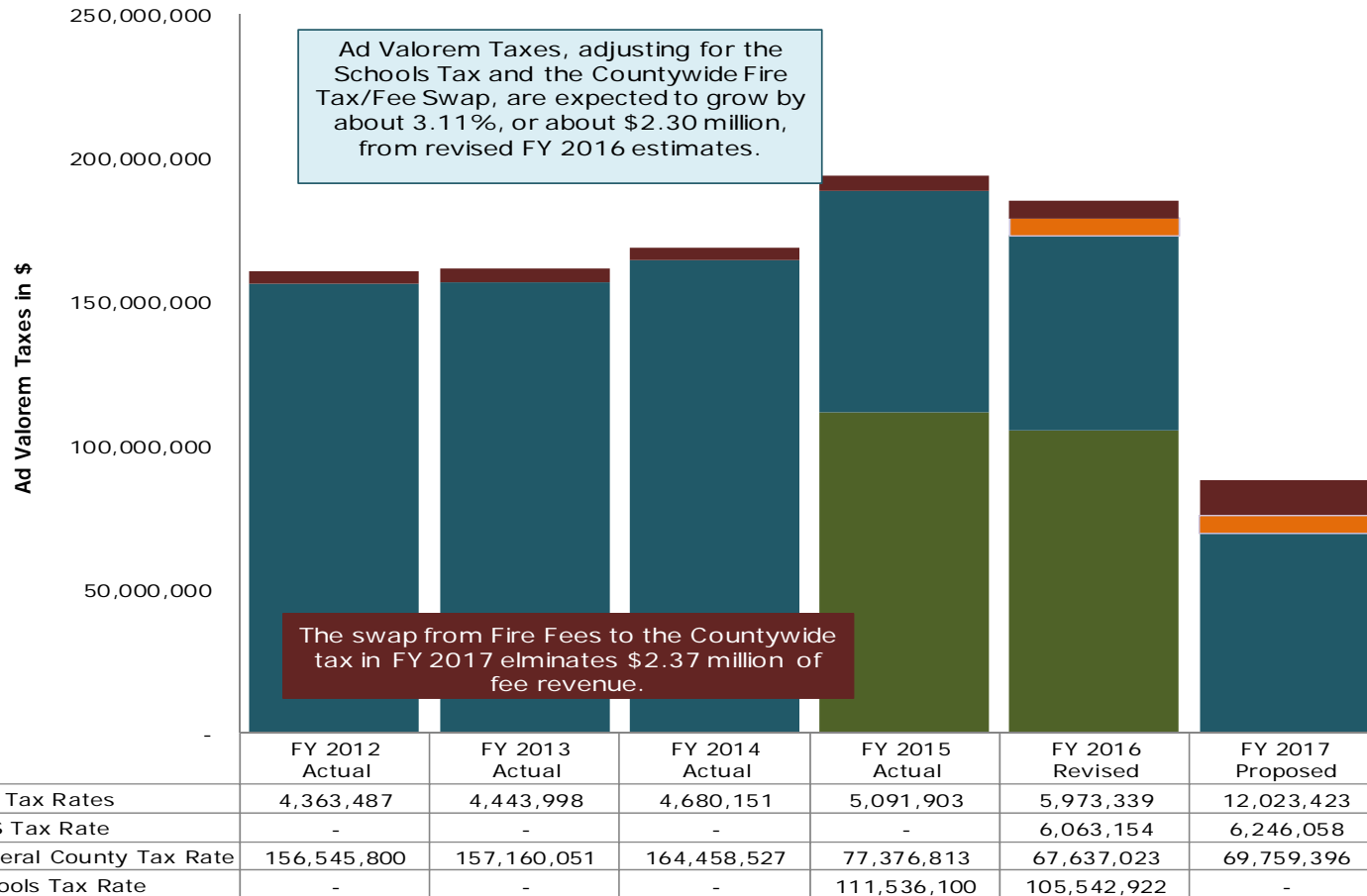
- Public Works
  - Third Year of the approved Water and Wastewater Rate increases ~ 6.5%
    - Next rate increases planned for FY 2018
  - Implementation of the Master Plans
  - Water and Wastewater
    - Applications and Systems Analyst (1 FTE)
    - Construction Inspector (1 FTE)
    - Utility Crew Leader (1 FTE)
    - Administrative Assistant for Engineering Division (1 FTE)
    - Customer Service Specialist (0.48 FTE)
  - Solid Waste increased by 1.0 FTE for a Utility Site Attendant



# Proposed Revenue - All Funds



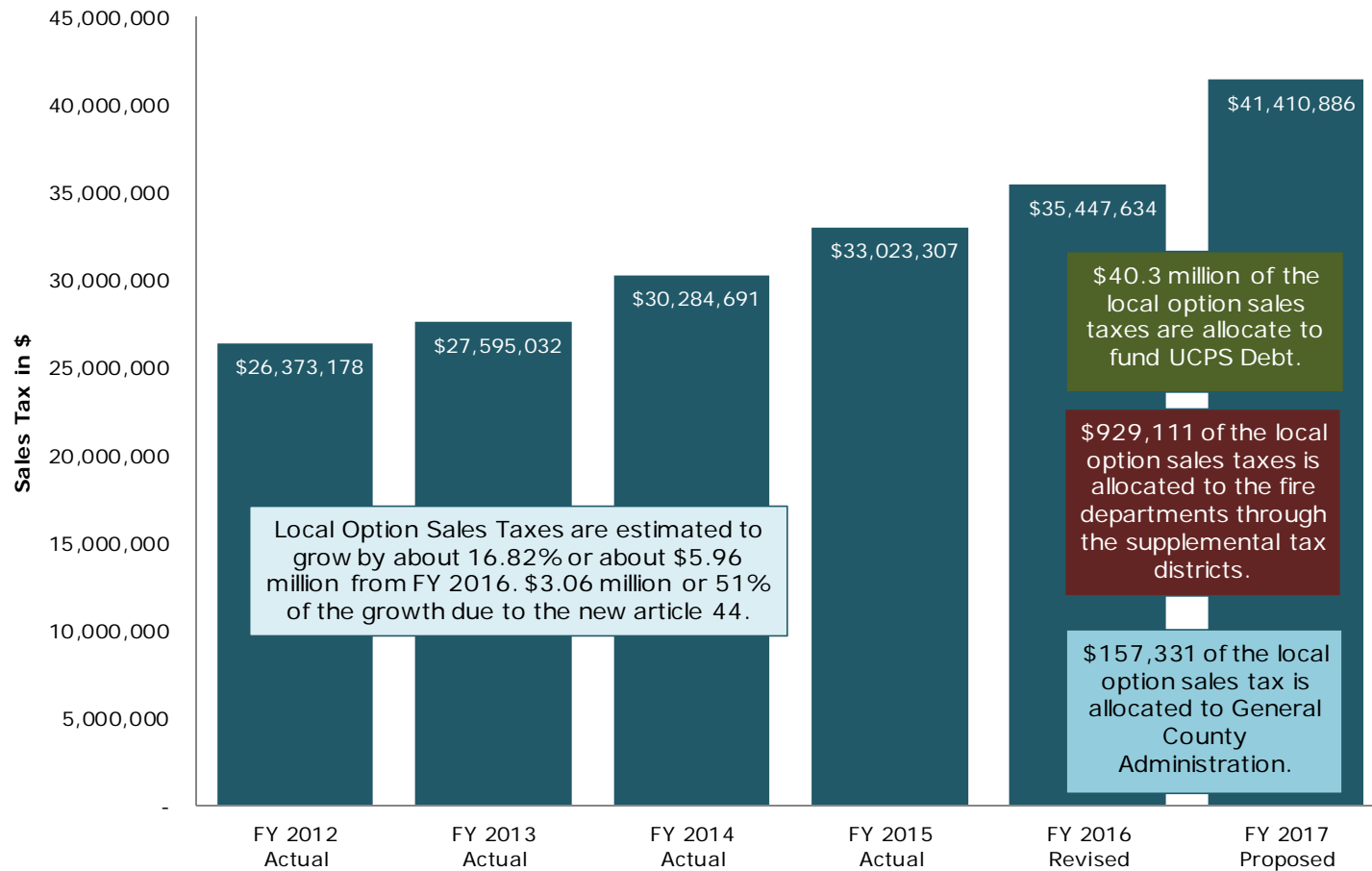
# Proposed Revenue – Ad Valorem Taxes



Schools Tax revenue will be added when funding is determined for FY 2017.



# Proposed Revenue – Sales Taxes

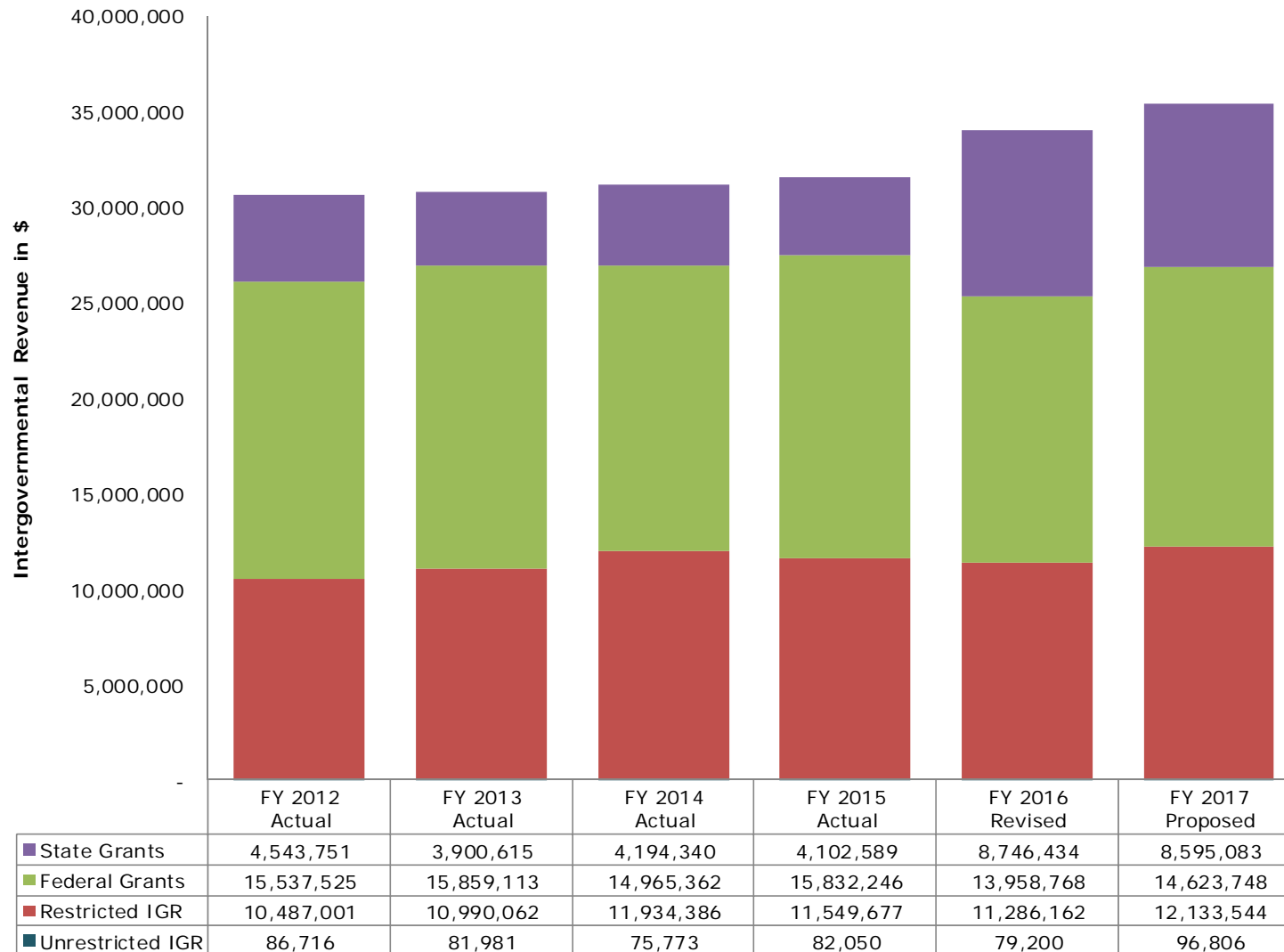


**\$3,058,384 of new Article 44 Sales tax is allocated to fund School Debt Service in FY 2017.**





# Proposed Revenue – Intergovernmental Revenues



# Fiscal Sustainability – General Fund Model

General Fund Financial Projection								
Category	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Proposed	FY 2018 Projected	FY 2019 Projected	FY 2020 Projected	FY 2021 Projected	FY 2022 Projected
<i>Sources</i>								
Ad Valorem Taxes*	\$ (70,812,421)	(67,814,063)	(69,930,896)	(69,976,850)	(70,935,564)	(71,912,534)	(72,908,269)	(73,923,297)
Local Option Sales Tax	(32,108,083)	(34,518,523)	(40,481,775)	(42,870,156)	(45,401,397)	(48,084,149)	(50,927,592)	(53,941,467)
Other Taxes	(2,433,979)	(2,458,900)	(2,473,000)	(2,527,978)	(2,585,085)	(2,644,432)	(2,706,136)	(2,770,320)
Unrestricted Intergovernmental Rev	(82,050)	(79,200)	(96,806)	(97,249)	(97,695)	(98,143)	(98,593)	(99,045)
Restricted Intergovernmental Rev.	(11,549,677)	(11,119,162)	(11,966,544)	(12,168,798)	(12,383,348)	(12,610,943)	(12,852,376)	(13,108,487)
Federal Grants	(15,832,246)	(13,958,768)	(14,623,748)	(14,655,391)	(14,688,461)	(14,723,021)	(14,759,139)	(14,796,886)
State Grants	(4,102,589)	(8,746,434)	(8,595,083)	(8,595,083)	(8,595,083)	(8,595,083)	(8,595,083)	(8,595,083)
Non-Enterprise Charges for Services	(9,407,835)	(8,820,171)	(8,751,026)	(9,094,755)	(9,458,040)	(9,842,232)	(10,248,786)	(10,679,268)
Restricted Debt Proceeds**	-	-	-	-	-	-	-	-
Investment Income	(140,529)	(602,400)	(822,138)	(830,359)	(838,663)	(847,050)	(855,520)	(864,075)
Other Revenue***	(7,273,116)	(6,738,328)	(6,832,630)	(6,832,630)	(6,832,630)	(6,832,630)	(6,832,630)	(6,832,630)
Interfund Transfers***	-	-	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ (153,742,525)</b>	<b>(154,855,949)</b>	<b>(164,573,646)</b>	<b>(167,649,250)</b>	<b>(171,815,966)</b>	<b>(176,190,217)</b>	<b>(180,784,124)</b>	<b>(185,610,559)</b>
<i>Uses</i>								
Employee Compensation	\$ 37,889,016	41,787,700	45,574,113	47,842,578	50,224,467	52,725,450	55,351,482	58,108,816
Employee Benefits	21,785,058	24,072,040	26,809,816	28,725,307	30,801,262	33,053,017	35,497,567	38,153,753
Operating Costs	30,331,207	35,856,318	34,928,557	35,903,499	36,917,889	37,973,832	39,073,566	40,219,475
Capital Outlay	1,433,946	2,312,244	2,409,207	2,552,265	2,705,568	2,869,879	3,046,019	3,234,870
Contracts, Grants, and Subsidies*	5,478,338	6,281,790	7,613,787	7,800,803	7,993,619	8,192,456	8,397,545	8,609,126
Debt Service**	48,336,997	47,302,278	45,940,354	44,573,343	43,193,932	39,884,930	34,823,149	33,742,059
Interdepartmental Charges	(1,691,290)	(1,984,232)	(1,891,948)	(1,940,635)	(1,990,813)	(2,042,530)	(2,095,840)	(2,150,796)
Interfund Transfer***	13,097,887	250,000	5,374,915	1,941,230	730,200	2,335,000	350,000	350,000
Contingency	-	406,800	500,000	500,000	500,000	500,000	500,000	500,000
<b>Total Uses</b>	<b>\$ 156,661,159</b>	<b>156,284,938</b>	<b>167,258,800</b>	<b>167,898,390</b>	<b>171,076,125</b>	<b>175,492,035</b>	<b>174,943,487</b>	<b>180,767,303</b>
<b>Use/(Addition) to Fund Balance</b>	<b>\$ 2,918,634</b>	<b>1,428,989</b>	<b>2,685,155</b>	<b>249,140</b>	<b>(739,841)</b>	<b>(698,182)</b>	<b>(5,840,637)</b>	<b>(4,843,255)</b>
Sensitivity (+/-) 3%	1.86%	0.91%	1.61%	0.15%	-0.43%	-0.40%	-3.34%	-2.68%

\*History Adjusted for UCPS,VFDs,& EMS/ \*\*Adjusted for DebtProceeds\*\*\*Adjusted for 1x Revenue & Related Transfers

Based on the assumptions included in the modeling, the current tax rate is sustainable for the next five years.



# Capital Budget – General Capital

## Capital Funding Strategy

- Funded through General Fund, fund balance
- \$1.83 Million for SPCC Projects
- \$2.4 Million for Tax Software

## General Capital

Ag Center Display Sign	\$ 100,000
Library RFID Program	250,000
Library Carpet Replacement	360,000
Parks Paving Project	104,500
Sheriff's Office Space Analysis	80,000
Tax Office Software	2,400,000
SPCC Technology (2yrs)	868,315
SPCC HVAC and Security	150,000
SPCC Resurfacing Parking Lot	467,100
SPCC Parking @ OCH	345,000
Facilities Renewal	125,000
Community Services Renewal	125,000
<b>Total FY 2017 Capital</b>	<b>\$ 5,374,915</b>

In Spring of 2015, the BOCC determined that all General Obligation Bond Projects for General Capital would wait until at least the 2018 election cycle.



# Capital Budget – General Capital

General Capital Six-Year Program	Program Total
<b>Administrative Services</b>	
IT Infrastructure and Efficiency Enhancements	\$ 2,243,238
Total Administrative Services	2,243,238
<b>Board of Elections</b>	
Board of Elections Voting Equipment	807,630
Total Board of Elections	807,630
<b>Community Services</b>	
Ag Center Facility Expansion and Improvements	5,877,353
Facilities Maintenance and Renewal	1,360,000
IT Infrastructure and Efficiency Enhancements	250,000
Jesse Helms Park Development	9,019,691
Library Expansion and Development	17,321,706
Park Development and Renewal	520,600
Total Community Services	34,349,350
<b>Emergency Management Services</b>	
Emergency Management	10,595,200
Total Emergency Management Services	10,595,200
<b>Facilities</b>	
Facilities Maintenance and Renewal	8,554,299
Human Services Campus	42,150,000
Total Facilities	50,704,299
<b>Growth Management</b>	
Growth Management	123,400
Total Growth Management	\$ 123,400

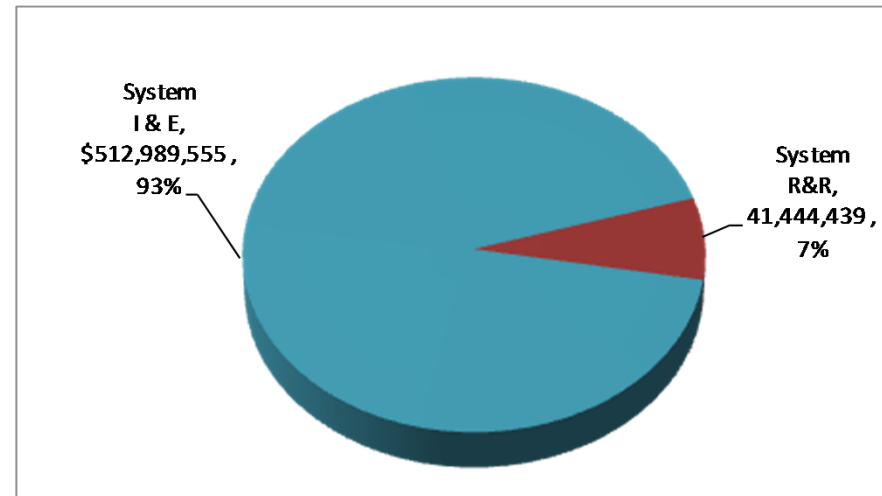
General Capital Six-Year Program	Program Total
<b>Human Services</b>	
Automation and Record Management	\$ 1,199,410
Total Human Services	1,199,410
<b>Register of Deeds</b>	
Redaction Project	177,000
Total Register of Deeds	177,000
<b>Sheriff's Office</b>	
Firearms Training and Qualification Range	8,555,665
Jail and Sheriff's Office Replacement and Expansion	74,624,969
Renovations	1,057,700
Total Sheriff's Office	84,238,334
<b>South Piedmont Community College</b>	
South Piedmont Community College	34,711,145
Total SPCC	34,711,145
<b>Tax Administration</b>	
Tax Assessor Software Replacement	2,400,000
Total Tax Administration	2,400,000
Total General Capital Programs	\$ 221,549,006



# Capital Funding – Water and Sewer

PWCP Six-Year Program	Program Total
<b>System Improvements and Expansion Programs</b>	
762 Zone Improvements	\$ 5,382,700
853 South Zone Improvements	412,000
853 West Zone Improvements	33,074,000
Crooked Creek Basin Improvements	31,233,800
CRWTP Improvements	35,598,522
Developer Funded Projects	38,412,000
Eastside Wastewater Improvements	14,837,957
New 880 Pressure Zone	10,900,245
Short Line Extensions	6,386,000
Town Center Sewer Development	2,107,440
Twelve Mile Creek WWTP System Improvements	64,081,615
UCPW Buildings and Improvements	10,915,376
Yadkin Basin WRF	80,377,000
Yadkin Water Supply	179,270,900
<b>Total System I &amp; E Programs</b>	<b>\$ 512,989,555</b>
<b>System Rehabilitation and Renewal</b>	
Wastewater Pump Station Improvements	\$ 6,771,000
Wastewater Rehabilitation and Replacement	14,077,460
Water & Wastewater Master Plan	698,000
Water Rehabilitation and Replacement	18,190,979
Water Tank Rehabilitation	1,707,000
<b>Total System R &amp; R Programs</b>	<b>\$ 41,444,439</b>
<b>Total PWCP Six Year Program</b>	<b>\$ 554,433,994</b>

Fiscal Year	System I & E	System R&R	Total
Funded-To-Date	\$ 148,291,449	18,166,939	166,458,388
FY 2017 Proposed	17,801,246	3,551,500	21,352,746
FY 2018 Planned	17,495,942	3,419,000	20,914,942
FY 2019 Planned	80,783,987	4,534,000	85,317,987
FY 2020 Planned	175,572,597	4,257,500	179,830,097
FY 2021 Planned	28,132,334	2,725,500	30,857,834
FY 2022 Planned	44,912,000	4,790,000	49,702,000
<b>Total</b>	<b>\$ 512,989,555</b>	<b>41,444,439</b>	<b>554,433,994</b>



# Next Steps in the Process

May 9<sup>th</sup> – Solid Waste Business Plan

May 16<sup>th</sup> – Public Hearing Concerning County Budget & Tentative Approval of County Budget

May 16<sup>th</sup> – Joint worksession with BOE concerning UCPS budget request

May 24<sup>th</sup> - Joint worksession with BOE concerning UCPS budget request

May 30<sup>th</sup> – Final Proposed Budget

June 6<sup>th</sup> – Public Hearing Concerning UCPS Budget

June 6<sup>th</sup> – Legal Public Hearing

June ?? – Final Adoption will be based on additional needed worksessions



# Continued Transparency

- Budget Website at [www.unioncountync.gov](http://www.unioncountync.gov)
  - Presentations and Historical Documents
- Email Address for Ask the County Manager
  - [askthecountymanager@unioncountync.gov](mailto:askthecountymanager@unioncountync.gov)
- Email Address for Public Comments
  - publiccomments@[unioncountync.gov](http://www.unioncountync.gov)

